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3 **SECOND QUARTER 2014 INVESTOR WEBCAST**

4 **August 5, 2014**

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6 Prepared Remarks

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8 **Steve Somers, Investor Relations:** Good afternoon and let me welcome you to  
9 Rosetta Stone's second quarter 2014 earnings call. I am Steve Somers, Vice President  
10 of Corporate Development and Investor Relations and I am joined today by Steve  
11 Swad, Rosetta Stone's President and CEO, and Tom Pierno, our CFO, to discuss the  
12 operations and financial results for the second quarter and our outlook.

13 In addition to our commentary, we have made our 2Q14 Earnings Results press  
14 release, and a slide deck supporting this webcast available on our IR website at  
15 [investors.rosettastone.com](http://investors.rosettastone.com). Please review them to find important additional  
16 information.

17 [Safe Harbor]

18 There are or will be forward-looking statements in our press release, slides and  
19 conversation today. We offer these statements under the Safe Harbor provided by U.S.  
20 law. Of course, risks and uncertainties attach to any forward-looking statement. A  
21 detailed discussion of such risks and uncertainties is contained in our Form 10-K for the  
22 fiscal year ended December 31, 2013 filed with the SEC in March 2014, which is  
23 available on the Investor Relations section of our website. We ask that you review  
24 those risk factors before making any investment decision. Please note these forward-  
25 looking statements reflect our opinions only as of the date of this presentation and we  
26 undertake no obligation to provide or publicly release the results of any revision to the  
27 forward-looking statements in light of new information or future events.

28 We also use non-GAAP numbers in our presentation. The definitions of those  
29 numbers, and their reconciliation to GAAP numbers, are available in today's press  
30 release on our website and as filed with the SEC today on Form 8-K.

31 Now here's Steve.

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33 **Steve Swad, Chief Executive Officer:**

34 Thanks Steve and welcome everyone.

35 [Second Quarter Overview]

36 Second quarter performance reflected the continuation of our transformation. Most  
37 importantly, the quarter highlighted solid progress on our strategic focus to grow our  
38 Enterprise & Education business, which we call "E&E". In addition, we made  
39 meaningful operational progress around initiatives that enable sales of more than one  
40 product to our customers. These initiatives will lead to the consumer business  
41 stabilizing in the coming quarters.

42 On the E&E side of the business, we continue to move towards higher-quality,  
43 SaaS-based, recurring revenue. That business grew 73% on a reported basis and 8%  
44 on a pro forma basis, which assumes we purchased Tell Me More and Lexia at the  
45 beginning of 2013. This was the biggest E&E bookings quarter in the Company's  
46 history. Importantly, both the literacy and language sides of the business produced  
47 positive pro forma growth year-over-year on a more efficient cost base. For the six  
48 month period, that business has generated almost \$48MM of bookings – up about 70%  
49 over last year and represents 40% of the \$115MM target we laid out at the beginning of  
50 this year. This is encouraging progress given that Q3 is E&E's seasonally biggest

51 quarter. Also, this marks the first full quarter where we have both Tell Me More and  
52 Lexia as part of the Company – and I feel pretty good about where we stand with both  
53 of these businesses.

54 In the second quarter, we completed the refresh of the Tell Me More product  
55 including all of the mobile applications. We also re-branded all of our products,  
56 including Tell Me More, giving us a comprehensive set of language solutions that we  
57 offer consistently around the globe. The Tell Me More solution is now called ‘Rosetta  
58 Stone Advantage’ within the expanded suite of language learning products while  
59 TOTALE has been renamed as ‘Rosetta Stone Foundations’, in the E&E segment  
60 reflecting its suitability for beginning learners.

