



PRUDENTIAL FINANCIAL, INC.

FIRST QUARTER 2014 EARNINGS CONFERENCE CALL PRESENTATION

MAY 8, 2014

FIRST QUARTER FINANCIAL HIGHLIGHTS⁽¹⁾



Results of Operations & Operating Return on Average Equity	First Quarter 2014	First Quarter 2013
After-Tax Adjusted Operating Income (AOI)	\$ 1,137	\$ 1,072
Per Share - Reported	2.40	2.27
- Excluding market driven and discrete items ⁽²⁾	2.46	2.12
Net Income (Loss)	\$ 1,225	\$ (735)
Impact of foreign currency exchange rate remeasurement on net income (loss) ⁽³⁾	150	(1,603)
Operating Return on Average Equity⁽⁴⁾	17.7%	16.2%
Excluding impact of market driven and discrete items on AOI and foreign currency exchange rate remeasurement on average attributed equity ⁽²⁾⁽³⁾	16.4%	14.6%
	March 31, 2014	December 31, 2013
Book Value per share of Common Stock		
Including accumulated other comprehensive income (AOCI)	\$ 78.87	\$ 72.30
Excluding accumulated other comprehensive income		
- Reported	56.02	53.98
- Amount included above for foreign currency exchange rate remeasurement ⁽³⁾	(5.72)	(6.01)
Excluding AOCI and adjusted to remove amount included for foreign currency exchange rate remeasurement	\$ 61.74	\$ 59.99

- 1) For the Financial Services Businesses; in millions except per share data; amounts attributable to Prudential Financial, Inc.
- 2) Market driven and discrete items as disclosed in company earnings releases; based on application of 35% tax rate.
- 3) Based on application of 35% tax rate; impact on attributed equity represents cumulative impact of gains and losses resulting from foreign currency exchange rate remeasurement included in net income (loss).
- 4) Annualized; based on after tax adjusted operating income; attributed equity excluding AOCI.

IMPACT OF MARKET DRIVEN AND DISCRETE ITEMS



	First Quarter 2014		First Quarter 2013	
	Pre-tax Adjusted Operating Income ⁽¹⁾	Earnings Per Share ⁽²⁾	Pre-tax Adjusted Operating Income ⁽¹⁾	Earnings Per Share ⁽²⁾
Reported Results	\$ 1,571	\$ 2.40	\$ 1,478	\$ 2.27
Market driven and discrete items:				
Individual Annuities - Market unlockings and experience true-ups ⁽³⁾	(21)	(0.03)	62	0.08
Individual Life - Integration costs for Hartford Life acquisition	(8)	(0.01)	(8)	(0.01)
International Insurance - Life Planner Operations - Reserve refinements and related items	(16)	(0.02)	-	-
International Insurance - Gibraltar Life - Gain on sale of China Pacific Group investment	-	-	66	0.09
International Insurance - Gibraltar Life - Integration costs for Star/Edison acquisition	-	-	(3)	-
Corporate & Other - Write off of bond issuance costs	-	-	(11)	(0.01)
Subtotal	(45)	(0.06)	106	0.15
Results excluding market driven and discrete items	\$ 1,616	\$ 2.46	\$ 1,372	\$ 2.12

1) For the Financial Services Businesses; in millions.

2) Diluted; based on after-tax adjusted operating income; tax effect for market driven and discrete items at 35%.

3) Includes adjustments to reflect updated estimates of profitability based on market performance in relation to our assumptions.

FIRST QUARTER NON-AOI ITEMS⁽¹⁾



(\$ millions)

	First Quarter 2014	First Quarter 2013
Pre-tax realized investment gains (losses), net, and related charges and adjustments included in net income (loss):		
Product related embedded derivatives and hedging activities	\$ (657)	\$ (397)
Changes in market value of other derivatives	275	(305)
General investment portfolio activities	180	251
Impairment and credit losses	(37)	(87)
Foreign currency exchange rate remeasurement	231	(2,465)
Total	\$ (8)	\$ (3,003)

1) For the Financial Services Businesses. See earnings release tables for additional items excluded from adjusted operating income and related tax effect.

U.S. RETIREMENT SOLUTIONS AND INVESTMENT MANAGEMENT DIVISION



(\$ millions)

	Individual Annuities	Retirement	Asset Management
First Quarter 2014			
Reported pre-tax adjusted operating income	\$ 388	\$ 364	\$ 193
Market driven and discrete items ⁽¹⁾	(21)	-	-
Excluding impact of market driven and discrete items	\$ 409	\$ 364	\$ 193
First Quarter 2013			
Reported pre-tax adjusted operating income	\$ 372	\$ 228	\$ 169
Market driven and discrete items ⁽¹⁾	62	-	-
Excluding impact of market driven and discrete items	\$ 310	\$ 228	\$ 169

1) As disclosed in company earnings releases.

U.S. RETIREMENT SOLUTIONS AND INVESTMENT MANAGEMENT DIVISION



(\$ millions)

	Individual Annuities	Retirement	Asset Management
First Quarter 2014			
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Excluding impact of market driven and discrete items	\$ 310	\$ 228	\$ 169

