# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## Form 10-Q

| (Mark One)  Ouarterly report pursuant to section 13 O   | R 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934                         |
|---|--|
| For the quarterly period en   |  |
| or  |  |
| ☐ TRANSITION REPORT PURSUANT TO SECTION 13 O  | R 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934                         |
| For the transition period for   |  |
| Commission file nu  |  |
| Commission the na-  |  |
| Apple (Exact name of Registrant a   |  |
| California (State or other jurisdiction of incorporation or organization)   | 94-2404110<br>(I.R.S. Employer Identification No.)                     |
| 1 Infinite Loop Cupertino, California (Address of principal executive offices)  | 95014<br>(Zip Code)  |
| Registrant's telephone number, inc  | luding area code: (408) 996-1010                                       |
| Indicate by check mark whether the registrant (1) has filed all report Exchange Act of 1934 during the preceding 12 months (or for such stand (2) has been subject to such filing requirements for the past 90 d. | shorter period that the registrant was required to file such reports). |
| Yes ⊠   | No □   |
| Indicate by check mark whether the registrant has submitted electronic linear and posted pursuant the preceding 12 months (or for such shorter period that the registrant   | to Rule 405 of Regulation S-T (§232.405 of this chapter) during        |
| Yes ⊠   | No □   |
| Indicate by check mark whether the registrant is a large accelerate reporting company. See the definitions of "large accelerated filer," "of the Exchange Act.  |  |
| Large accelerated filer ⊠  Non-accelerated filer □ (Do not check if a smaller reporting   | Accelerated filer  |
| Indicate by check mark whether the registrant is a shell company (as  | defined in Rule 12b-2 of the Exchange Act).                            |
| Yes □   | No ⊠   |
| 921,278,012 shares of common stock issue  | d and outstanding as of January 7, 2011                                |

## PART I. FINANCIAL INFORMATION

## **Item 1.** Financial Statements

## APPLE INC.

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

(in millions, except share amounts which are reflected in thousands and per share amounts)

|  | Three Mo             | onths Ended          |
|--|----------------------|----------------------|
|  | December 25,<br>2010 | December 26,<br>2009 |
| Net sales                                    | \$ 26,741            | \$ 15,683            |
| Cost of sales                                | 16,443               | 9,272                |
| Gross margin                                 | 10,298               | 6,411                |
| Operating expenses:                          | ·                    |                      |
| Research and development                     | 575                  | 398                  |
| Selling, general and administrative          | 1,896                | 1,288                |
| Total operating expenses                     | 2,471                | 1,686                |
| Operating income                             | 7,827                | 4,725                |
| Other income and expense                     | 136                  | 33                   |
| Income before provision for income taxes     | 7,963                | 4,758                |
| Provision for income taxes                   | 1,959                | 1,380                |
| Net income                                   | <u>\$ 6,004</u>      | \$ 3,378             |
| Earnings per common share:                   |                      |                      |
| Basic  | \$ 6.53              | \$ 3.74              |
| Diluted                                      | \$ 6.43              | \$ 3.67              |
| Shares used in computing earnings per share: |                      |                      |
| Basic  | 919,294              | 903,542              |
| Diluted                                      | 933,154              | 919,783              |

See accompanying Notes to Condensed Consolidated Financial Statements.

## APPLE INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited) (in millions, except share amounts)

|  | Dec | cember 25,<br>2010 | Sept | tember 25,<br>2010 |  |
|--|-----|--------------------|------|--------------------|--|
| ASSETS:  |     |                    |      |                    |  |
| Current assets:  |     |                    |      |                    |  |
| Cash and cash equivalents  | \$  | 10,734             | \$   | 11,261             |  |
| Short-term marketable securities   |     | 16,243             |      | 14,359             |  |
| Accounts receivable, less allowances of \$62 and \$55, respectively          |     | 6,027              |      | 5,510              |  |
| Inventories  |     | 885                |      | 1,051              |  |
| Deferred tax assets  |     | 1,724              |      | 1,636              |  |
| Vendor non-trade receivables   |     | 4,847              |      | 4,414              |  |
| Other current assets   |     | 3,467              |      | 3,447              |  |
| Total current assets   |     | 43,927             |      | 41,678             |  |
| Long-term marketable securities  |     | 32,730             |      | 25,391             |  |
| Property, plant and equipment, net   |     | 5,868              |      | 4,768              |  |
| Goodwill   |     | 741                |      | 741                |  |
| Acquired intangible assets, net  |     | 522                |      | 342                |  |
| Other assets   |     | 2,954              |      | 2,263              |  |
| Total assets   | \$  | 86,742             | \$   | 75,183             |  |
| LIABILITIES AND SHAREHOLDERS' EQUITY:  |     |                    |      |                    |  |
| Current liabilities:   |     |                    |      |                    |  |
| Accounts payable   | \$  | 14,301             | \$   | 12,015             |  |
| Accrued expenses   |     | 5,953              |      | 5,723              |  |
| Deferred revenue   |     | 3,541              |      | 2,984              |  |
| Total current liabilities  | _   | 23,795             |      | 20,722             |  |
| Deferred revenue – non-current   |     | 1,216              |      | 1,139              |  |
| Other non-current liabilities  |     | 7,065              |      | 5,531              |  |
| Total liabilities  |     | 32,076             |      | 27,392             |  |
| Commitments and contingencies  |     |                    |      |                    |  |
| Shareholders' equity:  |     |                    |      |                    |  |
| Common stock, no par value; 1,800,000,000 shares authorized; 921,035,475 and |     |                    |      |                    |  |
| 915,970,050 shares issued and outstanding, respectively                      |     | 11,502             |      | 10,668             |  |
| Retained earnings  |     | 43,050             |      | 37,169             |  |
| Accumulated other comprehensive income/(loss)                                |     | 114                |      | (46)               |  |
| Total shareholders' equity   |     | 54,666             |      | 47,791             |  |
| Total liabilities and shareholders' equity                                   | \$  | 86,742             | \$   | 75,183             |  |

See accompanying Notes to Condensed Consolidated Financial Statements.

## APPLE INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (in millions)

|  | Three Months Ended |                    |              |                   |
|--|--------------------|--------------------|--------------|-------------------|
|  | Dec                | cember 25,<br>2010 |              | ember 26,<br>2009 |
| Cash and cash equivalents, beginning of the period                             | \$                 | 11,261             | \$           | 5,263             |
| Operating activities:  |                    |                    |              |                   |
| Net income   |                    | 6,004              |              | 3,378             |
| Adjustments to reconcile net income to cash generated by operating activities: |                    |                    |              |                   |
| Depreciation, amortization and accretion                                       |                    | 356                |              | 209               |
| Stock-based compensation expense   |                    | 299                |              | 205               |
| Deferred income tax expense  |                    | 823                |              | 425               |
| Changes in operating assets and liabilities:                                   |                    |                    |              |                   |
| Accounts receivable, net   |                    | (517)              |              | 271               |
| Inventories  |                    | 166                |              | (121)             |
| Vendor non-trade receivables   |                    | (433)              |              | (95)              |
| Other current and non-current assets   |                    | (558)              |              | (369)             |
| Accounts payable   |                    | 2,346              |              | 956               |
| Deferred revenue   |                    | 634                |              | 606               |
| Other current and non-current liabilities                                      |                    | 653                |              | 316               |
| Cash generated by operating activities   |                    | 9,773              |              | 5,781             |
| Investing activities:  |                    |                    |              |                   |
| Purchases of marketable securities   |                    | (19,575)           |              | (12,922)          |
| Proceeds from maturities of marketable securities                              |                    | 3,279              |              | 6,216             |
| Proceeds from sales of marketable securities                                   |                    | 6,853              |              | 3,199             |
| Payments for acquisition of property, plant and equipment                      |                    | (1,214)            |              | (376)             |
| Payments for acquisition of intangible assets                                  |                    | (49)               |              | (5)               |
| Other  |                    | (23)               |              | (70)              |
| Cash used in investing activities  |                    | (10,729)           |              | (3,958)           |
| Financing activities:  |                    |                    |              |                   |
| Proceeds from issuance of common stock   |                    | 208                |              | 374               |
| Excess tax benefits from stock-based compensation                              |                    | 454                |              | 252               |
| Taxes paid related to net share settlement of equity awards                    |                    | (233)              |              | (103)             |
| Cash generated by financing activities   |                    | 429                |              | 523               |
| (Decrease)/increase in cash and cash equivalents                               |                    | (527)              |              | 2,346             |
| Cash and cash equivalents, end of the period                                   | \$                 | 10,734             | \$           | 7,609             |
| Supplemental cash flow disclosure:   | ÷                  |                    | <del>-</del> |                   |
| Cash paid for income taxes, net  | \$                 | 826                | \$           | 980               |

See accompanying Notes to Condensed Consolidated Financial Statements.

#### Apple Inc.

#### **Notes to Condensed Consolidated Financial Statements (Unaudited)**

#### **Note 1 – Summary of Significant Accounting Policies**

Apple Inc. and its wholly-owned subsidiaries (collectively "Apple" or the "Company") designs, manufactures, and markets personal computers, mobile communication and media devices, and portable digital music players, and sells a variety of related software, services, peripherals, networking solutions, and third-party digital content and applications. The Company sells its products worldwide through its retail stores, online stores, and direct sales force, as well as third-party cellular network carriers, wholesalers, resellers and value-added resellers. In addition, the Company sells a variety of third-party Macintosh ("Mac"), iPhone, iPad and iPod compatible products including application software, printers, storage devices, speakers, headphones, and various other accessories and supplies through its online and retail stores. The Company sells to consumer, small and mid-sized business, education, enterprise, government and creative markets.

#### **Basis of Presentation and Preparation**

The accompanying condensed consolidated financial statements include the accounts of the Company. Intercompany accounts and transactions have been eliminated. The preparation of these condensed consolidated financial statements in conformity with U.S. generally accepted accounting principles ("GAAP") requires management to make estimates and assumptions that affect the amounts reported in these condensed consolidated financial statements and accompanying notes. Actual results could differ materially from those estimates. Certain prior year amounts in the condensed consolidated financial statements and notes thereto have been reclassified to conform to the current period's presentation.

These condensed consolidated financial statements and accompanying notes should be read in conjunction with the Company's annual consolidated financial statements and the notes thereto for the fiscal year ended September 25, 2010, included in its Annual Report on Form 10-K (the "2010 Form 10-K"). Unless otherwise stated, references to particular years or quarters refer to the Company's fiscal years ended in September and the associated quarters of those fiscal years.

During the first quarter of 2011, the Company adopted the Financial Accounting Standard Board's ("FASB") new accounting standard on consolidation of variable interest entities. This new accounting standard eliminates the mandatory quantitative approach in determining control for evaluating whether variable interest entities need to be consolidated in favor of a qualitative analysis, and requires an ongoing reassessment of control over such entities. The adoption of this new accounting standard did not impact the Company's condensed consolidated financial statements.

#### **Earnings Per Common Share**

Basic earnings per common share is computed by dividing income available to common shareholders by the weighted-average number of shares of common stock outstanding during the period. Diluted earnings per common share is computed by dividing income available to common shareholders by the weighted-average number of shares of common stock outstanding during the period increased to include the number of additional shares of common stock that would have been outstanding if the potentially dilutive securities had been issued. Potentially dilutive securities include outstanding options, shares to be purchased under the employee stock purchase plan, and unvested restricted stock units ("RSUs"). The dilutive effect of potentially dilutive securities is reflected in diluted earnings per common share by application of the treasury stock method. Under the treasury stock method, an increase in the fair market value of the Company's common stock can result in a greater dilutive effect from potentially dilutive securities.

The following table sets forth the computation of basic and diluted earnings per common share for the three months ended December 25, 2010 and December 26, 2009 (in thousands, except net income in millions and per share amounts):

|                                     | Three Months Ended |                   |     |                    |  |
|-------------------------------------|--------------------|-------------------|-----|--------------------|--|
|                                     |                    | ember 25,<br>2010 | Dec | cember 26,<br>2009 |  |
| Numerator:                          |                    |                   |     |                    |  |
| Net income                          | \$                 | 6,004             | \$  | 3,378              |  |
| Denominator:                        |                    |                   |     |                    |  |
| Weighted-average shares outstanding | g                  | 919,294           |     | 903,542            |  |
| Effect of dilutive securities       |                    | 13,860            |     | 16,241             |  |
| Weighted-average diluted shares     |                    | 933,154           | =   | 919,783            |  |
| Basic earnings per common share     | \$                 | 6.53              | \$  | 3.74               |  |
| Diluted earnings per common share   | \$                 | 6.43              | \$  | 3.67               |  |

Potentially dilutive securities representing approximately 83,000 shares and 1.8 million shares of common stock for the quarters ended December 25, 2010 and December 26, 2009, respectively, were excluded from the computation of diluted earnings per common share for these periods because their effect would have been antidilutive.

#### **Note 2 – Financial Instruments**

## Cash, Cash Equivalents and Marketable Securities

The following tables summarize the Company's available-for-sale securities' adjusted cost, gross unrealized gains, gross unrealized losses and fair value by significant investment category recorded as cash and cash equivalents or short-term or long-term marketable securities as of December 25, 2010 and September 25, 2010 (in millions):

|  |                  |    |     |    | Γ                | December 25,  | 2010  |                         |    |                                    |                                       |       |
|--|------------------|----|-----|----|------------------|---------------|-------|-------------------------|----|------------------------------------|---------------------------------------|-------|
|  | Adjusted<br>Cost | 0  |     |    | ealized<br>osses | Fair<br>Value | C     | h and<br>ash<br>valents | Ma | ort-Term<br>orketable<br>ecurities | Long-Term<br>Marketable<br>Securities |       |
| Cash   | \$ 3,000         | \$ | 0   | \$ | 0                | \$ 3,000      | \$ 3  | 3,000                   | \$ | 0                                  | \$                                    | 0     |
| Money market funds                                     | 1,470            |    | 0   |    | 0                | 1,470         |       | 1,470                   |    | 0                                  |                                       | 0     |
| U.S. Treasury securities                               | 8,368            |    | 16  |    | (23)             | 8,361         |       | 1,537                   |    | 2,112                              | 4                                     | 1,712 |
| U.S. agency securities                                 | 10,821           |    | 7   |    | (10)             | 10,818        |       | 1,200                   |    | 4,467                              | 5                                     | 5,151 |
| Non-U.S. government securities                         | 4,328            |    | 11  |    | (4)              | 4,335         |       | 9                       |    | 1,318                              | 3                                     | 3,008 |
| Certificates of deposit and time deposits              | 3,639            |    | 1   |    | (1)              | 3,639         |       | 1,342                   |    | 943                                | 1                                     | ,354  |
| Commercial paper                                       | 3,871            |    | 0   |    | 0                | 3,871         |       | 2,134                   |    | 1,737                              |                                       | 0     |
| Corporate securities                                   | 21,704           |    | 72  |    | (35)             | 21,741        |       | 39                      |    | 5,283                              | 16                                    | ,419  |
| Municipal securities                                   | 2,474            |    | 7   |    | (9)              | 2,472         |       | 3                       |    | 383                                | 2                                     | 2,086 |
| Total cash, cash equivalents and marketable securities | \$59,675         | \$ | 114 | \$ | (82)             | \$59,707      | \$ 10 | 0,734                   | \$ | 16,243                             | \$ 32                                 | 2,730 |

|  |                  |                     | 8                    | eptember 25,  | 2010                            |  |                                       |
|--|------------------|---------------------|----------------------|---------------|---------------------------------|--|---------------------------------------|
|  | Adjusted<br>Cost | Unrealized<br>Gains | Unrealized<br>Losses | Fair<br>Value | Cash and<br>Cash<br>Equivalents | Short-Term<br>Marketable<br>Securities | Long-Term<br>Marketable<br>Securities |
| Cash   | \$ 1,690         | \$ 0                | \$ 0                 | \$ 1,690      | \$ 1,690                        | \$ 0                                   | \$ 0                                  |
| Money market funds                                     | 2,753            | 0                   | 0                    | 2,753         | 2,753                           | 0                                      | 0                                     |
| U.S. Treasury securities                               | 9,872            | 42                  | 0                    | 9,914         | 2,571                           | 2,130                                  | 5,213                                 |
| U.S. agency securities                                 | 8,717            | 10                  | 0                    | 8,727         | 1,916                           | 4,339                                  | 2,472                                 |
| Non-U.S. government securities                         | 2,648            | 13                  | 0                    | 2,661         | 10                              | 865                                    | 1,786                                 |
| Certificates of deposit and time deposits              | 2,735            | 5                   | (1)                  | 2,739         | 374                             | 850                                    | 1,515                                 |
| Commercial paper                                       | 3,168            | 0                   | 0                    | 3,168         | 1,889                           | 1,279                                  | 0                                     |
| Corporate securities                                   | 17,349           | 102                 | (9)                  | 17,442        | 58                              | 4,522                                  | 12,862                                |
| Municipal securities                                   | 1,899            | 19                  | (1)                  | 1,917         | 0                               | 374                                    | 1,543                                 |
| Total cash, cash equivalents and marketable securities | \$50,831         | \$ 191              | \$ (11)              | \$51,011      | \$ 11,261                       | \$ 14,359                              | \$ 25,391                             |

The Company had net unrealized gains on its investment portfolio of \$32 million and \$180 million as of December 25, 2010 and September 25, 2010, respectively. The net unrealized gains as of December 25, 2010 and September 25, 2010 related primarily to long-term marketable securities. The Company may sell certain of its marketable securities prior to their stated maturities for strategic purposes for reasons, including but not limited to, anticipation of credit deterioration and duration management. The Company recognized no significant net realized gains or losses during the first quarter of 2011 or 2010 related to such sales. The maturities of the Company's long-term marketable securities generally range from one year to five years.

As of December 25, 2010, the Company had \$1 million of gross unrealized losses related to individual securities that had been in a continuous loss position for 12 months or longer. The fair value of the individual securities that had been in a continuous loss position for 12 months or longer as of December 25, 2010 was \$518 million. The Company had \$11 million of gross unrealized losses as of September 25, 2010, of which an insignificant amount had been in a continuous loss position for 12 months or longer.

The Company considers the declines in market value of its marketable securities investment portfolio to be temporary in nature. The Company typically invests in highly-rated securities, and its policy generally limits the amount of credit exposure to any one issuer. The Company's investment policy requires investments to be investment grade, primarily rated single-A or better, with the objective of minimizing the potential risk of principal loss. Fair values were determined for each individual security in the investment portfolio. When evaluating the investments for other-than-temporary impairment, the Company reviews factors such as the length of time and extent to which fair value has been below cost basis, the financial condition of the issuer and any changes thereto, and the Company's intent to sell, or whether it is more likely than not it will be required to sell, the investment before recovery of the investment's amortized cost basis. During the first quarters of 2011 and 2010, the Company did not recognize any significant impairment charges. As of December 25, 2010, the Company does not consider any of its investments to be other-than-temporarily impaired.

## **Derivative Financial Instruments**

The Company uses derivatives to partially offset its business exposure to foreign currency exchange risk. The Company may enter into foreign currency forward and option contracts to offset some of the foreign exchange risk of expected future cash flows on certain forecasted revenue and cost of sales, of net investments in certain foreign subsidiaries, and on certain existing assets and liabilities. To help protect gross margins from fluctuations in foreign currency exchange rates, certain of the Company's subsidiaries whose functional currency is the U.S. dollar hedge a portion of forecasted foreign currency revenue. The Company's subsidiaries whose functional currency is not the U.S. dollar and who sell in local currencies may hedge a portion of forecasted inventory purchases not denominated in the subsidiaries' functional currencies. The Company typically hedges portions of its forecasted foreign currency exposure associated with revenue and inventory purchases for three to six months. To help protect the net investment in a foreign operation from adverse changes in foreign currency exchange rates, the Company may enter into foreign currency forward and option contracts to offset the changes in the carrying amounts of these investments due to fluctuations in foreign currency exchange rates. The Company may also enter into foreign currency forward and option contracts to partially offset the foreign currency exchange gains and losses generated by the re-measurement of certain assets and liabilities denominated in non-functional currencies. However, the Company may choose not to hedge certain foreign currency exchange exposures for a variety of reasons, including but not limited to immateriality, accounting considerations and the prohibitive economic cost of hedging particular exposures. There can be no assurance the hedges will offset more than a portion of the financial impact resulting from movements in foreign currency exchange rates.

