

Consolidated Edison, Inc.

1st Quarter 2019 Earnings Release Presentation

May 2, 2019



Available Information

On May 2, 2019, Consolidated Edison, Inc. issued a press release reporting its first quarter 2019 earnings and filed with the Securities and Exchange Commission the company's first quarter 2019 Form 10-Q. This presentation should be read together with, and is qualified in its entirety by reference to, the earnings press release and the Form 10-Q. Copies of the earnings press release and the Form 10-Q are available at: www.conedison.com. (Select "For Investors" and then select "Press Releases" and "SEC Filings," respectively.)

Forward-Looking Statements

This presentation contains forward-looking statements that are intended to qualify for the safe-harbor provisions of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements are statements of future expectations and not facts. Words such as "forecasts," "expects," "estimates," "anticipates," "intends," "believes," "plans," "will" and similar expressions identify forward-looking statements. The forward-looking statements reflect information available and assumptions at the time the statements are made, and speak only as of that time. Actual results or developments may differ materially from those included in the forward-looking statements because of various factors such as those identified in reports the company has filed with the Securities and Exchange Commission, including that the company's subsidiaries are extensively regulated and are subject to penalties; its utility subsidiaries' rate plans may not provide a reasonable return; it may be adversely affected by changes to the utility subsidiaries' rate plans; the intentional misconduct of employees or contractors could adversely affect it; the failure of, or damage to, its subsidiaries' facilities could adversely affect it; a cyber-attack could adversely affect it; it is exposed to risks from the environmental consequences of its subsidiaries' operations; a disruption in the wholesale energy markets or failure by an energy supplier or customer could adversely affect it; it has substantial unfunded pension and other postretirement benefit liabilities; its ability to pay dividends or interest depends on dividends from its subsidiaries; it requires access to capital markets to satisfy funding requirements; changes to tax laws could adversely affect it; its strategies may not be effective to address changes in the external business environment; and it also faces other risks that are beyond its control. Con Edison assumes no obligation to update forward-looking statements.

Non-GAAP Financial Measure

This presentation also contains a financial measure, adjusted earnings, that is not determined in accordance with generally accepted accounting principles in the United States of America (GAAP). This non-GAAP financial measure should not be considered as an alternative to net income for common stock, which is an indicator of financial performance determined in accordance with GAAP. Adjusted earnings excludes from net income for common stock certain items that the company does not consider indicative of its ongoing financial performance. Management uses this non-GAAP financial measure to facilitate the analysis of the company's financial performance as compared to its internal budgets and previous financial results. Management also uses this non-GAAP financial measure to communicate to investors and others the company's expectations regarding its future earnings and dividends on its common stock. Management believes that this non-GAAP financial measure is also useful and meaningful to investors to facilitate their analysis of the company's financial performance.

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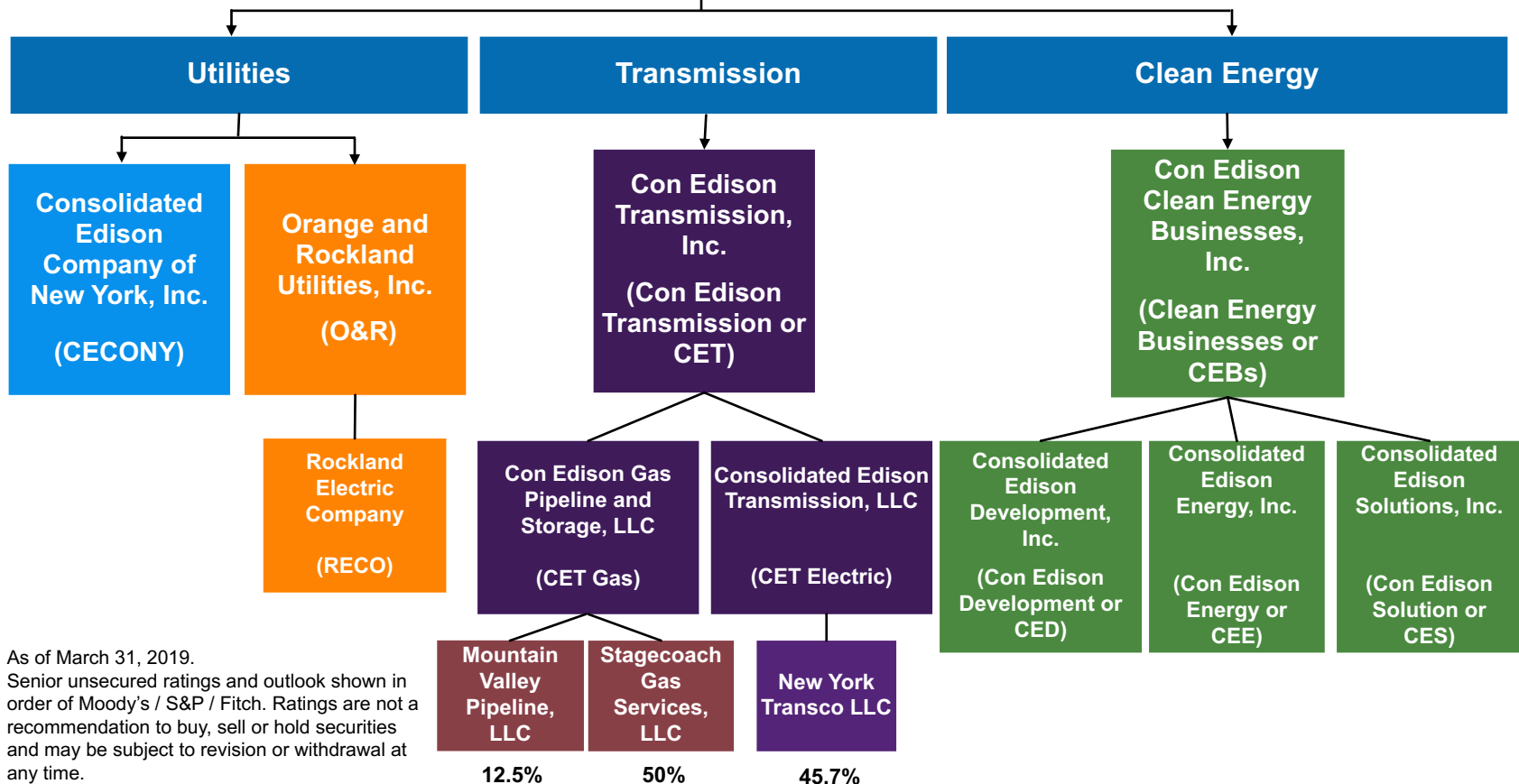
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Organizational Structure



Market Cap ^(a) :	\$27.7 billion
Ratings ^(b) :	Baa1 / BBB+ / BBB+
Outlook ^(b) :	Stable / Stable / Stable



a. As of March 31, 2019.
 b. Senior unsecured ratings and outlook shown in order of Moody's / S&P / Fitch. Ratings are not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time.

The Con Edison Plan

Customer Focused

Provide safe and reliable service

Enhance the customer experience

Achieve operational excellence and cost optimization

Strategic

Strengthen core utility delivery business

Pursue additional regulated growth opportunities to add value in the evolving industry

Grow existing clean energy businesses and pursue additional clean energy growth opportunities consistent with our risk appetite

Value Oriented

Provide steady, predictable earnings

Maintain balance sheet stability

Pay attractive, growing dividends

CECONY has long-range plans to achieve its strategic priorities of public and employee safety, operational excellence, and an enhanced customer experience. The company's 20-year plans for its electric and gas business are designed to help the company navigate today's challenges while preparing for changes in the energy landscape. The plans are available on our website at the following links:

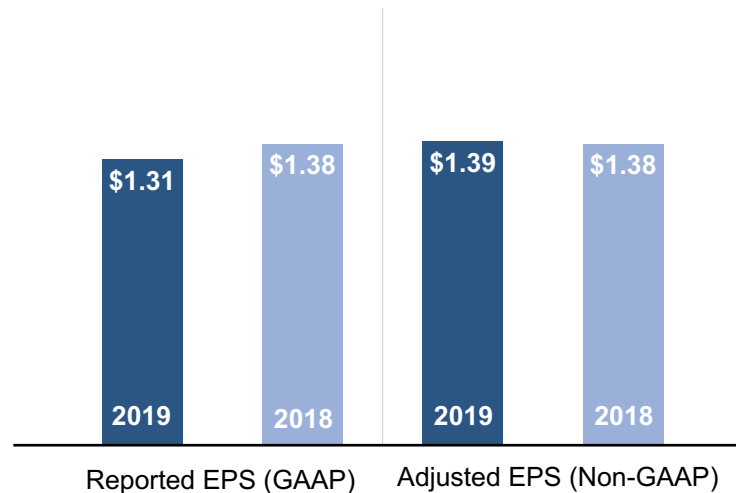
<https://www.coned.com/-/media/files/coned/documents/our-energy-future/our-energy-projects/electric-long-range-plan.pdf>

<https://www.coned.com/-/media/files/coned/documents/our-energy-future/our-energy-projects/gas-long-range-plan.pdf>

Dividend and Earnings Announcements

- On April 18, 2019, the company issued a press release reporting that the company had declared a quarterly dividend of 74 cents a share on its common stock.
- On May 2, 2019, the company issued a press release in which it confirmed its previous forecast of adjusted earnings per share for the year 2019 to be in the range of \$4.25 to \$4.45 a share^(a).

1Q 2019 vs. 1Q 2018



- a. Adjusted earnings per share exclude the effects of hypothetical liquidation at book value (HLBV) accounting for tax equity investments in certain of the Clean Energy Businesses' renewable electric production projects (approximately \$(0.20) a share). Adjusted earnings per share also exclude the Clean Energy Businesses' net mark-to-market effects, the amount of which will not be determinable until year end.