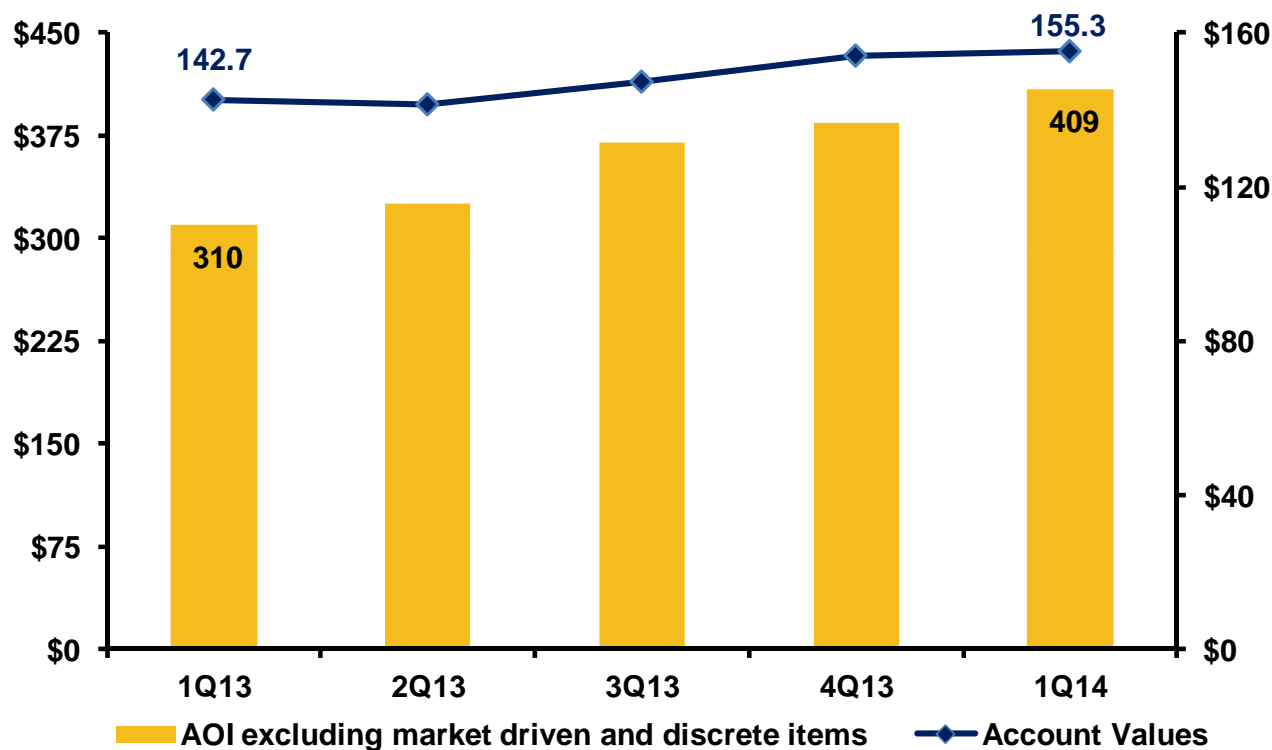
1) As disclosed in company earnings releases.

INDIVIDUAL ANNUITIES – BASELINE EARNINGS OUTPACE ACCOUNT VALUE GROWTH



AOI, excluding market driven and discrete items⁽¹⁾
(\$ millions)

Account Values
(\$ billions)⁽²⁾



1) Pre-tax; market driven and discrete items as disclosed in company earnings releases.

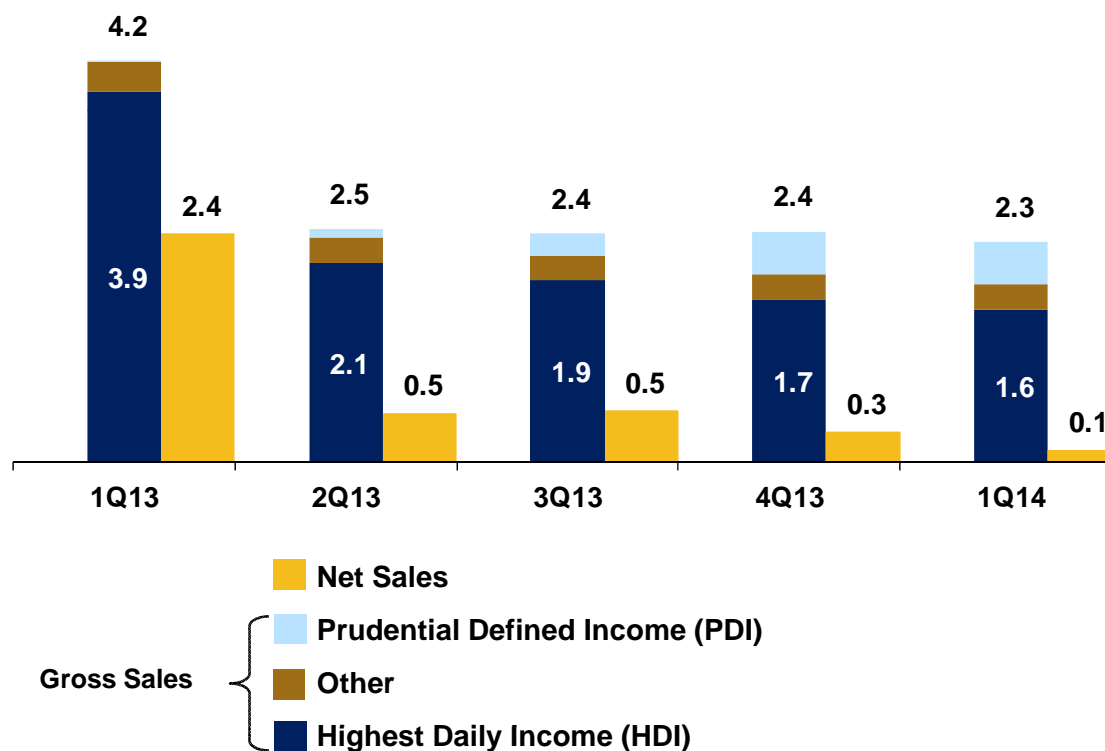
2) At end of period.

INDIVIDUAL ANNUITIES SALES TREND



Gross and Net Sales

(\$ billions)



U.S. RETIREMENT SOLUTIONS AND INVESTMENT MANAGEMENT DIVISION



(\$ millions)

	Individual Annuities	Retirement	Asset Management
First Quarter 2014			
Reported pre-tax adjusted operating income	\$ 388	\$ 364	\$ 193
Market driven and discrete items ⁽¹⁾	(21)	-	-
Excluding impact of market driven and discrete items	\$ 409	\$ 364	\$ 193
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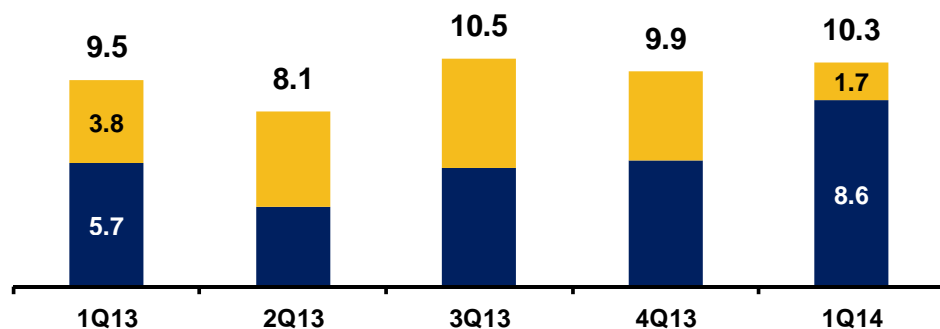
1) As disclosed in company earnings releases.