The Company's accounting policies for these instruments are based on whether the instruments are designated as hedge or non-hedge instruments. The Company records all derivatives on the Condensed Consolidated Balance Sheets at fair value. The effective portions of cash flow hedges are recorded in other comprehensive income until the hedged item is recognized in earnings. The effective portions of net investment hedges are recorded in other comprehensive income as a part of the cumulative translation adjustment. Derivatives that are not designated as hedging instruments and the ineffective portions of cash flow hedges and net investment hedges are adjusted to fair value through earnings in other income and expense.

The Company had a net deferred loss associated with cash flow hedges of approximately \$9 million and \$252 million, net of taxes, recorded in other comprehensive income as of December 25, 2010 and September 25, 2010, respectively. Other comprehensive income associated with cash flow hedges of foreign currency revenue is recognized as a component of net sales in the same period as the related revenue is recognized, and other comprehensive income related to cash flow hedges of inventory purchases is recognized as a component of cost of sales in the same period as the related costs are recognized. Substantially all of the Company's hedged transactions as of December 25, 2010 are expected to occur within six months.

Derivative instruments designated as cash flow hedges must be de-designated as hedges when it is probable the forecasted hedged transaction will not occur in the initially identified time period or within a subsequent two-month time period. Deferred gains and losses in other comprehensive income associated with such derivative instruments are reclassified immediately into earnings through other income and expense. Any subsequent changes in fair value of such derivative instruments also are reflected in current earnings unless they are re-designated as hedges of other transactions. The Company did not recognize any material net gains or losses related to the loss of hedge designation on discontinued cash flow hedges during the first quarter of 2011 or 2010.

The Company had an unrealized net gain on net investment hedges of \$3 million and an unrealized net loss on net investment hedges of \$9 million, net of taxes, included in the cumulative translation adjustment account of accumulated other comprehensive income ("AOCI") as of December 25, 2010 and September 25, 2010, respectively. The ineffective portions and amounts excluded from the effectiveness test of net investment hedges are recorded in current earnings in other income and expense.

The Company recognized in earnings a net gain of \$29 million and a net loss of \$34 million on foreign currency forward and option contracts not designated as hedging instruments during the first quarter of 2011 and 2010, respectively. These amounts represent the net gain or loss on the derivative contracts and do not include changes in the related exposures, which generally offset a portion of the gain or loss on the derivative contracts.

The following table shows the notional principal amounts of the Company's outstanding derivative instruments and credit risk amounts associated with outstanding or unsettled derivative instruments as of December 25, 2010 and September 25, 2010 (in millions):

|  | December              | 25, 2010                  | September 25, 2010    |                           |  |  |  |
|--|-----------------------|---------------------------|-----------------------|---------------------------|--|--|--|
|  | Notional<br>Principal | Credit<br>Risk<br>Amounts | Notional<br>Principal | Credit<br>Risk<br>Amounts |  |  |  |
| Instruments qualifying as accounting hedges: |                       |                           |                       |                           |  |  |  |
| Foreign exchange contracts                   | \$11,193              | \$ 113                    | \$13,957              | \$ 62                     |  |  |  |
| Instruments other than accounting hedges:    |                       |                           |                       |                           |  |  |  |
| Foreign exchange contracts                   | \$10,613              | \$ 82                     | \$10,727              | \$ 45                     |  |  |  |

The notional principal amounts for outstanding derivative instruments provide one measure of the transaction volume outstanding and does not represent the amount of the Company's exposure to credit or market loss. The credit risk amounts represent the Company's gross exposure to potential accounting loss on derivative instruments that are outstanding or unsettled if all counterparties failed to perform according to the terms of the contract, based on then-current currency exchange rates at each respective date. The Company's gross exposure on these transactions may be further mitigated by collateral received from certain counterparties. The Company's exposure to credit loss and market risk will vary over time as a function of currency exchange rates. Although the table above reflects the notional principal and credit risk amounts of the Company's foreign exchange instruments, it does not reflect the gains or losses associated with the exposures and transactions that the foreign exchange instruments are intended to hedge. The amounts ultimately realized upon settlement of these financial instruments, together with the gains and losses on the underlying exposures, will depend on actual market conditions during the remaining life of the instruments.

The Company generally enters into master netting arrangements, which reduce credit risk by permitting net settlement of transactions with the same counterparty. To further limit credit risk, the Company generally enters into collateral security arrangements that provide for collateral to be received or posted when the net fair value of certain financial instruments fluctuates from contractually established thresholds. The Company presents its derivative assets and derivative liabilities at their gross fair values. As of December 25, 2010, the Company received cash collateral related to the derivative instruments under its collateral security arrangements of \$77 million and recorded the offsetting balance as accrued expenses in the Condensed Consolidated Balance Sheet. As of September 25, 2010, the Company posted cash collateral related to the derivative instruments under its collateral security arrangements of \$445 million and recorded the offsetting balance as other current assets in the Condensed Consolidated Balance Sheet. The Company did not have any derivative instruments with credit risk-related contingent features that would require it to post additional collateral as of December 25, 2010 or September 25, 2010.

The estimates of fair value are based on applicable and commonly used pricing models and prevailing financial market information as of December 25, 2010 and September 25, 2010. Refer to Note 3, "Fair Value Measurements" of this Form 10-Q, for additional information on the fair value measurements for all financial assets and liabilities, including derivative assets and derivative liabilities, that are measured at fair value in the condensed consolidated financial statements on a recurring basis. The following tables show the Company's derivative instruments measured at gross fair value as reflected in the Condensed Consolidated Balance Sheets as of December 25, 2010 and September 25, 2010 (in millions):

|                             | Der<br>Desi | Fair Value of Fair Value of Fair Value of Derivatives Designated as Hedge Instruments Fair Value of Designated As Hedge Instruments |                 |  |                     | otal<br>r Value |  |
|-----------------------------|-------------|---|-----------------|--|---------------------|-----------------|--|
| Derivative assets (a):      |             |   |                 |  |                     |                 |  |
| Foreign exchange contracts  | \$          | 112   | \$              | 82   | \$                  | 194             |  |
| Derivative liabilities (b): |             |   |                 |  |                     |                 |  |
| Foreign exchange contracts  | \$          | 87  | \$              | 21   | \$                  | 108             |  |
|                             |             |   |                 | er 25, 2010                                      |                     |                 |  |
|                             | Der<br>Desi | Value of<br>rivatives<br>gnated as<br>Instruments   | Deriva<br>Desig | Value of<br>atives Not<br>nated as<br>astruments | Total<br>Fair Value |                 |  |
| Derivative assets (a):      |             |   |                 |  |                     |                 |  |
| Foreign exchange contracts  | \$          | 62  | \$              | 45   | \$                  | 107             |  |
| Derivative liabilities (b): |             |   |                 |  |                     |                 |  |
| Foreign exchange contracts  | \$          | 488   | \$              | 118  | \$                  | 606             |  |

<sup>(</sup>a) All derivative assets are recorded as other current assets in the Condensed Consolidated Balance Sheets.

<sup>(</sup>b) All derivative liabilities are recorded as accrued expenses in the Condensed Consolidated Balance Sheets.

The following table shows the pre-tax effect of the Company's derivative instruments designated as cash flow and net investment hedges in the Condensed Consolidated Statements of Operations for the three months ended December 25, 2010 and December 26, 2009 (in millions):

|                            | Gains/(Losses) Recognized in OCI - Effective Portion (c) |                 |                      |     |          | ains/(Losses<br>rom AOCI i<br>Effective l | nto Inco                 | me - | Gains/(Losses) Recognized - Ineffective<br>Portion and Amount Excluded from<br>Effectiveness Testing |    |                |    |                 |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |             |  |          |  |          |  |             |  |           |  |  |    |    |    |      |
|----------------------------|--|-----------------|----------------------|-----|----------|---|--------------------------|------|--|----|----------------|----|-----------------|--|----------|--|----------|--|----------|--|----------|--|----------|--|----------|--|----------|--|----------|--|----------|--|----------|--|----------|--|----------|--|-------------|--|----------|--|----------|--|-------------|--|-----------|--|--|----|----|----|------|
|                            |  | nber 25,<br>010 | December 26,<br>2009 |     |          | mber 25,<br>10 (a)                        | December 26,<br>2009 (b) |      | Location   |    | ber 25,<br>)10 |    | nber 26,<br>009 |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |             |  |          |  |          |  |             |  |           |  |  |    |    |    |      |
| Cash flow hedges:          |  |                 |                      |     |          |   |                          |      |  |    |                |    |                 |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |             |  |          |  |          |  |             |  |           |  |  |    |    |    |      |
| Foreign exchange contracts | \$   | (66)            | \$                   | 12  | \$       | (449)                                     | \$                       | (20) | Other income and expense   | \$ | 21             | \$ | (14)            |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |             |  |          |  |          |  |             |  |           |  |  |    |    |    |      |
| Net investment hedges:     |  |                 |                      |     |          |   |                          |      |  |    |                |    |                 |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |             |  |          |  |          |  |             |  |           |  |  |    |    |    |      |
| Foreign exchange contracts |  | (3)             |                      | (1) |          | 0   |                          | 0    | Other income<br>and expense  |    | 0              |    | 0               |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |          |  |             |  |          |  |          |  |             |  |           |  |  |    |    |    |      |
| Total                      | \$   | (69)            | \$                   | 11  | \$ (449) |   | \$ (449)                 |      | \$ (449)   |    | \$ (449)       |    | \$ (449)        |  | \$ (449) |  | \$ (449) |  | \$ (449) |  | \$ (449) |  | \$ (449) |  | \$ (449) |  | \$ (449) |  | \$ (449) |  | \$ (449) |  | \$ (449) |  | \$ (449) |  | \$ (449) |  | \$ (449) \$ |  | \$ (449) |  | \$ (449) |  | \$ (449) \$ |  | ) \$ (20) |  |  | \$ | 21 | \$ | (14) |

- (a) Includes gains/(losses) reclassified from AOCI into net income for the effective portion of cash flow hedges, of which \$(257) million and \$(192) million were recognized within net sales and cost of sales, respectively, within the Condensed Consolidated Statement of Operations for the three months ended December 25, 2010. There were no amounts reclassified from AOCI into net income for the effective portion of net investment hedges for the three months ended December 25, 2010.
- (b) Includes gains/(losses) reclassified from AOCI into net income for the effective portion of cash flow hedges, of which \$2 million and (\$22) million were recognized within net sales and cost of sales, respectively, within the Condensed Consolidated Statement of Operations for the three months ended December 26, 2009. There were no amounts reclassified from AOCI into net income for the effective portion of net investment hedges for the three months ended December 26, 2009.
- (c) Refer to Note 6, "Shareholders' Equity and Stock-Based Compensation" of this Form 10-Q, which summarizes the activity in AOCI related to derivatives.

#### **Accounts Receivable**

The Company has considerable trade receivables not covered by collateral, third-party financing arrangements or credit insurance outstanding with its third-party cellular network carriers, wholesalers, retailers, and value-added resellers, and directly to certain education, consumer and enterprise customers. There was one customer that represented 10% of the Company's trade receivables as of December 25, 2010. Trade receivables from two of the Company's customers accounted for 15% and 12% of trade receivables as of September 25, 2010. The Company's cellular network carriers accounted for 54% and 64% of trade receivables as of December 25, 2010 and September 25, 2010, respectively. Additionally, the Company has non-trade receivables from certain of its manufacturing vendors. Vendor non-trade receivables from two of the Company's vendors accounted for 55% and 27%, respectively, of non-trade receivables as of December 25, 2010 and two of the Company's vendors accounted for 57% and 24%, respectively, of non-trade receivables as of September 25, 2010.

#### Note 3 - Fair Value Measurements

The Company defines fair value as the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When determining the fair value measurements for assets and liabilities, which are required to be recorded at fair value, the Company considers the principal or most advantageous market in which the Company would transact and the market-based risk measurements or assumptions that market participants would use in pricing the asset or liability, such as inherent risk, transfer restrictions and credit risk.

The Company applies the following fair value hierarchy, which prioritizes the inputs used to measure fair value into three levels and bases the categorization within the hierarchy upon the lowest level of input that is available and significant to the fair value measurement:

Level 1 – Quoted prices in active markets for identical assets or liabilities.

Quoted Prices in Active

Level 2 – Observable inputs other than quoted prices in active markets for identical assets and liabilities, quoted prices for identical or similar assets or liabilities in inactive markets, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 – Inputs that are generally unobservable and typically reflect management's estimates of assumptions that market participants would use in pricing the asset or liability.

The Company's valuation techniques used to measure the fair value of money market funds and certain marketable equity securities were derived from quoted prices in active markets for identical assets or liabilities. The valuation techniques used to measure the fair value of all other financial instruments, all of which have counterparties with high credit ratings, were valued based on quoted market prices or model driven valuations using significant inputs derived from or corroborated by observable market data.

#### Assets and Liabilities Measured at Fair Value

The following tables present the Company's assets and liabilities measured at fair value, which also represents the related carrying amounts, on a recurring basis as of December 25, 2010 and September 25, 2010 (in millions):

|     |   | Markets for Identical Instruments (Level 1) |       |                         |       |    | Significant Other<br>Observable Inputs<br>(Level 2) |    |                       |    | Signifi<br>Unobserval<br>(Leve |                       |   | Total                |           |                       |        |
|-----|---|---|-------|-------------------------|-------|----|---|----|-----------------------|----|--------------------------------|-----------------------|---|----------------------|-----------|-----------------------|--------|
|     |   | December 25,<br>2010                        |       | , September 25,<br>2010 |       | De | December 25,<br>2010                                |    | September 25,<br>2010 |    | December 25,<br>2010           | September 25,<br>2010 |   | December 25,<br>2010 |           | September 25,<br>2010 |        |
| Ass | ets:                                      |   |       |                         |       |    |   |    |                       |    |                                |                       |   |                      |           |                       |        |
|     | Money market funds                        | \$  | 1,470 | \$                      | 2,753 | \$ | 0   | \$ | 0                     | \$ | 0                              | \$                    | 0 | 9                    | \$ 1,470  | \$                    | 2,753  |
|     | U.S. Treasury securities                  |   | 0     |                         | 0     |    | 8,361   |    | 9,914                 |    | 0                              |                       | 0 |                      | 8,361     |                       | 9,914  |
|     | U.S. agency securities                    |   | 0     |                         | 0     |    | 10,818  |    | 8,727                 |    | 0                              |                       | 0 |                      | 10,818    |                       | 8,727  |
|     | Non-U.S. government                       |   |       |                         |       |    |   |    |                       |    |                                |                       |   |                      |           |                       |        |
|     | securities                                |   | 0     |                         | 0     |    | 4,335   |    | 2,661                 |    | 0                              |                       | 0 |                      | 4,335     |                       | 2,661  |
|     | Certificates of deposit                   |   |       |                         |       |    |   |    |                       |    |                                |                       |   |                      |           |                       |        |
|     | and time deposits                         |   | 0     |                         | 0     |    | 3,639   |    | 2,739                 |    | 0                              |                       | 0 |                      | 3,639     |                       | 2,739  |
|     | Commercial paper                          |   | 0     |                         | 0     |    | 3,871   |    | 3,168                 |    | 0                              |                       | 0 |                      | 3,871     |                       | 3,168  |
|     | Corporate securities                      |   | 0     |                         | 0     |    | 21,741  |    | 17,442                |    | 0                              |                       | 0 |                      | 21,741    |                       | 17,442 |
|     | Municipal securities                      |   | 0     |                         | 0     |    | 2,472   |    | 1,917                 |    | 0                              |                       | 0 |                      | 2,472     |                       | 1,917  |
|     | Marketable equity securities              |   | 129   |                         | 132   |    | 0   |    | 0                     |    | 0                              |                       | 0 |                      | 129       |                       | 132    |
|     | Foreign exchange                          |   |       |                         |       |    |   |    |                       |    |                                |                       |   |                      |           |                       |        |
|     | contracts                                 |   | 0     |                         | 0     |    | 194   |    | 107                   |    | 0                              |                       | 0 |                      | 194       |                       | 107    |
|     | Total assets<br>measured at<br>fair value | \$  | 1,599 | \$                      | 2,885 | \$ | 55,431  | \$ | 46,675                | \$ | 0                              | \$                    | 0 | 9                    | \$ 57,030 | \$                    | 49,560 |
| Lia | bilities:                                 |   |       |                         |       |    |   |    |                       |    |                                |                       |   |                      |           |                       |        |
|     | Foreign exchange                          |   |       |                         |       |    |   |    |                       |    |                                |                       |   |                      |           |                       |        |
|     | contracts                                 | \$  | 0     | \$                      | 0     | \$ | 108   | \$ | 606                   | \$ | 0                              | \$                    | 0 | 9                    | \$ 108    | \$                    | 606    |

During the three months ended December 25, 2010 and September 25, 2010, the Company did not record any other-than-temporary impairments on those assets required to be measured at fair value on a non-recurring basis.

#### **Note 4 – Condensed Consolidated Financial Statement Details**

The following tables show the Company's condensed consolidated financial statement details as of December 25, 2010 and September 25, 2010 (in millions):

### **Property, Plant and Equipment**

|  | December 25,<br>2010 | September 25,<br>2010 |  |  |
|--|----------------------|-----------------------|--|--|
| Land and buildings                             | \$ 1,968             | \$ 1,471              |  |  |
| Machinery, equipment and internal-use software | 4,457                | 3,589                 |  |  |
| Office furniture and equipment                 | 149                  | 144                   |  |  |
| Leasehold improvements                         | 2,061                | 2,030                 |  |  |
| Gross property, plant and equipment            | 8,635                | 7,234                 |  |  |
| Accumulated depreciation and amortization      | (2,767)              | (2,466)               |  |  |
| Net property, plant and equipment              | \$ 5,868             | \$ 4,768              |  |  |

#### **Accrued Expenses**

|  | December 25,<br>2010 |       | September 25,<br>2010 |       |
|--|----------------------|-------|-----------------------|-------|
| Accrued warranty and related costs         | \$                   | 904   | \$                    | 761   |
| Deferred margin on component sales         |                      | 806   |                       | 663   |
| Accrued compensation and employee benefits |                      | 455   |                       | 436   |
| Accrued marketing and distribution         |                      | 452   |                       | 396   |
| Income taxes payable                       |                      | 152   |                       | 210   |
| Other current liabilities                  |                      | 3,184 |                       | 3,257 |
| Total accrued expenses                     | \$                   | 5,953 | \$                    | 5,723 |

#### **Non-Current Liabilities**

|                                     | December 25,<br>2010 | September 25,<br>2010 |
|-------------------------------------|----------------------|-----------------------|
| Deferred tax liabilities            | \$ 5,418             | \$ 4,300              |
| Other non-current liabilities       | 1,647                | 1,231                 |
| Total other non-current liabilities | \$ 7,065             | \$ 5,531              |

#### **Note 5 – Income Taxes**

As of December 25, 2010, the Company recorded gross unrecognized tax benefits of \$1.0 billion, of which \$450 million, if recognized, would affect the Company's effective tax rate. As of September 25, 2010, the total amount of gross unrecognized tax benefits was \$943 million, of which \$404 million, if recognized, would affect the Company's effective tax rate. The Company's total gross unrecognized tax benefits are classified as other non-current liabilities in the Condensed Consolidated Balance Sheets. The Company had \$254 million and \$247 million of gross interest and penalties accrued as of December 25, 2010 and September 25, 2010, respectively, which are classified as other non-current liabilities in the Condensed Consolidated Balance Sheets.

Management believes that an adequate provision has been made for any adjustments that may result from tax examinations. However, the outcome of tax audits cannot be predicted with certainty. If any issues addressed in the Company's tax audits are resolved in a manner not consistent with management's expectations, the Company could be required to adjust its provision for income tax in the period such resolution occurs. Although timing of the resolution and/or closure of audits is not certain, the Company does not believe it is reasonably possible that its unrecognized tax benefits would materially change in the next 12 months.

#### Note 6 - Shareholders' Equity and Stock-Based Compensation

#### Preferred Stock

The Company has five million shares of authorized preferred stock, none of which is issued or outstanding. Under the terms of the Company's Restated Articles of Incorporation, the Board of Directors is authorized to determine or alter the rights, preferences, privileges and restrictions of the Company's authorized but unissued shares of preferred stock.

