



# 4Q 2016 Earnings Call Presentation

February 7, 2017

## Safe Harbor Statement

This presentation and the responses to various questions contain forward-looking statements, which reflect our current views with respect to, among other things, the Company's operations and financial performance. You can identify these forward-looking statements by the use of words such as "outlook," "believes," "expects," "potential," "continues," "may," "will," "should," "seeks," "approximately," "predicts," "intends," "plans," "estimates," "anticipates" or the negative version of these words or other comparable words. Such forward-looking statements are subject to various risks and uncertainties. Accordingly, there are or will be important factors that could cause actual outcomes or results to differ materially from those indicated in these statements. These factors include but are not limited to those described under "Risk Factors" in the Company's Annual Report on Form 10-K and Quarterly Reports on Form 10-Q. We cannot guarantee future events, results, actions, levels of activity, performance or achievements. Neither the Company nor any of its respective agents, employees or advisors undertake any duty or obligation to supplement, amend, update or revise any forward-looking statement, whether as a result of new information or otherwise.

This presentation also contains certain non-GAAP measures. Because they adjust for certain non-operating and non-cash items, the Company believes that non-GAAP measures are useful to investors as supplemental financial measures that, when viewed with the Company's GAAP financial information, provide information regarding trends in the Company's results of operations and credit metrics, which is intended to help investors meaningfully evaluate and compare the Company's results of operations and credit metrics between periods. Please refer to the Appendix accompanying this presentation for a reconciliation of non-GAAP measures to the most comparable GAAP measure.

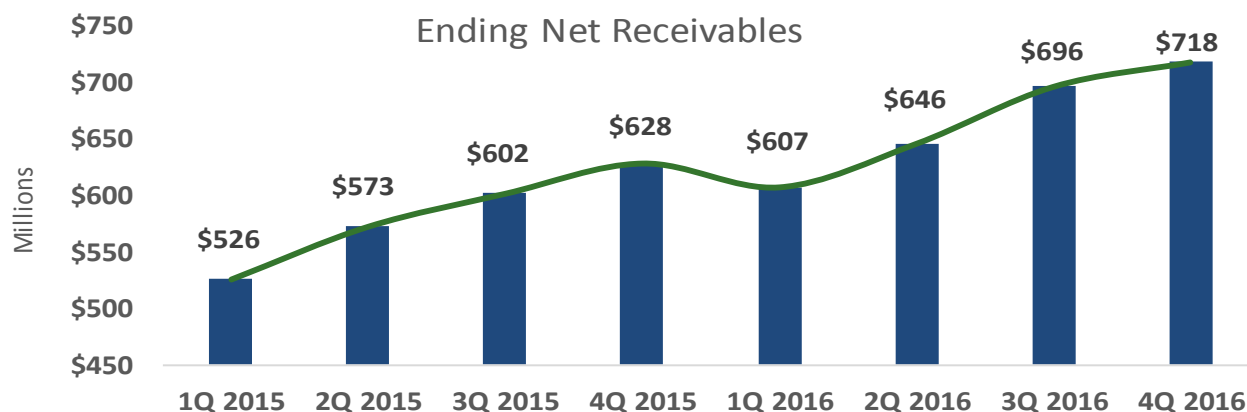
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## 4Q16 Highlights – Strong Portfolio Growth

(in millions, except EPS)	GAAP				Non-GAAP			
	4Q16 (GAAP)	4Q15 (GAAP)	\$ Chg B/(W)	% Chg B/(W)	4Q16 (Non-GAAP)	4Q15 (Non-GAAP)	\$ Chg B/(W)	% Chg B/(W)
Finance Receivables	\$717.8	\$628.4	\$89.3	14.2%	\$717.8	\$628.4	\$89.3	14.2%
Interest & Fee Income	59.7	51.3	8.3	16.2%	59.7	51.3	8.3	16.2%
Total Revenue	64.0	56.7	7.3	12.9%	64.0	56.7	7.3	12.9%
Provision for Credit Losses	19.4	11.4	(8.0)	(69.7%)	19.4	13.4	(6.0)	(44.8%)
G&A Expense	28.8	28.6	(0.3)	(1.0%)	28.7	28.4	(0.3)	(1.1%)
Interest Expense	5.3	4.4	(0.9)	(21.5%)	5.3	4.4	(0.9)	(21.5%)
<b>Net Income</b>	<b>\$6.5</b>	<b>\$7.4</b>	<b>(\$0.9)</b>	<b>(12.2%)</b>	<b>\$6.6</b>	<b>\$6.3</b>	<b>\$0.3</b>	<b>4.8%</b>
ROA	3.7%	4.9%	(1.2%)	(24.5%)	3.7%	4.2%	(0.5%)	(11.9%)
ROE	12.7%	14.6%	(1.9%)	(13.0%)	12.9%	12.5%	0.4%	3.2%
Diluted EPS	\$0.55	\$0.56	(\$0.01)	(1.8%)	\$0.56	\$0.48	\$0.08	16.7%