RETIREMENT SALES AND ACCOUNT VALUES



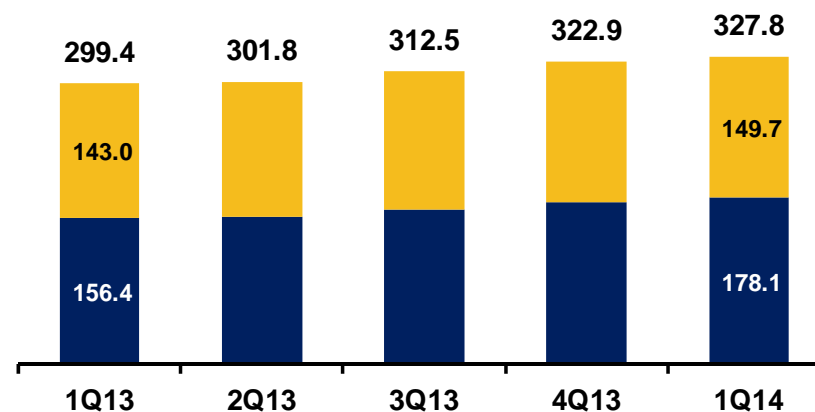
Gross Deposits and Sales

(\$ billions)



Account Values⁽¹⁾

(\$ billions)



1) At end of period.

U.S. RETIREMENT SOLUTIONS AND INVESTMENT MANAGEMENT DIVISION



(\$ millions)

	Individual Annuities	Retirement	Asset Management
First Quarter 2014			
Reported pre-tax adjusted operating income	\$ 388	\$ 364	\$ 193
Market driven and discrete items ⁽¹⁾	(21)	-	-
Excluding impact of market driven and discrete items	\$ 409	\$ 364	\$ 193
First Quarter 2013			
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Market driven and discrete items ⁽¹⁾	62	-	-
Excluding impact of market driven and discrete items	\$ 310	\$ 228	\$ 169

1) As disclosed in company earnings releases.

U.S. INDIVIDUAL LIFE AND GROUP INSURANCE DIVISION



(\$ millions)

	Individual Life	Group Insurance
First Quarter 2014		
Reported pre-tax adjusted operating income	\$ 125	\$ 6
Market driven and discrete items ⁽¹⁾	(8)	-
Excluding impact of market driven and discrete items	\$ 133	\$ 6
First Quarter 2013		
Reported pre-tax adjusted operating income	\$ 137	\$ 9
Market driven and discrete items ⁽¹⁾	(8)	-
Excluding impact of market driven and discrete items	\$ 145	\$ 9

1) As disclosed in company earnings releases.

U.S. INDIVIDUAL LIFE AND GROUP INSURANCE DIVISION



(\$ millions)

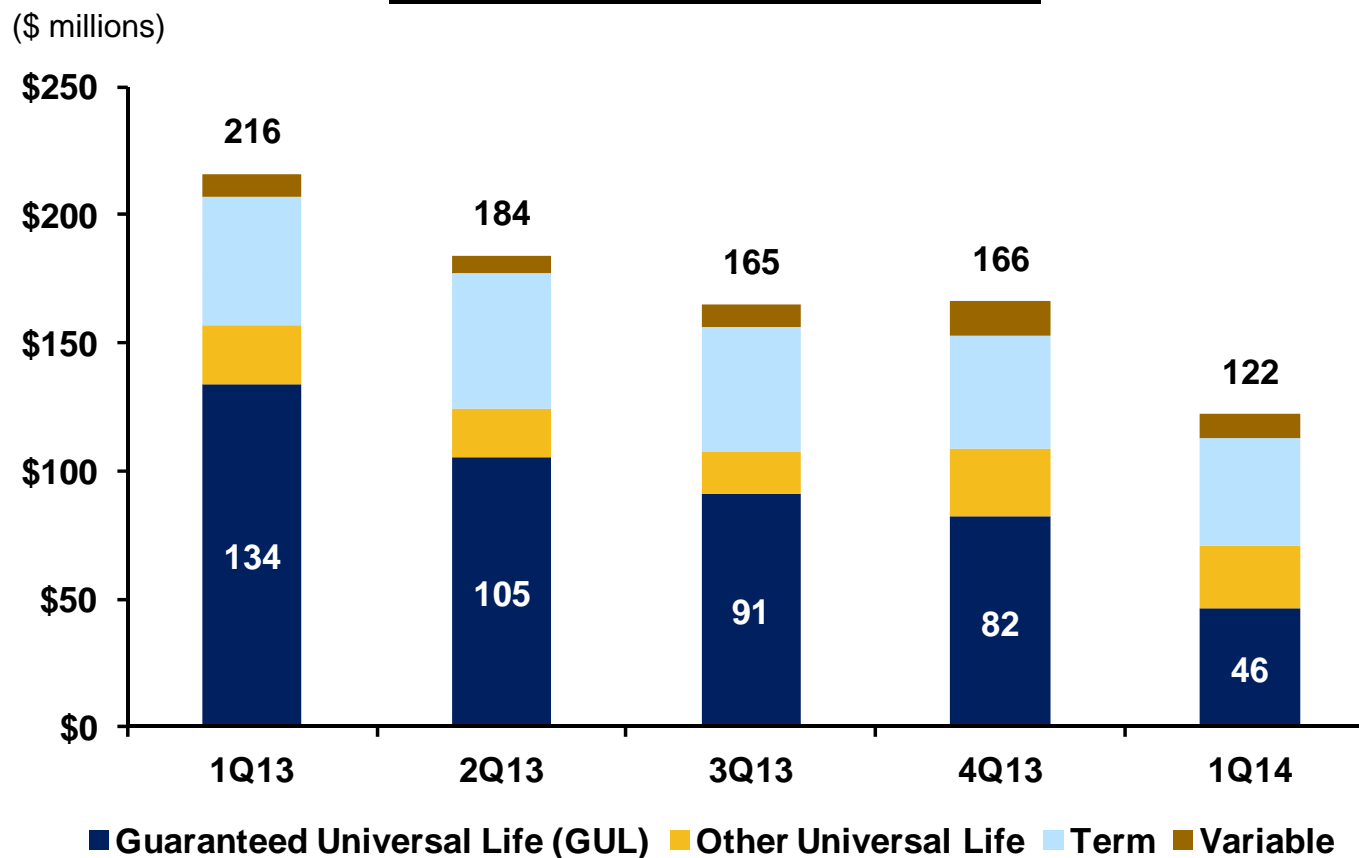
	Individual Life	Group Insurance
First Quarter 2014		
Reported pre-tax adjusted operating income	\$ 125	\$ 6
Market driven and discrete items ⁽¹⁾	(8)	-
Excluding impact of market driven and discrete items	\$ 133	\$ 6
First Quarter 2013		
Reported pre-tax adjusted operating income	\$ 137	\$ 9
Market driven and discrete items ⁽¹⁾	(8)	-
Excluding impact of market driven and discrete items	\$ 145	\$ 9