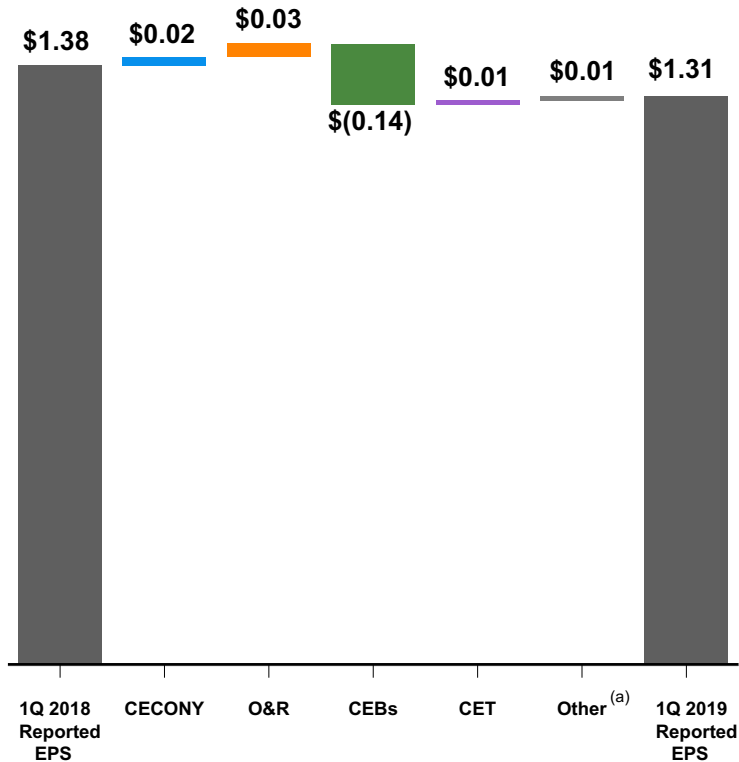
1Q 2019 Earnings

	Earnings per Share		Net Income for Common Stock (\$ in Millions)	
	2019	2018	2019	2018
Reported Net Income for Common Stock and EPS – GAAP basis	\$1.31	\$1.38	\$424	\$428
HLBV effects of the Clean Energy Businesses (pre-tax)	0.07	—	21	—
Income taxes (a)	(0.02)	—	(5)	—
HLBV effects of the Clean Energy Businesses (net of tax)	0.05	—	16	—
Net mark-to-market effects of the Clean Energy Businesses (pre-tax)	0.04	—	11	—
Income taxes (b)	(0.01)	—	(3)	—
Net mark-to-market effects of the Clean Energy Businesses (net of tax)	0.03	—	8	—
Adjusted Earnings and Adjusted EPS – non-GAAP basis	\$1.39	\$1.38	\$448	\$428

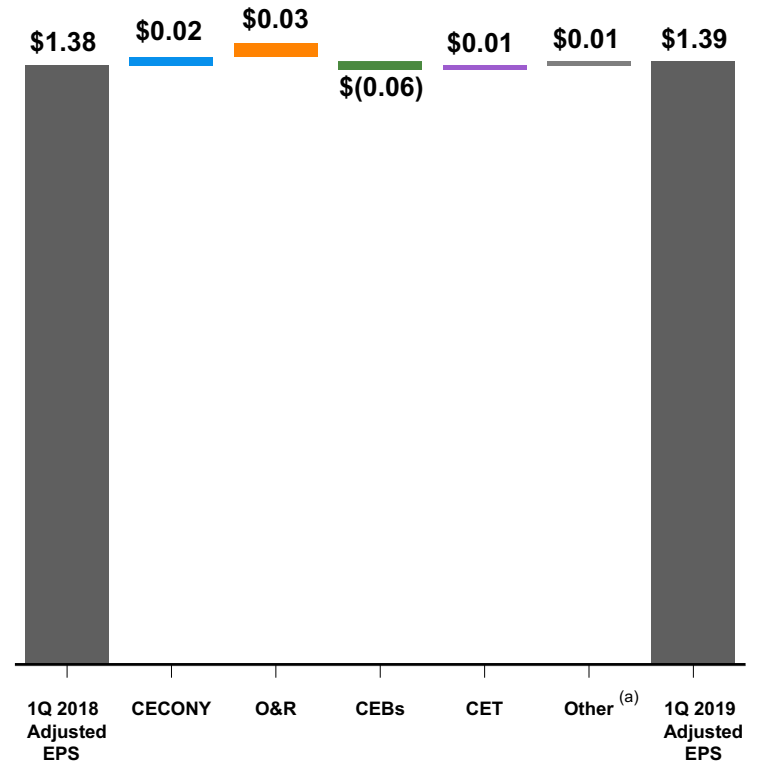
- a. The amount of income taxes was calculated using a combined federal and state income tax rate of 24% for the three months ended March 31, 2019.
b. The amount of income taxes was calculated using a combined federal and state income tax rate of 27% for the three months ended March 31, 2019.

Walk from 1Q 2018 EPS to 1Q 2019 EPS

Variance in Reported EPS (GAAP)



Variance in Adjusted EPS (Non-GAAP)



a. Includes parent company and consolidation adjustments.

1Q 2019 vs. 1Q 2018 EPS Variances – Three Months Ended Variation

CECONY^(a)

Changes in rate plans	\$0.25	Reflects higher electric and gas net base revenues of \$0.14 a share and \$0.10 a share, respectively, and growth in the number of gas customers of \$0.01 a share, due primarily to electric and gas base rates increases in January 2019 under the company's rate plans.
Weather impact on steam revenues	(0.02)	Steam revenues were \$(0.01) a share lower in the 2019 period due to the estimated impact of warmer than normal winter weather.
Operations and maintenance expenses	(0.07)	Reflects higher cost for stock-based compensation of \$(0.04) a share and pension and other postretirement benefits of \$(0.04) a share, offset, in part, by lower storm-related costs of \$0.02 a share.
Depreciation, property taxes and other tax matters	(0.14)	Reflects higher property taxes of \$(0.07) a share and higher depreciation and amortization expense of \$(0.06) a share, and lower New York State sales and use tax refunds of \$(0.02) a share.

Total CECONY \$ 0.02

O&R^(a)

Operations and maintenance expenses	0.03	Reflects primarily lower storm-related costs of \$0.02 a share and lower pension costs of \$0.01 a share.
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Total O&R \$ 0.03

Clean Energy Businesses

Operating revenues less energy costs	(0.05)	Reflects primarily lower engineering, procurement and construction services revenues of \$(0.21) a share, offset, in part, by higher renewable electric production projects revenues of \$0.15 a share and higher wholesale revenues of \$0.02 a share.
Operations and maintenance expenses	0.15	Reflects primarily lower engineering, procurement and construction costs.
Depreciation and amortization	(0.09)	Reflects an increase in renewable electric production projects due to the December 2018 acquisition of Sempra Solar Holdings, LLC.
Net interest expense	(0.08)	Reflects primarily an increase in debt due to the December 2018 acquisition of Sempra Solar Holdings, LLC.
HLBV effects	(0.05)	
Other	(0.02)	

Total CEBs \$ (0.14)

Con Edison Transmission

Total CET \$ 0.01 Reflects income from equity investments.

Other

Parent company and consolidation adjustments \$ 0.01 Reflects lower state income taxes.

Reported EPS (GAAP) \$ (0.07)

HLBV effects of the Clean Energy Businesses 0.05

Net mark-to-market effects of the Clean Energy Businesses 0.03

Adjusted EPS (non-GAAP) \$ 0.01

- a. Under the revenue decoupling mechanisms in the utilities' New York electric and gas rate plans and the weather-normalization clause applicable to their gas businesses, revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved. In general, the utilities recover on a current basis the fuel, gas purchased for resale and purchased power costs they incur in supplying energy to their full-service customers. Accordingly, such costs do not generally affect Con Edison's results of operations.

1Q 2019 vs. 1Q 2018 EPS Reconciliation by Company

Three Months Ended March 31, 2019

	CECONY	O&R	CEBs	CET	Other ^(c)	Total
Reported EPS – GAAP basis	\$1.28	\$0.10	\$(0.12)	\$0.04	\$0.01	\$1.31
HLBV effects of the Clean Energy Businesses (pre-tax)	—	—	0.07	—	—	0.07
Income taxes (a)	—	—	(0.02)	—	—	(0.02)
HLBV effects of the Clean Energy Businesses (net of tax)	—	—	0.05	—	—	0.05
Net mark-to-market losses (pre-tax)	—	—	0.04	—	—	0.04
Income taxes (b)	—	—	(0.01)	—	—	(0.01)
Net mark-to-market losses (net of tax)	—	—	0.03	—	—	0.03
Adjusted EPS – Non-GAAP basis	\$1.28	\$0.10	\$(0.04)	\$0.04	\$0.01	\$1.39

Three Months Ended March 31, 2018

	CECONY	O&R	CEBs	CET	Other ^(c)	Total
Reported EPS – GAAP basis	\$1.26	\$0.07	\$0.02	\$0.03	\$—	\$1.38
Adjusted EPS – Non-GAAP basis	\$1.26	\$0.07	\$0.02	\$0.03	\$—	\$1.38

- a. The amount of income taxes was calculated using a combined federal and state income tax rate of 24% for the three months ended March 31, 2019.
b. The amount of income taxes was calculated using a combined federal and state income tax rate of 27% for the three months ended March 31, 2019.
c. Includes parent company and consolidation adjustments.