61 Even before the introduction of unified branding and product feel, we have seen the  
62 benefits of a more complete and robust portfolio. We were very pleased to win a 7-  
63 figure, multi-year deal in the US K-12 vertical that was originally sourced by Tell Me  
64 More and closed jointly with the now combined Rosetta Stone team. I am convinced  
65 that the expanded product set will enable us to participate in many more large,  
66 comprehensive deals, which were not available to us last year because our product  
67 portfolio was not as robust as it is now. Overall, in terms of integration and progress,  
68 we have met or exceeded our expectations for the Tell Me More transaction. This gives  
69 us confidence for continued acceleration of growth in the second half so that we exit the  
70 year at a double-digit rate in E&E Language.

71 Our E&E Literacy business, which is Lexia, again produced really impressive results.  
72 Growth was again near 35%, reflecting the growing recognition and acceptance of the  
73 Core 5 reading product in the K-12 market. We rolled out additional apps for Core5 in

74 the quarter, making the product more accessible to teachers and students and began  
75 developing a reading assessment product in partnership with the Florida Center for  
76 Reading Research, the leading center of its kind in the country. We have now owned  
77 Lexia for one year and are very happy with the progress and contribution from this  
78 acquisition. The addition of Lexia has elevated Rosetta Stone's capabilities, which we  
79 are leveraging to deliver a Kids Reading offering at the end of 2014 to the Consumer  
80 market. In summary, the E&E business is performing well and gathering momentum for  
81 a strong second half of the year.

82 On the North American Consumer side, results were lower than expected, principally  
83 due to continued headwinds from lower retail and call center sales.

84 Our strategy on the Consumer side is to leverage the power and recognition of the  
85 Rosetta Stone brand. This means selling new products to our growing customer base.  
86 We are just beginning to build momentum in executing against this strategy with sales  
87 of our newly acquired Fit Brains product. In the fourth quarter we will introduce a new  
88 Reading product for kids. These new products along with our world class set of  
89 language products will enable us to sell more than one product to our customer base,  
90 thereby gaining efficiencies on our marketing spend as we generate additional sales to  
91 revitalize this business.

92 During the quarter, we made strides towards expanding the consumer ecosystem  
93 which now has a user base of 9.5 million and we increased our presence in the app  
94 store with over 4MM Fit Brains downloads this year and a sharp pick-up in downloads of  
95 the Rosetta Stone course app, which were over 1.2MM in the first half of the year. This  
96 is important because it gives us low cost touches with customers and a solid base to

97 offer our full suite of products. With Fit Brains, we introduced a high-end, browser-  
98 based product to go along with our suite of mobile apps. This has the effect of  
99 significantly increasing Fit Brains ARPU and going head-to-head against market leader  
100 Lumosity. In addition, we also launched a new version of our website that enables the  
101 sales and marketing of multiple products, which now represents a store front for our  
102 company and a place where millions of people come each year. Improving the  
103 conversion of this traffic is key to the strategy.

104 With the significant pull-back from Asia, the Rest of World Consumer business is  
105 performing pretty much as expected with more streamlined operations.

106 From a financial results perspective, we again generated results that were within our  
107 guidance for both bookings and Adjusted EBITDA. Even with the softer than expected  
108 results in N.A. Consumer, growth on the E&E side balanced that out, enabling us to  
109 meet our guidance.

110 As I look at the remainder of the year, I have the following two priorities:

111 First, continue growing the E&E business – keeping the trends you are seeing this  
112 quarter moving forward – with growth in language accelerating as we continue to digest  
113 the Tell Me More business and at least high teen growth from Lexia.

114 Second, stabilize the Consumer business with a refresh of our media messaging  
115 and improved segmentation to strengthen our language business, while also introducing  
116 sales of Fit Brains and Kids Reading into the mix.