#### **Comprehensive Income**

Comprehensive income consists of two components, net income and other comprehensive income. Other comprehensive income refers to revenue, expenses, gains, and losses that under GAAP are recorded as an element of shareholders' equity but are excluded from net income. The Company's other comprehensive income consists of foreign currency translation adjustments from those subsidiaries not using the U.S. dollar as their functional currency, unrealized gains and losses on marketable securities categorized as available-for-sale, and net deferred gains and losses on certain derivative instruments accounted for as cash flow hedges.

The following table summarizes the components of total comprehensive income, net of taxes, during the three months ended December 25, 2010 and December 26, 2009 (in millions):

|   | Three Months Ended   |       |     | d                 |
|---|----------------------|-------|-----|-------------------|
|   | December 25,<br>2010 |       | Dec | ember 26,<br>2009 |
| Net income  | \$                   | 6,004 | \$  | 3,378             |
| Other comprehensive income:                                   |                      |       |     |                   |
| Change in unrecognized gains/losses on derivative instruments |                      | 243   |     | 18                |
| Change in foreign currency translation                        |                      | 16    |     | 5                 |
| Change in unrealized gains/losses on marketable securities    |                      | (99)  |     | 11                |
| Total comprehensive income                                    | \$                   | 6,164 | \$  | 3,412             |

The following table summarizes activity in other comprehensive income related to derivatives, net of taxes, held by the Company during the three months ended December 25, 2010 and December 26, 2009 (in millions):

|   | Three Months Ended   |      |                      |    |
|---|----------------------|------|----------------------|----|
|   | December 25,<br>2010 |      | December 26,<br>2009 |    |
| Change in fair value of derivatives                                 | \$                   | (43) | \$                   | 6  |
| Adjustment for net gains/losses realized and included in net income |                      | 286  |                      | 12 |
| Change in unrecognized gains/losses on derivative instruments       | \$                   | 243  | \$                   | 18 |

The following table summarizes the components of AOCI, net of taxes, as of December 25, 2010 and September 25, 2010 (in millions):

|   | December 2<br>2010 | 5, Se | eptember 25,<br>2010 |
|---|--------------------|-------|----------------------|
| Net unrealized gains/losses on marketable securities    | \$                 | 72 \$ | 171                  |
| Net unrecognized gains/losses on derivative instruments |                    | (9)   | (252)                |
| Cumulative foreign currency translation                 | <u>'</u>           | 51    | 35                   |
| Accumulated other comprehensive income/(loss)           | \$ 11              | \$    | (46)                 |

#### **Employee Benefit Plans**

Rule 10b5-1 Trading Plans

During the first quarter of 2011, executive officers Timothy D. Cook, Peter Oppenheimer, Philip W. Schiller, Bertrand Serlet, D. Bruce Sewell and Jeffrey E. Williams had trading plans pursuant to Rule 10b5-1(c)(1) of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). A trading plan is a written document that pre-establishes the amounts, prices and dates (or formula for determining the amounts, prices and dates) of future purchases or sales of the Company's stock, including the exercise and sale of employee stock options and shares acquired pursuant to the Company's employee stock purchase plan and upon vesting of RSUs.

#### **Equity Awards**

A summary of the Company's RSU activity and related information for the three months ended December 25, 2010, is as follows (in thousands, except per share amounts):

|                                  | Number of Shares | 4  | Veighted-<br>Average<br>nt Date Fair<br>Value | Aggregate<br>Intrinsic Value |
|----------------------------------|------------------|----|---|------------------------------|
| Balance at September 25, 2010    | 13,034           | \$ | 165.63  |                              |
| Restricted stock units granted   | 4,683            | \$ | 290.37  |                              |
| Restricted stock units vested    | (2,088)          | \$ | 145.45  |                              |
| Restricted stock units cancelled | (138)            | \$ | 183.71  |                              |
| Balance at December 25, 2010     | 15,491           | \$ | 205.90  | \$ 5,012,931                 |

RSUs that vested during the three months ended December 25, 2010 and December 26, 2009 had a fair value of \$659 million and \$292 million, respectively, as of the vesting date.

A summary of the Company's stock option activity and related information for the three months ended December 25, 2010, is as follows (in thousands, except per share amounts and contractual term in years):

|  | Number<br>of Shares | A  | Veighted-<br>Average<br>ercise Price | Weighted-<br>Average<br>Remaining<br>Contractual<br>Term | Aggregate<br>Intrinsic Value |
|--|---------------------|----|--------------------------------------|--|------------------------------|
| Balance at September 25, 2010            | 21,725              | \$ | 90.46                                |  |                              |
| Options granted                          | 0                   | \$ | 0                                    |  |                              |
| Options cancelled                        | (71)                | \$ | 105.82                               |  |                              |
| Options exercised                        | (3,715)             | \$ | 56.01                                |  |                              |
| Balance at December 25, 2010             | 17,939              | \$ | 97.54                                | 2.82   | \$ 4,055,208                 |
| Exercisable at December 25, 2010         | 15,257              | \$ | 86.84                                | 2.61   | \$ 3,612,242                 |
| Expected to vest after December 25, 2010 | 2,652               | \$ | 158.44                               | 4.01   | \$ 437,960                   |

Aggregate intrinsic value represents the value of the Company's closing stock price on the last trading day of the fiscal period in excess of the weighted-average exercise price multiplied by the number of options outstanding or exercisable. The aggregate intrinsic value excludes stock options that have a zero or negative intrinsic value. The total intrinsic value of options at the time of exercise was \$944 million and \$690 million for the three-months ended December 25, 2010 and December 26, 2009, respectively.

The Company had approximately 53.7 million shares and 62.7 million shares reserved for future issuance under the Company's stock plans as of December 25, 2010 and September 25, 2010, respectively. RSUs granted are deducted from the shares available for grant under the Company's stock plans utilizing a factor of two times the number of RSUs granted. Similarly, RSUs cancelled are added back to the shares available for grant under the Company's stock plans utilizing a factor of two times the number of RSUs cancelled.

#### **Stock-Based Compensation**

Stock-based compensation cost for RSUs is measured based on the closing fair market value of the Company's common stock on the date of grant. Stock-based compensation cost for stock options and employee stock purchase plan rights ("stock purchase rights") is estimated at the grant date and offering date, respectively, based on the fair-value as calculated by the Black-Scholes Merton ("BSM") option-pricing model. The BSM option-pricing model incorporates various assumptions including expected volatility, expected life and interest rates. The expected volatility is based on the historical volatility of the Company's common stock over the most recent period commensurate with the estimated expected life of the Company's stock options and other relevant factors including implied volatility in market traded options on the Company's common stock. The Company bases its expected life assumption on its historical experience and on the terms and conditions of the stock awards it grants to employees. The Company recognizes stock-based compensation cost as expense on a straight-line basis over the requisite service period.

The Company did not grant any stock options during the three months ended December 25, 2010 and December 26, 2009. The weighted-average assumptions used and the weighted-average fair value of stock purchase rights per share during the three months ended December 25, 2010 and December 26, 2009 are as follows:

|                             | Three Mo             | nths Ended           |
|-----------------------------|----------------------|----------------------|
|                             | December 25,<br>2010 | December 26,<br>2009 |
| Expected life               | 6 months             | 6 months             |
| Interest rate               | 0.20%                | 0.35%                |
| Expected volatility         | 34.93%               | 40.79%               |
| Weighted-average fair value | \$ 61.22             | \$ 35.21             |

The following table provides a summary of the stock-based compensation expense included in the Condensed Consolidated Statements of Operations for the three months ended December 25, 2010 and December 26, 2009 (in millions):

|  | Three Mo     | nths Ended   |  |  |
|--|--------------|--------------|--|--|
|  | December 25, | December 26, |  |  |
|  | 2010         | 2009         |  |  |
| Cost of sales                          | \$ 52        | \$ 37        |  |  |
| Research and development               | 113          | 74           |  |  |
| Selling, general and administrative    | 134          | 94           |  |  |
| Total stock-based compensation expense | \$ 299       | \$ 205       |  |  |

Stock-based compensation expense capitalized as software development costs was not significant as of December 25, 2010 or September 25, 2010. The income tax benefit related to stock-based compensation expense was \$96 million and \$82 million for the three months ended December 25, 2010 and December 26, 2009, respectively. As of December 25, 2010, the total unrecognized compensation cost related to outstanding stock options and RSUs expected to vest was \$2.8 billion, which the Company expects to recognize over a weighted-average period of 3.1 years.

#### **Note 7 – Commitments and Contingencies**

## **Accrued Warranty and Indemnifications**

The following table reconciles changes in the Company's accrued warranties and related costs for the three months ended December 25, 2010 and December 26, 2009 (in millions):

|  | Three Months Ended |                 |    |                  |
|--|--------------------|-----------------|----|------------------|
|  |                    | nber 25,<br>010 |    | mber 26,<br>2009 |
| Beginning accrued warranty and related costs | \$                 | 761             | \$ | 577              |
| Cost of warranty claims                      |                    | (253)           |    | (135)            |
| Accruals for product warranty                |                    | 396             |    | 142              |
| Ending accrued warranty and related costs    | \$                 | 904             | \$ | 584              |

The Company generally does not indemnify end-users of its operating system and application software against legal claims that the software infringes third-party intellectual property rights. Other agreements entered into by the Company sometimes include indemnification provisions under which the Company could be subject to costs and/or damages in the event of an infringement claim against the Company or an indemnified third-party. However, the Company has not been required to make any significant payments resulting from such an infringement claim asserted against it or an indemnified third-party and, in the opinion of management, does not have a potential liability related to unresolved infringement claims subject to indemnification that would materially adversely affect its financial condition or operating results. Therefore, the Company did not record a liability for infringement costs as of either December 25, 2010 or September 25, 2010.

The Company has entered into indemnification agreements with its directors and executive officers. Under these agreements, the Company has agreed to indemnify such individuals to the fullest extent permitted by law against liabilities that arise by reason of their status as directors or officers and to advance expenses incurred by such individuals in connection with related legal proceedings. It is not possible to determine the maximum potential amount of payments the Company could be required to make under these agreements due to the limited history of prior indemnification claims and the unique facts and circumstances involved in each claim. However, the Company maintains directors and officers liability insurance coverage to reduce its exposure to such obligations, and payments made under these agreements historically have not materially adversely affected the Company's financial condition or operating results.

#### Concentrations in the Available Sources of Supply of Materials and Product

Although most components essential to the Company's business are generally available from multiple sources, certain key components including but not limited to microprocessors, enclosures, certain liquid crystal displays ("LCDs"), certain optical drives and application-specific integrated circuits ("ASICs") are currently obtained by the Company from single or limited sources, which subjects the Company to significant supply and pricing risks. Many of these and other key components that are available from multiple sources including but not limited to NAND flash memory, dynamic random access memory ("DRAM") and certain LCDs, are subject at times to industry-wide shortages and significant commodity pricing fluctuations. In addition, the Company has entered into certain agreements for the supply of key components including but not limited to microprocessors, NAND flash memory, DRAM and LCDs at favorable pricing, but there is no guarantee that the Company will be able to extend or renew these agreements on similar favorable terms, or at all, upon expiration or otherwise obtain favorable pricing in the future. Therefore, the Company remains subject to significant risks of supply shortages and/or price increases that can materially adversely affect its financial condition and operating results.

The Company and other participants in the personal computer, and mobile communication and media device industries also compete for various components with other industries that have experienced increased demand for their products. In addition, the Company uses some custom components that are not common to the rest of these industries, and new products introduced by the Company often utilize custom components available from only one source. When a component or product uses new technologies, initial capacity constraints may exist until the suppliers' yields have matured or manufacturing capacity has increased. If the Company's supply of a key single-sourced component for a new or existing product were delayed or constrained, if such components were available only at significantly higher prices, or if a key outsourcing partner delayed shipments of completed products to the Company, the Company's financial condition and operating results could be materially adversely affected. The Company's business and financial performance could also be adversely affected depending on the time required to obtain sufficient quantities from the original source, or to identify and obtain sufficient quantities from an alternative source. Continued availability of these components at acceptable prices, or at all, may be affected if those suppliers decided to concentrate on the production of common components instead of components customized to meet the Company's requirements.

Substantially all of the Company's Macs, iPhones, iPads, iPods, logic boards and other assembled products are now manufactured by outsourcing partners, primarily in various parts of Asia. A significant concentration of this outsourced manufacturing is currently performed by only a few outsourcing partners of the Company, often in single locations. Certain of these outsourcing partners are the sole-sourced supplier of components and manufacturing outsourcing for many of the Company's key products including but not limited to final assembly of substantially all of the Company's hardware products. Although the Company works closely with its outsourcing partners on manufacturing schedules, the Company's operating results could be adversely affected if its outsourcing partners were unable to meet their production commitments. The Company's purchase commitments typically cover its requirements for periods ranging from 30 to 150 days.

#### **Long-Term Supply Agreements**

The Company has entered into long-term agreements to secure the supply of certain inventory components. These agreements generally expire between 2011 and 2022. As of December 25, 2010, the Company had a total of \$1.6 billion of inventory component prepayments outstanding, of which \$183 million is classified as other current assets and \$1.4 billion is classified as other assets in the Condensed Consolidated Balance Sheets. The Company had a total of \$956 million of inventory component prepayments outstanding as of September 25, 2010. The Company's outstanding prepayments will be applied to certain inventory component purchases made during the term of each respective agreement. As of December 25, 2010, the Company had off-balance sheet commitments under long-term supply agreements totaling approximately \$3.2 billion to make additional inventory component prepayments and to acquire capital equipment in 2011 and beyond.

#### **Other Off-Balance Sheet Commitments**

The Company leases various equipment and facilities, including retail space, under noncancelable operating lease arrangements. The Company does not currently utilize any other off-balance sheet financing arrangements. The major facility leases are typically for terms not exceeding 10 years and generally provide renewal options for terms not exceeding five additional years. Leases for retail space are for terms ranging from five to 20 years, the majority of which are for 10 years, and often contain multi-year renewal options. As of September 25, 2010, the Company's total future minimum lease payments under noncancelable operating leases were \$2.1 billion, of which \$1.7 billion related to leases for retail space. As of December 25, 2010, total future minimum lease payments under noncancelable operating leases related to leases for retail space were \$1.7 billion.

Additionally, as of December 25, 2010, the Company had outstanding off-balance sheet commitments for outsourced manufacturing and component purchases of \$7.9 billion. Other outstanding obligations were \$967 million as of December 25, 2010, and were comprised mainly of commitments to acquire product tooling and manufacturing process equipment and commitments related to advertising, research and development, Internet and telecommunications services and other obligations. These commitments exclude the off-balance sheet commitments under the long-term supply agreements described above.

#### **Contingencies**

The Company is subject to various legal proceedings and claims that have arisen in the ordinary course of business and have not been fully adjudicated, which are discussed in Part II, Item 1 of this Form 10-Q under the heading "Legal Proceedings" and in Part II Item 1A under the heading "Risk Factors." In the opinion of management, the Company does not have a potential liability related to any current legal proceedings and claims that would individually or in the aggregate materially adversely affect its financial condition or operating results. However, the results of legal proceedings cannot be predicted with certainty. If the Company failed to prevail in any of these legal matters or if several of these legal matters were resolved against the Company in the same reporting period, the operating results of a particular reporting period could be materially adversely affected.

On March 14, 2008, Mirror Worlds, LLC filed an action against the Company alleging that certain of its products infringed on three patents covering technology used to display files. On October 1, 2010, a jury returned a verdict against the Company, and awarded damages of \$208 million per patent for each of the three patents asserted. The Company is challenging the verdict, believes it has valid defenses and has not recorded a loss contingency at this time.

Production and marketing of products in certain states and countries may subject the Company to environmental, product safety and other regulations including, in some instances, the requirement to provide customers the ability to return product at the end of its useful life, and place responsibility for environmentally safe disposal or recycling with the Company. Such laws and regulations have been passed in several jurisdictions in which the Company operates, including various countries within Europe and Asia and certain states and provinces within North America. Although the Company does not anticipate any material adverse effects in the future based on the nature of its operations and the thrust of such laws, there is no assurance that such existing laws or future laws will not materially adversely affect the Company's financial condition or operating results.

#### Note 8 - Segment Information and Geographic Data

The Company reports segment information based on the "management" approach. The management approach designates the internal reporting used by management for making decisions and assessing performance as the source of the Company's reportable segments.

The Company manages its business primarily on a geographic basis. Accordingly, the Company determined its operating and reporting segments, which are generally based on the nature and location of its customers, to be the Americas, Europe, Japan, Asia-Pacific and Retail operations. The Americas, Europe, Japan and Asia-Pacific reportable segment results do not include results of the Retail segment. The Americas segment includes both North and South America. The Europe segment includes European countries, as well as the Middle East and Africa. The Asia-Pacific segment includes Australia and Asia, but does not include Japan. The Retail segment operates Apple retail stores in 11 countries, including the U.S. Each reportable operating segment provides similar hardware and software products and similar services. The accounting policies of the various segments are the same as those described in Note 1, "Summary of Significant Accounting Policies" of this Form 10-Q and in the Notes to Consolidated Financial Statements in the Company's 2010 Form 10-K.

The Company evaluates the performance of its operating segments based on net sales and operating income. Net sales for geographic segments are generally based on the location of customers, while Retail segment net sales are based on sales from the Company's retail stores. Operating income for each segment includes net sales to third parties, related cost of sales and operating expenses directly attributable to the segment. Advertising expenses are generally included in the geographic segment in which the advertising occurs. Operating income for each segment excludes other income and expense and certain expenses managed outside the operating segments. Costs excluded from segment operating income include various corporate expenses such as manufacturing costs and variances not included in standard costs, research and development, corporate marketing expenses, stock-based compensation expense, income taxes, various nonrecurring charges, and other separately managed general and administrative costs. The Company does not include intercompany transfers between segments for management reporting purposes. Segment assets exclude corporate assets, such as cash, short-term and long-term investments, manufacturing and corporate facilities, miscellaneous corporate infrastructure, goodwill and other acquired intangible assets. Except for the Retail segment, capital expenditures for long-lived assets are not reported to management by segment.

The Company has certain retail stores that have been designed and built to serve as high-profile venues to promote brand awareness and serve as vehicles for corporate sales and marketing activities. Because of their unique design elements, locations and size, these stores require substantially more investment than the Company's more typical retail stores. The Company allocates certain operating expenses associated with its high-profile stores to corporate expense to reflect the estimated Company-wide benefit. The allocation of these operating costs to corporate expense is based on the amount incurred for a high-profile store in excess of that incurred by a more typical Company retail location. The Company had opened a total of 16 high-profile stores as of December 25, 2010. Amounts allocated to corporate expense resulting from the operations of high-profile stores were \$24 million and \$17 million in the first quarters of 2011 and 2010, respectively.

Summary information by operating segment for the three months ended December 25, 2010 and December 26, 2009 is as follows (in millions):

|                  | Three Months Ended |                      |    | ed                |
|------------------|--------------------|----------------------|----|-------------------|
|                  | Dec                | December 25,<br>2010 |    | ember 26,<br>2009 |
|                  |                    | 2010                 |    | 2009              |
| Americas:        |                    |                      |    |                   |
| Net sales        | \$                 | 9,218                | \$ | 6,092             |
| Operating income | \$                 | 2,899                | \$ | 1,811             |
| Europe:          |                    |                      |    |                   |
| Net sales        | \$                 | 7,256                | \$ | 5,024             |
| Operating income | \$                 | 2,756                | \$ | 2,165             |
| Japan:           |                    |                      |    |                   |
| Net sales        | \$                 | 1,433                | \$ | 783               |
| Operating income | \$                 | 572                  | \$ | 354               |
| Asia-Pacific:    |                    |                      |    |                   |
| Net sales        | \$                 | 4,987                | \$ | 1,813             |
| Operating income | \$                 | 2,042                | \$ | 820               |
| Retail:          |                    |                      |    |                   |
| Net sales        | \$                 | 3,847                | \$ | 1,971             |
| Operating income | \$                 | 1,030                | \$ | 481               |

A reconciliation of the Company's segment operating income to the condensed consolidated financial statements for the three months ended December 25, 2010 and December 26, 2009 is as follows (in millions):

|                                   | Three Mon        | ths Ended            |  |
|-----------------------------------|------------------|----------------------|--|
|                                   | December 25,<br> | December 26,<br>2009 |  |
| Segment operating income          | \$ 9,299         | \$ 5,631             |  |
| Stock-based compensation expense  | (299)            | (205)                |  |
| Other corporate expenses, net (a) | (1,173)          | (701)                |  |
| Total operating income            | \$ 7,827         | \$ 4,725             |  |

<sup>(</sup>a) Other corporate expenses include research and development, corporate marketing expenses, manufacturing costs and variances not included in standard costs, and other separately managed general and administrative expenses, including certain corporate expenses associated with support of the Retail segment.