1) As disclosed in company earnings releases.

INDIVIDUAL LIFE SALES TREND



Annualized New Business Premiums



U.S. INDIVIDUAL LIFE AND GROUP INSURANCE DIVISION



(\$ millions)

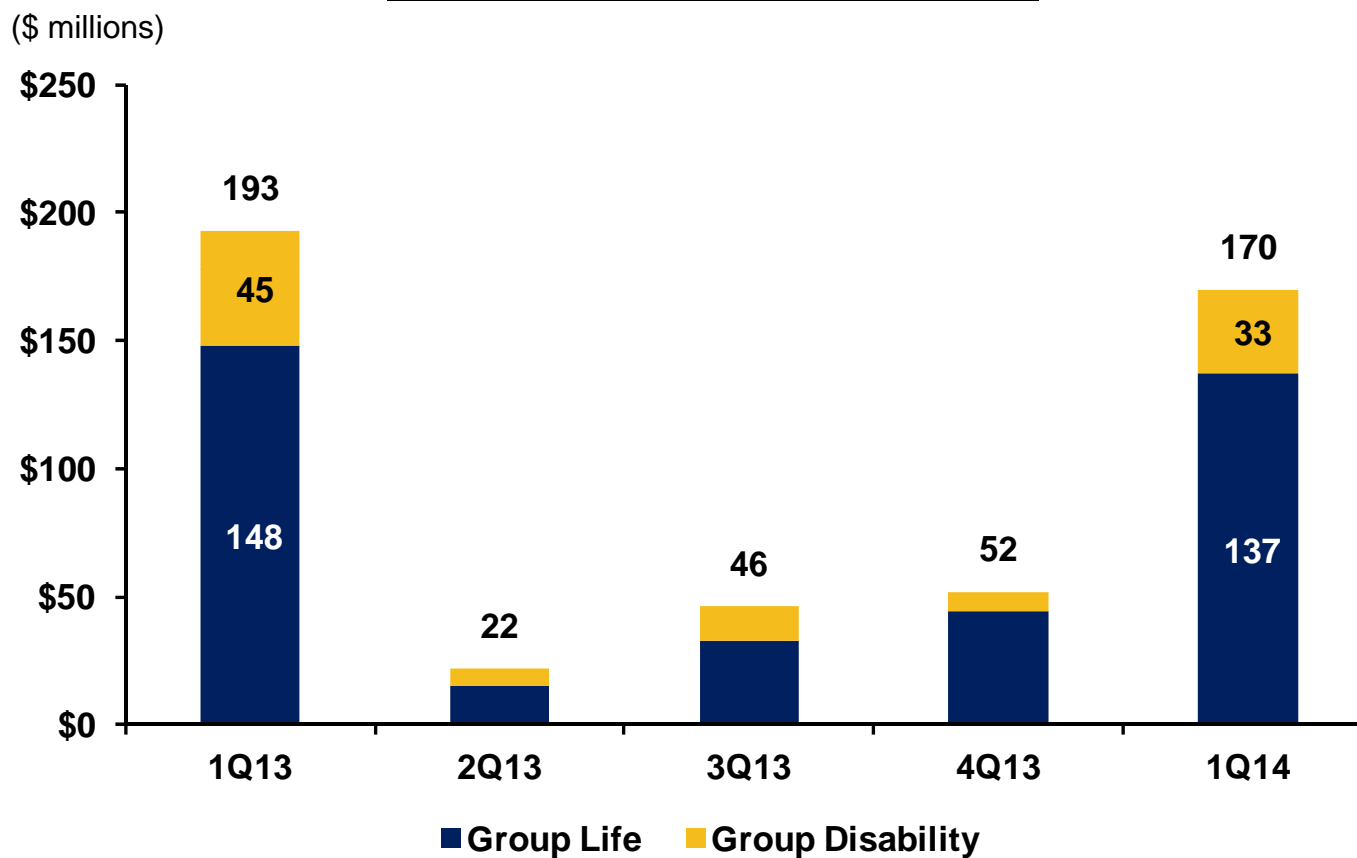
	Individual Life	Group Insurance
First Quarter 2014		
Reported pre-tax adjusted operating income	\$ 125	\$ 6
Market driven and discrete items ⁽¹⁾	(8)	-
Excluding impact of market driven and discrete items	\$ 133	\$ 6
First Quarter 2013		
Reported pre-tax adjusted operating income	\$ 137	\$ 9
Market driven and discrete items ⁽¹⁾	(8)	-
Excluding impact of market driven and discrete items	\$ 145	\$ 9

1) As disclosed in company earnings releases.

GROUP INSURANCE SALES TRENDS



Annualized New Business Premiums



INTERNATIONAL INSURANCE DIVISION



(\$ millions)

	Life Planner Operations	Gibraltar Life & Other Operations
First Quarter 2014		
Reported pre-tax adjusted operating income	\$ 419	\$ 418
Market driven and discrete items ⁽¹⁾	(16)	-
Excluding impact of market driven and discrete items	\$ 435	\$ 418
First Quarter 2013		
Reported pre-tax adjusted operating income	\$ 422	\$ 455
Market driven and discrete items ⁽¹⁾	-	63
Excluding impact of market driven and discrete items	\$ 422	\$ 392

1) As disclosed in company earnings releases.