1Q 2019 Developments^(a)

CECONY & O&R

- In April 2019, CECONY preliminarily updated its January 2019 request to the New York State Public Service Commission (NYSPSC) for electric and gas rate increases effective January 2020. For electric, the company decreased its requested January 2020 rate increase by \$12 million to \$473 million, increased its illustrated January 2021 rate increase by \$7 million to \$359 million and decreased its illustrated January 2022 rate increase by \$14 million to \$249 million. For gas, the company decreased its requested January 2020 rate increase by \$9 million to \$201 million, decreased its illustrated January 2021 rate increase by \$14 million to \$124 million and decreased its illustrated January 2022 rate increase by \$1 million to \$154 million. (page 22)
- In March 2019, the NYSPSC approved the November 2018 joint proposal for new O&R electric and gas rates. The joint proposal provides for electric rate increases of \$13.4 million, \$8.0 million and \$5.8 million, effective January 1, 2019, 2020 and 2021, respectively. The joint proposal provides for a gas rate decrease of \$7.5 million, effective January 1, 2019, and gas rate increases of \$3.6 million and \$0.7 million, effective January 1, 2020 and 2021. (page 22)
- In March 2019, the NYSPSC ordered CECONY to show cause why the NYSPSC should not commence a penalty action and prudence proceeding against CECONY for alleged violations of gas operator qualification, performance, and inspection requirements. The company is seeking to resolve this matter through settlement negotiations with the NYSPSC staff. Any settlement would be subject to NYSPSC approval. The company is unable to estimate the amount or range of its possible loss related to this matter. At March 31, 2019, the company had not accrued a liability related to this matter. (page 24)

a. Page references to 1Q 2019 Form 10-Q.

1Q 2019 Developments (*cont'd*)^(a)

Clean Energy Businesses

- The Clean Energy Businesses have 2,608 MW (AC) of utility-scale renewable energy production projects in service and 48 MW (AC) of behind-the-meter renewable energy production projects in service (46 MW) or in construction (2 MW). (page 61)
- 1,043 million of kWh of electricity was generated from solar projects and 307 million of kWh generated from wind projects for the quarter ending March 31, 2019. (page 62)
- In January 2019, Pacific Gas and Electric Company (PG&E) filed for reorganization under Chapter 11 of the U.S. Bankruptcy Code. The output of Con Edison Development renewable electric production projects with an aggregate of 680 MW (AC) of generating capacity (PG&E Projects) is sold to PG&E under long-term power purchase agreements (PG&E PPAs). At March 31, 2019, Con Edison's consolidated balance sheet included \$859 million of net non-utility plant relating to the PG&E Projects, \$1,108 million of intangible assets relating to the PG&E PPAs, \$289 million of net non-utility plant of additional projects that secure the related project debt and \$1,041 million of non-recourse related project debt. The PG&E bankruptcy is an event of default under the PG&E PPAs. Pursuant to the related project debt agreements, distributions from the related projects to Con Edison Development have been suspended. Unless the lenders for the related project debt otherwise agree, the lenders may, upon written notice, declare principal and interest on the related project debt to be due and payable immediately and, if such amounts are not timely paid, foreclose on the related projects. During the first quarter of 2019, Con Edison reclassified on its consolidated balance sheet the PG&E-related project debt that was included in long-term debt to long-term debt due within one year. At March 31, 2019, long-term debt due within one year included \$1,041 million of PG&E-related project debt. (pages 21, 26 and 62)

Con Edison Transmission

- In April 2019, the New York Independent System Operator (NYISO) selected a transmission project that was jointly proposed by National Grid and NY Transco (\$600 million estimated cost, excluding certain interconnection costs that are not yet determined) that would increase transmission capacity by 1,850 MW between upstate and downstate when combined with the selected project to be developed by another developer for the other segment. The siting, construction and operation of the projects will require approvals and permits from appropriate governmental agencies and authorities, including the NYSPSC. The NYISO indicated it will work with the developers to enter into agreements for the development and operation of the projects, including a schedule for entry into service by December 2023. (page 62)

a. Page references to 1Q 2019 Form 10-Q.

CECONY Electric & Gas Rate Filings^{(a)(b)}

Electric case number 19-E-0065

Gas case number 19-G-0066

(\$ millions)	Electric			Gas		
	Rate Change	Rate Base ^(c)	Capital Expenditure	Rate Change	Rate Base ^(c)	Capital Expenditure
2020	\$473	\$21,907	\$2,330	\$201	\$7,118	\$1,088
2021	359	23,239	2,487	124	7,866	1,077
2022	249	24,477	2,374	154	8,625	1,032

Proposed Rate of Return and Equity Ratio

Return on equity.....9.75%

Equity ratio.....50%

Test Year

Historic test year: Twelve months ended September 30, 2018

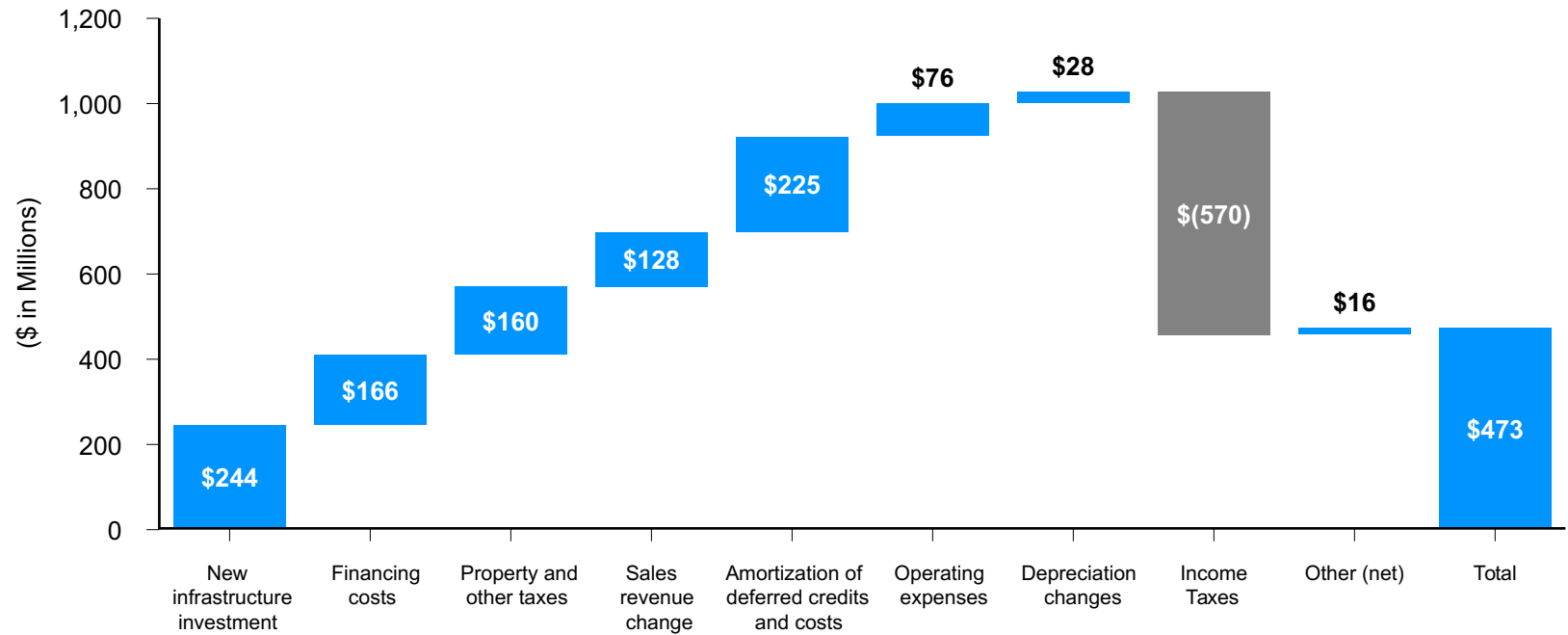
Rate year: January 1, 2020 – December 31, 2020

New rates proposed to be effective January 1, 2020

- a. 2020 amounts were proposed. CECONY provided 2021 and 2022 amounts in rate filing for illustration and to facilitate settlement discussions.
- b. In April 2019, CECONY preliminarily updated its January 2019 request to the NYSPSC for electric and gas rate increases effective January 2020. See page 11.
- c. Average rate base.