#### **Note 9 – Related Party Transactions and Certain Other Transactions**

The Company entered into a Reimbursement Agreement with its CEO, Steve Jobs, for the reimbursement of expenses incurred by Mr. Jobs in the operation of his private plane when used for Apple business. The Company recognized a total of \$15,000 and \$16,000 in expenses pursuant to the Reimbursement Agreement during the first quarters of 2011 and 2010, respectively. All expenses recognized pursuant to the Reimbursement Agreement have been included in selling, general and administrative expenses in the Condensed Consolidated Statements of Operations.

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This section and other parts of this Form 10-Q contain forward-looking statements that involve risks and uncertainties. Forward-looking statements can be identified by words such as "anticipates," "expects," "believes," "plans," "predicts," and similar terms. Forward-looking statements are not guarantees of future performance and the Company's actual results may differ significantly from the results discussed in the forward-looking statements. Factors that might cause such differences include, but are not limited to, those discussed in Part II, Item 1A, "Risk Factors," which are incorporated herein by reference. The following discussion should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended September 25, 2010 (the "2010 Form 10-K") filed with the U.S. Securities and Exchange Commission ("SEC") and the Condensed Consolidated Financial Statements and notes thereto included elsewhere in this Form 10-Q. All information presented herein is based on the Company's fiscal calendar. Unless otherwise stated, references in this report to particular years or quarters refer to the Company's fiscal years ended in September and the associated quarters of those fiscal years. The Company assumes no obligation to revise or update any forward-looking statements for any reason, except as required by law.

#### **Available Information**

The Company's Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and amendments to reports filed pursuant to Sections 13(a) and 15(d) of the Securities Exchange Act of 1934, as amended ("Exchange Act") are filed with the SEC. Such reports and other information filed by the Company with the SEC are available on the Company's website at <a href="http://www.apple.com/investor">http://www.apple.com/investor</a> when such reports are available on the SEC website. The public may read and copy any materials filed by the Company with the SEC at the SEC's Public Reference Room at 100 F Street, NE, Room 1580, Washington, DC 20549. The public may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-SEC-0330. The SEC maintains an Internet site that contains reports, proxy, and information statements and other information regarding issuers that file electronically with the SEC at <a href="http://www.sec.gov">http://www.sec.gov</a>. The contents of these websites are not incorporated into this filing. Further, the Company's references to the URLs for these websites are intended to be inactive textual references only.

#### **Executive Overview**

The Company designs, manufactures, and markets a range of personal computers, mobile communication and media devices, and portable digital music players, and sells a variety of related software, services, peripherals, networking solutions, and third-party digital content and applications. The Company's products and services include Mac® computers, iPhone®, iPad®, iPod®, Apple TV®, a portfolio of consumer and professional software applications, the Mac OS® X and iOS operating systems, third-party digital content and applications through the iTunes Store® and Mac App Store, and a variety of accessory, service and support offerings. The Company sells its products worldwide through its retail stores, online stores, and direct sales force, as well as third-party cellular network carriers, wholesalers, retailers, and value-added resellers. In addition, the Company sells a variety of third-party Mac, iPhone, iPad and iPod compatible products, including application software, printers, storage devices, speakers, headphones, and various other accessories and peripherals through its online and retail stores. The Company sells to consumer, small and mid-sized business, education, enterprise, government, and creative markets.

The Company is committed to bringing the best user experience to its customers through its innovative hardware, software, peripherals, services, and Internet offerings. The Company's business strategy leverages its unique ability to design and develop its own operating systems, hardware, application software, and services to provide its customers new products and solutions with superior ease-of-use, seamless integration, and innovative industrial design. The Company believes continual investment in research and development is critical to the development and enhancement of innovative products and technologies. In conjunction with its strategy, the Company continues to build and host a robust platform for the discovery and delivery of third-party digital content and applications through the iTunes Store. Within the iTunes Store, the Company has expanded its offerings through the App Store and iBookstore, which allow customers to browse, search for, and purchase third-party applications and books through either a Mac or Windows-based computer or by wirelessly downloading directly to an iPhone, iPad or iPod touch. In January 2011, the Company opened the Mac App Store allowing customers to find, download and install applications for their Macs in one step. The Company also works to support a community for the development of third-party software and hardware products and digital content that complement the Company's offerings. Additionally, the Company's strategy includes expanding its distribution network to effectively reach more customers and provide them with a high-quality sales and post-sales support experience. The Company is therefore uniquely positioned to offer superior and well-integrated digital lifestyle and productivity solutions.

The Company participates in several highly competitive markets, including personal computers with its Mac computers; mobile communications and media devices with its iPhone, iPad and iPod product families; and distribution of third-party digital content and applications with its online iTunes Store. While the Company is widely recognized as a leading innovator in the markets where it competes, these markets are highly competitive and subject to aggressive pricing. To remain competitive, the Company believes that increased investment in research and development and marketing and advertising is necessary to maintain or expand its position in the markets where it competes. The Company's research and development spending is focused on investing in new hardware and software products, and in further developing its existing products, including Mac, iPhone, iPad, and iPod hardware; Mac OS X and iOS operating systems; and a variety of application software. The Company also believes increased investment in marketing and advertising programs is critical to increasing product and brand awareness.

The Company utilizes a variety of direct and indirect distribution channels, including its retail stores, online stores, and direct sales force, and third-party cellular network carriers, wholesalers, retailers, and value-added resellers. The Company believes that sales of its innovative and differentiated products are enhanced by knowledgeable salespersons who can convey the value of the hardware, software, and peripheral integration, demonstrate the unique digital lifestyle solutions that are available on its products, and demonstrate the compatibility of the Mac with the Windows platform and networks. The Company further believes providing direct contact with its targeted customers is an effective way to demonstrate the advantages of its products over those of its competitors and providing a high-quality sales and after-sales support experience is critical to attracting new and retaining existing customers. To ensure a high-quality buying experience for its products in which service and education are emphasized, the Company continues to expand and improve its distribution capabilities by expanding the number of its own retail stores worldwide. Additionally, the Company has invested in programs to enhance reseller sales by placing high quality Apple fixtures, merchandising materials and other resources within selected third-party reseller locations. Through the Apple Premium Reseller Program, certain third-party resellers focus on the Apple platform by providing a high level of integration and support services, and product expertise.

#### **Products**

The Company offers a range of personal computing products, mobile communication and media devices, and portable digital music players, as well as a variety of related software, services, peripherals, networking solutions and various third-party hardware and software products. In addition, the Company offers its own software products, including Mac OS X, the Company's proprietary operating system software for the Mac; iOS, the Company's proprietary mobile operating system; server software; and application software for consumer, education, and business customers. A detailed discussion of the Company's other products may be found in Part I, Item 1, "Business," of the Company's 2010 Form 10-K.

#### **Critical Accounting Policies and Estimates**

The preparation of financial statements and related disclosures in conformity with U.S. generally accepted accounting principles ("GAAP") and the Company's discussion and analysis of its financial condition and operating results require the Company's management to make judgments, assumptions, and estimates that affect the amounts reported in its condensed consolidated financial statements and accompanying notes. Note 1, "Summary of Significant Accounting Policies" of this Form 10-Q and in the Notes to Consolidated Financial Statements in the Company's 2010 Form 10-K describes the significant accounting policies and methods used in the preparation of the Company's condensed consolidated financial statements. Management bases its estimates on historical experience and on various other assumptions it believes to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities. Actual results may differ from these estimates and such differences may be material.

Management believes the Company's critical accounting policies and estimates are those related to revenue recognition, valuation and impairment of marketable securities, inventory valuation and inventory purchase commitments, warranty costs, income taxes, and legal and other contingencies. Management considers these policies critical because they are both important to the portrayal of the Company's financial condition and operating results, and they require management to make judgments and estimates about inherently uncertain matters. The Company's senior management has reviewed these critical accounting policies and related disclosures with the Audit and Finance Committee of the Company's Board of Directors.

#### Revenue Recognition

Net sales consist primarily of revenue from the sale of hardware, software, digital content and applications, peripherals, and service and support contracts. The Company recognizes revenue when persuasive evidence of an arrangement exists, delivery has occurred, the sales price is fixed or determinable, and collection is probable. Product is considered delivered to the customer once it has been shipped and title and risk of loss have been transferred. For most of the Company's product sales, these criteria are met at the time the product is shipped. For online sales to individuals, for some sales to education customers in the U.S., and for certain other sales, the Company defers recognition of revenue until the customer receives the product because the Company retains a portion of the risk of loss on these sales during transit. The Company recognizes revenue from the sale of hardware products (e.g., Macs, iPhones, iPads, iPods and peripherals), software bundled with hardware that is essential to the functionality of the hardware, and third-party digital content sold on the iTunes Store in accordance with general revenue recognition accounting guidance. The Company recognizes revenue in accordance with industry specific software accounting guidance for the following types of sales transactions: (i) standalone sales of software products, (ii) sales of software upgrades and (iii) sales of software bundled with hardware not essential to the functionality of the hardware.

For multi-element arrangements that include tangible products containing software essential to the tangible product's functionality and undelivered software elements relating to the tangible product's essential software, the Company allocates revenue to all deliverables based on their relative selling prices. In such circumstances, the Company uses a hierarchy to determine the selling price to be used for allocating revenue to deliverables: (i) vendor-specific objective evidence of fair value ("VSOE"), (ii) third-party evidence of selling price ("TPE") and (iii) best estimate of the selling price ("ESP"). VSOE generally exists only when the Company sells the deliverable separately and is the price actually charged by the Company for that deliverable. ESPs reflect the Company's best estimates of what the selling prices of elements would be if they were sold regularly on a stand-alone basis.

For all past and current sales of iPhone, iPad, Apple TV and for sales of iPod touch beginning in June 2010, the Company indicated it might from time-to-time provide future unspecified software upgrades and features free of charge to customers. Because the Company has neither VSOE nor TPE for embedded unspecified software upgrade rights, revenue is allocated to these rights based on the Company's ESPs. Revenue allocated to the embedded unspecified software upgrade rights is deferred and recognized on a straight-line basis over the 24-month estimated life of each of the related hardware products. The Company's process for determining ESPs involves management's judgment. The Company's process considers multiple factors that may vary over time depending upon the unique facts and circumstances related to each deliverable. If the facts and circumstances underlying the factors considered change or should future facts and circumstances lead the Company to consider additional factors, the Company's ESP for software upgrades related to future sales of these devices could change. If the estimated life of one or more of the hardware products should change, the future rate of amortization of the revenue allocated to the software upgrade rights would also change.

The Company records reductions to revenue for estimated commitments related to price protection and for customer incentive programs, including reseller and end-user rebates, and other sales programs and volume-based incentives. For transactions involving price protection, the Company recognizes revenue net of the estimated amount to be refunded, provided the refund amount can be reasonably and reliably estimated and the other conditions for revenue recognition have been met. The Company's policy requires that, if refunds cannot be reliably estimated, revenue is not recognized until reliable estimates can be made or the price protection lapses. For customer incentive programs, the estimated cost of these programs is recognized at the later of the date at which the Company has sold the product or the date at which the program is offered. The Company also records reductions to revenue for expected future product returns based on the Company's historical experience. Future market conditions and product transitions may require the Company to increase customer incentive programs and incur incremental price protection obligations that could result in additional reductions to revenue at the time such programs are offered. Additionally, certain customer incentive programs require management to estimate the number of customers who will actually redeem the incentive. Management's estimates are based on historical experience and the specific terms and conditions of particular incentive programs. If a greater than estimated proportion of customers redeem such incentives, the Company would be required to record additional reductions to revenue, which would have a negative impact on the Company's results of operations.

#### Valuation and Impairment of Marketable Securities

The Company's investments in available-for-sale securities are reported at fair value. Unrealized gains and losses related to changes in the fair value of investments are included in accumulated other comprehensive income, net of tax, as reported in the Company's Condensed Consolidated Balance Sheets. Changes in the fair value of investments impact the Company's net income only when such investments are sold or an other-than-temporary impairment is recognized. Realized gains and losses on the sale of securities are determined by specific identification of each security's cost basis. The Company regularly reviews its investment portfolio to determine if any investment is other-than-temporarily impaired due to changes in credit risk or other potential valuation concerns, which would require the Company to record an impairment charge in the period any such determination is made. In making this judgment, the Company evaluates, among other things, the duration and extent to which the fair value of an investment is less than its cost, the financial condition of the issuer and any changes thereto, and the Company's intent to sell, or whether it is more likely than not it will be required to sell, the investment before recovery of the investment's amortized cost basis. The Company's assessment on whether an investment is other-than-temporarily impaired or not, could change in the future due to new developments or changes in assumptions related to any particular investment.

#### Inventory Valuation and Inventory Purchase Commitments

The Company must order components for its products and build inventory in advance of product shipments. The Company records a write-down for inventories of components and products, including third-party products held for resale, which have become obsolete or are in excess of anticipated demand or net realizable value. The Company performs a detailed review of inventory each fiscal quarter that considers multiple factors including demand forecasts, product life cycle status, product development plans, current sales levels, and component cost trends. The industries in which the Company competes are subject to a rapid and unpredictable pace of product and component obsolescence and demand changes. If future demand or market conditions for the Company's products are less favorable than forecasted or if unforeseen technological changes negatively impact the utility of component inventory, the Company may be required to record additional write-downs, which would negatively affect its results of operations in the period when the write-downs were recorded.

The Company records accruals for estimated cancellation fees related to component orders that have been cancelled or are expected to be cancelled. Consistent with industry practice, the Company acquires components through a combination of purchase orders, supplier contracts, and open orders based on projected demand information. These commitments typically cover the Company's requirements for periods ranging from 30 to 150 days. If there is an abrupt and substantial decline in demand for one or more of the Company's products or an unanticipated change in technological requirements for any of the Company's products, the Company may be required to record additional accruals for cancellation fees that would negatively affect its results of operations in the period when the cancellation fees are identified and recorded.

#### Warranty Costs

The Company provides for the estimated cost of hardware and software warranties at the time the related revenue is recognized based on historical and projected warranty claim rates, historical and projected cost-per-claim, and knowledge of specific product failures that are outside of the Company's typical experience. Each quarter, the Company reevaluates its estimates to assess the adequacy of its recorded warranty liabilities considering the size of the installed base of products subject to warranty protection and adjusts the amounts as necessary. If actual product failure rates or repair costs differ from estimates, revisions to the estimated warranty liability would be required and could materially affect the Company's results of operations.

The Company periodically provides updates to its applications and operating system software to maintain the software's compliance with specifications. The estimated cost to develop such updates is accounted for as warranty cost that is recognized at the time related software revenue is recognized. Factors considered in determining appropriate accruals related to such updates include the number of units delivered, the number of updates expected to occur, and the historical cost and estimated future cost of the resources necessary to develop these updates.

#### Income Taxes

The Company records a tax provision for the anticipated tax consequences of the reported results of operations. The provision for income taxes is computed using the asset and liability method, under which deferred tax assets and liabilities are recognized for the expected future tax consequences of temporary differences between the financial reporting and tax bases of assets and liabilities, and for operating losses and tax credit carryforwards. Deferred tax assets and liabilities are measured using the currently enacted tax rates that apply to taxable income in effect for the years in which those tax assets are expected to be realized or settled. The Company records a valuation allowance to reduce deferred tax assets to the amount that is believed more likely than not to be realized.

The Company recognizes tax benefits from uncertain tax positions only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such positions are then measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement.

Management believes it is more likely than not that forecasted income, including income that may be generated as a result of certain tax planning strategies, together with future reversals of existing taxable temporary differences, will be sufficient to fully recover the deferred tax assets. In the event that the Company determines all or part of the net deferred tax assets are not realizable in the future, the Company will make an adjustment to the valuation allowance that would be charged to earnings in the period such determination is made. In addition, the calculation of tax liabilities involves significant judgment in estimating the impact of uncertainties in the application of GAAP and complex tax laws. Resolution of these uncertainties in a manner inconsistent with management's expectations could have a material impact on the Company's financial condition and operating results.

#### Legal and Other Contingencies

As discussed in Part II, Item 1 of this Form 10-Q under the heading "Legal Proceedings" and in Note 7, "Commitments and Contingencies" in Notes to Condensed Consolidated Financial Statements, the Company is subject to various legal proceedings and claims that arise in the ordinary course of business. The Company records a liability when it is probable that a loss has been incurred and the amount is reasonably estimable. There is significant judgment required in both the probability determination and as to whether an exposure can be reasonably estimated. In management's opinion, the Company does not have a potential liability related to any current legal proceedings and claims that would individually or in the aggregate materially adversely affect its financial condition or operating results. However, the outcomes of legal proceedings and claims brought against the Company are subject to significant uncertainty. Should the Company fail to prevail in any of these legal matters or should several of these legal matters be resolved against the Company in the same reporting period, the operating results of a particular reporting period could be materially adversely affected.

#### **Net Sales**

The following table summarizes net sales and Mac unit sales by operating segment and net sales and unit sales by product during the three months ended December 25, 2010 and December 26, 2009 (in millions, except unit sales in thousands and per unit amounts):

|   | <u></u>           | Three Months Ended   |        |  |  |
|---|-------------------|----------------------|--------|--|--|
|   | December 25, 2010 | December 26,<br>2009 | Change |  |  |
| Net Sales by Operating Segment:               |                   |                      |        |  |  |
| Americas net sales                            | \$ 9,218          | \$ 6,092             | 51%    |  |  |
| Europe net sales                              | 7,256             | 5,024                | 44%    |  |  |
| Japan net sales                               | 1,433             | 783                  | 83%    |  |  |
| Asia-Pacific net sales                        | 4,987             | 1,813                | 175%   |  |  |
| Retail net sales                              | 3,847             | 1,971                | 95%    |  |  |
| Total net sales                               | \$ 26,741         | \$ 15,683            | 71%    |  |  |
| Net Sales by Product:                         |                   | ·                    |        |  |  |
| Desktops (a)                                  | \$ 1,731          | \$ 1,692             | 2%     |  |  |
| Portables (b)                                 | 3,699             | 2,758                | 34%    |  |  |
| Total Mac net sales                           | 5,430             | 4,450                | 22%    |  |  |
| iPod  | 3,425             | 3,391                | 1%     |  |  |
| Other music related products and services (c) | 1,431             | 1,164                | 23%    |  |  |
| iPhone and related products and services (d)  | 10,468            | 5,578                | 88%    |  |  |
| iPad and related products and services (e)    | 4,608             | 0                    | NM     |  |  |
| Peripherals and other hardware (f)            | 593               | 469                  | 26%    |  |  |
| Software, service and other sales (g)         | 786               | 631                  | 25%    |  |  |
| Total net sales                               | \$ 26,741         | \$ 15,683            | 71%    |  |  |
| Unit Sales by Product:                        |                   |                      |        |  |  |
| Desktops (a)                                  | 1,227             | 1,234                | (1%)   |  |  |
| Portables (b)                                 | 2,907             | 2,128                | 37%    |  |  |
| Total Mac unit sales                          | 4,134             | 3,362                | 23%    |  |  |
| Net sales per Mac unit sold (h)               | \$ 1,313          | \$ 1,324             | (1%)   |  |  |
| iPod unit sales                               | 19,446            | 20,970               | (7%)   |  |  |
| Net sales per iPod unit sold (h)              | \$ 176            | \$ 162               | 9%     |  |  |
| iPhone unit sales                             | 16,235            | 8,737                | 86%    |  |  |
| iPad unit sales                               | 7,331             | 0                    | NM     |  |  |

<sup>(</sup>a) Includes iMac, Mac mini, Mac Pro and Xserve product lines.

NM = Not Meaningful

<sup>(</sup>b) Includes MacBook, MacBook Air and MacBook Pro product lines.

<sup>(</sup>c) Includes iTunes Store sales, iPod services, and Apple-branded and third-party iPod accessories.

<sup>(</sup>d) Includes revenue recognized from iPhone sales, carrier agreements, services, and Apple-branded and third-party iPhone accessories.

<sup>(</sup>e) Includes revenue recognized from iPad sales, services, and Apple-branded and third-party iPad accessories.

<sup>(</sup>f) Includes sales of displays, wireless connectivity and networking solutions, and other hardware accessories.