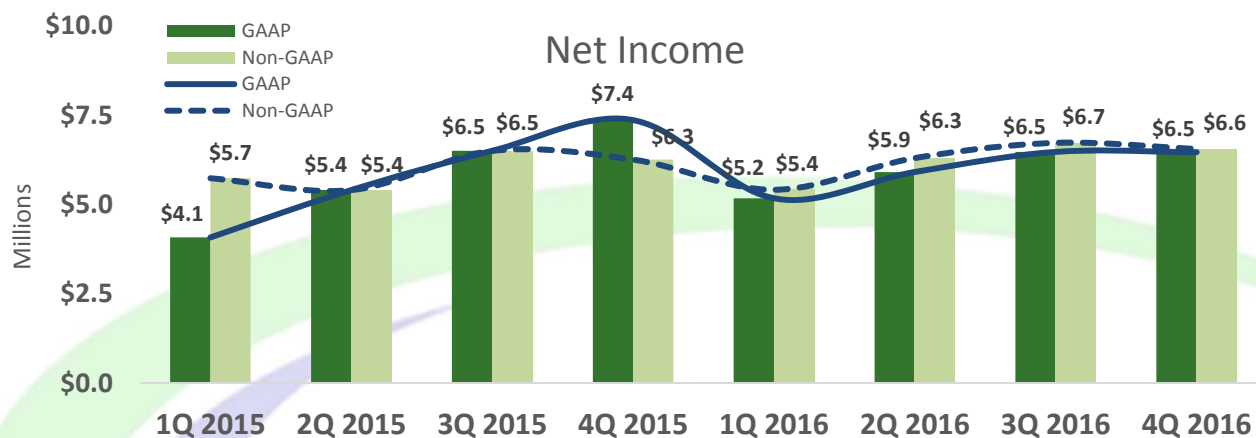
- **GAAP net income of \$6.5 million is \$0.9 million below prior year; non-GAAP net income up 5% vs. prior year**
  - Non-GAAP net income up \$0.3 million; prior year benefited from a one-time \$1.2 million after-tax benefit attributable to a bulk charged-off debt sale
  - Non-GAAP diluted EPS up more than net income primarily due to stock repurchase
- **Revenue growth of 12.9% driven by \$89 million year-over-year portfolio growth**
  - Interest and fee income up 16.2% year-over-year on 15.1% increase in average finance receivables
  - Increased insurance claims temper total revenue growth to 12.9%
- **4Q16 provision for credit losses increased due to higher net credit losses and higher allowance build**
  - 4Q16 net credit loss rate increased to 9.8% from 7.7% in 4Q15 (or 9.0% excluding impact of 4Q15 charged off debt sale)
  - Allowance build of \$2.2 million in 4Q16 vs. a reduction of \$0.3 million in 4Q15

## Net Income Follows Seasonal Pattern of Ledger Growth



- Strong 4Q16 growth moves portfolio up 14.2% over prior year & 3.1% sequentially

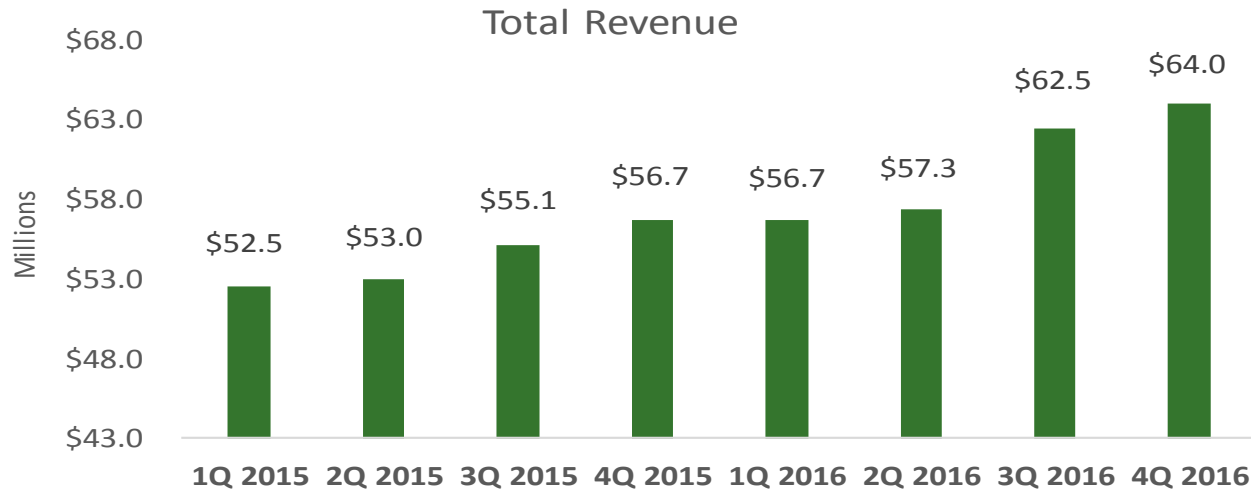
YoY	\$24.2	\$54.6	\$58.3	\$82.3	\$81.5	\$73.2	\$94.5	\$89.3
Change	4.8%	10.5%	10.7%	15.1%	15.5%	12.8%	15.7%	14.2%



- Normal pattern of seasonal driven performance
- 4Q15 included \$1.2 million after-tax benefit from bulk charged-off debt sale