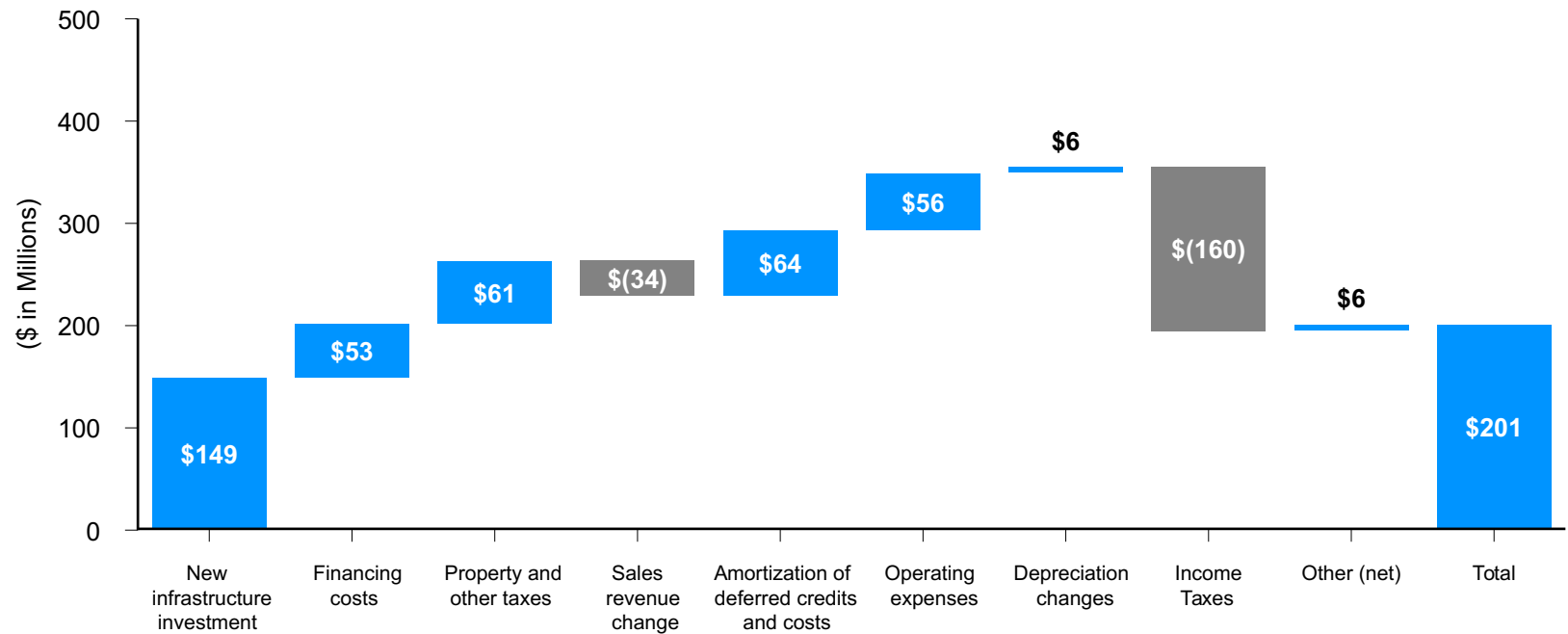
CECONY Electric & Gas Rate Filings (cont'd)

Key Drivers of Proposed 2020 Electric Rate Increase



CECONY Electric & Gas Rate Filings (cont'd)

Key Drivers of Proposed 2020 Gas Rate Increase



CECONY Electric & Gas Rate Filings (*cont'd*)

Electric case number 19-E-0065

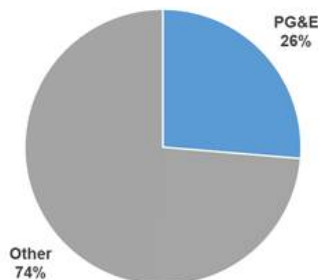
Gas case number 19-G-0066

Other Major Provisions Proposed

- True up of costs of pension and OPEBs, variable rate debt, environmental remediation, and storms (electric).
- Requesting full reconciliation of property taxes and municipal infrastructure support costs.
- Continuing the revenue decoupling mechanism for electric and gas service, except proposing to change the gas RDM from a revenue per customer methodology to a revenue per class methodology.
- Continuing provision for recovery of cost of purchased power, gas, and fuel.
- Continuation of earnings opportunities from Earnings Adjustment Mechanisms (EAM) for meeting energy efficiency goals. The proposed EAM earnings opportunities are at 100 and 70 basis points annually for electric and gas, respectively.
- Requested rate increase was mitigated, in part, by the Tax Cut and Jobs Act of 2017, including reduced tax rate, and amortization of excess deferred income taxes and 2018 tax savings.

Clean Energy Businesses – PG&E Related Projects

PPA Counterparties (MW)



Total Generating Capacity: 2,608 MW

- 2019 forecast of adjusted earnings (Non-GAAP) of \$25-35 million from PG&E-related projects ⁽⁵⁾
- Average annual O&M for PG&E-related projects: \$40-\$60/kW ⁽⁶⁾
- Average annual capacity factor for PG&E-related projects: 30-35%

Portfolio / Project	MW	Offtaker	State	Power Purchase Agreement (PPA) Term	PPA Commercial Operation Date (COD)	\$/MWh 2018 ⁽²⁾	\$/MWh Vintage Proxy ⁽³⁾	Project Debt 3/31/2019 (\$ millions)	Interest Rate (%)	Debt Maturity ⁽⁴⁾
California Solar	110							\$190	4.78	2037
Alpaugh 50	50	PG&E	CA	25	2013	\$166	-			
Alpaugh North	20	PG&E	CA	25	2013	159	-			
CED White River Solar	20	PG&E	CA	25	2013	153	-			
CED Corcoran Solar	20	PG&E	CA	25	2013	-	\$150-165			
California Solar 2	80							103	3.94	2036
CED White River Solar 2	20	PG&E	CA	20	2014	97	-			
CED Corcoran Solar 3	20	PG&E	CA	20	2016	-	54			
Non-PG&E Offtaker ⁽¹⁾	40	SCE	CA	20	2015	-	70-90			
California Solar 3	110							89	4.07	2036
CED Avenal Solar	15	PG&E	CA	20	2017	-	57			
CED Oro Loma Solar	20	PG&E	CA	20	2017	-	57			
Non-PG&E Offtaker ⁽¹⁾	75	SCE	CA	20	2016	54	-			
Copper Mountain Solar 1	58	PG&E	NV	20	2008 / 2010	164	-	70	Variable	2028
Copper Mountain Solar 2	150	PG&E	NV	25	2015	105	-	230	Variable	2023
Coram Wind	102	PG&E	CA	20	2012	117	-	159	Variable - 4.52	2024-2032
Great Valley Solar	200									Tax Equity
Great Valley Solar 4	20	PG&E	CA	17	2017	-	70			
Great Valley Solar 1	100	MCE	CA	15	2018	35	-			
Great Valley Solar 2	60	SMUD	CA	20	2017	44	-			
Great Valley Solar 3	20	SCE	CA	20	2017	70	-			
Mesquite Solar 1	165	PG&E	AZ	20	2012	143	-	200	2.24 - 3.03	2031
Total PG&E Related MW	680									
Total Project Debt								\$1,041		

PG&E Related Project

- (1) California Solar 2 non-PG&E offtaker projects include Atwell Island West and Corcoran 2. California Solar 3 non-PG&E offtaker projects include Ducor 1-4.
- (2) Based on FERC Electric Quarterly Reports (EQR) for Q1-Q4 2018, inclusive of energy imbalance sales. For California Solar 3 non-PG&E offtaker projects, price represents Ducor 1-3, as Ducor 4 does not file EQRs.
- (3) For projects that do not file FERC EQRs, estimated \$/MWh power purchase price based on Con Edison projects with similar COD, offtaker characteristics and size.
- (4) Project debt amortizes over the life of the PPA.
- (5) Adjusted earnings from PG&E-related projects exclude approximately \$3 million reduction in net income for common stock (GAAP) allocable to Great Valley Solar 4 resulting from hypothetical liquidation at book value (HLBV) accounting for tax equity investments.
- (6) Average annual O&M includes land leases, insurance, property taxes, and all other fixed costs to operate projects.

Utility Rate Adjustments for Tax Cuts and Jobs Act of 2017 (TCJA)^(a)

New York State Public Service Commission Order in Case 17-M-0815 – Proceeding on Motion of the Commission on Changes in Law that May Affect Rates (August 9, 2018)

CECONY Electric

- Customer credit started on **January 1, 2019** and include:
 - annual ongoing tax savings of \$259 million
- 2018 tax savings (\$311 million) and protected and unprotected portions of net regulatory liability for excess deferred income taxes (\$1,679 million and \$810 million, respectively) will be addressed in the rate case the company initiated in January 2019 (Case 19-E-0065)

CECONY Gas

- Customer credit of \$113 million started on **January 1, 2019** and includes:
 - annual ongoing tax savings of \$74 million
 - pass back of 2018 tax savings (\$90 million) over a three-year period – \$30 million annually
 - pass back of protected and unprotected portions of net regulatory liability for excess deferred income taxes (\$693 million and \$111 million, respectively) over the life of the assets – \$9 million annually (amortization period for unprotected deferred tax balance will be reviewed in the rate case the company initiated in January 2019) (Case 19-G-0066)

CECONY Steam

- Customer credit of \$25 million started on **October 1, 2018** and includes:
 - annual ongoing tax savings of \$14 million
 - pass back of January – September 2018 tax savings (\$15 million) over a three-year period – \$5 million annually
 - pass back of protected and unprotected portions of net regulatory liability for excess deferred income taxes (\$169 million and \$16 million, respectively) over the life of the assets – \$6 million annually (amortization period for unprotected balance will be reviewed in the next rate case filing)

a. See Note B – Regulatory Matters/Other Regulatory Matters on pages 22 – 24 and Note J – Income Taxes on pages 32 – 33 in the 1Q 2019 Form 10-Q.

Utility Rate Adjustments for Tax Cuts and Jobs Act of 2017 (TCJA) (cont'd)^(a)

O&R Electric and Gas

- O&R, pursuant to the November 2018 joint proposal (Case 18-E-0067; 18-G-0068), is reflecting its TCJA net benefits as follows:
 - annual ongoing savings of \$18 million
 - pass back of 2018 savings (\$22 million) over a three-year period – \$7 million annually
 - pass back of protected portion of net regulatory liability for excess deferred income taxes (\$122 million) over remaining lives of the related assets and the unprotected portion (\$30 million) over a fifteen-year period - \$4 million annually

Rockland Electric Company (RECO)

- NJBPU Docket No. AX1801001 – In the Matter of the Board’s Consideration of the 2017 Tax Cuts and Jobs Act
 - \$2.9 million rate decrease started on April 1, 2018
 - customers were paid \$1 million in July 2018 for January to March 2018 tax savings
 - pass back of protected portion of net regulatory liability for excess deferred income taxes (\$14 million) over remaining lives of the related assets and the unprotected portion (\$10 million) over a three-year period – \$3 million annually
- FERC Docket No. EL18-111-000
 - In November 2018, the Federal Energy Regulatory Commission (FERC) issued an order directing RECO to refund \$0.6 million to its transmission customers and reducing its annual transmission revenue requirement by an immaterial amount to reflect the TCJA.

a. See Note B – Regulatory Matters/Other Regulatory Matters on pages 22 – 24 and Note J – Income Taxes on pages 32 – 33 in the 1Q 2019 Form 10-Q.