117 Before I turn the call over to Tom, let me just provide a high-level view of what we've  
118 accomplished since 2012. Because we have made a lot of changes to the business,  
119 the strides we've made sometimes get lost in all the activity and I think a brief summary

120 would be helpful. This isn't meant to be an exhaustive list, but a representative list of a  
121 few key items:

- 122 • We've put greater emphasis on our E&E segment, which has more  
123 predictable recurring revenue. This has included changing the go-to-market  
124 model to a hunter-farmer approach, investing in sales force talent and  
125 deploying systems to manage the pipeline, renewals and commissions in a  
126 more disciplined way.
- 127 • We increased E&E through the acquisitions of Lexia and Tell Me More,  
128 almost doubling the size of the segment to \$115MM.
- 129 • We revamped our product organization to make sure we've got the right type  
130 of product development talent and skill sets. This has helped move us to be a  
131 more agile and flexible. This remaking also involved the acquisition of  
132 Livemocha and its platform capabilities to power the next generation of  
133 products.
- 134 • We streamlined our international operations in Asia, better aligning our costs  
135 with our areas of focus and opportunities.
- 136 • We have expanded our Consumer product delivery options to be focused  
137 more online and digital, including shifting distribution by shuttering the kiosk  
138 channel and developing new partner relationships and
- 139 • We have expanded beyond language into literacy and brain fitness with the  
140 aim of leveraging the power and equity of the Rosetta Stone brand.

141 In summary, there have been a lot of positive actions taken in the business to  
142 reposition the company. Not all of the benefits of these actions have yet evidenced

143 themselves in the financial results as we are still in early stages in many cases, but  
144 we are on a path to move this business forward, helping us achieve our financial and  
145 strategic goals for this year and beyond.

146 Now here is Tom.

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149 **Tom Pierno, Chief Financial Officer:**

150 [Review of results]

151 Thanks Steve and good afternoon everyone. Financial results in the second quarter  
152 were in line with our guidance for the quarter, with bookings of \$69MM vs. guidance of  
153 \$68MM to \$72MM and breakeven Adjusted EBITDA compared with guidance of  
154 negative \$2MM to positive \$2MM. In terms of guidance for the segments, we achieved  
155 73% E&E bookings growth versus guidance of 55% to 75%, while pro forma bookings  
156 growth for Lexia was 38% versus mid-teens guidance and pro forma E&E language  
157 growth of 2% met our guidance of flat to positive growth. Where we were off was in  
158 N.A. Consumer, which was down 10% vs. guidance of flat to down single digit percent.  
159 ROW Consumer was in line with guidance. Overall, compared with guidance we were  
160 comfortably within our ranges and have been generally tracking towards our full year  
161 guidance. Because this is the last quarter in which we are comping the closure of the  
162 kiosk channel in North America, there is still about \$0.6MM of kiosk bookings in 2Q13  
163 results. Total consolidated bookings in the second quarter of \$69MM were up 9%  
164 versus the prior year primarily reflecting the acquisitions of Lexia and Tell Me More in  
165 the E&E segment, offset in part by decreases in Consumer.

166 Our reported E&E segment bookings grew 73% versus a year ago due to the  
167 aforementioned acquisitions. Within E&E, Language grew 35% on a reported basis to  
168 \$22.9MM vs. \$16.9MM a year ago. On a pro forma basis, assuming we had owned Tell  
169 Me More a year ago, growth was positive 2% in the quarter. This result represented  
170 sequential improvement in growth rate and was consistent with guidance of flat to  
171 positive pro forma growth for the quarter. It is also consistent with our plan that growth  
172 would be lower in the first half due to integration disruption with Tell Me More, with  
173 accelerating growth through the second half of the year as that disruption wanes and  
174 the combined team becomes more effective. Steve made mention of a large multi-year  
175 deal that we closed in the second quarter, which we view as a strong sign of  
176 acceptance in the market for our portfolio of solutions and what we think is a positive  
177 indication of things to come. On the literacy side, Lexia delivered \$6.3MM of bookings  
178 and pro forma growth of 38%, well ahead of our mid-teens % guidance. This growth  
179 reflects the strong reception in the marketplace for the Core5 reading product and the  
180 rapid adoption of the subscription model.