<sup>(</sup>g) Includes sales of Apple-branded operating system and application software, third-party software, and Mac and Internet services.

<sup>(</sup>h) Derived by dividing total product-related net sales by total product-related unit sales.

Net sales during the first quarter of 2011 increased \$11.1 billion or 71% compared to the same quarter in 2010. Several factors contributed positively to these increases, including the following:

- Net sales of iPhone and related products and services were \$10.5 billion in the first quarter of 2011 representing an increase of \$4.9 billion or 88% compared to the first quarter of 2010. Net sales of iPhone and related products and services accounted for 39% of the Company's total net sales for the first quarter of 2011 compared to 36% in the first quarter of 2010. iPhone unit sales totaled 16.2 million in the first quarter of 2011, which represents an increase of 7.5 million units or 86% compared to the same period in 2010. iPhone year-over-year growth reflects strong demand for iPhone 4 in all of the Company's operating segments and the expanded distribution with new carriers and resellers. As of December 25, 2010, the Company distributed iPhone in 90 countries through 185 carriers. In January 2011, the Company announced plans to expand U.S. distribution of iPhone to the Verizon Wireless network beginning in February 2011.
- Net sales of iPad and related products and services were \$4.6 billion and unit sales of iPad were 7.3 million during the first quarter of 2011. iPad was released in the U.S. in April 2010 and in various other countries over the remainder of 2010. As of December 25, 2010, the Company distributed iPad in 46 countries. The Company distributes iPad through its direct channels, certain cellular network carriers' distribution channels and certain third-party resellers. Net sales of iPad and related products and services accounted for 17% of the Company's total net sales for the first quarter of 2011.
- Mac net sales increased by \$980 million or 22% to \$5.4 billion in the first quarter of 2011 compared to the same period in 2010 and Mac unit sales increased by 772,000 or 23% in the first quarter of 2011 compared to the same period in 2010. Net sales per Mac unit sold for the first quarter of 2011 were relatively unchanged from the first quarter of 2010. During the first quarter of 2011, net sales and unit sales of the Company's Mac portable systems increased by 34% and 37%, respectively, primarily attributable to strong demand for MacBook Air, which was updated in October 2010, and MacBook Pro. Net sales and unit sales of the Company's Mac desktop systems were relatively flat year-over-year. Net sales of the Company's Macs accounted for 20% of the Company's total net sales in the first quarter of 2011 compared to 28% in the first quarter of 2010.
- Net sales of other music related products and services increased \$267 million or 23% to \$1.4 billion during the first quarter of 2011 compared to the same period in 2010. This increase was due primarily to growth of the iTunes Store which generated total net sales of \$1.16 billion for the first quarter 2011. The results of the iTunes Store reflect growth of the iTunes App Store and continued growth in the installed base of iPhone, iPad, and iPod customers. Net sales of other music related products and services accounted for 5% of the Company's total net sales for the first quarter of 2011 compared to 7% in the first quarter of 2010.
- Net sales of iPods increased \$34 million or 1% to \$3.4 billion, while iPod unit sales decreased by 7% during the first quarter of 2011 compared to the same period in 2010. Net sales per iPod unit sold increased by 9% to \$176 in the first quarter of 2011 compared to \$162 in the first quarter of 2010, due to a shift in product mix toward iPod touch. iPod touch experienced double-digit growth in each of the Company's operating segments. Net sales of iPods accounted for 13% of the Company's total net sales for the first quarter of 2011 compared to 22% in the first quarter of 2010.

#### **Segment Operating Performance**

The Company manages its business primarily on a geographic basis. The Company's reportable operating and reporting segments consist of the Americas, Europe, Japan, Asia-Pacific and Retail operations. The Americas, Europe, Japan and Asia-Pacific reportable segment results do not include the results of the Retail segment. The Americas segment includes both North and South America. The Europe segment includes European countries as well as the Middle East and Africa. The Asia-Pacific segment includes Australia and Asia, but does not include Japan. The Retail segment operates Apple retail stores in 11 countries, including the U.S. Each reportable operating segment provides similar hardware and software products and similar services. Further information regarding the Company's operating segments may be found in Note 8, "Segment Information and Geographic Data" in Notes to Condensed Consolidated Financial Statements of this Form 10-Q.

#### Americas

During the first quarter of 2011, net sales in the Americas segment increased \$3.1 billion or 51% compared to the first quarter of 2010. This increase in net sales was driven by the launch of iPad and increased sales of iPhone and Macs. The Americas segment represented 35% and 39% of the Company's total net sales in the first quarter of 2011 and 2010, respectively.

#### Europe

During the first quarter of 2011, net sales in Europe increased \$2.2 billion or 44% compared to the first quarter in 2010. The growth in net sales was due mainly to an increase in iPhone sales attributable to country and carrier expansion, the launch of iPad, and increased sales of Macs, partially offset by the impact of a stronger U.S. dollar. The Europe segment represented 27% and 32% of the Company's total net sales in the first quarter of 2011 and 2010, respectively.

#### Japan

During the first quarter of 2011, net sales in Japan increased \$650 million or 83% compared to the first quarter in 2010. The primary contributors to the growth in net sales were increases in sales of iPhone, the launch of iPad, higher sales of Macs, and to a lesser extent the impact of a stronger Japanese Yen. The Japan segment represented 5% of the Company's total net sales for both the first quarter of 2011 and 2010.

#### Asia-Pacific

Net sales in Asia-Pacific increased \$3.2 billion or 175% during the first quarter of 2011 compared to the first quarter of 2010. The Company experienced particularly strong year-over-year net sales growth in China, Hong Kong and Korea. Net sales growth in the Asia-Pacific segment resulted from significantly increased iPhone sales attributable to country and carrier expansion and continued growth from existing carriers. Asia-Pacific net sales were also favorably affected by the launch of iPad and strong demand for Macs. The Asia-Pacific segment represented 19% and 11% of the Company's total net sales for the first quarter of 2011 and 2010, respectively.

#### Retail

Retail net sales increased \$1.9 billion or 95% during the first quarter of 2011 compared to the first quarter of 2010. The increase in net sales was driven primarily by the launch of iPad, a significant year-over-year increase in iPhone sales, and higher sales of Macs. The Company opened six new retail stores during the first quarter of 2011, three of which were international stores, ending the quarter with 323 stores open compared to 283 stores at the end of the first quarter of 2010. With an average of 321 stores and 278 stores opened during the first quarter of 2011 and 2010, respectively, average revenue per store increased to \$12.0 million in the first quarter of 2011, compared to \$7.1 million in the first quarter of 2010. The Retail segment represented 14% and 13% of the Company's total net sales in the first quarter of 2011 and 2010, respectively.

The Retail segment reported operating income of \$1.0 billion during the first quarter of 2011 as compared to \$481 million during the first quarter of 2010. The year-over-year increase in Retail operating income during the first quarter of 2011 was primarily attributable to higher overall net sales resulting in more effective leverage of fixed costs.

Expansion of the Retail segment has required and will continue to require a substantial investment in fixed assets and related infrastructure, operating lease commitments, personnel, and other operating expenses. Capital asset purchases associated with the Retail segment since its inception totaled \$2.2 billion through the first quarter of 2011. As of December 25, 2010, the Retail segment had approximately 29,700 full-time equivalent employees and had outstanding lease commitments associated with retail space and related facilities of \$1.7 billion. The Company would incur substantial costs if it were to close multiple retail stores, and such costs could adversely affect the Company's financial condition and operating results.

#### **Gross Margin**

Gross margin for the three months ended December 25, 2010 and December 26, 2009 was as follows (in millions, except gross margin percentages):

|                         | Three Mo             | Three Months Ended   |  |  |
|-------------------------|----------------------|----------------------|--|--|
|                         | December 25,<br>2010 | December 26,<br>2009 |  |  |
| Net sales               | \$ 26,741            | \$ 15,683            |  |  |
| Cost of sales           | 16,443               | 9,272                |  |  |
| Gross margin            | \$ 10,298            | \$ 6,411             |  |  |
| Gross margin percentage | 38.5%                | 40.9%                |  |  |

The gross margin percentage in the first quarter of 2011 was 38.5% compared to 40.9% in the first quarter of 2010. The year-over-year decline in gross margin is primarily attributable to new and innovative products that have higher cost structures, including iPhone 4 and iPad.

The Company expects to experience decreases in its gross margin percentage in future periods, as compared to levels achieved during 2010, largely due to a higher mix of new and innovative products that have higher cost structures and deliver greater value to customers, and expected and potential future component cost and other cost increases.

The foregoing statements regarding the Company's expected gross margin percentage are forward-looking and could differ from anticipated levels because of several factors, including but not limited to certain of those set forth below in Part II, Item 1A, "Risk Factors" under the subheading "Future operating results depend upon the Company's ability to obtain key components including but not limited to microprocessors, NAND flash memory, DRAM and LCDs at favorable prices and in sufficient quantities," which is incorporated herein by reference. In general, gross margins and margins on individual products will remain under downward pressure due to a variety of factors, including continued industry wide global product pricing pressures, increased competition, compressed product life cycles, product transitions and potential and expected increases in the cost of key components including but not limited to microprocessors, NAND flash memory, DRAM and LCDs, as well as potential increases in the costs of outside manufacturing services and a potential shift in the Company's sales mix towards products with lower gross margins. In response to these competitive pressures, the Company expects it will continue to take product pricing actions, which would adversely affect gross margins. Gross margins could also be affected by the Company's ability to manage product quality and warranty costs effectively and to stimulate demand for certain of its products. Due to the Company's significant international operations, financial results can be significantly affected in the short-term by fluctuations in exchange rates.

#### **Operating Expenses**

Operating expenses for the three months ended December 25, 2010 and December 26, 2009, were as follows (in millions, except for percentages):

|                                     | Three M              | Three Months Ended |  |  |
|-------------------------------------|----------------------|--------------------|--|--|
|                                     | December 25,<br>2010 | December 26, 2009  |  |  |
| Research and development            | \$ 575               | \$ 398             |  |  |
| Percentage of net sales             | 2%                   | 3%                 |  |  |
| Selling, general and administrative | \$ 1,896             | \$ 1,288           |  |  |
| Percentage of net sales             | 7%                   | 8%                 |  |  |

#### Research and Development Expense ("R&D")

R&D expense increased 44% or \$177 million to \$575 million in the first quarter of 2011 compared to \$398 million in the first quarter of 2010. This increase was due primarily to an increase in headcount and related expenses to support expanded R&D activities. Although total R&D expense increased 44% during the first quarter of 2011, it declined as a percentage of net sales, due to the 71% year-over-year increase in net sales. The Company continues to believe that focused investments in R&D are critical to its future growth and competitive position in the marketplace and are directly related to timely development of new and enhanced products that are central to the Company's core business strategy. As such, the Company expects to make further investments in R&D to remain competitive.

*Selling, General and Administrative Expense ("SG&A")* 

SG&A expense increased \$608 million or 47% to \$1.9 billion in the first quarter of 2011 compared to \$1.3 billion in the first quarter of 2010. The year-over-year increase in SG&A expense was due primarily to the Company's continued expansion of its Retail segment, higher spending on marketing and advertising programs, increased variable costs associated with the overall growth of the Company's net sales, and higher stock-based compensation expense.

#### **Other Income and Expense**

Total other income and expense increased \$103 million or 312% to \$136 million during the first quarter of 2011 compared to \$33 million in the first quarter of 2010. The overall increase in other income and expense is attributable to higher interest income due to the Company's higher cash, cash equivalents and marketable securities balances in addition to lower premium expenses on foreign exchange option contracts during the first quarter of 2011 as compared to the first quarter of 2010. The weighted-average interest rate earned by the Company on its cash, cash equivalents and marketable securities was 0.75% in both the first quarter of 2011 and 2010.

#### **Provision for Income Taxes**

The Company's effective tax rate during the first quarter of 2011 was approximately 25% compared with approximately 29% for the first quarter of 2010. The Company's effective rate for both periods differs from the statutory federal income tax rate of 35% due primarily to certain undistributed foreign earnings for which no U.S. taxes are provided because such earnings are intended to be indefinitely reinvested outside the U.S. The lower effective tax rate during the first quarter of 2011 as compared to the same quarter of 2010 is due primarily to a higher proportion of foreign earnings as compared to the prior year and the recognition of a tax benefit as a result of legislation enacted during the first quarter of 2011 retroactively reinstating the research and development tax credit.

The Internal Revenue Service (the "IRS") has completed its field audit of the Company's federal income tax returns for the years 2004 through 2006 and proposed certain adjustments. The Company has contested certain of these adjustments through the IRS Appeals Office. The IRS is currently examining the years 2007 through 2009. All IRS audit issues for years prior to 2004 have been resolved. In addition, the Company is subject to audits by state, local, and foreign tax authorities. Management believes that adequate provision has been made for any adjustments that may result from tax examinations. However, the outcome of tax audits cannot be predicted with certainty. If any issues addressed in the Company's tax audits are resolved in a manner not consistent with management's expectations, the Company could be required to adjust its provision for income taxes in the period such resolution occurs.

#### **Liquidity and Capital Resources**

The following table presents selected financial information and statistics as of December 25, 2010 and September 25, 2010 (in millions):

|  | Decemb<br>201 | ,     | September 25,<br>2010 |
|--|---------------|-------|-----------------------|
| Cash, cash equivalents and marketable securities | \$ 59         | 9,707 | \$ 51,011             |
| Accounts receivable, net                         | \$            | 5,027 | \$ 5,510              |
| Inventory  | \$            | 885   | \$ 1,051              |
| Working capital                                  | \$ 20         | ),132 | \$ 20,956             |

As of December 25, 2010, the Company had \$59.7 billion in cash, cash equivalents and marketable securities, an increase of \$8.7 billion from September 25, 2010. The principal component of this net increase was the cash generated by operating activities of \$9.8 billion, which was partially offset by payments for acquisition of property, plant and equipment of \$1.2 billion.

The Company's marketable securities investment portfolio is invested primarily in highly rated securities, generally with a minimum rating of single-A or equivalent. As of December 25, 2010 and September 25, 2010, \$35.1 billion and \$30.8 billion, respectively, of the Company's cash, cash equivalents and marketable securities were held by foreign subsidiaries and are generally based in U.S. dollar-denominated holdings. The Company believes its existing balances of cash, cash equivalents and marketable securities will be sufficient to satisfy its working capital needs, capital asset purchases, outstanding commitments and other liquidity requirements associated with its existing operations over the next 12 months.

#### Capital Assets

The Company's capital expenditures were \$1.4 billion during the first quarter of 2011 consisting of approximately \$56 million for retail store facilities and \$1.3 billion for other capital expenditures, including product tooling and manufacturing process equipment, real estate for the future development of the Company's second corporate campus, and other corporate facilities and infrastructure. The Company's actual cash payments for capital expenditures during the first quarter of 2011 were \$1.2 billion, of which \$59 million relates to retail store facilities.

The Company anticipates utilizing approximately \$5.7 billion for capital expenditures during 2011, including approximately \$600 million for retail store facilities and approximately \$5.1 billion for product tooling and manufacturing process equipment, and corporate facilities and infrastructure, including information systems hardware, software and enhancements.

Historically the Company has opened between 25 and 50 new retail stores per year. During 2011, the Company expects to open 40 to 50 new stores, over half of which are expected to be located outside of the U.S.

#### **Off-Balance Sheet Arrangements and Contractual Obligations**

The Company has not entered into any transactions with unconsolidated entities whereby the Company has financial guarantees, subordinated retained interests, derivative instruments or other contingent arrangements that expose the Company to material continuing risks, contingent liabilities, or any other obligation under a variable interest in an unconsolidated entity that provides financing, liquidity, market risk or credit risk support to the Company.

#### Lease Commitments

As of September 25, 2010, the Company had total outstanding commitments on noncancelable operating leases of \$2.1 billion, \$1.7 billion of which related to the lease of retail space and related facilities. The Company's major facility leases are typically for terms not exceeding 10 years and generally provide renewal options for terms not exceeding five additional years. Leases for retail space are for terms ranging from five to 20 years, the majority of which are for 10 years, and often contain multi-year renewal options. Total outstanding commitments on noncancelable operating leases related to the lease of retail space were \$1.7 billion as of December 25, 2010.

#### Purchase Commitments with Outsourcing Partners and Component Suppliers

The Company utilizes several outsourcing partners to manufacture sub-assemblies for the Company's products and to perform final assembly and test of finished products. These outsourcing partners acquire components and build product based on demand information supplied by the Company, which typically covers periods ranging from 30 to 150 days. The Company also obtains individual components for its products from a wide variety of individual suppliers. Consistent with industry practice, the Company acquires components through a combination of purchase orders, supplier contracts, and open orders based on projected demand information. As of December 25, 2010, the Company had outstanding off-balance sheet third-party manufacturing commitments and component purchase commitments of \$7.9 billion.

The Company has also entered into long-term agreements to secure the supply of certain inventory components. These agreements generally expire between 2011 and 2022. As of December 25, 2010, the Company had off-balance sheet commitments under long-term supply agreements totaling approximately \$3.2 billion to make additional inventory component prepayments and to acquire capital equipment in 2011 and beyond.

#### Other Obligations

Other outstanding obligations were \$967 million as of December 25, 2010, and were comprised mainly of commitments to acquire product tooling and manufacturing process equipment, in addition to that noted above under long-term supply agreements, and commitments related to advertising, research and development, Internet and telecommunications services and other obligations.

The Company's other non-current liabilities in the Condensed Consolidated Balance Sheets consist primarily of deferred tax liabilities, gross unrecognized tax benefits and the related gross interest and penalties. As of December 25, 2010, the Company had non-current deferred tax liabilities of \$5.4 billion. Additionally, as of December 25, 2010, the Company had gross unrecognized tax benefits of \$1.0 billion and an additional \$254 million for gross interest and penalties classified as non-current liabilities. At this time, the Company is unable to make a reasonably reliable estimate of the timing of payments in individual years due to uncertainties in the timing of tax audit outcomes.

#### **Indemnifications**

The Company generally does not indemnify end-users of its operating system and application software against legal claims that the software infringes third-party intellectual property rights. Other agreements entered into by the Company sometimes include indemnification provisions under which the Company could be subject to costs and/or damages in the event of an infringement claim against the Company or an indemnified third-party. However, the Company has not been required to make any significant payments resulting from such an infringement claim asserted against it or an indemnified third-party and, in the opinion of management, does not have a liability related to unresolved infringement claims subject to indemnification that would materially adversely affect its financial condition or operating results. Therefore, the Company did not record a liability for infringement costs as of either December 25, 2010 or September 25, 2010.

The Company has entered into indemnification agreements with its directors and executive officers. Under these agreements, the Company has agreed to indemnify such individuals to the fullest extent permitted by law against liabilities that arise by reason of their status as directors or officers and to advance expenses incurred by such individuals in connection with related legal proceedings. It is not possible to determine the maximum potential amount of payments the Company could be required to make under these agreements due to the limited history of prior indemnification claims and the unique facts and circumstances involved in each claim. However, the Company maintains directors and officers liability insurance coverage to reduce its exposure to such obligations, and payments made under these agreements historically have not materially adversely affected the Company's financial condition or operating results.

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

The Company's market risk profile has not changed significantly during the first three months of 2011.

#### Interest Rate and Foreign Currency Risk Management

The Company regularly reviews its foreign exchange forward and option positions, both on a stand-alone basis and in conjunction with its underlying foreign currency and interest rate related exposures. However, given the effective horizons of the Company's risk management activities and the anticipatory nature of the exposures, there can be no assurance the hedges will offset more than a portion of the financial impact resulting from movements in either foreign exchange or interest rates. In addition, the timing of the accounting for recognition of gains and losses related to mark-to-market instruments for any given period may not coincide with the timing of gains and losses related to the underlying economic exposures and, therefore, may adversely affect the Company's financial condition and operating results.

#### Interest Rate Risk

While the Company is exposed to interest rate fluctuations in many of the world's leading industrialized countries, the Company's interest income and expense is most sensitive to fluctuations in the general level of U.S. interest rates. As such, changes in U.S. interest rates affect the interest earned on the Company's cash, cash equivalents and marketable securities, the fair value of those investments, as well as costs associated with foreign currency hedges.

The Company's investment policy and strategy are focused on preservation of capital and supporting the liquidity requirements of the Company. A portion of the Company's cash is managed by external managers within the guidelines of the Company's investment policy and to objective market benchmarks. The Company's internal portfolio is benchmarked against external manager performance.

