

# **3Q 2017 Earnings Call**

## **November 3, 2017**

# Forward-Looking Statements



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# 3Q 2017 Financial Recap



(in millions)

## Three Months Ended

	9/30/17	6/30/17	9/30/16
<b>Revenue</b>			
Completion & Remedial	\$123.7	\$107.4	\$49.4
Well Servicing	54.6	53.1	43.2
Water Logistics	52.3	50.7	47.2
Contract Drilling	2.8	2.1	1.8
	<b>\$233.5</b>	<b>\$213.3</b>	<b>\$141.6</b>
<b>Gross Profit</b>			
Completion & Remedial	\$39.2	\$26.2	\$9.1
Well Servicing	11.4	11.3	8.1
Water Logistics	11.1	9.2	7.9
Contract Drilling	0.3	0.3	0.2
	<b>\$61.9</b>	<b>\$46.9</b>	<b>\$29.9</b>
Net Loss	(\$13.8)	(\$23.9)	(\$92.1)
FD Loss per Share	(\$0.53)	(\$0.92)	(\$2.16)
Adj EBITDA	\$26.5	\$12.0	(\$4.7)

# 3Q 2017 Operational Highlights



- Strong growth in Completion and Remedial Services segment:
  - Segment revenue up 15% sequentially to \$123.7 mm
  - Successfully placed remaining 37,000 new HHP into field in late August
    - Half of newbuild 74,000 HHP deployed mid-2Q
  - Successfully deployed two newbuild, large-diameter coiled tubing units in August
- Increased utilization across production service segments:
  - Service rig utilization of 55% in 3Q, up from 54% in 2Q, including impact of Hurricane Harvey
  - Fluid service truck hours of 483k in 3Q, up from 474k in 2Q
- Significantly improved financial results sequentially
  - Grew revenue 9.5% q/q to \$233.5 mm
  - Adjusted EBITDA of \$26.5 mm, up from \$12.0 mm in 2Q

# Operational Update



	3Q17	2Q17	1Q17
Well servicing rig hours	165,200	162,300	157,600
Well servicing utilization rate	55%	54%	52%
Number of well servicing rigs - end of period	421	421	421
Fluid services truck hours	483,300	473,500	484,300
Number of fluid service trucks - end of period	958	938	944
Number of fluid service trucks - average	947	943	935
Total pressure pumping HHP - end of period	522,565	518,365	443,320
Active frac HHP	413,300	372,850	356,900
Purchased frac HHP undergoing make-ready	-	55,000	-
Total frac HHP - end of period	413,300	427,850	356,900
Coiled tubing units - end of period	18	18	16

Notes:

HHP is hydraulic horsepower.

# CapEx and Liquidity



- Capital expenditures (including capital leases) for 2017 are expected to be \$135 million
  - Maintenance/sustaining expenditures of \$70 million
  - Expansion projects \$45 million
    - Purchased 74,000 hydraulic horsepower (HHP) in late 2Q at a total cost of \$28.5 million, <\$400 per HHP
      - Half of the HHP was deployed in mid 2<sup>nd</sup> quarter while the remaining half was deployed in late August
    - Two 2-3/8” coiled tubing units at a cost of \$14 million for our Niobrara operations were deployed in early August
- 3Q spending totaled \$28.9 mm
- 2018 spending to be limited to maintenance CapEx at this point

# Balance Sheet and Liquidity



(000s)	<u>9/30/2017</u>	<u>6/30/2017</u>
Cash and cash equivalents	\$43	\$34
Restricted cash	48	2
\$100 million revolver	64	0
Term note facility	163	163
Other debt and capital leases	105	121
Unamortized discount on capital leases	<u>(13)</u>	<u>(15)</u>
<b>Total debt</b>	<b>\$320</b>	<b>\$269</b>
Shareholders' equity	<u>352</u>	<u>363</u>
<b>Total Capitalization</b>	<b>\$672</b>	<b>\$632</b>
Net debt	\$229	\$233
Total liquidity	\$74	\$67
Net debt/book cap	39%	37%

Note 1: Liquidity is computed using cash balance of \$43 mm plus availability under the revolver of \$31 mm (adjusted for growth in accounts receivable)

Note 2: \$64 million was drawn on revolver upon closing in September 2017, consisting of \$45 mm to collateralize insurance obligations and the remainder to pay closing fees and provide working capital



# Completion and Remedial Services

## Operational Highlights

- Successfully deployed 37,000 HHP in August to the SCOOP/STACK and the Piceance
  - Revenue per frac stage up 29% from 2Q
- Coiled tubing saw a 40% sequential increase in revenue, due to strong completion activity in the Niobrara and the introduction of two newbuild 2-3/8" units
- Transitioned later in the quarter from a self-sourced client to one with full sourcing

## Segment Outlook

- Pressure pumping calendar is booked through 1Q18, with demand outpacing supply on coiled tubing
- Due to strong demand, continue to high-grade client base
- Maintenance capex looks to trend below 8% of revenue as customer selection is resulting in lower wear-and-tear jobs with strong operating margins