Five-Year Reconciliation of Reported EPS (GAAP) to Adjusted EPS (Non-GAAP)

12 Months Ending December 31,

	2015	2016	2017	2018 ^(d)	2019 ^{(a)(d)}
Reported EPS – GAAP basis	\$4.07	\$4.15	\$4.97	\$4.43	\$4.37
Income tax effect of the TCJA	—	—	(0.85)	0.14	0.14
HLBV effects of the Clean Energy Businesses (pre-tax)	—	—	—	—	0.07
Income taxes (c)	—	—	—	—	(0.02)
HLBV effects of the Clean Energy Businesses (net of tax)	—	—	—	—	0.05
Gain on acquisition of Sempra Solar Holdings, LLC, net of transaction costs (pre-tax) (b)	—	—	—	(0.36)	(0.36)
Income taxes (c)	—	—	—	0.10	0.10
Gain on acquisition of Sempra Solar Holdings, LLC, net of transaction costs (net of tax)	—	—	—	(0.26)	(0.26)
Gain on sale of the CEBs' retail electric supply business (pre-tax)	—	(0.32)	—	—	—
Income taxes (c)	—	0.13	—	—	—
Gain on sale of the CEBs' retail electric supply business (net of tax)	—	(0.19)	—	—	—
Goodwill impairment related to the CEBs' energy service business (pre-tax)	—	0.07	—	—	—
Income taxes (c)	—	(0.03)	—	—	—
Goodwill impairment related to the CEBs' energy service business (net of tax)	—	0.04	—	—	—
Impairment of assets held for sale (pre-tax)	0.02	—	—	—	—
Income taxes (c)	(0.01)	—	—	—	—
Impairment of assets held for sale (net of tax)	0.01	—	—	—	—
Net mark-to-market effects of the CEBs (pre-tax)	—	(0.02)	—	0.03	0.06
Income taxes (c)	—	0.01	—	(0.01)	(0.01)
Net mark-to-market effects of the CEBs (net of tax)	—	(0.01)	—	0.02	0.05
Adjusted EPS – Non-GAAP basis	\$4.08	\$3.99	\$4.12	\$4.33	\$4.35

a. Represents 12-month trailing EPS ending March 31, 2019.

b. Gain recognized with respect to jointly owned renewable electric production projects on completion of the acquisition.

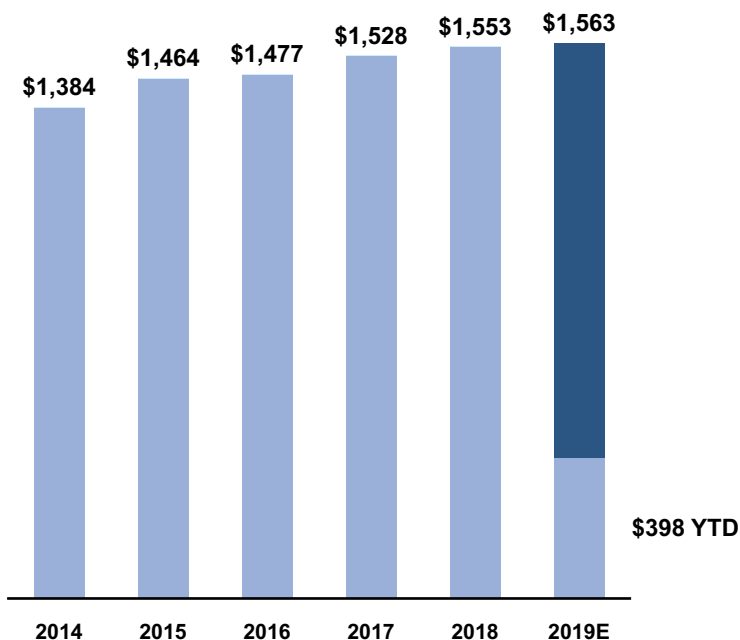
c. The amount of income taxes was calculated using applicable combined federal and state income tax rates for the twelve months ended March 31, 2019 and the years 2015 – 2018.

d. Federal income tax rate lowered to 21% from 35% upon enactment of the TCJA on December 22, 2017.

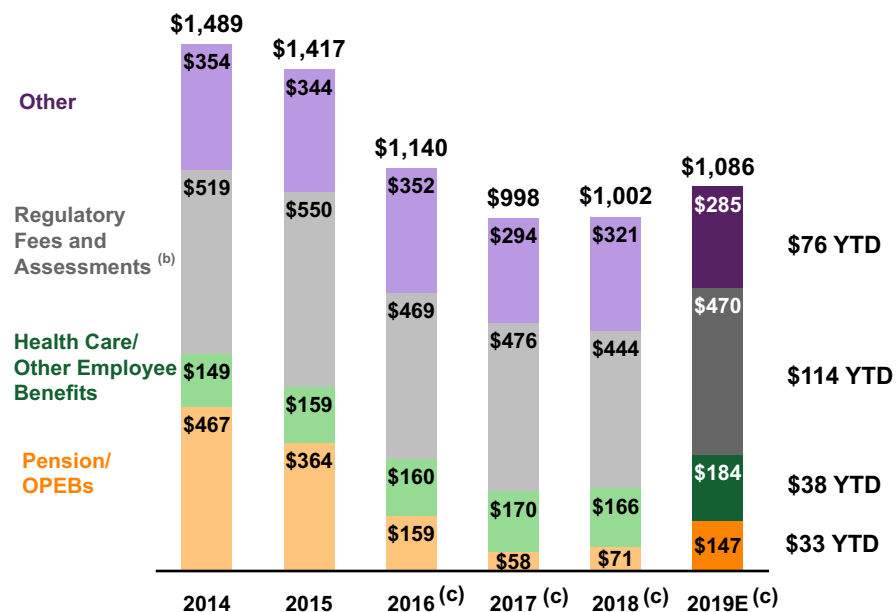
CECONY Operations and Maintenance Expenses

(\$ in millions)

Departmental



Other Expenses^(a)



- a. Other Expenses generally are either reconciled through amounts reflected in rates, or represent surcharges that are recovered in revenues from customers.
- b. Includes Demand Side Management, System Benefit Charges and Public Service Law 18A assessments which are collected in revenues.
- c. Excludes non-service components of Pension/OPEBs pursuant to Accounting Standards Update 2017-07. See page 26-27 of the 1Q 2019 Form 10-Q.

Composition of Regulatory Rate Base^(a) (as of March 31, 2019)

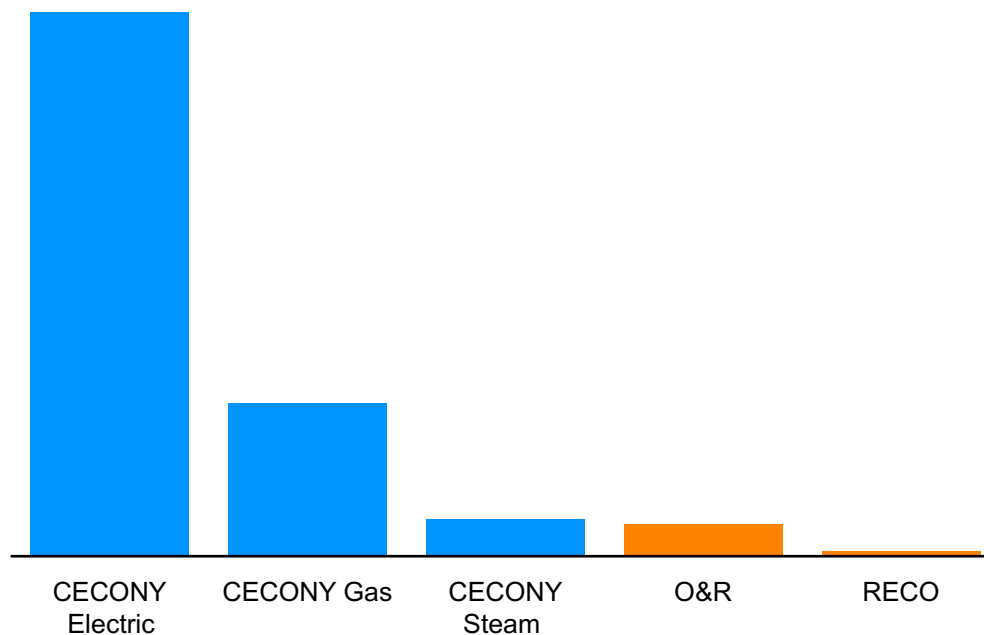
CECONY (\$ in millions)

Electric	NY	\$20,441
Gas	NY	5,799
Steam	NY	1,432
Total CECONY		\$27,672

O&R (\$ in millions)