INTERNATIONAL INSURANCE DIVISION



(\$ millions)

	Life Planner Operations	Gibraltar Life & Other Operations
First Quarter 2014		
Reported pre-tax adjusted operating income	\$ 419	\$ 418
Market driven and discrete items ⁽¹⁾	(16)	-
Excluding impact of market driven and discrete items	\$ 435	\$ 418
First Quarter 2013		
Reported pre-tax adjusted operating income	\$ 422	\$ 455
Market driven and discrete items ⁽¹⁾	-	63
Excluding impact of market driven and discrete items	\$ 422	\$ 392

1) As disclosed in company earnings releases.

INTERNATIONAL INSURANCE DIVISION

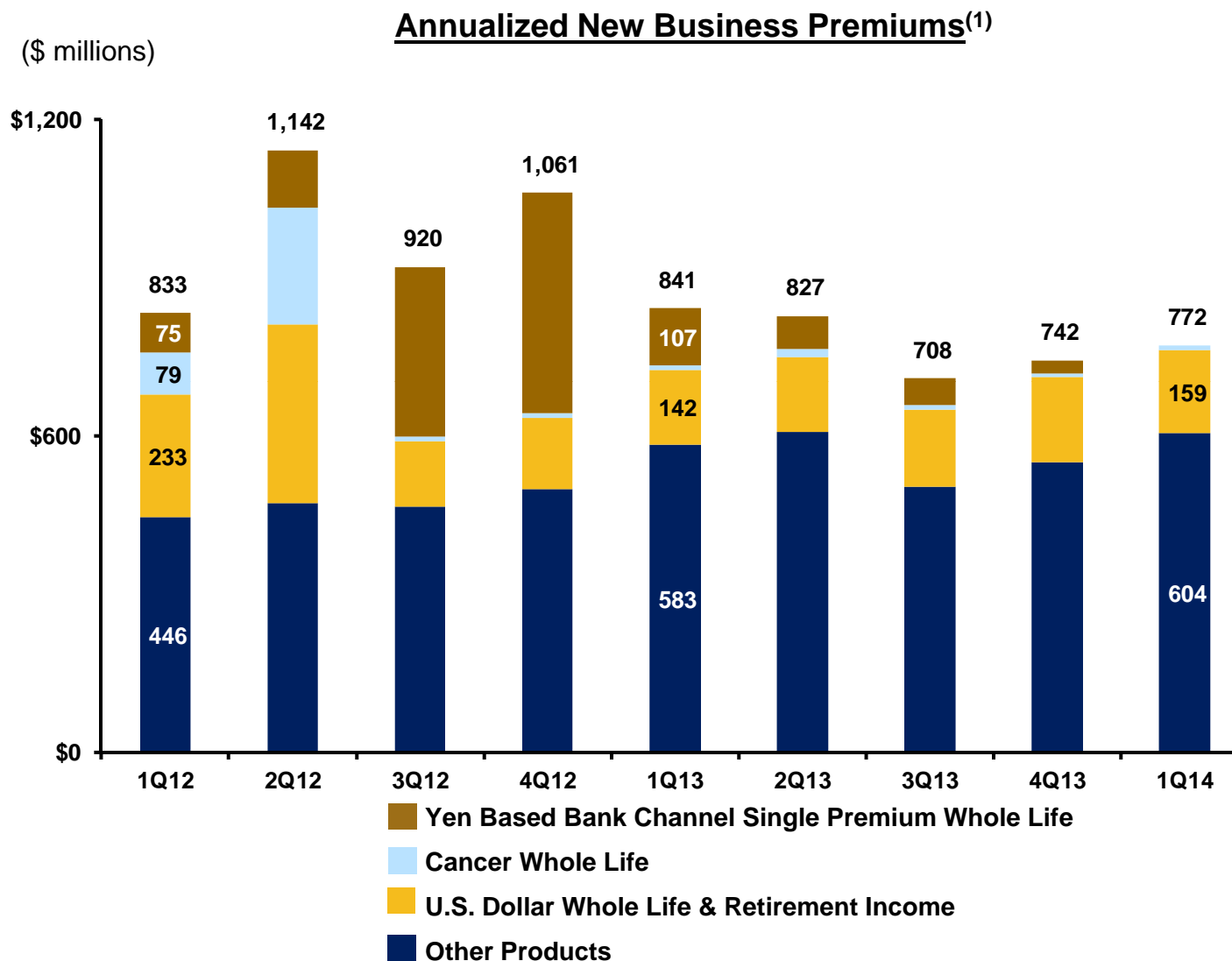


(\$ millions)

	Life Planner Operations	Gibraltar Life & Other Operations
First Quarter 2014		
Reported pre-tax adjusted operating income	\$ 419	\$ 418
Market driven and discrete items ⁽¹⁾	(16)	-
Excluding impact of market driven and discrete items	\$ 435	\$ 418
First Quarter 2013		
Reported pre-tax adjusted operating income	\$ 422	\$ 455
Market driven and discrete items ⁽¹⁾	-	63
Excluding impact of market driven and discrete items	\$ 422	\$ 392