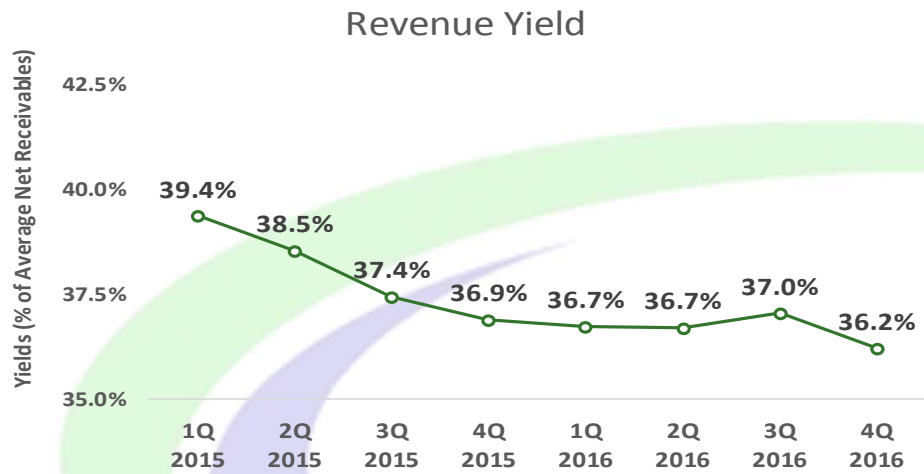
GAAP								
NI YoY %	(27%)	23%	366%	118%	27%	9%	0%	(12%)
EPS	\$0.31	\$0.41	\$0.50	\$0.56	\$0.40	\$0.49	\$0.56	\$0.55
Non-GAAP								
NI YoY %	17%	13%	265%	46%	(6%)	17%	3%	5%
EPS	\$0.44	\$0.41	\$0.50	\$0.48	\$0.42	\$0.53	\$0.58	\$0.56

# Revenue Driven by Strong Portfolio Growth

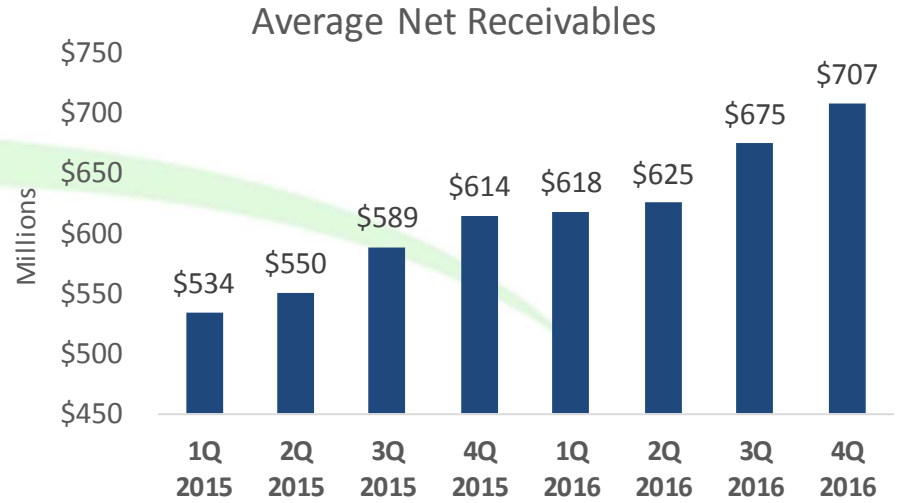


Sequential Δ	(2.4%)	0.9%	4.0%	2.9%	0.0%	1.1%	9.0%	2.5%
Year / Year Δ	5.9%	11.7%	2.2%	5.4%	7.9%	8.2%	13.4%	12.9%

- Interest & fee yields impacted by higher net credit losses and higher 90+ delinquencies
- Insurance income impacted by higher insurance claims
- Average net receivables up in 4Q; 3Q & 4Q show largest increases from seasonal growth



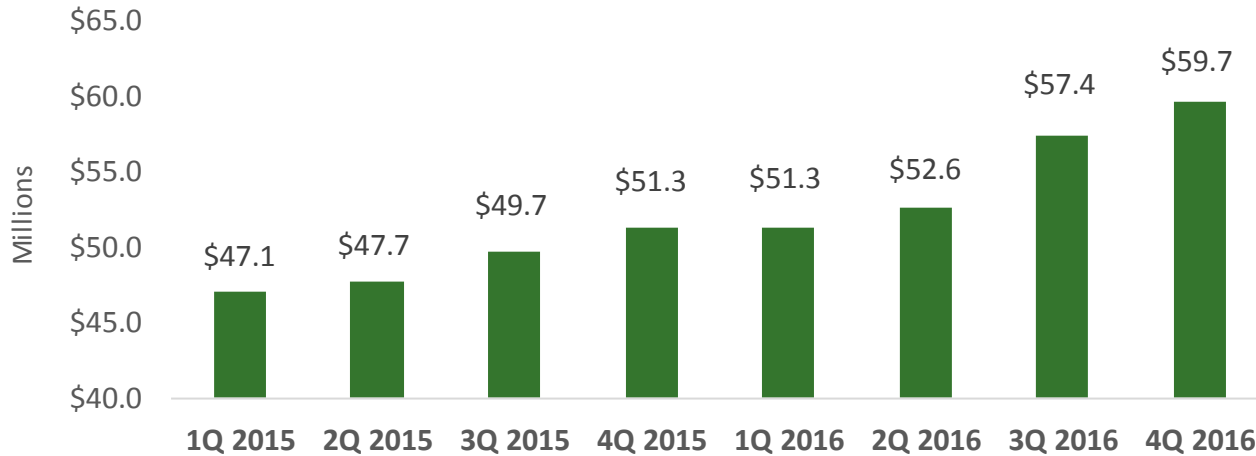
Sequential Δ	(0.4%)	(0.9%)	(1.1%)	(0.5%)	(0.2%)	(0.0%)	0.3%	(0.8%)
Year / Year Δ	1.7%	1.1%	(2.7%)	(2.9%)	(2.7%)	(1.8%)	(0.4%)	(0.7%)