The Company's exposure to market risk for changes in interest rates relates primarily to the Company's investment portfolio. The Company typically invests in highly rated securities and its policy generally limits the amount of credit exposure to any one issuer. The Company's investment policy requires investments to be investment grade, primarily rated single-A or better with the objective of minimizing the potential risk of principal loss. All highly liquid investments with initial maturities of three months or less at the date of purchase are classified as cash equivalents. The Company classifies its marketable securities as either short-term or long-term based on each instrument's underlying contractual maturity date. All short-term marketable securities have maturities less than 12 months, while all long-term marketable securities have maturities greater than 12 months. The Company may sell its investments prior to their stated maturities for strategic purposes, in anticipation of credit deterioration, or for duration management. The Company recognized no significant net gains or losses during the first quarter of 2011 or 2010 related to such sales.

#### Foreign Currency Risk

In general, the Company is a net receiver of currencies other than the U.S. dollar. Accordingly, changes in exchange rates, and in particular a strengthening of the U.S. dollar, will negatively affect the Company's net sales and gross margins as expressed in U.S. dollars. There is also a risk that the Company will have to adjust local currency product pricing due to competitive pressures when there has been significant volatility in foreign currency exchange rates.

The Company may enter into foreign currency forward and option contracts with financial institutions to protect against foreign exchange risks associated with certain existing assets and liabilities, certain firmly committed transactions, forecasted future cash flows, and net investments in foreign subsidiaries. Generally, the Company's practice is to hedge a majority of its material foreign exchange exposures, typically for three to six months. However, the Company may choose not to hedge certain foreign exchange exposures for a variety of reasons, including but not limited to immateriality, accounting considerations and the prohibitive economic cost of hedging particular exposures.

#### Item 4. Controls and Procedures

#### Evaluation of Disclosure Controls and Procedures

Based on an evaluation under the supervision and with the participation of the Company's management, the Company's principal executive officer and principal financial officer have concluded that the Company's disclosure controls and procedures as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended ("Exchange Act") were effective as of December 25, 2010 to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission rules and forms and (ii) accumulated and communicated to the Company's management, including its principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

### Changes in Internal Control Over Financial Reporting

There were no changes in the Company's internal control over financial reporting during the first quarter of 2011, which were identified in connection with management's evaluation required by paragraph (d) of Rules 13a-15 and 15d-15 under the Exchange Act, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

#### PART II. OTHER INFORMATION

#### Item 1. Legal Proceedings

As of December 25, 2010, the end of the quarterly period covered by this report, the Company was subject to the various legal proceedings and claims discussed below, as well as certain other legal proceedings and claims that have not been fully resolved and that have arisen in the ordinary course of business. In the opinion of management, the Company does not have a potential liability related to any current legal proceeding or claim that would individually or in the aggregate materially adversely affect its financial condition or operating results. However, the results of legal proceedings cannot be predicted with certainty. Should the Company fail to prevail in any of these legal matters or should several of these legal matters be resolved against the Company in the same reporting period, the operating results of a particular reporting period could be materially adversely affected. See the risk factors "The Company's future results could be materially adversely affected if it has infringed on intellectual property rights." and "Unfavorable results of legal proceedings could materially adversely affect the Company." in Part II, Item 1A of this Quarterly Report on Form 10-Q under the heading "Risk Factors." The Company settled certain matters during the first quarter of 2011 that did not individually or in the aggregate have a material impact on the Company's financial condition and results of operations.

#### Branning et al. v. Apple Computer, Inc.

Plaintiffs originally filed this purported class action against the Company on February 17, 2005 on behalf of putative classes of consumers and resellers in the Santa Clara Superior Court. In general, the consumer plaintiffs allege that the Company "shorted" the coverage provided under its warranties and AppleCare Protection Plan extended service contracts and sold plaintiffs used products that were represented to be new. In general, the reseller plaintiffs allege that the Company damaged their businesses by opening the Apple retail stores and making misrepresentations in connection with doing so. The complaint sought unspecified damages and other relief. On December 2, 2010, the plaintiff's motion to reconsider the decertification of a consumer class was denied, and on December 13, 2010, the plaintiff's motion to certify a class of Apple specialist resellers was denied. The matter is now on appeal at the Ninth Circuit.

#### In re Apple & ATTM Antitrust Litigation

This is a purported class action filed against the Company and AT&T Mobility in the United States District Court for the Northern District of California. The Consolidated Complaint alleges that the Company and AT&T Mobility violated the federal antitrust laws by monopolizing and/or attempting to monopolize the "aftermarket for voice and data services" for the iPhone and that the Company monopolized and/or attempted to monopolize the "aftermarket for software applications for iPhones." On July 8, 2010 the Court granted in part plaintiffs' motion for class certification. The case is currently stayed until the Supreme Court rules on the enforceability of the AT&T Mobility arbitration clause in the AT&T Mobility v. Conception case.

The Apple iPod iTunes Antitrust Litigation (formerly Charoensak v. Apple Computer, Inc. and Tucker v. Apple Computer, Inc.); Somers v. Apple Inc.

These related cases have been filed on January 3, 2005, July 21, 2006 and December 31, 2007 in the United States District Court for the Northern District of California on behalf of a purported class of direct and indirect purchasers of iPods and iTunes Store content, alleging various claims including alleged unlawful tying of music and video purchased on the iTunes Store with the purchase of iPods and unlawful acquisition or maintenance of monopoly market power and unlawful acquisition or maintenance of monopoly market power under §§1 and 2 of the Sherman Act, the Cartwright Act, California Business & Professions Code §17200 (unfair competition), the California Consumer Legal Remedies Act and California monopolization law. The cases are currently pending.

#### Vogel et al. v. Jobs et al.

On August 24, 2006, plaintiffs filed a purported shareholder class action in the United States District Court for the Northern District of California against the Company and certain current and former officers and directors, alleging improper backdating of stock option grants to maximize certain defendants' profits, failing to properly account for those grants and issuing false financial statements. On June 27, 2008, plaintiffs filed another, similar purported shareholder class action in the United States District Court for the Northern District of California. The parties have reached a settlement and have obtained preliminary court approval.

#### Item 1A. Risk Factors

Because of the following factors, as well as other factors affecting the Company's financial condition and operating results, past financial performance should not be considered to be a reliable indicator of future performance, and investors should not use historical trends to anticipate results or trends in future periods.

Economic conditions could materially adversely affect the Company.

The Company's operations and performance depend significantly on worldwide economic conditions. Uncertainty about current global economic conditions poses a risk as consumers and businesses may continue to postpone spending in response to tighter credit, unemployment, negative financial news and/or declines in income or asset values, which could have a material negative effect on demand for the Company's products and services. Demand also could differ materially from the Company's expectations since the Company generally raises prices on goods and services sold outside the U.S. to offset the effect of a strengthening of the U.S. dollar. Other factors that could influence demand include increases in fuel and other energy costs, conditions in the real estate and mortgage markets, labor and healthcare costs, access to credit, consumer confidence, and other macroeconomic factors affecting consumer spending behavior. These and other economic factors could materially adversely affect demand for the Company's products and services and the Company's financial condition and operating results.

In the event of renewed financial turmoil affecting the banking system and financial markets, additional consolidation of the financial services industry, or significant financial service institution failures, there could be a new or incremental tightening in the credit markets, low liquidity, and extreme volatility in fixed income, credit, currency, and equity markets. In addition, the risk remains that there could be a number of follow-on effects from the credit crisis on the Company's business, including the insolvency of key outsourcing partners or suppliers or their inability to obtain credit to finance development and/or manufacture products resulting in product delays; inability of customers, including channel partners, to obtain credit to finance purchases of the Company's products and/or customer, including channel partner, insolvencies; and failure of derivative counterparties and other financial institutions negatively impacting the Company's treasury operations. Other income and expense also could vary materially from expectations depending on gains or losses realized on the sale or exchange of financial instruments; impairment charges resulting from revaluations of debt and equity securities and other investments; interest rates; cash balances; and changes in fair value of derivative instruments. Increased volatility in the financial markets and overall economic uncertainty would increase the risk of the actual amounts realized in the future on the Company's financial instruments differing significantly from the fair values currently assigned to them.

Uncertainty about current global economic conditions could also continue to increase the volatility of the Company's stock price.

Global markets for the Company's products and services are highly competitive and subject to rapid technological change. If the Company is unable to compete effectively in these markets, its financial condition and operating results could be materially adversely affected.

The Company competes in highly competitive global markets characterized by aggressive price cutting, with resulting downward pressure on gross margins, frequent introduction of new products, short product life cycles, evolving industry standards, continual improvement in product price/performance characteristics, rapid adoption of technological and product advancements by competitors, and price sensitivity on the part of consumers.

The Company's ability to compete successfully depends heavily on its ability to ensure a continuing and timely introduction of innovative new products and technologies to the marketplace. The Company believes it is unique in that it designs and develops nearly the entire solution for its products, including the hardware, operating system, numerous software applications, and related services. As a result, the Company must make significant investments in research and development and as such, the Company currently holds a significant number of patents and copyrights and has registered and/or has applied to register numerous patents, trademarks and service marks. By contrast, many of the Company's competitors seek to compete primarily through aggressive pricing and very low cost structures. If the Company is unable to continue to develop and sell innovative new products with attractive margins or if other companies infringe on the Company's intellectual property, the Company's ability to maintain a competitive advantage could be negatively affected and its financial condition and operating results could be materially adversely affected.

In the market for personal computers and peripherals, the Company faces a significant number of competitors, many of which have broader product lines, lower priced products, and larger installed customer bases. Consolidation in this market has resulted in larger and potentially stronger competitors. Price competition has been particularly intense as competitors selling Windows-based personal computers have aggressively cut prices and lowered product margins. The Company also faces increased competition in key market segments, including consumer, SMB, education, enterprise, government and creative markets. An increasing number of Internet devices that include software applications and are smaller and simpler than traditional personal computers compete for market share with the Company's existing products.

The Company is currently the only authorized maker of hardware using the Mac OS. The Mac OS has a minority market share in the personal computer market, which is dominated by computer makers using competing operating systems, most notably Windows. The Company's financial condition and operating results depend substantially on the Company's ability to continually improve the Mac platform to maintain functional and design advantages. Use of unauthorized copies of the Mac OS on other companies' hardware products may result in decreased demand for the Company's hardware products, and could materially adversely affect the Company's financial condition and operating results.

The Company currently markets certain mobile communication and media devices, and third-party digital content and applications. The Company faces substantial competition from companies that have significant technical, marketing, distribution and other resources, as well as established hardware, software and digital content supplier relationships. Additionally, the Company faces significant price competition as competitors reduce their selling prices and attempt to imitate the Company's product features and applications within their own products or, alternatively, collaborate with each other to offer solutions that are more competitive than those they currently offer. The Company also competes with illegitimate ways to obtain third-party digital content and applications. The Company has entered the mobile communications and media device markets, and many of its competitors in these markets have significantly greater experience, product breadth and distribution channels than the Company. Because some current and potential competitors have substantial resources and/or experience and a lower cost structure, they may be able to provide such products and services at little or no profit or even at a loss. The Company also expects competition to intensify as competitors attempt to imitate the Company's approach to providing these components seamlessly within their individual offerings or work collaboratively to offer integrated solutions.

The Company currently receives subsidies from its carriers providing cellular network service for iPhone. There is no assurance that such subsidies will be continued at all or in the same amounts upon renewal of the Company's agreements with these carriers or in agreements the Company enters into with new carriers.

There can be no assurance the Company will be able to continue to provide products and services that compete effectively.

To remain competitive and stimulate customer demand, the Company must successfully manage frequent product introductions and transitions.

Due to the highly volatile and competitive nature of the industries in which the Company competes, the Company must continually introduce new products, services and technologies, enhance existing products and services, and effectively stimulate customer demand for new and upgraded products. The success of new product introductions depends on a number of factors including but not limited to timely and successful product development, market acceptance, the Company's ability to manage the risks associated with new products and production ramp issues, the availability of application software for new products, the effective management of purchase commitments and inventory levels in line with anticipated product demand, the availability of products in appropriate quantities and costs to meet anticipated demand, and the risk that new products may have quality or other defects in the early stages of introduction. Accordingly, the Company cannot determine in advance the ultimate effect of new product introductions and transitions on its financial condition and operating results.

The Company faces substantial inventory and other asset risk in addition to purchase commitment cancellation risk.

The Company records a write-down for product and component inventories that have become obsolete or exceed anticipated demand or net realizable value and accrues necessary cancellation fee reserves for orders of excess products and components. The Company also reviews its long-lived assets for impairment whenever events or changed circumstances indicate the carrying amount of an asset may not be recoverable. If the Company determines that impairment has occurred, it records a write-down equal to the amount by which the carrying value of the assets exceeds its fair market value. Although the Company believes its provisions related to inventory, other assets and purchase commitments are currently adequate, no assurance can be given that the Company will not incur additional related charges given the rapid and unpredictable pace of product obsolescence in the industries in which the Company competes. Such charges could materially adversely affect the Company's financial condition and operating results.

The Company must order components for its products and build inventory in advance of product announcements and shipments. Consistent with industry practice, components are normally acquired through a combination of purchase orders, supplier contracts, open orders and, where appropriate, prepayments, in each case based on projected demand. Such purchase commitments typically cover forecasted component and manufacturing requirements for 30 to 150 days. Because the Company's markets are volatile, competitive and subject to rapid technology and price changes, there is a risk the Company will forecast incorrectly and order or produce excess or insufficient inventories of components or products. The Company's financial condition and operating results have been in the past and could be in the future materially adversely affected by the Company's ability to manage its inventory levels and respond to short-term shifts in customer demand patterns.

Future operating results depend upon the Company's ability to obtain key components including but not limited to microprocessors, NAND flash memory, DRAM and LCDs at favorable prices and in sufficient quantities.

Because the Company currently obtains certain key components including but not limited to microprocessors, enclosures, certain LCDs, certain optical drives, and ASICs, from single or limited sources, the Company is subject to significant supply and pricing risks. Many of these and other key components that are available from multiple sources including but not limited to NAND flash memory, DRAM and certain LCDs, are subject at times to industry-wide shortages and significant commodity pricing fluctuations. The Company has entered into certain agreements for the supply of key components including but not limited to microprocessors, NAND flash memory, DRAM and LCDs at favorable pricing, but there is no guarantee that the Company will be able to extend or renew these agreements on similar favorable terms, or at all, upon expiration or otherwise obtain favorable pricing in the future. The follow-on effects from the credit crisis on the Company's key suppliers, referred to in "Economic conditions could materially adversely affect the Company" above, which is incorporated herein by reference, also could affect the Company's ability to obtain key components. Therefore, the Company remains subject to significant risks of supply shortages and/or price increases that could materially adversely affect the Company's financial condition and operating results. The Company expects to experience decreases in its gross margin percentage in future periods, as compared to levels achieved during 2010, largely due to a higher mix of new and innovative products that have higher cost structures and deliver greater value to customers, and expected and potential future component cost and other cost increases. For additional information refer to Part I, Item 2, "Management's Discussion and Analysis of Financial Condition and Results of Operations," under the subheading "Gross Margin," which is incorporated herein by reference.

The Company and other participants in the personal computer, and mobile communication and media device industries compete for various components with other industries that have experienced increased demand for their products. The Company uses some custom components that are not common to the rest of these industries. The Company's new products often utilize custom components available from only one source. When a component or product uses new technologies, initial capacity constraints may exist until the suppliers' yields have matured or manufacturing capacity has increased. Continued availability of these components at acceptable prices, or at all, may be affected if those suppliers decided to concentrate on the production of common components instead of components customized to meet the Company's requirements. If the supply of a key single-sourced component for a new or existing product were delayed or constrained, if such components were available only at significantly higher prices, or if a key manufacturing vendor delayed shipments of completed products to the Company, the Company's financial condition and operating results could be materially adversely affected.

The Company depends on component and product manufacturing and logistical services provided by third parties, many of whom are located outside of the U.S.

Substantially all of the Company's components and products are manufactured in whole or in part by a few outsourcing partners. Many of these manufacturers are located outside of the U.S., and are concentrated in several general locations. The Company has also outsourced much of its transportation and logistics management. While these arrangements may lower operating costs, they also reduce the Company's direct control over production and distribution. It is uncertain what effect such diminished control will have on the quality or quantity of products or services, or the Company's flexibility to respond to changing conditions. In addition, the Company relies on third-party manufacturers to adhere to the Company's supplier code of conduct. Although arrangements with such manufacturers may contain provisions for warranty expense reimbursement, the Company may remain responsible to the consumer for warranty service in the event of product defects. Any unanticipated product defect or warranty liability, whether pursuant to arrangements with outsourcing partners or otherwise, could materially adversely affect the Company's reputation, financial condition and operating results.

Final assembly of the Company's products is currently performed in the Company's manufacturing facility in Ireland, and by external vendors in California, Texas, China, the Czech Republic and Korea. Currently, the supply and manufacture of many critical components is performed by sole-sourced third-party vendors in the U.S., China, Germany, Ireland, Israel, Japan, Korea, Malaysia, the Netherlands, the Philippines, Taiwan, Thailand and Singapore. Sole-sourced third-party vendors in China perform final assembly of substantially all of the Company's hardware products. If manufacturing or logistics in these locations is disrupted for any reason, including but not limited to, natural disasters, information technology system failures, military actions or economic, business, labor, environmental, public health, or political issues, the Company's financial condition and operating results could be materially adversely affected.

The Company relies on third-party intellectual property and digital content, which may not be available to the Company on commercially reasonable terms or at all.

Many of the Company's products are designed to include third-party intellectual property, and in the future the Company may need to seek or renew licenses relating to various aspects of its products and business. Although the Company believes that, based on past experience and industry practice, such licenses generally could be obtained on reasonable terms, there is no assurance that the necessary licenses would be available on acceptable terms or at all. If the Company is unable to obtain or renew critical licenses on reasonable terms, the Company's financial condition and operating results may be materially adversely affected.

The Company also contracts with certain third parties to offer their digital content through the Company's iTunes Store. The Company's licensing arrangements with these third parties are short-term and do not guarantee the continuation or renewal of these arrangements on reasonable terms, if at all. Some third-party content providers currently or in the future may offer competing products and services, and could take action to make it more difficult or impossible for the Company to license their content in the future. Other content owners, providers or distributors may seek to limit the Company's access to, or increase the total cost of, such content. If the Company is unable to continue to offer a wide variety of content at reasonable prices with acceptable usage rules, or continue to expand its geographic reach, the Company's financial condition and operating results may be materially adversely affected.

Many third-party content providers require that the Company provide certain digital rights management ("DRM") and other security solutions. If these requirements change, the Company may have to develop or license new technology to provide these solutions. There is no assurance the Company will be able to develop or license such solutions at a reasonable cost and in a timely manner. In addition, certain countries have passed or may propose legislation that would force the Company to license its DRM, which could lessen the protection of content and subject it to piracy and also could affect arrangements with the Company's content providers.

The Company's future results could be materially adversely affected if it has infringed on intellectual property rights.

Technology companies, including many of the Company's competitors, frequently enter into litigation based on allegations of patent infringement or other violations of intellectual property rights. In addition, patent holding companies seek to monetize patents they have purchased or otherwise obtained. As the Company has grown, the intellectual property rights claims against it have increased and may continue to increase as it develops new products and technologies. In particular, with the introduction of iPhone and 3G enabled iPads, the Company has begun to compete with mobile communication and media device companies that hold significant patent portfolios, and the number of patent claims against the Company in that technological space has increased. The Company is vigorously defending infringement actions in courts in a number of U.S. jurisdictions and before the U.S. International Trade Commission, as well as internationally in Europe and Asia. The plaintiffs in these actions frequently seek injunctions and substantial damages.

The Company's products and technologies may not be able to withstand these or any other third-party claims regardless of the merits of the claim.

Regardless of the scope or validity of such patents or the merits of any patent claims by potential or actual litigants, the Company may have to engage in protracted litigation, enter into expensive license agreements or settlements, pay significant damage awards, and/or modify or even discontinue one or more of its products or technologies. Any of these events could have a material adverse impact on the Company's financial condition and operating results.