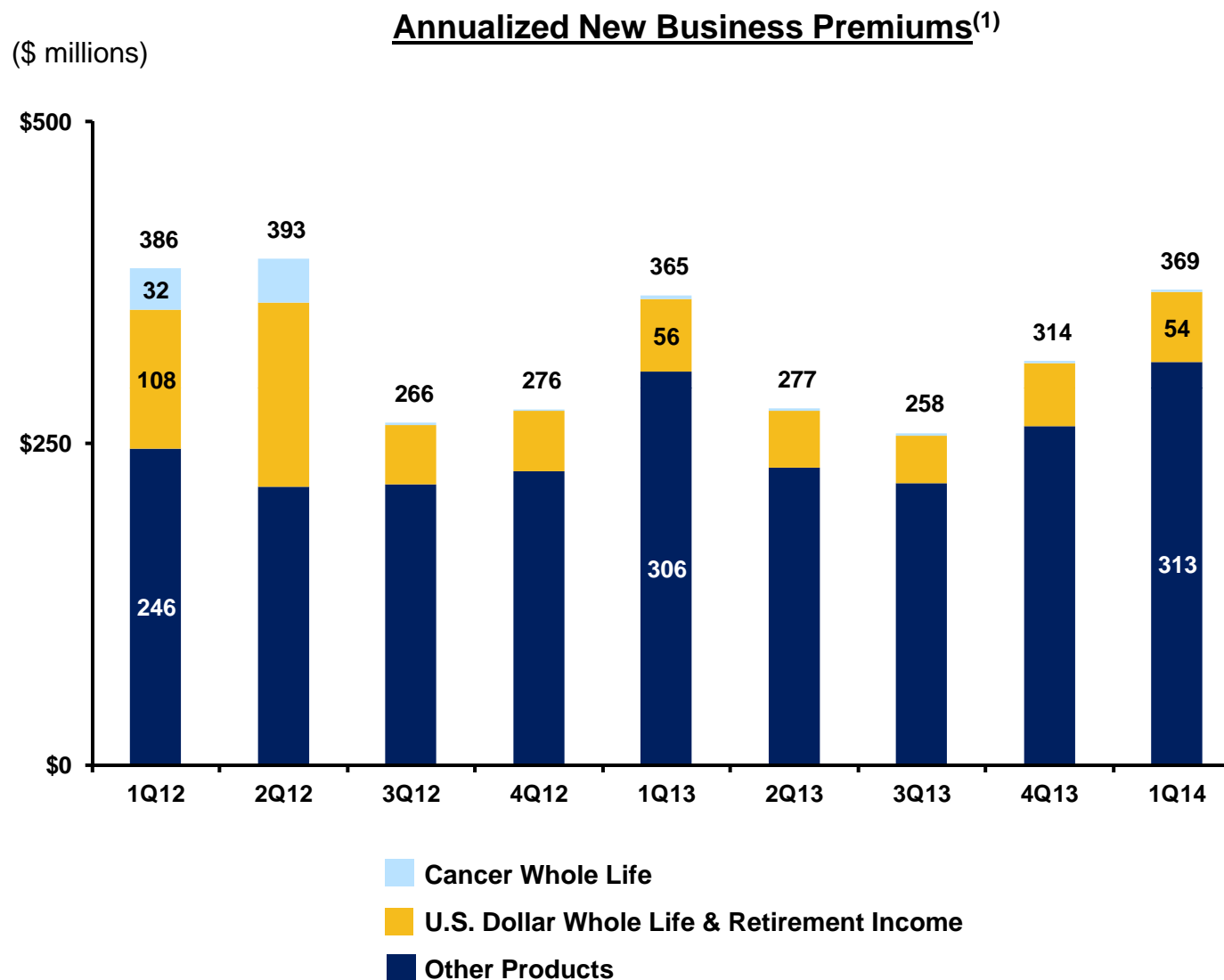
1) As disclosed in company earnings releases.

INTERNATIONAL INSURANCE SALES TREND



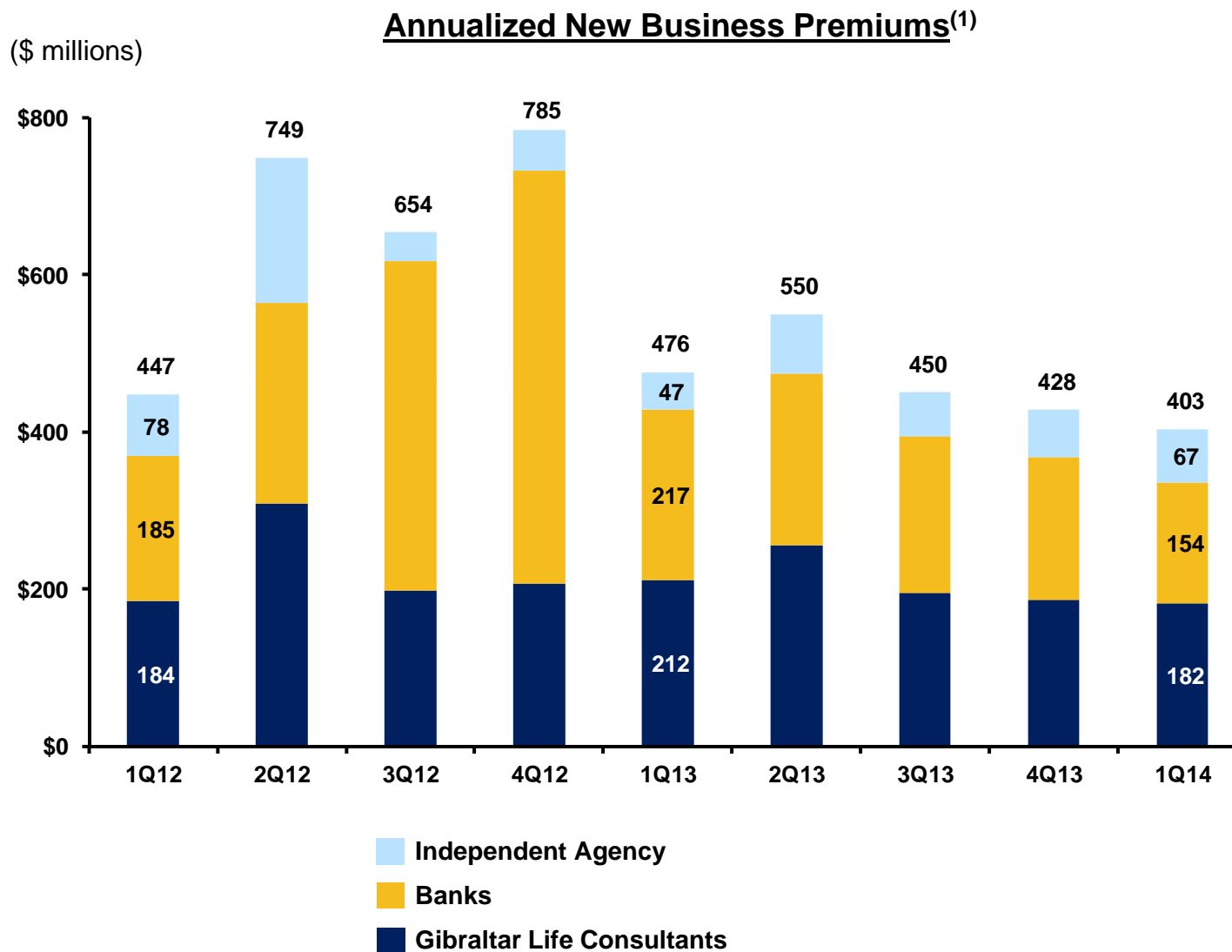
1) Foreign denominated activity translated to U.S. dollars at uniform exchange rates for all periods presented, including Japanese Yen 82 per U.S. dollar, and Korean won 1,150 per U.S. dollar. U.S. dollar-denominated activity is included based on the amounts as transacted in U.S. dollars.