Sequential Δ	(1.4%)	3.1%	7.0%	4.4%	0.5%	1.2%	8.0%	4.8%
Year / Year Δ	1.5%	8.5%	9.4%	13.5%	15.7%	13.6%	14.6%	15.1%

# Interest & Fee Income Driven by Strong Portfolio Growth

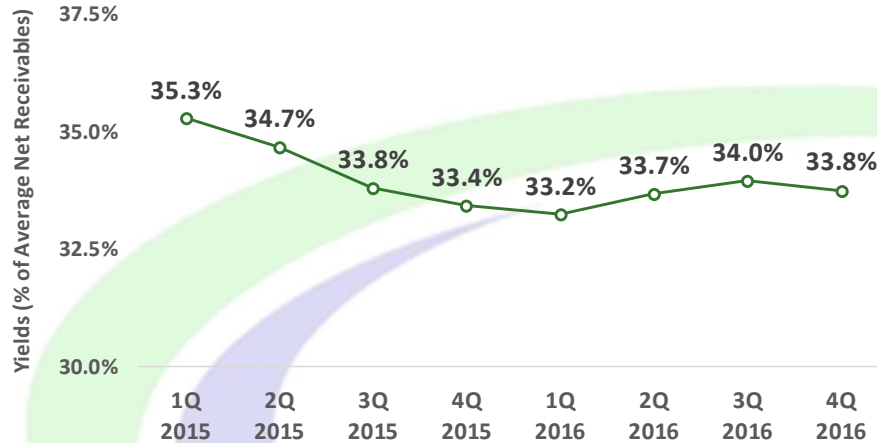
Interest and Fee Income



- Interest & fee income y/y growth accelerated
- Average net receivables up in 4Q; 3Q & 4Q show largest increases from seasonal growth

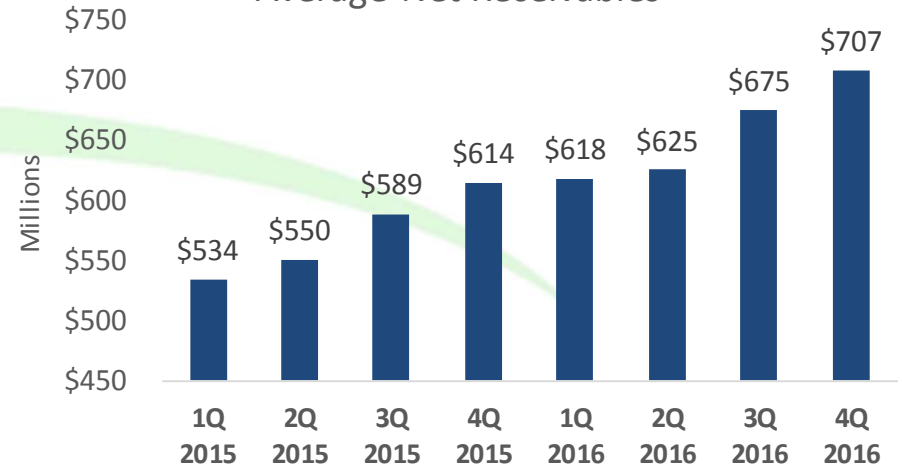
Sequential Δ	(3.9%)	1.3%	4.3%	3.2%	0.0%	2.5%	9.2%	3.9%
Year / Year Δ	6.8%	11.0%	1.9%	4.8%	9.0%	10.3%	15.4%	16.2%

Interest and Fee Yield



Sequential Δ	(0.9%)	(0.6%)	(0.9%)	(0.4%)	(0.2%)	0.5%	0.3%	(0.2%)
Year / Year Δ	1.8%	0.8%	(2.5%)	(2.8%)	(2.1%)	(1.0%)	0.2%	0.4%