In certain cases, the Company may consider the desirability of entering into licensing agreements, although no assurance can be given that such licenses can be obtained on acceptable terms or that litigation will not occur. These licenses may also significantly increase the Company's operating expenses. If the Company is found to be infringing one or more patents, it may be required to pay substantial damages. If there is a temporary or permanent injunction prohibiting the Company from marketing or selling certain products or a successful claim of infringement against the Company requires it to pay royalties to a third party, the Company's financial condition and operating results could be materially adversely affected, regardless of whether it can develop non-infringing technology.

While in management's opinion the Company does not have a potential liability for damages or royalties from any known current legal proceedings or claims related to the infringement of patent or other intellectual property rights that would individually or in the aggregate materially adversely affect its financial condition and operating results, the results of such legal proceedings cannot be predicted with certainty. Should the Company fail to prevail in any of the matters related to infringement of patent or other intellectual property rights of others or should several of these matters be resolved against the Company in the same reporting period, the Company's financial condition and operating results could be materially adversely affected.

The Company's future performance depends on support from third-party software developers. If third-party software applications and services cease to be developed and maintained for the Company's products, customers may choose not to buy the Company's products.

The Company believes decisions by customers to purchase its hardware products, including its Macs, iPhones, iPads and iPods, are often based to a certain extent on the availability of third-party software applications and services. There is no assurance that third-party developers will continue to develop and maintain applications and services for the Company's products on a timely basis or at all, and discontinuance or delay of these applications and services could materially adversely affect the Company's financial condition and operating results.

With respect to its Mac products, the Company believes the availability of third-party software applications and services depends in part on the developers' perception and analysis of the relative benefits of developing, maintaining, and upgrading such software for the Company's products compared to Windows-based products. This analysis may be based on factors such as the perceived strength of the Company and its products, the anticipated revenue that may be generated, continued acceptance by customers of Mac OS X, and the costs of developing such applications and services. If the Company's minority share of the global personal computer market causes developers to question the Company's prospects, developers could be less inclined to develop or upgrade software for the Company's products and more inclined to devote their resources to developing and upgrading software for the larger Windows market. The Company's development of its own software applications and services may also negatively affect the decisions of third-party developers, such as Microsoft, Adobe and Google, to develop, maintain, and upgrade similar or competitive software and services for the Company's products.

With respect to iPhone, iPad and iPod touch, the Company relies on the continued availability and development of compelling and innovative software applications. Unlike third-party software applications for Mac products, the software applications for the iPhone, iPad and iPod touch platforms are distributed through a single distribution channel, the App Store. The absence of multiple distribution channels, which are available for competing platforms, may limit the availability and acceptance of third-party applications by the Company's customers, thereby causing developers to curtail significantly, or stop, development for the Company's platforms. In addition, iPhone, iPad and iPod touch are subject to rapid technological change, and, if third-party developers are unable to keep up with this pace of change, third-party applications might not successfully operate and may result in dissatisfied customers. Further, if the Company develops its own software applications and services, such development may negatively affect the decisions of third-party developers to develop, maintain, and upgrade similar or competitive applications for the iPhone, iPad and iPod touch platforms. As with applications for the Company's Mac products, the availability and development of these applications also depend on developers' perceptions and analysis of the relative benefits of developing software for the Company's products rather than its competitors' products, including devices that use competing platforms. If developers focus their efforts on these competing platforms, the availability and quality of applications for the Company's devices may suffer.

The Company's future operating performance depends on the performance of distributors, carriers and other resellers.

The Company distributes its products through wholesalers, resellers, national and regional retailers, value-added resellers, and cataloguers, many of whom distribute products from competing manufacturers. The Company also sells many of its products and resells third-party products in most of its major markets directly to customers, certain education customers, cellular network carriers' distribution channels and certain resellers through its online and retail stores.

Many resellers operate on narrow operating margins and have been negatively affected in the past by weak economic conditions. Some resellers have perceived the expansion of the Company's direct sales as conflicting with their business interests as distributors and resellers of the Company's products. Such a perception could discourage resellers from investing resources in the distribution and sale of the Company's products or lead them to limit or cease distribution of those products. The Company's financial condition and operating results could be materially adversely affected if the financial condition of these resellers weakens, if resellers stopped distributing the Company's products, or if uncertainty regarding demand for the Company's products caused resellers to reduce their ordering and marketing of the Company's products. The Company has invested and will continue to invest in programs to enhance reseller sales, including staffing selected resellers' stores with Company employees and contractors and improving product placement displays. These programs could require a substantial investment while providing no assurance of return or incremental revenue.

The Company's Retail business has required and will continue to require a substantial investment and commitment of resources and is subject to numerous risks and uncertainties.

The Company's retail stores have required substantial fixed investment in equipment and leasehold improvements, information systems, inventory and personnel. The Company also has entered into substantial operating lease commitments for retail space, with terms ranging from five to 20 years, the majority of which are for 10 years. Certain stores have been designed and built to serve as high-profile venues to promote brand awareness and serve as vehicles for corporate sales and marketing activities. Because of their unique design elements, locations and size, these stores require substantially more investment than the Company's more typical retail stores. Due to the high fixed cost structure associated with the Retail segment, a decline in sales or the closure or poor performance of individual or multiple stores could result in significant lease termination costs, write-offs of equipment and leasehold improvements, and severance costs that could materially adversely affect the Company's financial condition and operating results.

Many factors unique to retail operations, some of which are beyond the Company's control, pose risks and uncertainties that could materially adversely affect the Company's financial condition and operating results. These risks and uncertainties include, but are not limited to, macro-economic factors that could have a negative effect on general retail activity, as well as the Company's inability to manage costs associated with store construction and operation, inability to sell third-party products at adequate margins, failure to manage relationships with existing retail channel partners, more challenging environment in managing retail operations outside the U.S., costs associated with unanticipated fluctuations in the value of retail inventory, and inability to obtain and renew leases in quality retail locations at a reasonable cost.

Investment in new business strategies and initiatives could disrupt the Company's ongoing business and present risks not originally contemplated.

The Company has invested, and in the future may invest, in new business strategies or acquisitions. Such endeavors may involve significant risks and uncertainties, including distraction of management from current operations, insufficient revenue to offset liabilities assumed and expenses associated with the strategy, inadequate return of capital, and unidentified issues not discovered in the Company's due diligence. Because these new ventures are inherently risky, no assurance can be given that such strategies and initiatives will be successful and will not materially adversely affect the Company's financial condition and operating results.

The Company's products and services experience quality problems from time to time that can result in decreased sales and operating margin.

The Company sells highly complex hardware and software products and services that can contain defects in design and manufacture. Sophisticated operating system software and applications, such as those sold by the Company, often contain "bugs" that can unexpectedly interfere with the software's intended operation. Defects may also occur in components and products the Company purchases from third parties. There can be no assurance the Company will be able to detect and fix all defects in the hardware, software and services it sells. Failure to do so could result in lost revenue, harm to reputation, and significant warranty and other expenses, and could have a material adverse impact on the Company's financial condition and operating results.

The Company is subject to risks associated with laws, regulations and industry-imposed standards related to mobile communications and media devices.

Laws and regulations related to mobile communications and media devices in the many jurisdictions in which the Company operates are extensive and subject to change. Such changes, which could include but are not limited to restrictions on production, manufacture, distribution, and use of the device, locking the device to a carrier's network, or mandating the use of the device on more than one carrier's network, could materially adversely affect the Company's financial condition and operating results.

Mobile communication and media devices, such as iPhones and 3G enabled iPads, are subject to certification and regulation by governmental and standardization bodies, as well as by cellular network carriers for use on their networks. These certification processes are extensive and time consuming, and could result in additional testing requirements, product modifications or delays in product shipment dates, which could materially adversely affect the Company's financial condition and operating results.

The Company's success depends largely on the continued service and availability of key personnel.

Much of the Company's future success depends on the continued availability and service of key personnel, including its CEO, its executive team and highly skilled employees in technical, marketing and staff positions. Experienced personnel in the technology industry are in high demand and competition for their talents is intense, especially in the Silicon Valley, where most of the Company's key personnel are located. The Company's CEO has taken a medical leave of absence and will continue to be involved in major strategic decisions during his leave. There can be no assurance that the Company will continue to attract and retain key personnel.

Political events, war, terrorism, public health issues, natural disasters and other circumstances could materially adversely affect the Company.

War, terrorism, geopolitical uncertainties, public health issues, and other business interruptions have caused and could cause damage or disruption to international commerce and the global economy, and thus could have a strong negative effect on the Company, its suppliers, logistics providers, manufacturing vendors and customers, including channel partners. The Company's business operations are subject to interruption by natural disasters, fire, power shortages, terrorist attacks, and other hostile acts, labor disputes, public health issues, and other events beyond its control. Such events could decrease demand for the Company's products, make it difficult or impossible for the Company to make and deliver products to its customers, including channel partners, or to receive components from its suppliers, and create delays and inefficiencies in the Company's supply chain. Should major public health issues, including pandemics, arise, the Company could be negatively affected by more stringent employee travel restrictions, additional limitations in freight services, governmental actions limiting the movement of products between regions, delays in production ramps of new products, and disruptions in the operations of the Company's manufacturing vendors and component suppliers. The majority of the Company's research and development activities, its corporate headquarters, information technology systems, and other critical business operations, including certain component suppliers and manufacturing vendors, are in locations that could be affected by natural disasters. In the event of a natural disaster, losses and significant recovery time could be required to resume operations and the Company's financial condition and operating results could be materially adversely affected.

The Company may be subject to information technology system failures, network disruptions and breaches in data security.

Information technology system failures, network disruptions and breaches of data security caused by such factors, including but not limited to, earthquakes, fire, theft, fraud, malicious attack or other causes could disrupt the Company's operations by causing delays or cancellation of customer, including channel partner, orders, negatively affecting the Company's online, iTunes, MobileMe and retail offerings and services, impeding the manufacture or shipment of products, processing transactions and reporting financial results, resulting in the unintentional disclosure of customer or Company information, or damage to the Company's reputation. While management has taken steps to address these concerns by implementing sophisticated network security and internal control measures, there can be no assurance that a system failure or loss or data security breach will not materially adversely affect the Company's financial condition and operating results.

The Company expects its quarterly revenue and operating results to fluctuate for a variety of reasons.

The Company's profit margins vary among its products and its distribution channels. The Company's software, accessories, and service and support contracts generally have higher gross margins than certain of the Company's other products. Gross margins on the Company's hardware products vary across product lines and can change over time as a result of product transitions, pricing and configuration changes, and component, warranty, and other cost fluctuations. The Company's direct sales generally have higher associated gross margins than its indirect sales through its channel partners. In addition, the Company's gross margin and operating margin percentages, as well as overall profitability, may be materially adversely impacted as a result of a shift in product, geographic or channel mix, new products, component cost increases, strengthening U.S. dollar, or price competition. The Company has typically experienced greater net sales in the first and fourth fiscal quarters compared to the second and third fiscal quarters due to seasonal demand related to the holiday season and the beginning of the school year, respectively. Furthermore, the Company sells more products from time-to-time during the third month of a quarter than it does during either of the first two months. Developments late in a quarter, such as lower-than-anticipated demand for the Company's products, issues with new product introductions, an internal systems failure, or failure of one of the Company's key logistics, components supply, or manufacturing partners, could have a material adverse impact on the Company's financial condition and operating results.

The Company's stock price continues to be volatile.

The Company's stock has at times experienced substantial price volatility due to a number of factors, including but not limited to variations between its actual and anticipated financial results, announcements by the Company and its competitors, and uncertainty about current global economic conditions. The stock market as a whole also has experienced extreme price and volume fluctuations that have affected the market price of many technology companies in ways that may have been unrelated to these companies' operating performance. Furthermore, the Company believes its stock price reflects high future growth and profitability expectations. If the Company fails to meet these expectations its stock price may significantly decline, which could have a material adverse impact on investor confidence and employee retention.

The Company's business is subject to the risks of international operations.

The Company derives a significant portion of its revenue and earnings from its international operations. Compliance with U.S. and foreign laws and regulations that apply to the Company's international operations, including without limitation import and export requirements, anti-corruption laws, tax laws (including U.S. taxes on foreign subsidiaries), foreign exchange controls and cash repatriation restrictions, data privacy requirements, labor laws, and anti-competition regulations, increases the costs of doing business in foreign jurisdictions, and any such costs, which may rise in the future as a result of changes in these laws and regulations or in their interpretation. Furthermore, the Company has implemented policies and procedures designed to ensure compliance with these laws and regulations, but there can be no assurance that the Company's employees, contractors, or agents will not violate such laws and regulations or the Company's policies. Any such violations could individually or in the aggregate materially adversely affect the Company's financial condition or operating results.

The Company's financial condition and operating results also could be significantly affected by other risks associated with international activities, including but not limited to, economic and labor conditions, increased duties, taxes and other costs, political instability, and changes in the value of the U.S. dollar versus local currencies. Margins on sales of the Company's products in foreign countries, and on sales of products that include components obtained from foreign suppliers, could be materially adversely affected by foreign currency exchange rate fluctuations and by international trade regulations, including duties, tariffs and antidumping penalties. Additionally, the Company is exposed to credit and collectability risk on its trade receivables with customers in certain international markets. There can be no assurance it can effectively limit its credit risk and avoid losses, which could materially adversely affect the Company's financial condition and operating results.

The Company's primary exposure to movements in foreign currency exchange rates relate to non-U.S. dollar denominated sales in Europe, Japan, Australia, Canada and certain parts of Asia, as well as non-U.S. dollar denominated operating expenses incurred throughout the world. Weakening of foreign currencies relative to the U.S. dollar will adversely affect the U.S. dollar value of the Company's foreign currency-denominated sales and earnings, and generally will lead the Company to raise international pricing, potentially reducing demand for the Company's products. In some circumstances, due to competition or other reasons, the Company may decide not to raise local prices to the full extent of the dollar's strengthening, or at all, which would adversely affect the U.S. dollar value of the Company's foreign currency denominated sales and earnings. Conversely, a strengthening of foreign currencies, while generally beneficial to the Company's foreign currency-denominated sales and earnings, could cause the Company to reduce international pricing and incur losses on its foreign currency derivative instruments, thereby limiting the benefit. Additionally, strengthening of foreign currencies may also increase the Company's cost of product components denominated in those currencies, thus adversely affecting gross margins.

The Company has used derivative instruments, such as foreign currency forward and option contracts, to hedge certain exposures to fluctuations in foreign currency exchange rates. The use of such hedging activities may not offset any or more than a portion of the adverse financial effects of unfavorable movements in foreign exchange rates over the limited time the hedges are in place.

The Company is exposed to credit risk and fluctuations in the market values of its investment portfolio.

Although the Company has not recognized any significant losses to date on its cash, cash equivalents and marketable securities, any significant future declines in their market values could materially adversely affect the Company's financial condition and operating results. Given the global nature of its business, the Company has investments both domestically and internationally. Credit ratings and pricing of these investments can be negatively impacted by liquidity, credit deterioration or losses, financial results, or other factors. As a result, the value or liquidity of the Company's cash, cash equivalents and marketable securities could decline and result in a material impairment, which could materially adversely affect the Company's financial condition and operating results.

The Company is exposed to credit risk on its trade accounts receivable, vendor non-trade receivables and prepayments related to long-term supply agreements. This risk is heightened during periods when economic conditions worsen.

The Company distributes its products through third-party cellular network carriers, wholesalers, retailers and value-added resellers. A substantial majority of the Company's outstanding trade receivables are not covered by collateral or credit insurance. The Company's exposure to credit and collectability risk on its trade receivables are increased in certain international markets and its ability to mitigate such risks may be limited. Cellular network carriers accounted for a significant portion of the Company's trade receivables as of December 25, 2010. The Company also has unsecured vendor non-trade receivables resulting from purchases of components by outsourcing partners and other vendors that manufacture sub-assemblies or assemble final products for the Company. Two vendors accounted for a significant portion of the Company's non-trade receivables as of December 25, 2010. In addition, the Company has made prepayments associated with long-term supply agreements to secure supply of certain inventory components. While the Company has procedures to monitor and limit exposure to credit risk on its trade and vendor non-trade receivables as well as long-term prepayments, there can be no assurance such procedures will effectively limit its credit risk and avoid losses, which could materially adversely affect the Company's financial condition and operating results.

*Unfavorable results of legal proceedings could materially adversely affect the Company.* 

The Company is subject to various legal proceedings and claims that have arisen out of the ordinary conduct of its business and are not yet resolved and additional claims may arise in the future. Results of legal proceedings cannot be predicted with certainty. Regardless of merit, litigation may be both time-consuming and disruptive to the Company's operations and cause significant expense and diversion of management attention. In recognition of these considerations, the Company may enter into material settlements. Should the Company fail to prevail in certain matters, or should several of these matters be resolved against the Company in the same reporting period, the Company may be faced with significant monetary damages or injunctive relief against it that would materially adversely affect a portion of its business and might materially affect the Company's financial condition and operating results.

The Company is subject to risks associated with laws and regulations related to health, safety and environmental protection.

The Company's products and services, and the production and distribution of those goods and services, are subject to a variety of laws and regulations. These may require the Company to offer customers the ability to return a product at the end of its useful life and place responsibility for environmentally safe disposal or recycling with the Company. Such laws and regulations have been passed in several jurisdictions in which the Company operates, including various countries within Europe and Asia and certain states and provinces within North America. Although the Company does not anticipate any material adverse effects based on the nature of its operations and the focus of such laws, there is no assurance such existing laws or future laws will not materially adversely affect the Company's financial condition and operating results.

Changes in the Company's tax rates, the adoption of new U.S. or international tax legislation or exposure to additional tax liabilities could affect its future results.

The Company is subject to taxes in the United States and numerous foreign jurisdictions. The Company's future effective tax rates could be affected by changes in the mix of earnings in countries with differing statutory tax rates, changes in the valuation of deferred tax assets and liabilities, or changes in tax laws or their interpretation. In addition, the current administration and Congress have announced proposals for new U.S. tax legislation that, if adopted, could adversely affect the Company's tax rate. Any of these changes could have a material adverse affect on the Company's profitability. The Company is also subject to the continual examination of its income tax returns by the Internal Revenue Service and other tax authorities. The Company regularly assesses the likelihood of adverse outcomes resulting from these examinations to determine the adequacy of its provision for taxes. There can be no assurance that the outcomes from these examinations will not materially adversely affect the Company's financial condition and operating results.

The Company is subject to risks associated with the availability and coverage of insurance.

For certain risks, the Company does not maintain insurance coverage because of cost and/or availability. Because the Company retains some portion of its insurable risks, and in some cases self-insures completely, unforeseen or catastrophic losses in excess of insured limits could materially adversely affect the Company's financial condition and operating results.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

**Item 3.** Defaults Upon Senior Securities

None.

Item 5. Other Information

None.

#### Item 6. Exhibits

#### (a) Index to Exhibits

| Exhibit<br><u>Number</u> | Exhibit Description   | Incorporated by<br>Reference |                                    |
|--------------------------|---|------------------------------|------------------------------------|
|                          |   | Form                         | Filing Date/<br>Period End<br>Date |
| 3.1                      | Restated Articles of Incorporation, filed with the Secretary of State of the State of California on July 10, 2009.  | 10-Q                         | 6/27/09                            |
| 3.2                      | By-Laws of the Registrant, as amended through November 17, 2010.  | 8-K                          | 11/17/10                           |
| 4.1                      | Form of Stock Certificate of the Registrant.  | 10-Q                         | 12/30/06                           |
| 10.1*                    | Employee Stock Purchase Plan, as amended through March 8, 2010.   | 10-Q                         | 3/27/10                            |
| 10.2*                    | Form of Indemnification Agreement between the Registrant and each director and executive officer of the Registrant. | 10-Q                         | 6/27/09                            |
| 10.3*                    | 1997 Employee Stock Option Plan, as amended through October 19, 2001.   | 10-K                         | 9/28/02                            |
| 10.4*                    | 1997 Director Stock Plan, as amended through February 25, 2010.   | 8-K                          | 3/1/10                             |
| 10.5*                    | 2003 Employee Stock Plan, as amended through February 25, 2010.   | 8-K                          | 3/1/10                             |
| 10.6*                    | Reimbursement Agreement dated as of May 25, 2001 by and between the Registrant and Steven P. Jobs.                  | 10-Q                         | 6/29/02                            |
| 10.7*                    | Form of Option Agreement.   | 10-K                         | 9/24/05                            |
| 10.8*                    | Form of Restricted Stock Unit Award Agreement effective as of August 28, 2007.                                      | 10-K                         | 9/29/07                            |
| 10.9*                    | Form of Restricted Stock Unit Award Agreement effective as of November 11, 2008.                                    | 10-Q                         | 12/27/08                           |
| 10.10**                  | Form of Restricted Stock Unit Award Agreement effective as of November 16, 2010.                                    |                              |                                    |
| 14.1*                    | Business Conduct Policy of the Registrant dated July 2010.  | 10-K                         | 9/25/10                            |
| 31.1**                   | Rule 13a-14(a) / 15d-14(a) Certification of Chief Executive Officer.  |                              |                                    |
| 31.2**                   | Rule 13a-14(a) / 15d-14(a) Certification of Chief Financial Officer.  |                              |                                    |
| 32.1***                  | Section 1350 Certifications of Chief Executive Officer and Chief Financial Officer.                                 |                              |                                    |
| 101.INS****              | XBRL Instance Document  |                              |                                    |
| 101.SCH****              | XBRL Taxonomy Extension Schema Document   |                              |                                    |
| 101.CAL****              | XBRL Taxonomy Extension Calculation Linkbase Document   |                              |                                    |
| 101.DEF****              | XBRL Taxonomy Extension Definition Linkbase Document  |                              |                                    |
| 101.LAB****              | XBRL Taxonomy Extension Label Linkbase Document   |                              |                                    |
| 101.PRE****              | XBRL Taxonomy Extension Presentation Linkbase Document  |                              |                                    |
|                          |   |                              |                                    |

Incorporated by

<sup>\*</sup> Indicates management contract or compensatory plan or arrangement.