O&R Electric	NY	\$811
O&R Gas	NY	439
RECO	NJ	233
Total O&R		\$1,483

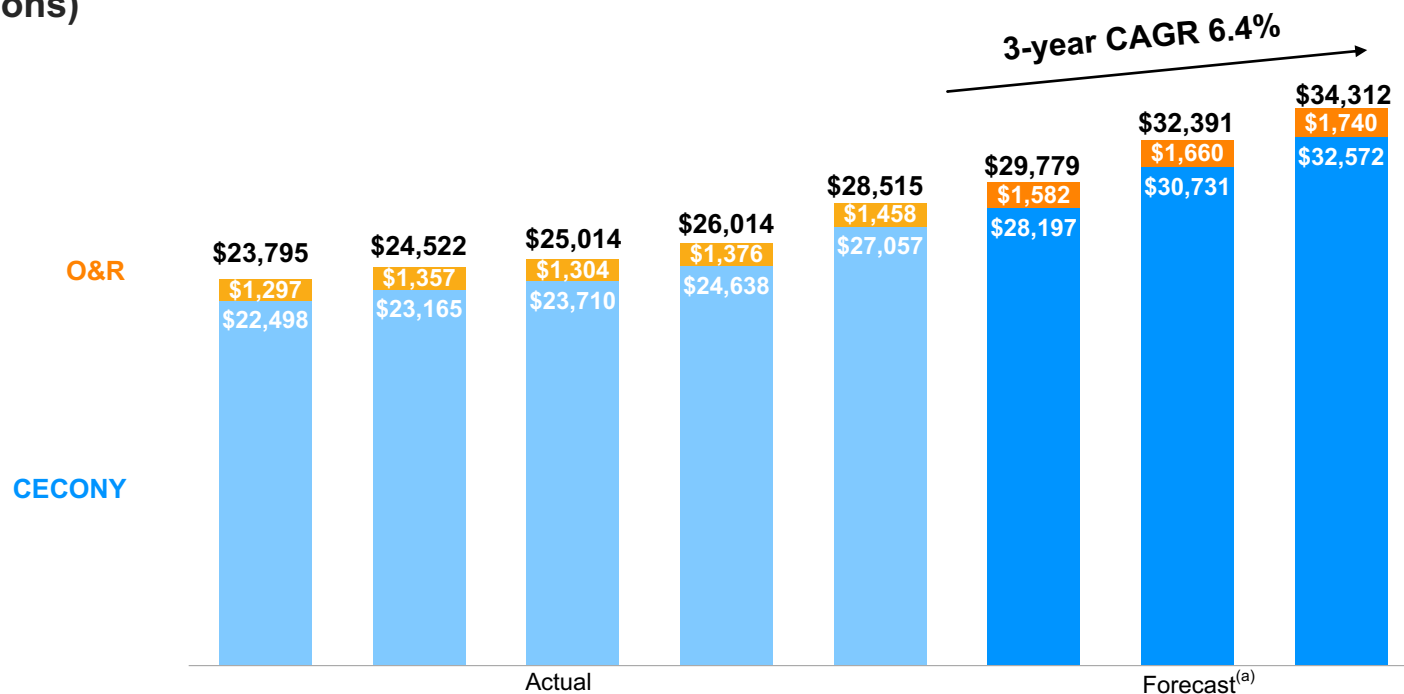
Total Rate Base \$29,155



a. Average rate base for 12 months ended March 31, 2019.

Average Rate Base Balances

(\$ in millions)



		2014	2015	2016	2017	2018	2019E	2020E	2021E
CECONY	Electric	\$ 17,403	\$ 17,599	\$ 17,971	\$ 18,513	\$ 20,057	\$ 20,546	\$ 22,365	\$ 23,478
	Gas	3,593	4,023	4,267	4,723	5,581	6,239	6,954	7,682
	Steam	1,502	1,543	1,472	1,402	1,419	1,412	1,412	1,412
O&R	Electric	726	769	731	759	806	878	906	948
	Gas	372	386	362	392	426	454	476	498
RECO	Electric	199	202	211	225	226	250	278	294

- a. Reflects changes to rate base resulting from the enactment of the TCJA that will affect the utilities' net income when these changes are reflected in the utilities' next rate plans (assumed to be 2020 for CECONY; 2019 for O&R and RECO). The forecast for 2020 and 2021 reflects estimated increases in average rate base due to decreased deferred taxes resulting from the end of bonus depreciation for utilities and changes for the amortization of certain plant related excess deferred income taxes proposed under CECONY's current rate case proceedings.

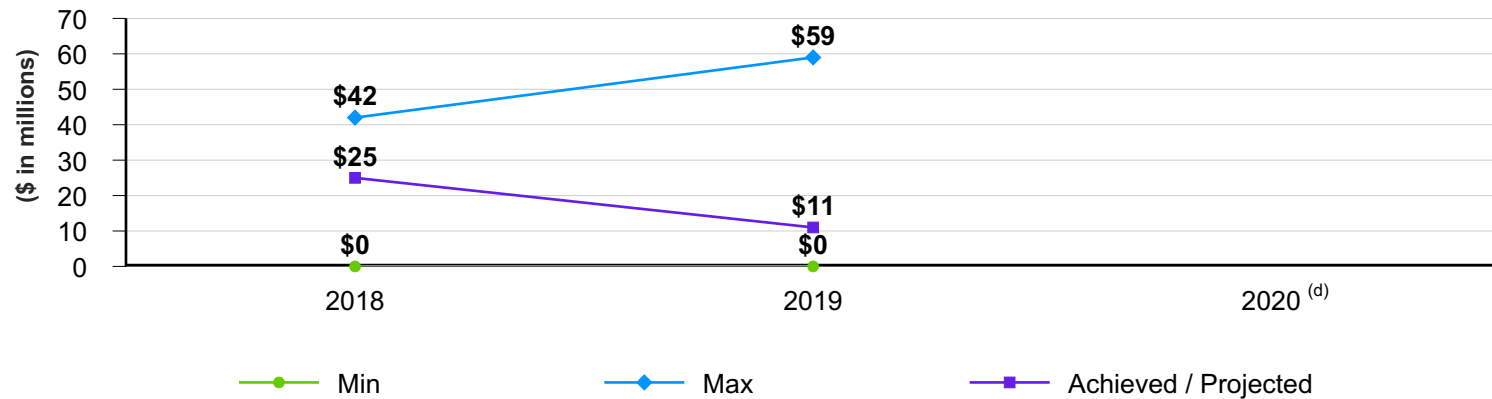
Regulated Utility Rates of Return and Equity Ratio (12 Months ended March 31, 2019)

	Regulated Basis	
	Allowed	Actual
CECONY		
Electric	9.0%	9.4%
Gas	9.0	9.2
Steam	9.3	10.9
Overall – CECONY	9.0 ^(a)	9.4
CECONY Equity Ratio	48.0%	47.1%
O&R		
Electric	9.0%	9.5%
Gas	9.0	8.4
RECO	9.6	8.0
Overall – O&R	9.1 ^(a)	8.9
O&R Equity Ratio	48.0%	48.4%

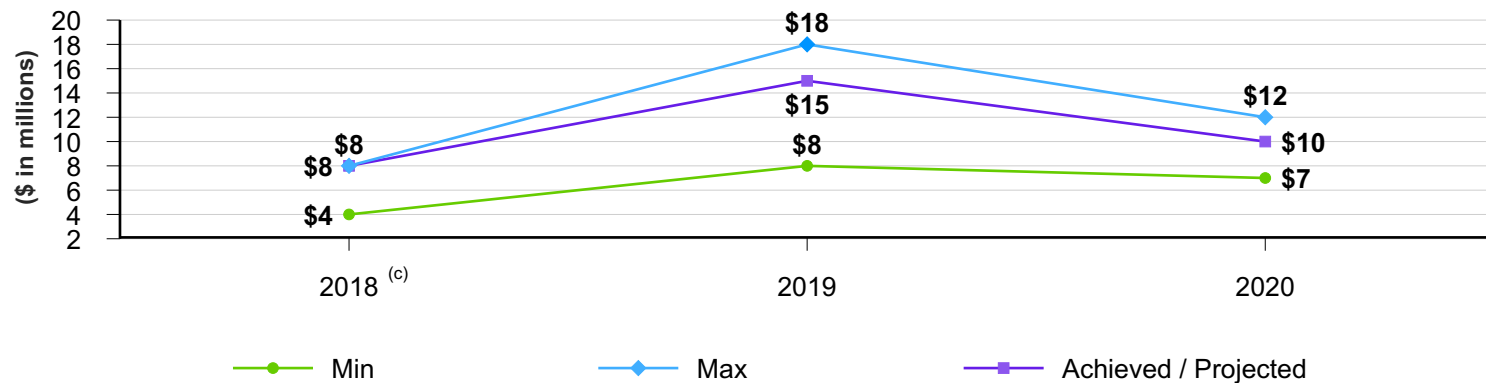
a. Weighted by rate base.