Average Net Receivables

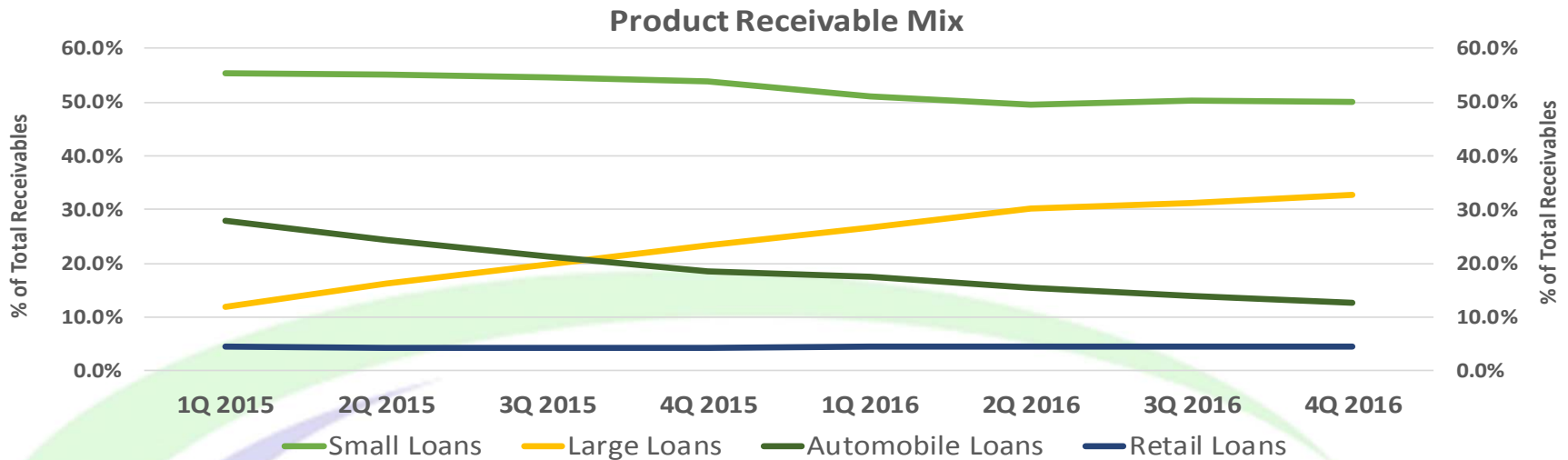


Sequential Δ	(1.4%)	3.1%	7.0%	4.4%	0.5%	1.2%	8.0%	4.8%
Year / Year Δ	1.5%	8.5%	9.4%	13.5%	15.7%	13.6%	14.6%	15.1%

# Product Category Trends

in millions

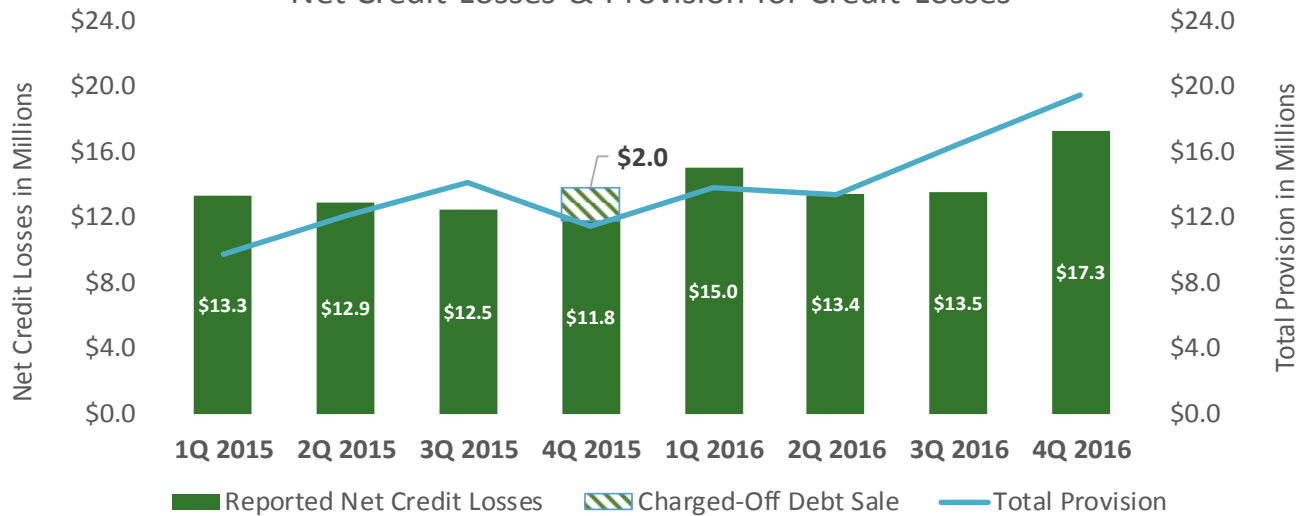
Ending Net Receivables	1Q15	2Q15	3Q15	4Q15	1Q16	2Q16	3Q16	4Q16	vs. 3Q16	vs. 4Q15	% Chg I/(D)	
											vs. 3Q16	vs. 4Q15
Small Loans	\$292	\$315	\$328	\$338	\$311	\$320	\$349	\$358	\$9	\$20	2.6%	6.0%
Large Loans	\$63	\$93	\$120	\$147	\$162	\$195	\$217	\$235	\$18	\$89	8.4%	60.6%
<b>Core loan products</b>	<b>\$355</b>	<b>\$408</b>	<b>\$448</b>	<b>\$485</b>	<b>\$473</b>	<b>\$515</b>	<b>\$566</b>	<b>\$594</b>	<b>\$27</b>	<b>\$109</b>	<b>4.8%</b>	<b>22.5%</b>
Automobile Loans	\$147	\$140	\$128	\$116	\$106	\$101	\$97	\$90	(\$7)	(\$26)	(6.9%)	(22.1%)
Retail Loans	\$24	\$25	\$26	\$28	\$28	\$30	\$33	\$34	\$1	\$6	3.1%	21.4%
<b>Total</b>	<b>\$526</b>	<b>\$573</b>	<b>\$602</b>	<b>\$628</b>	<b>\$607</b>	<b>\$646</b>	<b>\$696</b>	<b>\$718</b>	<b>\$22</b>	<b>\$89</b>	<b>3.1%</b>	<b>14.2%</b>



- Small loans (including convenience check loans) have grown in dollars but have become a smaller percentage of the total portfolio (from 56% in 1Q15 to 50% in 4Q16)
- Large loans now represent 33% of the total portfolio

