

EQUINIX, INC.

REAL ESTATE COMMITTEE CHARTER

(As adopted by the Board of Directors on May 14, 2009)

PURPOSE

The purpose of the Real Estate Committee (the “Committee”) of the Board of Directors (the “Board”) of Equinix, Inc. (the “Company”) shall be to review and approve matters related to the Company’s real estate and expansion activity within the authority delegated to it by the full Board, as such delegation may be amended from time to time.

The Committee has the authority to undertake the specific duties and responsibilities listed below and will have the authority to undertake such other specific duties as the Board from time to time prescribes.

ORGANIZATION AND COMPOSITION

The members of the Committee will be nominated and appointed by, and will serve at the discretion of, the Board and will consist of at least two (2) members of the Board.

The Board may choose to designate one member of the Committee as the Committee’s Chairperson. The members shall serve until their resignation, retirement or removal by the Board and/or until their successors are appointed.

The Committee may conduct or authorize investigations into or studies of matters within the Committee’s scope of responsibility with full access to all books, records, facilities and personnel of the Company.

The Committee shall have the authority to engage independent legal and/or other advisors, as it determines necessary, to carry out its duties. The Committee shall have sole authority to approve related fees and retention terms, and the Company shall provide the Committee with adequate funding to allow the Committee to perform its duties under this Charter.

MEETINGS

The Committee will meet as requested by management of the Company, or on its own initiative, and will meet at least one (1) time each fiscal year. The Committee may also act by circulating a written consent to each member of the Committee. The written consent constitutes a valid action of the Committee if it has been executed by each Committee member. The written consent will be filed with the minutes of Board meetings.

The Committee may request that any directors, officers or employees of the Company, or other persons whose advice and counsel are sought by the Committee, attend any meeting of the Committee to provide such pertinent information as the Committee requests.

The Committee will maintain written minutes of its meetings, which minutes will be filed with the minutes of the meetings of the Board.

RESPONSIBILITIES AND AUTHORITY

The responsibilities and authority of the Committee shall include:

1. Reviewing and approving real estate and expansion related activity of the Company and its subsidiaries within the authority delegated to the Committee by the Board, as such delegated authority may be amended by the Board from time to time;
2. Reviewing at least annually the Committee's own charter, structure and processes; and
3. Performing such other duties as may be requested by the Board.

REPORTS

The Committee will provide reports to the Board regarding such matters as the Committee may deem appropriate.

COMPENSATION

Members of the Committee shall receive such fees, if any, for their service as Committee members, as may be determined by the Board. Such fees may include retainers or per meeting fees and shall be paid in such form of consideration as is determined by the Board in accordance with the applicable rules of the Securities and Exchange Commission ("SEC") and The Nasdaq Global Market ("Nasdaq").

DELEGATION OF AUTHORITY

The Committee may, to the extent permitted under applicable law, the rules of Nasdaq and the SEC, and the Company's Certificate of Incorporation and Amended and Restated Bylaws, form and delegate authority to subcommittees when appropriate.