INTERNATIONAL INSURANCE – LIFE PLANNER SALES TREND



1) Foreign denominated activity translated to U.S. dollars at uniform exchange rates for all periods presented, including Japanese Yen 82 per U.S. dollar, and Korean won 1,150 per U.S. dollar.

INTERNATIONAL INSURANCE – GIBRALTAR LIFE SALES TREND



1) Foreign denominated activity translated to U.S. dollars at uniform exchange rates for all periods presented, including Japanese Yen 82 per U.S. dollar.

CORPORATE & OTHER OPERATIONS



(\$ millions)

	First Quarter 2014	First Quarter 2013
Reported pre-tax adjusted operating income	\$ (342)	\$ (314)
Market driven and discrete items ⁽¹⁾	-	(11)
Excluding impact of market driven and discrete items	\$ (342)	\$ (303)

1) As disclosed in company earnings releases.

FINANCIAL STRENGTH AND FLEXIBILITY HIGHLIGHTS INSURANCE OPERATIONS



Risk Based Capital Ratio (“RBC”) ⁽¹⁾	Target	December 31, 2013
		456%
Prudential Insurance	400%	Estimated March 31, 2014
		Above Target

Solvency Margin Ratio	Target	December 31, 2013
Prudential of Japan ⁽²⁾	600% - 700%	772%
Gibraltar Life ⁽²⁾⁽³⁾	600% - 700%	937%

- 1) The inclusion of RBC measures is intended solely for the information of investors and is not intended for the purpose of ranking any insurance company or for use in connection with any marketing, advertising or promotional activities.
- 2) Based on Japanese statutory accounting and risk measurement standards applicable to regulatory filings as of December 31, 2013.
- 3) Gibraltar consolidated basis.

FINANCIAL STRENGTH AND FLEXIBILITY HIGHLIGHTS CAPITAL CAPACITY AND LIQUIDITY POSITION



March 31, 2014

Estimated On Balance Sheet Capital Capacity⁽¹⁾

Total Available:
>\$4 Billion
Readily Deployable:
~\$1.5 Billion

Parent Company Cash and Short Term Investments⁽²⁾

\$3.2 Billion

- 1) For the Financial Services Businesses; based on targeted Risk Based Capital ("RBC") ratio of 400% for Prudential Insurance and equivalent levels of capital at other insurance operating entities.
- 2) Net of outstanding commercial paper and cash held in an intra-company liquidity account at PFI.



PRUDENTIAL FINANCIAL, INC.

FIRST QUARTER 2014 EARNINGS CONFERENCE CALL PRESENTATION

QUESTIONS AND ANSWERS

MAY 8, 2014

FORWARD-LOOKING STATEMENTS



Certain of the statements included in this presentation constitute forward-looking statements within the meaning of the U. S. Private Securities Litigation Reform Act of 1995. Words such as “expects,” “believes,” “anticipates,” “includes,” “plans,” “assumes,” “estimates,” “projects,” “intends,” “should,” “will,” “shall” or variations of such words are generally part of forward-looking statements. Forward-looking statements are made based on management’s current expectations and beliefs concerning future developments and their potential effects upon Prudential Financial, Inc. and its subsidiaries. There can be no assurance that future developments affecting Prudential Financial, Inc. and its subsidiaries will be those anticipated by management. These forward-looking statements are not a guarantee of future performance and involve risks and uncertainties, and there are certain important factors that could cause actual results to differ, possibly materially, from expectations or estimates reflected in such forward-looking statements, including, among others: (1) general economic, market and political conditions, including the performance and fluctuations of fixed income, equity, real estate and other financial markets; (2) the availability and cost of additional debt or equity capital or external financing for our operations; (3) interest rate fluctuations or prolonged periods of low interest rates; (4) the degree to which we choose not to hedge risks, or the potential ineffectiveness or insufficiency of hedging or risk management strategies we do implement, with regard to variable annuity or other product guarantees; (5) any inability to access our credit facilities; (6) reestimates of our reserves for future policy benefits and claims; (7) differences between actual experience regarding mortality, longevity, morbidity, persistency, surrender experience, interest rates or market returns and the assumptions we use in pricing our products, establishing liabilities and reserves or for other purposes; (8) changes in our assumptions related to deferred policy acquisition costs, value of business acquired or goodwill; (9) changes in assumptions for retirement expense; (10) changes in our financial strength or credit ratings; (11) statutory reserve requirements associated with term and universal life insurance policies under Regulation XXX and Guideline AXXX; (12) investment losses, defaults and counterparty non-performance; (13) competition in our product lines and for personnel; (14) difficulties in marketing and distributing products through current or future distribution channels; (15) changes in tax law; (16) economic, political, currency and other risks relating to our international operations; (17) fluctuations in foreign currency exchange rates and foreign securities markets; (18) regulatory or legislative changes, including the Dodd-Frank Wall Street Reform and Consumer Protection Act; (19) inability to protect our intellectual property rights or claims of infringement of the intellectual property rights of others; (20) adverse determinations in litigation or regulatory matters and our exposure to contingent liabilities, including in connection with our divestiture or winding down of businesses; (21) domestic or international military actions, natural or man-made disasters including terrorist activities or pandemic disease, or other events resulting in catastrophic loss of life; (22) ineffectiveness of risk management policies and procedures in identifying, monitoring and managing risks; (23) effects of acquisitions, divestitures and restructurings, including possible difficulties in integrating and realizing projected results of acquisitions; (24) interruption in telecommunication, information technology or other operational systems or failure to maintain the security, confidentiality or privacy of sensitive data on such systems; (25) changes in statutory or U.S. GAAP accounting principles, practices or policies; (26) Prudential Financial, Inc.’s primary reliance, as a holding company, on dividends or distributions from its subsidiaries to meet debt payment obligations and the ability of the subsidiaries to pay such dividends or distributions in light of our ratings objectives and/or applicable regulatory restrictions; and (27) risks due to the lack of legal separation between our Financial Services Businesses and our Closed Block Business. Prudential Financial, Inc. does not intend, and is under no obligation, to update any particular forward-looking statement included in this presentation.