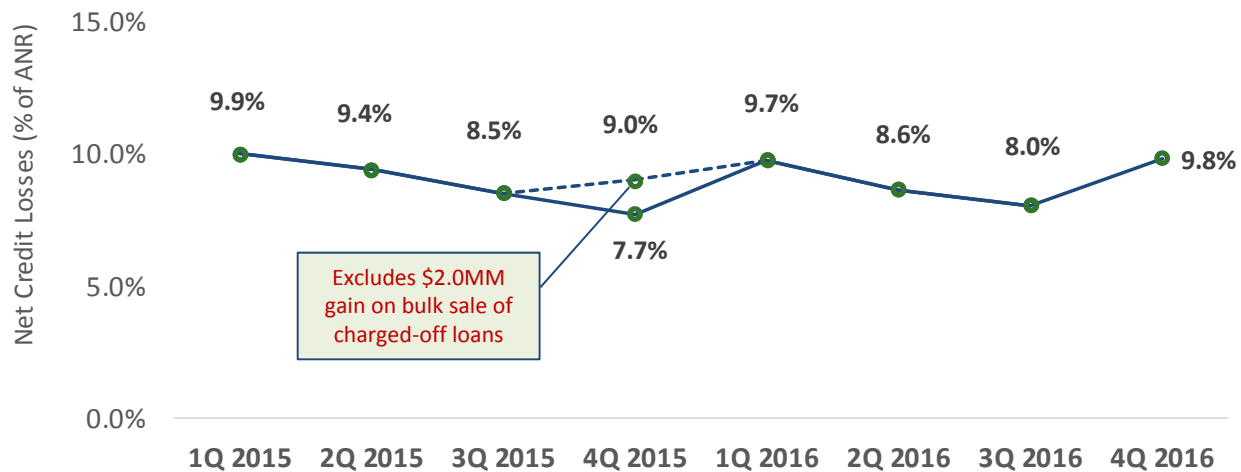
# Growth Drives Increase in Provision; NCL Rate Increased

Net Credit Losses & Provision for Credit Losses



4Q 2016 provision increased due to strong portfolio growth and net build of allowance