181 In our N.A. Consumer segment, bookings were \$34.8MM, down \$4.5MM or 12%  
182 from a year ago or down 10% excluding kiosk. The business continues to be impacted  
183 by softness in retail, which was down \$3.2MM or 32% and lower call center volume  
184 reflecting changes in consumer purchase behavior and changes to our media mix away  
185 from this channel. Web channel growth was up slightly reflecting overall higher volume  
186 compared with a year ago, but was largely offset by lower pricing.



187 Partially offsetting the decrease in the N.A. Consumer language business was a  
188 \$1.2MM contribution from Fit Brains, which reflected over 100% growth on a pro forma  
189 basis.

190 In the Rest of the World Consumer segment, bookings were down 27% to \$5.0MM  
191 in the quarter versus \$6.9MM a year ago and was consistent with our expectation for  
192 bookings to be down about 25%. This decrease was driven by our Asia markets,  
193 following our decision in the first quarter when we shut down our company-owned  
194 operations in Japan and moved to a third-party model and downsized Korea to focus  
195 more on our Proctor Assisted Learning channel. We anticipate that decreases will ease  
196 in the back half of the year to meet our guidance of flat to down 10% on a full year  
197 basis.

198 In looking at our Consumer product unit and Paid Online Learner metrics, total  
199 Product Units decreased 12% to 130k units compared with 149k units a year-ago.  
200 While still down in aggregate, on an adjusted basis taking into account the effect of the  
201 closure of kiosk and Japan on units, units were down 10%. The year-over-year  
202 decrease reflects decreases in the retail and call center channels in North America as  
203 well as lower ROW volume in the UK and Korea. Average revenue per product unit  
204 (ARPU) decreased 13% to \$238 from \$275 in last year's second quarter.

205 Paid online learners grew 27% to 108k at the end of the quarter, while monthly  
206 ARPU declined to \$19 compared with \$25 a year ago due to lower pricing and  
207 introduction of longer term plans at lower monthly rates. Revenue from Paid Online  
208 Learners was down 7% to \$5.8MM from last year.

209 Consumer revenues from online learners and digital offerings moved up to 43%  
210 compared with 42% in 1Q14, and were up from 25% a year ago.

211 Adjusted EBITDA in the quarter was essentially break-even in the quarter, which  
212 was in the middle of our guidance and compares with \$3.7MM a year ago. Compared  
213 with 2Q13, the decrease in Adjusted EBITDA primarily reflects the lower contribution  
214 from N.A. Consumer, partially offset by an increase in contribution from E&E. The lower  
215 contribution from N.A. Consumer is primarily due to the \$4.5MM of lower bookings in  
216 the quarter, mostly from the retail channel, combined with higher sales & marketing  
217 costs of approximately \$2.4MM. The net effect is a \$6.5MM decrease in segment  
218 contribution from N.A. Consumer. This was partially offset by a \$3.7MM increase in  
219 segment contribution from E&E. The improvement in E&E segment contribution is  
220 starting to reflect efficiencies in the business resulting from higher sales productivity  
221 from a smaller combined sales force. Contribution from our ROW Consumer segment  
222 was negative \$0.8MM, flat with a year ago, as softness in Europe offset improvements  
223 from the rightsizing of our Asia operations. As we have completed many of the  
224 operational changes in the business, including workforce realignment, closing the kiosk  
225 channel, space consolidations, and winding down our integration activities over the past  
226 year, our one-time adjustments to EBITDA are now starting to get smaller and were  
227 \$0.6MM compared with \$2.5MM in 2Q13 and \$8.0MM in 1Q14. While we still expect to  
228 incur some additional one-time charges for remaining integration activities, the bulk of  
229 these one-time items for this year are now behind us.