## Segment Revenue Breakdown

	3Q17	2Q17	1Q17
Frac	59%	63%	63%
Coiled Tubing	24%	20%	18%
Rental Tools	15%	15%	19%
Other	2%	2%	1%



## Operational Highlights

- Fleet of 296 Class IV and higher rigs saw 3Q utilization of above 70%
- Ancillary and rental tool revenue associated with service rig completion work (booked in C&R segment) often matches or exceeds rig rate revenue per job
- Rental and fishing tool revenue (part of C&R segment) was up 14% sequentially, driven by increased amount of completion work by service rigs
- Lost several days of revenue due to Hurricane Harvey while incurring operational expenses during post-storm clean-up, impacting margins in September

## Segment Outlook

- Completion and 24-hour work a growing portion of total utilization, up 5% so far in October from 3Q
- Pricing continues to climb in single digit range per quarter, with utilization of higher-end assets seeing increasing potential of faster moving dayrates

## Segment Analysis

	3Q17	2Q17	1Q17
Rig Hours (000s)	165.2	162.3	157.6
Utilization	55%	54%	52%
Revenue/Hour	\$329	\$321	\$307
Segment Margin	20.9%	21.2%	15.8%



# Water Logistics

## Operational Highlights

- Average revenue per truck up 3% from 2Q
- Approximately 20% of SWD capacity fed by pipeline during the quarter, up to over 21% currently
- A third of the water disposed into our Permian SWDs came via pipeline

## Segment Outlook

- Continuing to move toward much higher-margin pipeline input of water to SWDs, targeting nearly 25% of fluid disposal by year end
- With 4-6 saltwater disposal wells in process at any time, look to be over 90 SWDs by mid-2018

## Segment Analysis

	3Q17	2Q17	1Q17
Trucks (Avg.)	947	943	935
Rev/Truck (000s)	\$55.3	\$53.8	\$53.7
Disposal Wells	86	86	86
Segment Margin	20.7%	18.1%	17.3%



# 3Q17 Takeaways



- Supply chain operating at high levels of efficiency, little to no delays on jobs due to proppant, chemicals, cement, acid
- Pumping services seeing strong revenue growth and margin progression in 3Q and into 4Q due to
  - Move from self-sourced client to fully-sourced
  - Incremental pricing traction
  - More complete impact of incremental HHP as equipment relieved by newbuild pumps is repaired and re-enters the field
- Well service rig utilization >70% for Class IV and above, or 296 of our fleet of 421 service rigs
  - More completion and 24-hour work increasing utilization, which includes significant revenue for rental and fishing tools, booked in C&R segment
  - Ancillary services and equipment rentals associated with completions can double overall rate paid on jobs (booked as C&R segment revenue)

# 4Q17 Outlook



We expect 4Q17 revenues to increase sequentially with the cyclical recovery, offset partially by seasonality and decreased daylight hours

- Increase expected to be driven mainly by higher completion and remedial services activity, particularly frac services, cement, acid, and coiled tubing
- Production-oriented well servicing and water logistics segment revenue pricing gains will likely be offset by reduced daylight hours
- Oil prices have not held stable above \$50 long enough to allow stronger activity increases in production services.
- Early 4Q weather update:
  - Recovery from Harvey was quicker than expected
  - Heavy rains resulted in a slow start to 4Q for Well Services and Water Logistics in the Permian

## Margin Outlook

- Pumping Services looks to benefit from a full quarter of a fully-sourced spread vs. <50% of 3Q, which could push margins slightly higher on higher revenue.
- Depending on holiday activity levels, completion and remedial services segment margins could improve 50-100 bps sequentially

# Non-GAAP Reconciliation



(000s)	Three Months Ended		
	9/30/2017	6/30/2017	9/30/2016
Net Loss	(\$13.8)	(\$23.9)	(\$92.1)
Adjustments			
Income Tax Provision (Benefit)	(1.7)	0.0	0.0
Interest Expense	8.9	9.2	23.9
Depreciation & Amortization	29.5	26.0	53.1
EBITDA	\$22.8	\$11.3	(\$15.0)
Adjustments:			
(Gain) Loss on Sale of Assets	(0.0)	(0.2)	(0.1)
Restructuring Costs	0.0	1.0	10.4
Due diligence on M&A activities	3.7	0.0	0.0
Goodwill Impairment	0.0	0.0	0.0
Adjusted EBITDA	\$26.5	\$12.1	(\$4.7)

This presentation contains references to the non-GAAP financial measure of earnings (net income) before interest, taxes, depreciation and amortization, or "EBITDA." This presentation also contains references to the non-GAAP financial measure of earnings (net income) before interest, taxes, depreciation, amortization, retention expense, due diligence for M&A activities, restructuring costs, and the gain or loss on disposal of assets or "Adjusted EBITDA." EBITDA and Adjusted EBITDA should not be considered in isolation or as a substitute for operating income, net income or loss, cash flows provided by operating, investing and financing activities, or other income or cash flow statement data prepared in accordance with GAAP.