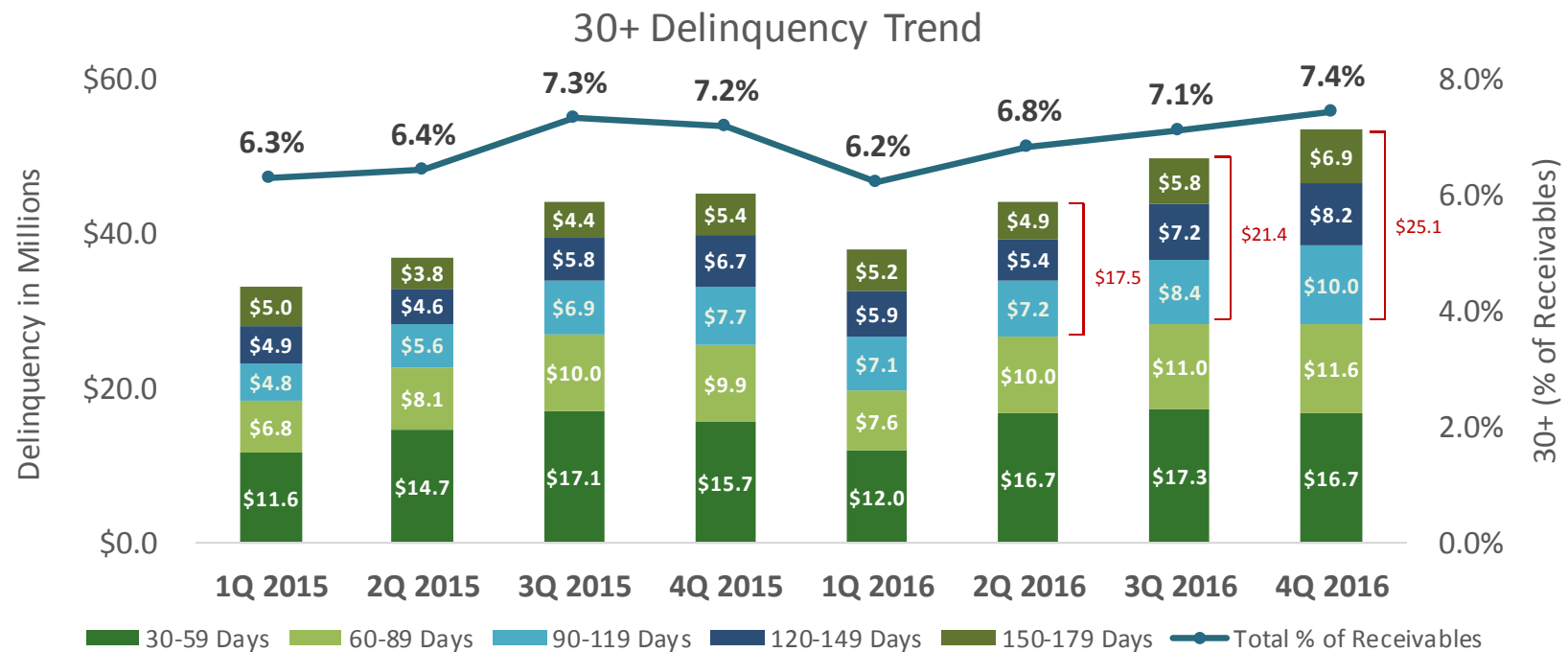
Net Credit Loss Rates





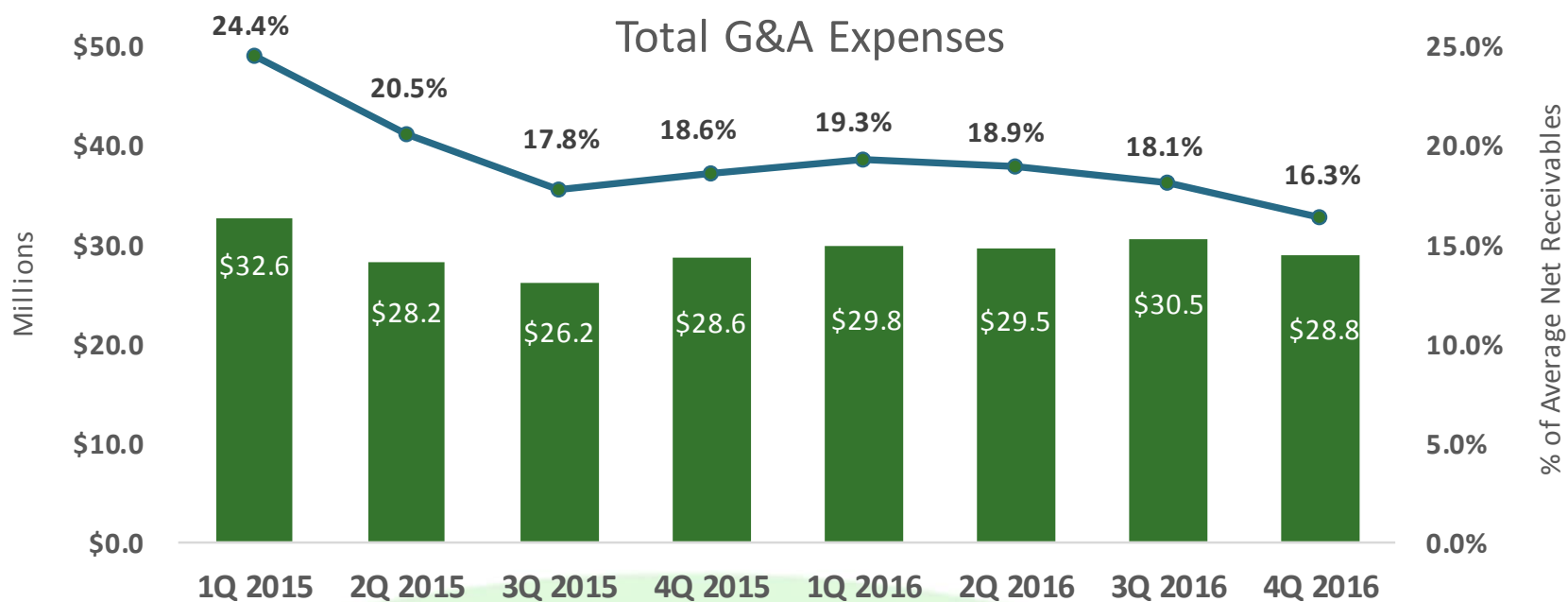
## Seasonal Pattern of Delinquency

- 4Q 2016 Delinquency:
  - Fourth consecutive quarter for 1+ days past due below 19%
  - 30+ days past due shows seasonal increase to 7.4%
- Last 3 delinquency buckets expected to roll through in next quarter



1+ days past due %	19.2%	20.6%	22.4%	20.3%	16.7%	18.3%	18.2%	18.1%
30+ days past due %	6.3%	6.4%	7.3%	7.2%	6.2%	6.8%	7.1%	7.4%

## Continuing to Manage Expenses Closely



Sequential Δ	14.9%	(13.4%)	(7.3%)	9.0%	4.4%	(0.9%)	3.1%	(5.3%)
Year / Year Δ	64.0%	21.7%	3.6%	0.5%	(8.6%)	4.6%	16.3%	1.0%
As % of ANR <sup>(1)</sup>	24.4%	20.5%	17.8%	18.6%	19.3%	18.9%	18.1%	16.3%

<sup>(1)</sup> As a percentage of average receivables (annualized)

## Strategic Updates

- **Nortridge loan management system implementation**
  - Conversion to NLS progressing
  - Building additional functionality prior to converting additional states
  - Plan to roll out balance of states throughout 2017
  
- **Marketing / De Novo branches**
  - Rolling out improved targeting and segmentation in direct mail campaigns
  - Hybrid growth model
    - Increased receivable growth within existing branch footprint
    - Open 10-15 de novo branches in Virginia in 2017
  
- **Online lending update**
  - Continue to utilize test-and-learn approach
  - LendingTree Partnership:
    - Continues to show positive results
    - Working toward full system integration with LendingTree
  - Plan to integrate online system with NLS once state conversions are complete
  
- **Centralized collections**
  - Strong results from limited testing in Texas
  - Expand centralized collections test in other geographies starting 2Q17