<sup>\*\*</sup> Filed herewith.

<sup>\*\*\*</sup> Furnished herewith.

<sup>\*\*\*\*</sup> Pursuant to applicable securities laws and regulations, the Company is deemed to have complied with the reporting obligation relating to the submission of interactive data files in such exhibits and is not subject to liability under any anti-fraud provisions of the federal securities laws as long as the Company has made a good faith attempt to comply with the submission requirements and promptly amends the interactive data files after becoming aware that the interactive data files fails to comply with the submission requirements. Users of this data are advised that, pursuant to Rule 406T, these interactive data files are deemed not filed and otherwise are not subject to liability.

## **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

APPLE INC. January 19, 2011

By: /s/ Peter Oppenheimer
Peter Oppenheimer
Senior Vice President, Chief Financial Officer

# APPLE INC. 2003 EMPLOYEE STOCK PLAN RESTRICTED STOCK UNIT AWARD AGREEMENT

## NOTICE OF GRANT

| Name:                          | (the "Participant")  |
|--------------------------------|--|
| Employee ID:                   |  |
| Grant Number:                  |  |
| No. of Units Subject to Award: |  |
| Award Date:                    | (the "Award Date")   |
| Vesting Commencement Date:     | The first day after the Award Date that is the 15th day of a calendar month. |
| Vesting Schedule:              | []   |
|                                |  |

This restricted stock unit award (the "Award") is granted under and governed by the terms and conditions of the Apple Inc. 2003 Employee Stock Plan and the Terms and Conditions of Restricted Stock Unit Award, which are attached hereto and incorporated herein by reference.

You do not have to accept the Award. If you wish to decline your Award, you should promptly notify Apple Inc.'s Human Resources Equity Group of your decision in writing at 1 Infinite Loop MS: 84-CO, Cupertino CA 95014. If you do not provide such written notification within thirty (30) days after the Award Date, you will be deemed to have accepted your Award on the terms and conditions set forth herein.

## TERMS AND CONDITIONS OF RESTRICTED STOCK UNIT AWARD

- 1. General. These Terms and Conditions of Restricted Stock Unit Award (these "Terms") apply to a particular restricted stock unit award (the "Award") granted by Apple Inc., a California corporation (the "Company"), and are incorporated by reference in the Notice of Grant (the "Grant Notice") corresponding to that particular grant. The recipient of the Award identified in the Grant Notice is referred to as the "Participant." The effective date of grant of the Award as set forth in the Grant Notice is referred to as the "Award Date." The Award was granted under and is subject to the provisions of the Apple Inc. 2003 Employee Stock Plan (the "Plan"). Capitalized terms are defined in the Plan if not defined herein. The Award has been granted to the Participant in addition to, and not in lieu of, any other form of compensation otherwise payable or to be paid to the Participant. The Grant Notice and these Terms are collectively referred to as the "Award Agreement" applicable to the Award.
- 2. Stock Units. As used herein, the term "Stock Unit" shall mean a non-voting unit of measurement which is deemed for bookkeeping purposes to be equivalent to one outstanding share of the Company's Common Stock ("Share") solely for purposes of the Plan and this Award Agreement. The Stock Units shall be used solely as a device for the determination of the payment to eventually be made to the Participant if such Stock Units vest pursuant to this Award Agreement. The Stock Units shall not be treated as property or as a trust fund of any kind.
- **3.** <u>Vesting</u>. Subject to Section 8 below, the Award shall vest and become nonforfeitable as set forth in the Grant Notice. (Each vesting date set forth in the Grant Notice is referred to herein as a "Vesting Date").
- 4. <u>Continuance of Employment</u>. The vesting schedule requires continued employment or service through each applicable Vesting Date as a condition to the vesting of the applicable installment of the Award and the rights and benefits under this Award Agreement. Employment or service for only a portion of the vesting period, even if a substantial portion, will not entitle the Participant to any proportionate vesting or avoid or mitigate a termination of rights and benefits upon or following a termination of employment or services as provided in Section 8 below or under the Plan.

Nothing contained in this Award Agreement or the Plan constitutes an employment or service commitment by the Company, affects the Participant's status as an employee at will who is subject to termination with or without cause, confers upon the Participant any right to remain employed by or in service to the Company or any Subsidiary, interferes in any way with the right of the Company or any Subsidiary at any time to terminate such employment or services, or affects the right of the Company or any Subsidiary to increase or decrease the Participant's other compensation or benefits. Nothing in this paragraph, however, is intended to adversely affect any independent contractual right of the Participant without his consent thereto.

**5.** No Shareholder Rights. The Participant shall have no rights as a shareholder of the Company, no dividend rights and no voting rights with respect to the Stock Units or any Shares underlying or issuable in respect of such Stock Units until such Shares are actually issued to and held of record by the Participant. No adjustments will be made for dividends or other rights of a

holder for which the record date is prior to the date of issuance of the stock certificate evidencing such Shares.

- **6.** Restrictions on Transfer. Except as provided in Section 4(c) of the Plan, neither the Award, nor any interest therein or amount or Shares payable in respect thereof may be sold, assigned, transferred, pledged or otherwise disposed of, alienated or encumbered, either voluntarily or involuntarily.
- 7. Timing and Manner of Payment of Stock Units. On or as soon as administratively practical following each Vesting Date of the applicable portion of the total Award pursuant to Section 3 or Section 8 (and in all events not later than two and one-half (2 ½) months after such vesting event), the Company shall deliver to the Participant a number of Shares (either by delivering one or more certificates for such Shares or by entering such Shares in book entry form, as determined by the Company in its discretion) equal to the number of Stock Units subject to this Award that vest on the applicable Vesting Date, less Tax-Related Items (as defined in Section 11 below), unless such Stock Units terminate prior to the given Vesting Date pursuant to Section 8. The Company's obligation to deliver Shares or otherwise make payment with respect to vested Stock Units is subject to the condition precedent that the Participant or other person entitled under the Plan to receive any Shares with respect to the vested Stock Units deliver to the Company any representations or other documents or assurances required pursuant to Section 13(c) of the Plan. The Participant shall have no further rights with respect to any Stock Units that are paid or that terminate pursuant to Section 8.
- 8. Effect of Termination of Employment. The Participant's Stock Units shall terminate to the extent such units have not become vested prior to the first date the Participant is no longer employed by or providing services to the Company or one of its Subsidiaries (the "Severance Date"), regardless of the reason for the termination of the Participant's employment with the Company or a Subsidiary, whether with or without cause, voluntarily or involuntarily; provided, however, that in the event such termination of employment is due to the Participant's death or Disability, (a) the Award shall vest with respect to the number of Stock Units determined by multiplying (i) the number of then-outstanding and unvested Stock Units subject to the Award that would have otherwise vested pursuant to Section 3 on the next Vesting Date following the Severance Date but for such termination of employment, by (ii) a fraction, the numerator of which shall be the number of whole calendar months that have elapsed between the Vesting Date that immediately preceded the Severance Date (or, in the case of a termination prior to the initial Vesting Date, the Vesting Commencement Date) and the Severance Date, and the denominator of which shall be the number of whole calendar months between the Vesting Date that immediately preceded the Severance Date (or, in the case of a termination prior to the initial Vesting Date, the Vesting Commencement Date) and the next Vesting Date following the Severance Date that would have occurred but for such termination of employment; and (b) any Stock Units that are not vested after giving effect to the foregoing clause (a) shall terminate. If any unvested Stock Units are terminated hereunder, such Stock Units shall automatically terminate and be cancelled as of the applicable Severance Date without payment of any consideration by the Company and without any other action by the Participant, or the Participant's beneficiary or personal representative, as the case may be.

- **9.** Recoupment. Notwithstanding any other provision herein, the Award and any Shares or other amount or property that may be issued, delivered or paid in respect of the Award, as well as any consideration that may be received in respect of a sale or other disposition of any such Shares or property, shall be subject to any recoupment, "clawback" or similar provisions of applicable law, as well as any recoupment or "clawback" policies of the Company that may be in effect from time to time. In addition, the Company may require the Participant to deliver or otherwise repay to the Company the Award and any Shares or other amount or property that may be issued, delivered or paid in respect of the Award, as well as any consideration that may be received in respect of a sale or other disposition of any such Shares or property, if the Company reasonably determines that one or more of the following has occurred:
  - during the period of the Participant's employment or service with the Company or any of its Subsidiaries (the "**Employment Period**"), the Participant has committed a felony (under the laws of the United States or any relevant state, or a similar crime or offense under the applicable laws of any relevant foreign jurisdiction);
  - (b) during the Employment Period or at any time thereafter, the Participant has committed or engaged in a breach of confidentiality, or an unauthorized disclosure or use of inside information, customer lists, trade secrets or other confidential information of the Company or any of its Subsidiaries;
  - (c) during the Employment Period or at any time thereafter, the Participant has committed or engaged in an act of theft, embezzlement or fraud, or materially breached any agreement to which the Participant is a party with the Company or any of its Subsidiaries.
- 10. Adjustments Upon Specified Events. Upon the occurrence of certain events relating to the Company's stock contemplated by Section 11 of the Plan (including, without limitation, an extraordinary cash dividend on such stock), the Committee shall make adjustments in accordance with such section in the number of Stock Units then outstanding and the number and kind of securities that may be issued in respect of the Award.
- 11. Responsibility for Taxes. Regardless of any action the Company and/or the Participant's employer (the "Employer") take with respect to any or all income tax (including U.S. federal, state and local tax and/or non-U.S. tax), social insurance, payroll tax, payment on account or other tax-related items related to the Participant's participation in the Plan and legally applicable to the Participant or deemed by the Company or the Employer to be an appropriate charge to the Participant even if technically due by the Company or the Employer ("Tax-Related Items"), the Participant acknowledges that the ultimate liability for all Tax-Related Items is and remains the Participant's responsibility and may exceed the amount actually withheld by the Company or the Employer. The Participant further acknowledges that the Company and/or the Employer (i) make no representations or undertakings regarding the treatment of any Tax-Related Items in connection with any aspect of the Award, including the grant of the Stock Units, the vesting of the Stock Units, the delivery of Shares, the subsequent sale of any Shares acquired at vesting and the receipt of any dividends and/or dividend equivalents; and (ii) do not commit to and are under no obligation to structure the terms of the grant or any aspect of the Award to

reduce or eliminate the Participant's liability for Tax-Related Items or achieve any particular tax result. Further, if the Participant is or becomes subject to tax in more than one jurisdiction, the Participant acknowledges that the Company and/or the Employer (or former employer, as applicable) may be required to withhold or account for Tax-Related Items in more than one jurisdiction.

Prior to the relevant taxable or tax withholding event, as applicable, the Participant shall pay or make arrangements satisfactory to the Company and/or the Employer to satisfy all withholding and payment on account obligations of the Company and/or the Employer. In this regard, the Participant authorizes the Company and/or the Employer, at its discretion and pursuant to such procedures as it may specify from time to time, to satisfy withholding and all other obligations with regard to all Tax-Related Items legally payable by the Participant by one or a combination of the following:

- (a) withholding from any wages or other cash compensation payable to the Participant by the Company and/or the Employer;
- (b) withholding otherwise deliverable Shares to be issued upon vesting/settlement of the Award;
- (c) arranging for the sale of Shares otherwise deliverable to the Participant (on the Participant's behalf and at the Participant's direction pursuant to this authorization), including selling shares as part of a block trade with other Participants in the Plan; or
- (d) withholding from the proceeds of the sale of Shares acquired upon vesting/settlement of the Award.

To avoid negative accounting treatment, the Company may withhold or account for Tax-Related Items by considering applicable minimum statutory withholding amounts or other applicable withholding rates. If the obligation for Tax-Related Items is satisfied by withholding a number of Shares as described herein, for tax purposes, the Participant is deemed to have been issued the full number of Shares subject to the Award, notwithstanding that a number of the Shares are held back solely for the purpose of paying the Tax-Related Items due as a result of any aspect of the Participant's participation in the Plan. The Participant shall pay to the Company and/or the Employer any amount of Tax-Related Items that the Company and/or the Employer may be required to withhold or account for as a result of the Participant's participation in the Plan that cannot be satisfied by the means previously described. The Company may refuse to deliver to the Participant any Shares pursuant to the Participant's Award if the Participant fails to comply with the Participant's obligations in connection with the Tax-Related Items as described in this Section.

12. Electronic Delivery and Acceptance. The Company may, in its sole discretion, deliver any documents related to the Award by electronic means or request the Participant's consent to participate in the Plan by electronic means. The Participant hereby consents to receive all applicable documentation by electronic delivery and to participate in the Plan through

an on-line (and/or voice activated) system established and maintained by the Company or a third party vendor designated by the Company.

- 13. Data Privacy. The Participant acknowledges and consents to the collection, use, processing and transfer of personal data as described in this Section 13. The Company, its related entities, and the Participant's employer hold certain personal information about the Participant, including the Participant's name, home address and telephone number, date of birth, social security number or other employee identification number, salary, nationality, job title, any Shares or directorships held in the Company, details of all options or any other entitlement to Shares awarded, canceled, purchased, vested, unvested or outstanding in the Participant's favor, for the purpose of managing and administering the Plan ("Data"). The Company and its related entities may transfer Data amongst themselves as necessary for the purpose of implementation, administration and management of the Participant's participation in the Plan, and the Company and its related entities may each further transfer Data to any third parties assisting the Company or any such related entity in the implementation, administration and management of the Plan. The Participant acknowledges that the transferors and transferees of such Data may be located anywhere in the world and hereby authorizes each of them to receive, possess, use, retain and transfer the Data, in electronic or other form, for the purposes of implementing, administering and managing the Participant's participation in the Plan, including any transfer of such Data as may be required for the administration of the Plan and/or the subsequent holding of Shares on the Participant's behalf to a broker or to other third party with whom the Participant may elect to deposit any Shares acquired under the Plan (whether pursuant to the Award or otherwise).
- 14. Notices. Any notice to be given under the terms of this Award Agreement shall be in writing and addressed to the Company at its principal office to the attention of the Secretary, and to the Participant at the Participant's last address reflected on the Company's records, or at such other address as either party may hereafter designate in writing to the other. Any such notice shall be given only when received, but if the Participant is no longer an employee of the Company, shall be deemed to have been duly given by the Company when enclosed in a properly sealed envelope addressed as aforesaid, registered or certified, and deposited (postage and registry or certification fee prepaid) in a post office or branch post office regularly maintained by the United States Government.
- 15. Plan. The Award and all rights of the Participant under this Award Agreement are subject to the terms and conditions of the provisions of the Plan, incorporated herein by reference. The Participant agrees to be bound by the terms of the Plan and this Award Agreement. The Participant acknowledges having read and understood the Plan, the Prospectus for the Plan, and this Award Agreement. Unless otherwise expressly provided in other sections of this Award Agreement, provisions of the Plan that confer discretionary authority on the Board or the Committee do not (and shall not be deemed to) create any rights in the Participant unless such rights are expressly set forth herein or are otherwise in the sole discretion of the Board or the Committee so conferred by appropriate action of the Board or the Committee under the Plan after the date hereof.
- **16.** Entire Agreement. This Award Agreement and the Plan together constitute the entire agreement and supersede all prior understandings and agreements, written or oral, of the parties hereto with respect to the subject matter hereof. The Plan and this Award Agreement

may be amended pursuant to Section 15 of the Plan. Such amendment must be in writing and signed by the Company. The Company may, however, unilaterally waive any provision hereof in writing to the extent such waiver does not adversely affect the interests of the Participant hereunder, but no such waiver shall operate as or be construed to be a subsequent waiver of the same provision or a waiver of any other provision hereof.

- 17. Limitation on the Participant's Rights. Participation in the Plan confers no rights or interests other than as herein provided. This Award Agreement creates only a contractual obligation on the part of the Company as to amounts payable and shall not be construed as creating a trust. Neither the Plan nor any underlying program, in and of itself, has any assets. The Participant shall have only the rights of a general unsecured creditor of the Company with respect to amounts credited and benefits payable, if any, with respect to the Stock Units, and rights no greater than the right to receive the Common Stock as a general unsecured creditor with respect to Stock Units, as and when payable hereunder.
- **18.** <u>Counterparts</u>. This Award Agreement may be executed simultaneously in any number of counterparts, each of which shall be deemed an original but all of which together shall constitute one and the same instrument.
- 19. <u>Section Headings</u>. The section headings of this Award Agreement are for convenience of reference only and shall not be deemed to alter or affect any provision hereof.
- **20.** Governing Law and Choice of Venue. This Award Agreement shall be governed by and construed and enforced in accordance with the laws of the State of California without regard to conflict of law principles thereunder.

For purposes of litigating any dispute that arises directly or indirectly from the relationship of the parties evidenced by this grant or this Award Agreement, the parties hereby submit to the exclusive jurisdiction of the State of California and agree that such litigation shall be conducted only in the courts of Santa Clara County, California, or the federal courts for the Northern District of California, and no other courts, where this grant is made and/or to be performed.

- **21.** <u>Construction</u>. It is intended that the terms of the Award will not result in the imposition of any tax liability pursuant to Section 409A of the Code. This Award Agreement shall be construed and interpreted consistent with that intent.
- **22.** <u>Severability</u>. The provisions of this Award Agreement are severable and if any one of more provisions are determined to be illegal or otherwise unenforceable, in whole or in part, the remaining provisions shall nevertheless be binding and enforceable.
- **23.** <u>Imposition of Other Requirements</u>. The Company reserves the right to impose other requirements on the Participant's participation in the Plan, on the Stock Units and on any Shares acquired under the Plan, to the extent the Company determines it is necessary or advisable in order to comply with local law or facilitate the administration of the Plan, and to require the Participant to sign any additional agreements or undertakings that may be necessary to accomplish the foregoing.

#### **CERTIFICATIONS**

#### I, Steven P. Jobs, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Apple Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize, and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: January 19, 2011

By: /s/ Steven P. Jobs

Steven P. Jobs Chief Executive Officer

#### **CERTIFICATIONS**

#### I, Peter Oppenheimer, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Apple Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize, and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: January 19, 2011

By: /s/ Peter Oppenheimer

Peter Oppenheimer Senior Vice President, Chief Financial Officer

# CERTIFICATION OF CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

I, Steven P. Jobs, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that the Quarterly Report of Apple Inc. on Form 10-Q for the period ended December 25, 2010 fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that information contained in such Form 10-Q fairly presents in all material respects the financial condition and results of operations of Apple Inc.

Date: January 19, 2011

By: /s/ Steven P. Jobs

Steven P. Jobs Chief Executive Officer

I, Peter Oppenheimer, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that the Quarterly Report of Apple Inc. on Form 10-Q for the period ended December 25, 2010 fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that information contained in such Form 10-Q fairly presents in all material respects the financial condition and results of operations of Apple Inc.

Date: January 19, 2011

By: /s/ Peter Oppenheimer

Peter Oppenheimer Senior Vice President, Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to Apple Inc. and will be retained by Apple Inc. and furnished to the Securities and Exchange Commission or its staff upon request.