Earnings Adjustment Mechanisms and Positive Incentives

Earnings Adjustment Mechanisms



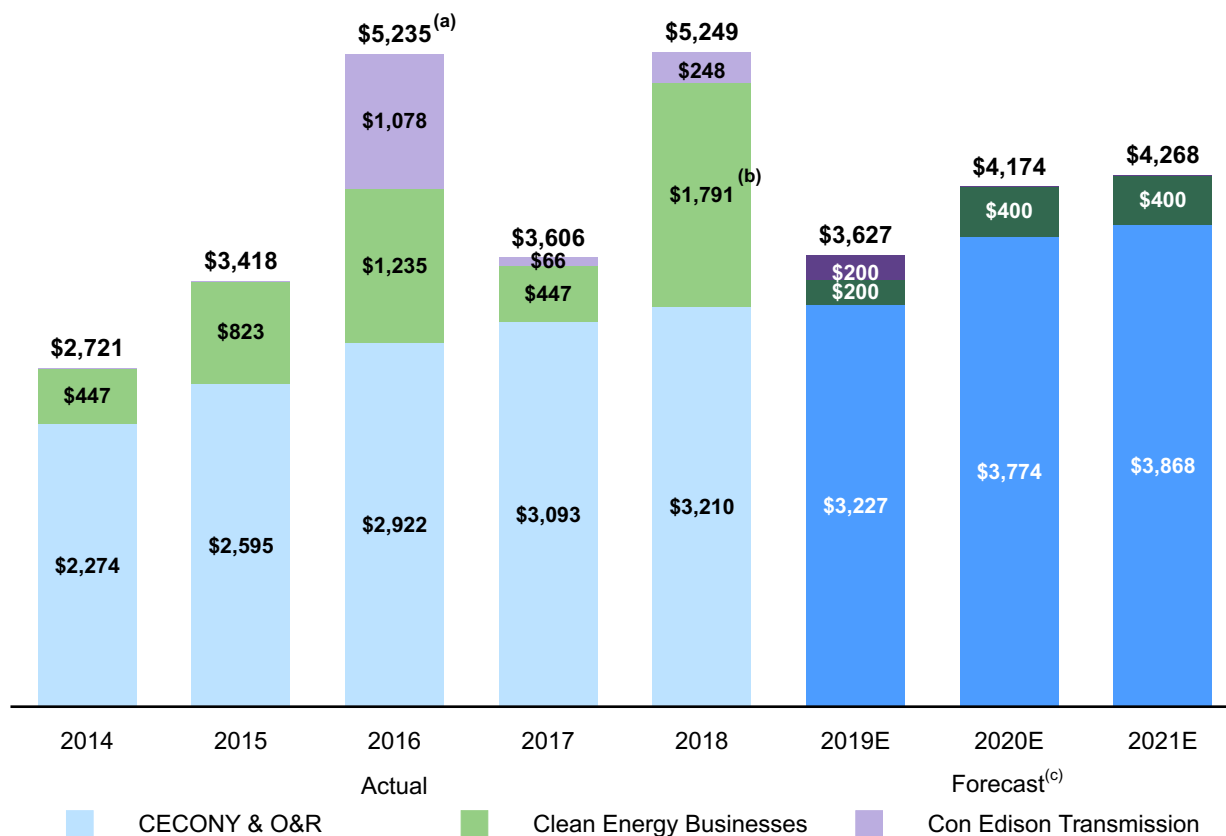
Positive Incentives^{(a) (b)}



- In 2017 and 2018, CECONY achieved positive incentives of \$12 million and \$11 million, respectively, one third of which, pursuant to the accounting rules for alternative revenue recognition of the collection of such incentives under the rate plans (GAAP), will be recorded ratably from 2018 to 2020 and also reflected in the positive incentives projected, minimum and maximum amounts for the related period.
- Pursuant to GAAP, two thirds and one third of the positive incentives achieved in 2019, if any, will be recorded in 2019 and 2020, respectively, and also reflected in the positive incentives projected and maximum amounts for the related period.
- Does not reflect negative earnings adjustments of \$5 million and \$4 million that CECONY recorded in 2017 and 2018, respectively.
- CECONY's current electric and gas rate plans will expire as of December 31, 2019.

Capital Expenditures

(\$ in millions)



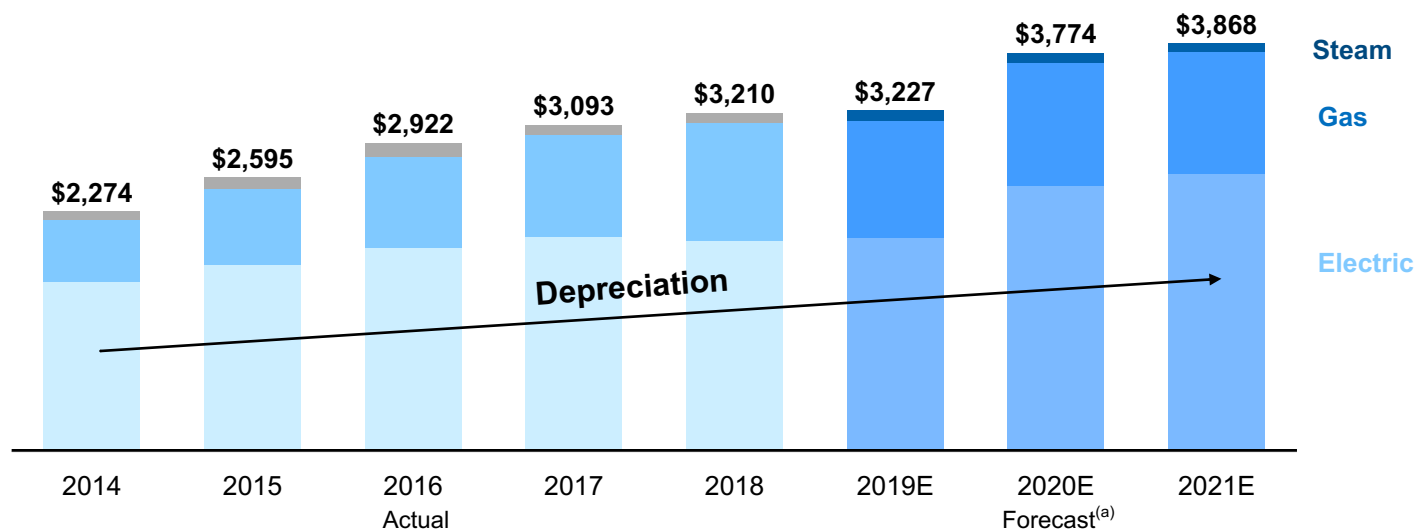
a. 2016 includes Stagecoach JV investment of \$974 million.

b. 2018 includes Con Edison Development subsidiary's purchase of Sempra Solar Holdings, LLC.

c. 2018 Form 10-K, page 33.

Utility Capital Expenditures

(\$ in millions)



	Annual CECONY Capital Expenditures				Annual O&R Capital Expenditures		
	Electric	Gas	Steam	Depreciation	Electric	Gas	Depreciation
2014	1,500	549	83	991	105	37	61
2015	1,658	671	106	1,040	114	46	68
2016	1,819	811	126	1,106	114	52	67
2017	1,905	909	90	1,195	128	61	71
2018	1,861	1,050	94	1,276	138	67	77
2019E	1,871	1,049	96	1,380	155	56	84
2020E	2,347	1,113	89	1,500	169	56	89
2021E	2,489	1,100	82	1,604	145	52	91

a. 2018 Form 10-K, page 33.

2019 Financing Plan and Activity

- Capital expenditures of \$3,627 million (CECONY: \$3,016 million, O&R: \$211 million, the CEBs: \$200 million, CET: \$200 million)
- Issue between \$1.6 billion and \$2.2 billion of long-term debt, mostly at the utilities
- Issue additional debt secured by the CEBs' renewable electric production projects
- Issue up to \$500 million of common equity in addition to equity issued through dividend reinvestment, employee stock purchase and long-term incentive plans

Financing Activity to Date

- In February, CEI borrowed \$825 million under a new two-year term loan facility and prepaid in full an \$825 million term loan that was due in June 2019
- In March, CEI issued approximately 5.6 million common shares for \$425 million upon physical settlement of the remaining portion of the November 2018 equity forward transaction

Debt Maturities

(\$ in millions)	2019	2020	2021	2022	2023
Con Edison, Inc. [parent company]	\$3	\$403	\$1,328	\$293	\$—
CECONY	475 ^(a)	350	640	—	—
O&R	62	—	—	—	—
CEBs	111 ^(b)	114	117	120	293
Total	\$651	\$867	\$2,085	\$413	\$293

a. \$475 million of 6.65 percent 10-year debentures matured on April 1, 2019

b. \$11 million of CEB debt was paid during the three months ended March 31, 2019

Capital Structure – March 31, 2019

(\$ in millions)