## Comparison of Loan System Implementation Costs

in millions	1Q	2Q	3Q	4Q	Full Year
2016 actual costs	\$0.4	\$0.6	\$0.4	\$0.2	\$1.6
2017 estimated costs	\$0.6 - \$0.7	\$0.6 - \$0.8	\$0.6 - \$0.8	\$0.6 - \$0.7	\$2.5 - \$3.0
<b>Pre-tax increase</b>	<b>\$0.2 - \$0.3</b>	<b>\$0.0 - \$0.2</b>	<b>\$0.2 - \$0.4</b>	<b>\$0.4 - \$0.5</b>	<b>\$0.9 - \$1.4</b>
<b>After-tax increase</b>	<b>\$0.1 - \$0.2</b>	<b>\$0.0 - \$0.1</b>	<b>\$0.1 - \$0.2</b>	<b>\$0.2 - \$0.3</b>	<b>\$0.5 - \$0.9</b>

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## Appendix

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## Non-GAAP Reconciliation

The Company believes that non-GAAP measures are useful to investors as supplemental financial measures that, when viewed with the Company's GAAP financial information, provide information regarding trends in the Company's results of operations, which is intended to help investors meaningfully evaluate and compare the Company's results of operations between periods.

(in millions, except EPS)	1Q 2015	2Q 2015	3Q 2015	4Q 2015	1Q 2016	2Q 2016	3Q 2016	4Q 2016
GAAP net income	\$4.1	\$5.4	\$6.5	\$7.4	\$5.2	\$5.9	\$6.5	\$6.5
Adjustments <sup>(3)</sup>	1.7	—	—	(1.1)	0.2	0.4	0.3	0.1
<b>Non-GAAP net income</b>	<b>\$5.7</b>	<b>\$5.4</b>	<b>\$6.5</b>	<b>\$6.3</b>	<b>\$5.4</b>	<b>\$6.3</b>	<b>\$6.7</b>	<b>\$6.6</b>
GAAP diluted EPS	\$0.31	\$0.41	\$0.50	\$0.56	\$0.40	\$0.49	\$0.56	\$0.55
Adjustments <sup>(4)</sup>	0.13	—	—	(0.08)	0.02	0.04	0.02	0.01
<b>Non-GAAP diluted EPS</b>	<b>\$0.44</b>	<b>\$0.41</b>	<b>\$0.50</b>	<b>\$0.48</b>	<b>\$0.42</b>	<b>\$0.53</b>	<b>\$0.58</b>	<b>\$0.56</b>

(in millions)	4Q 2015			4Q 2016		
	GAAP	Adj	Non-GAAP	GAAP	Adj	Non-GAAP
Provision for credit losses <sup>(1)</sup>	\$11.4	\$2.0	<b>\$13.4</b>	\$19.4	\$ —	<b>\$19.4</b>
Net credit losses <sup>(1)</sup>	\$11.8	\$2.0	<b>\$13.7</b>	\$17.3	\$ —	<b>\$17.3</b>
G&A expense <sup>(2)</sup>	\$28.6	(\$0.2)	<b>\$28.4</b>	\$28.8	(\$0.2)	<b>\$28.7</b>
ROA <sup>(5)</sup>	4.9%	(0.7%)	<b>4.2%</b>	3.7%	0.0%	<b>3.7%</b>
ROE <sup>(6)</sup>	14.6%	(2.1%)	<b>12.5%</b>	12.7%	0.2%	<b>12.9%</b>

Note: See footnotes on next slide.

## Non-GAAP Reconciliation

(in millions, except EPS)	Non-GAAP Adjustments							
	1Q 2015	2Q 2015	3Q 2015	4Q 2015	1Q 2016	2Q 2016	3Q 2016	4Q 2016
(1) Bulk sale of charged-off loans	\$—	\$—	\$—	(\$2.0)	\$—	\$—	\$—	\$—
(2) Loan system conversion	0.6	—	—	0.2	0.4	0.6	0.4	0.2
Executive retirement	0.5	—	—	—	—	—	—	—
CEO stock award	1.5	—	—	—	—	—	—	—
Tax impact of adjustments	(1.0)	—	—	0.7	(0.2)	(0.2)	(0.2)	(0.1)
(3) <b>Adjustments to net income</b>	<b>\$1.7</b>	<b>\$—</b>	<b>\$—</b>	<b>(\$1.1)</b>	<b>\$0.2</b>	<b>\$0.4</b>	<b>\$0.3</b>	<b>\$0.1</b>
Diluted shares	13.0	13.1	13.1	13.1	12.9	12.0	11.7	11.8
(4) <b>Adjustments to diluted EPS</b>	<b>\$0.13</b>	<b>\$—</b>	<b>\$—</b>	<b>(\$0.08)</b>	<b>\$0.02</b>	<b>\$0.04</b>	<b>\$0.02</b>	<b>\$0.01</b>
Average assets	\$516.5	\$535.3	\$576.4	\$602.8	\$617.7	\$624.4	\$670.2	\$700.7
(5) <b>Adjustments to ROA</b>	<b>1.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-0.7%</b>	<b>0.1%</b>	<b>0.2%</b>	<b>0.1%</b>	<b>0.0%</b>
Average equity	\$181.5	\$187.3	\$194.3	\$201.2	\$204.9	\$196.4	\$196.2	\$203.8
(6) <b>Adjustments to ROE</b>	<b>3.7%</b>	<b>0.1%</b>	<b>0.0%</b>	<b>-2.1%</b>	<b>0.5%</b>	<b>0.8%</b>	<b>0.5%</b>	<b>0.2%</b>