230 [Balance Sheet and Cash Flow]

231 We ended the quarter with \$46.8MM of cash on the balance sheet compared with  
232 \$56.0MM at 3/31/14 and continued to have no debt. As a reminder, we have said that  
233 June and July are our seasonal low points for cash during the year, with all of our cash  
234 generation to come in the back half of the year as expected. Deferred revenue  
235 increased \$11.7MM in the quarter to \$93.2MM compared with \$81.5MM at 3/31/14,  
236 reflecting the growth in E&E over the past year. Over 80% of this deferred revenue  
237 balance is expected to be recognized over the next 12 months.

238 Free cash flow in the second quarter was negative \$7.7MM compared with positive  
239 \$0.8MM a year ago, but was a sequential improvement of \$7.3MM compared to 1Q14.  
240 Recall that we have talked about how our cash flow is highly seasonal, tied to our  
241 earnings and generated in the back half of the year. The year-over-year decline in free  
242 cash flow reflects the impact of lower Adjusted EBITDA, a \$1.5MM increase in capex to  
243 \$3.2MM, and an increase in working capital as we transition a larger portion of our  
244 business to E&E. Normalizing free cash flow for one-time cash items in each quarter  
245 would result in free cash flow of negative \$6.8MM in 2Q14 vs. positive \$1.6MM a year  
246 ago. We also paid out \$1.7MM of cash related to the holdback for the Lexia acquisition,  
247 which didn't affect free cash flow, but did contribute to the lower cash balance.

248 [Guidance]

249 Based on the results from the first half of the year, we are again confirming our  
250 FY2014 guidance with bookings to continue to be in a range of \$315MM to \$325MM  
251 and Adjusted EBITDA to be in range of \$18MM to \$22MM. We still anticipate capex to  
252 be between \$10MM and \$14MM. Although results from N.A. Consumer have been  
253 softer than planned through the first half, continued strength from E&E and contribution

254 from new consumer initiatives are expected to offset that weakness, allowing us to hold  
255 our guidance for the year.

256 Because our Adjusted EBITDA is all generated in the second half of the year, let me  
257 lay out the factors that provide confidence as to why we are comfortable with that  
258 outlook. The first factor is that our business is highly seasonal with an average 90% of  
259 our Adjusted EBITDA having been produced in the second half of the year in 2012 and  
260 2013. The second factor is that the benefit from the acquisition of Tell Me More should  
261 accelerate in the back half of this year as we have now worked through most of the  
262 integration and are selling a suite of language learning solutions in E&E and should  
263 begin to realize some of the cost rationalization benefits. This is evidenced by the  
264 accelerating pace of bookings growth in E&E language, which was -4% in 1Q, +2% in  
265 2Q and we expect to be 5-6% in 3Q so that we exit the year at a 10%+ rate. The third  
266 factor is the introduction of a Kids reading product in the fourth quarter, when we will  
267 start to realize bookings after having carried the development costs through the year  
268 without any top line. We are also in the process of launching a new marketing  
269 campaign aimed at Millennials and are refining our media spend mix, which we expect  
270 will help drive new interest and growth. The last major factor is that we anticipate  
271 benefit from Fit Brains as it builds greater scale in the back half of the year. In short, our  
272 Adjusted EBITDA results this year are even more skewed to the back half resulting from  
273 seasonality, the impact of acquisitions and the timing of new product launches, which all  
274 converge in the second half. For the third quarter, we expect total bookings to be  
275 between \$80MM and \$90MM. We start to lap the acquisition of Lexia in 3Q, so top line  
276 E&E bookings growth will be about 45-55%. This reflects high-teens percentage growth

277 from Lexia and an acceleration of growth from E&E Language to mid to high single-digit  
278 percent on a pro forma basis. North America Consumer bookings are expected to be  
279 up mid-single digit percent, reflecting the impact of a lower pricing strategy, even as we  
280 expect volume to largely offset the price decline. ROW Consumer bookings should be  
281 down mid-teens percent reflecting the effect of the downsizing in Asia. Adjusted  
282 EBITDA will start to move into more meaningful positive territory and we expect it to  
283 come in between \$4MM to \$7MM for the quarter.

284 Thank you and we're happy to take your questions.