See “Risk Factors” included in Prudential Financial, Inc.’s Annual Report on Form 10-K for discussion of certain risks relating to our businesses and investment in our securities.

Prudential Financial, Inc. of the United States is not affiliated with Prudential PLC which is headquartered in the United Kingdom.

NON-GAAP MEASURES



This presentation includes references to “adjusted operating income.” Adjusted operating income is a non-GAAP measure of performance of our Financial Services Businesses. Adjusted operating income excludes “Realized investment gains (losses), net,” as adjusted, and related charges and adjustments. A significant element of realized investment gains and losses are impairments and credit-related and interest rate-related gains and losses. Impairments and losses from sales of credit-impaired securities, the timing of which depends largely on market credit cycles, can vary considerably across periods. The timing of other sales that would result in gains or losses, such as interest rate-related gains or losses, is largely subject to our discretion and influenced by market opportunities as well as our tax and capital profile.

Realized investment gains (losses) within certain of our businesses for which such gains (losses) are a principal source of earnings, and those associated with terminating hedges of foreign currency earnings and current period yield adjustments are included in adjusted operating income. Adjusted operating income excludes realized investment gains and losses from products that contain embedded derivatives, and from associated derivative portfolios that are part of a hedging program related to the risk of those products. Adjusted operating income also excludes gains and losses from changes in value of certain assets and liabilities relating to foreign currency exchange movements that have been economically hedged or considered part of our capital funding strategies for our international subsidiaries, as well as gains and losses on certain investments that are classified as other trading account assets.

Adjusted operating income also excludes investment gains and losses on trading account assets supporting insurance liabilities and changes in experience-rated contractholder liabilities due to asset value changes, because these recorded changes in asset and liability values are expected to ultimately accrue to contractholders. Trends in the underlying profitability of our businesses can be more clearly identified without the fluctuating effects of these transactions. In addition, adjusted operating income excludes the results of divested businesses, which are not relevant to our ongoing operations. Discontinued operations, which is presented as a separate component of net income under GAAP, is also excluded from adjusted operating income.

We believe that the presentation of adjusted operating income as we measure it for management purposes enhances understanding of the results of operations of the Financial Services Businesses by highlighting the results from ongoing operations and the underlying profitability of our businesses. However, adjusted operating income is not a substitute for income determined in accordance with GAAP, and the adjustments made to derive adjusted operating income are important to an understanding of our overall results of operations. The schedules on the following pages provide a reconciliation of adjusted operating income for the Financial Services Businesses to income from continuing operations in accordance with GAAP.

The information referred to above, as well as the risks of our businesses described in our Annual Report on Form 10-K for the year ended December 31, 2013, should be considered by readers when reviewing forward-looking statements contained in this presentation. Additional historical information relating to our financial performance is located on our Web site at www.investor.prudential.com.

RECONCILIATIONS BETWEEN ADJUSTED OPERATING INCOME AND THE COMPARABLE GAAP MEASURE



(\$ millions)

	1Q13	1Q14
Financial Services Businesses after-tax adjusted operating income	\$ 1,072	\$ 1,137
Reconciling items:		
Realized investment gains (losses), net, and related charges and adjustments	(3,003)	(8)
Investment gains (losses) on trading account assets supporting insurance liabilities, net	95	101
Change in experience-rated contractholder liabilities due to asset value changes	(143)	(43)
Divested businesses	29	73
Equity in earnings of operating joint ventures and earnings attributable to noncontrolling interests	(34)	11
Total reconciling items, before income taxes	(3,056)	134
Income taxes, not applicable to adjusted operating income	(1,237)	39
Total reconciling items, after income taxes	(1,819)	95
Income (loss) from continuing operations (after-tax) of Financial Services Businesses before equity in earnings of operating joint ventures	(747)	1,232
Equity in earnings of operating joint ventures, net of taxes and earnings attributable to noncontrolling interests	11	(11)
Income (loss) from continuing operations attributable to Prudential Financial, Inc.	(736)	1,221
Earnings attributable to noncontrolling interests	35	11
Income (loss) from continuing operations (after-tax) of Financial Services Businesses	(701)	1,232
Income (loss) from discontinued operations, net of taxes	1	4
Net income (loss) of Financial Services Businesses	(700)	1,236
Less: Income attributable to noncontrolling interests	35	11
Net income (loss) of Financial Services Businesses attributable to Prudential Financial, Inc.	\$ (735)	\$ 1,225

RECONCILIATIONS FOR INDIVIDUAL ANNUITIES PRE-TAX ADJUSTED OPERATING INCOME EXCLUDING MARKET DRIVEN AND DISCRETE ITEMS



(\$ millions)

	1Q13	2Q13	3Q13	4Q13	1Q14
Individual Annuities pre-tax adjusted operating income	\$ 372	\$ 400	\$ 821	\$ 492	\$ 388
Reconciling items:					
Unlockings and experience true-ups ⁽¹⁾	62	75	150	108	(21)
Annual review of actuarial assumptions ⁽²⁾	-	-	301	-	-
Sub-total	62	75	451	108	(21)
Individual Annuities pre-tax adjusted operating income excluding market driven and discrete items	\$ 310	\$ 325	\$ 370	\$ 384	\$ 409

1) Includes adjustments to reflect updated estimates of profitability based on market performance in relation to our assumptions.

2) Includes refinements of reserves and amortization of deferred policy acquisition and other costs.