Consolidated Edison, Inc. Baa1 / BBB+ / BBB+

Debt	\$ 18,962	52%
Equity	17,501	48
Total	\$ 36,463	100%

CECONY A3 / A- / A-

Debt	\$ 14,153	52%
Equity	13,319	48
Total	\$ 27,472	100%

O&R Baa1 / A- / A-

Debt	\$ 756	51%
Equity	735	49
Total	\$ 1,491	100%

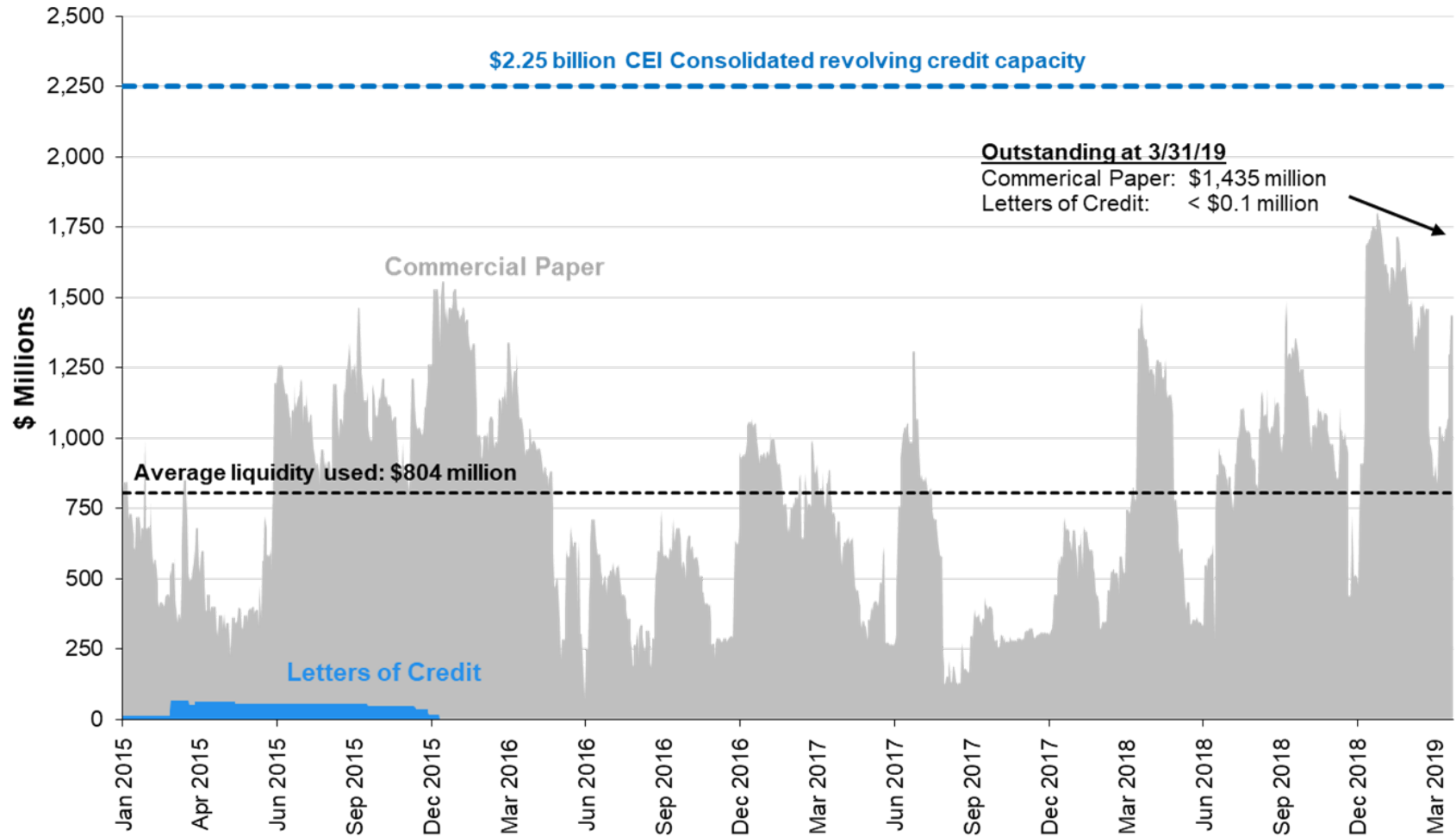
Parent and Other

Debt	\$ 4,053	54%
Equity	3,447	46
Total	\$ 7,500	100%

Amounts shown exclude notes payable and include the current portion of long-term debt. Senior unsecured credit ratings shown in order of Moody's / S&P / Fitch. All ratings have stable outlooks.

Commercial Paper and Letters of Credit

(\$ in millions)



Utility Sales and Revenues – First Quarter

The changes in the energy delivered by the company's utility subsidiaries, both for actual amounts and as adjusted for variations in weather and billing days, for the three months ended March 31, 2019 (expressed as a percentage of 2018 amounts):

	First Quarter Variation 2019 vs. 2018	
	Actual	Adjusted
CECONY		
Electric	(3.1)	(2.8)
Firm – Gas	0.7	2.2
Steam	(4.9)	(3.5)
O&R		
Electric	0.2	(2.3)
Firm – Gas	4.3	0.7

Utility Sales and Revenues – Electric First Quarter

(\$ in millions)

Electric – 1st Quarter

	Millions of Kilowatt-hours		Revenues in Millions	
	2019	2018	2019	2018
Con Edison of New York				
Residential and Religious	2,415	2,410	\$596	\$623
Commercial and Industrial	2,460	2,415	421	453
Retail choice customers	5,979	6,276	507	557
Public Authorities	23	16	3	3
NYPA, Municipal Agency and other sales	2,387	2,569	132	128
Total Sales	13,264	13,686	\$1,659	\$1,764
Orange and Rockland				
Residential and Religious	397	377	\$73	\$74
Commercial and Industrial	196	198	26	30
Retail choice customers	685	697	40	44
Public Authorities	26	29	2	3
Total Sales	1,304	1,301	\$141	\$151
<u>Regulated Utility Sales & Revenues</u>				
Residential and Religious	2,812	2,787	\$669	\$697
Commercial and Industrial	2,656	2,613	447	483
Retail choice customers	6,664	6,973	547	601
Public Authorities	49	45	5	6
NYPA, Municipal Agency and other sales	2,387	2,569	132	128
Total Sales	14,568	14,987	\$1,800	\$1,915

Utility Sales and Revenues – Gas First Quarter

(\$ in millions)

Gas – 1st Quarter

	Thousands of Dekatherms		Revenues in Millions	
	2019	2018	2019	2018
Con Edison of New York				
Residential	27,306	27,319	\$438	\$392
General	14,425	14,421	178	155
Firm Transportation	35,308	34,791	253	261
Total Firm Sales and Transportation	77,039	76,531	869	808
Interruptible Sales	3,730	1,492	20	12
Transportation of Customer Owned Gas	25,464	23,233	16	16
Total Sales	106,233	101,256	\$905	\$836
Off-system Sales	—	1	—	—
Orange and Rockland				
Residential	4,966	4,464	\$69	\$58
General	1,111	962	13	11
Firm Transportation	4,219	4,449	27	35
Total Firm Sales and Transportation	10,296	9,875	109	104
Interruptible Sales	1,051	1,143	2	2
Transportation of Customer Owned Gas	437	426	—	—
Total Sales	11,784	11,444	\$111	\$106
Off-system Sales	—	—	—	—
Regulated Utility Sales & Revenues				
Residential	32,272	31,783	\$507	\$450
General	15,536	15,383	191	166
Firm Transportation	39,527	39,240	280	296
Total Firm Sales and Transportation	87,335	86,406	978	912
Interruptible Sales	4,781	2,635	22	14
Transportation of Customer Owned Gas	25,901	23,659	16	16
Total Sales	118,017	112,700	\$1,016	\$942
Off-system Sales	—	1	—	—

Utility Sales and Revenues – Steam First Quarter

(\$ in millions)

Steam – 1st Quarter

	Millions of Pounds		Revenues in Millions	
	2019	2018	2019	2018
Con Edison of New York				
General	327	338	\$15	\$16
Apartment House	2,576	2,712	82	84
Annual Power	5,654	5,947	208	216
Total Sales	8,557	8,997	\$305	\$316

Income Statement – 2019 First Quarter

(\$ in millions)

	CECONY	O&R	CEBs	CET	Other ^(a)	Total
Total operating revenues	\$3,039	\$258	\$217	\$1	(\$1)	\$3,514
Depreciation and amortization	334	21	58	—	—	413
Other operating expenses	1,979	183	148	3	2	2,315
Total operating expenses	2,313	204	206	3	2	2,728
Operating income	726	54	11	(2)	(3)	786
Other income (deductions)	(7)	(3)	1	25	(2)	14
Interest expense	183	10	46	5	3	247
Income before income tax expense	536	41	(34)	18	(8)	553
Income tax expense	124	9	(20)	5	(10)	108
Net income	\$412	\$32	\$(14)	\$13	\$2	\$445
Income attributable to non-controlling interest	—	—	21	—	—	\$21
Net income for common stock	\$412	\$32	\$(35)	\$13	\$2	\$424

a. Includes parent company and consolidation adjustments.

Con Edison's consolidated financial statements and the notes thereto are in Item 1 of the first quarter 2019 Form 10-Q.

Balance Sheet – As of March 31, 2019

(\$ in millions)

	CECONY	O&R	CEBs	CET	Other ^(a)	Total
ASSETS						
Current assets	\$3,320	\$245	\$341	\$8	\$(133)	\$3,781
Investments	407	26	—	1,405	(6)	1,832
Net plant	35,817	2,236	4,081	17	1	42,152
Other noncurrent assets	4,578	375	1,929	14	405	7,301
Total assets	\$44,122	\$2,882	\$6,351	\$1,444	\$267	\$55,066
LIABILITIES AND SHAREHOLDERS' EQUITY						
Current liabilities	\$4,054	\$362	\$1,666	\$9	\$257	\$6,348
Noncurrent liabilities	13,071	1,091	183	71	(132)	14,284
Long-term debt	13,678	694	2,166	500	(105)	16,933
Equity	13,319	735	2,336	864	247	17,501
Total liabilities and equity	\$44,122	\$2,882	\$6,351	\$1,444	\$267	\$55,066

a. Includes parent company and consolidation adjustments.

Con Edison's consolidated financial statements and the notes thereto are in Item 1 of the first quarter 2019 Form 10-Q.

Statement of Cash Flows – 2019 First Quarter

(\$ in millions)

	CECONY	O&R	CEBs	CET	Other ^(a)	Total
Net cash flows from/(used in) operating activities	\$395	\$62	\$22	\$36	\$(51)	\$464
Net cash flows from/(used in) investing activities	(750)	(58)	(48)	(35)	3	(888)
Net cash flows from/(used in) financing activities	(111)	(39)	(14)	(3)	59	(108)
Net change for the period	(466)	(35)	(40)	(2)	11	(532)
Balance at beginning of period	818	52	126	2	8	1,006
Balance at end of period (b)	\$352	\$17	\$86	\$—	\$19	\$474

a. Includes parent company and consolidation adjustments.

b. See "Reconciliation of Cash, Temporary Cash Investments and Restricted Cash" in Note A in Item 1 of the first quarter 2019 Form 10-Q.

Con Edison's consolidated financial statements and the notes thereto are in Item 1 of the first quarter 2019 Form 10-Q.

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