



# Commit & Deliver

## PROGRESS AGAINST OUR THREE-YEAR STRATEGY

ANNOUNCEMENT — SEPTEMBER 24, 2002

PROGRESS TO DATE — MARCH 31, 2003

### FOCUS ON THE CORE

Improve Chiquita Fresh  
Restructure Chiquita  
Processed Foods  
(vegetable canning business)  
Divest non-core businesses

- Reached definitive agreement to sell vegetable canning business
- Sold non-core assets: five ships and two distribution companies

### DRIVE BETTER PERFORMANCE

Reduce costs significantly  
Grow top line moderately  
Maintain EU market position  
Increase financial flexibility

- Launched performance improvement programs
- Ended subsidy to Armuelles, Panama, division and negotiating its sale
- Purchased and beginning to restructure Atlanta AG, our largest European customer
- Added new directors with consumer products and international trade expertise

### STRENGTHEN BALANCE SHEET

Reduce debt  
Leverage existing assets into new businesses  
Pay dividends/Buy back stock

- Reduced debt by \$137 million from March 2002 to year-end
- Completed and pending 2003 acquisitions and divestitures would add net capacity to further reduce debt by at least \$125 million

## 2003 - 2005 ANNUAL COST REDUCTION GOALS

(IN MILLIONS)	2003	2004	2005
Gross cost reduction, September 2002 plan	\$ 45	\$ 90	\$ 150
Less sale of vegetable canning business	(5)	(25)	(40)
Gross cost reduction, excluding vegetable canning business	40	65	110
Potential industry offsets <sup>1</sup>	(25)	TBD	TBD
Net cost reductions from programs	15	TBD	70
One-time implementation costs	(10-15)	(10-15)	(10-15)

(1) Industry offsets include increased prices for purchased goods and services and events beyond the company's control, such as floods and storms. In 2003, we currently expect offsets of \$25 million from higher costs for purchased fruit, fuel and paper.

## Dear Stakeholders:

In March 2002, Chiquita's emergence from bankruptcy gave us the opportunity to remake this 104-year-old company. Relieved of \$700 million of debt and accrued interest and \$60 million of annual interest expense, the new Chiquita began with a stronger balance sheet and a new, well-qualified board of directors. Following a thorough top-to-bottom review of the company's operations, we unveiled in September 2002 a new strategy to rebuild Chiquita. As a company, we have committed to goals and intend to deliver on them. We already have made considerable progress.

### **2002 FINANCIAL RESULTS**

In accordance with generally accepted accounting principles (GAAP) for companies emerging from Chapter 11 restructuring, Chiquita's 2002 financial statements do not combine the results of the Predecessor Company, prior to March 31, 2002, and those of the Reorganized Company, after March 31, 2002, for the full year. However, for simplicity and clarity, this letter discusses certain financial results on a combined basis. The box at the bottom of the following page describes these combined results in GAAP terms.

Net sales for 2002 on a combined basis totaled \$2.0 billion, up six percent from 2001. While the initial impact of our cost-reduction programs, launched in the fourth quarter 2002, will not be felt until 2003, combined operating income rose to \$75 million in 2002, from \$33 million the prior year. The 2002 results benefited from a \$34 million decrease in depreciation resulting from fresh-start accounting upon our emergence from Chapter 11. On a combined basis in 2002, Chiquita reported a net loss of \$385 million, which included financial restructuring charges of \$286 million and a \$145 million write-down of goodwill.

2002

**Assess & Launch New Action Plan**

- Emerge from bankruptcy with “fresh start”
- Assess operations in detail
- Launch new strategy

2003

**Reduce Costs**

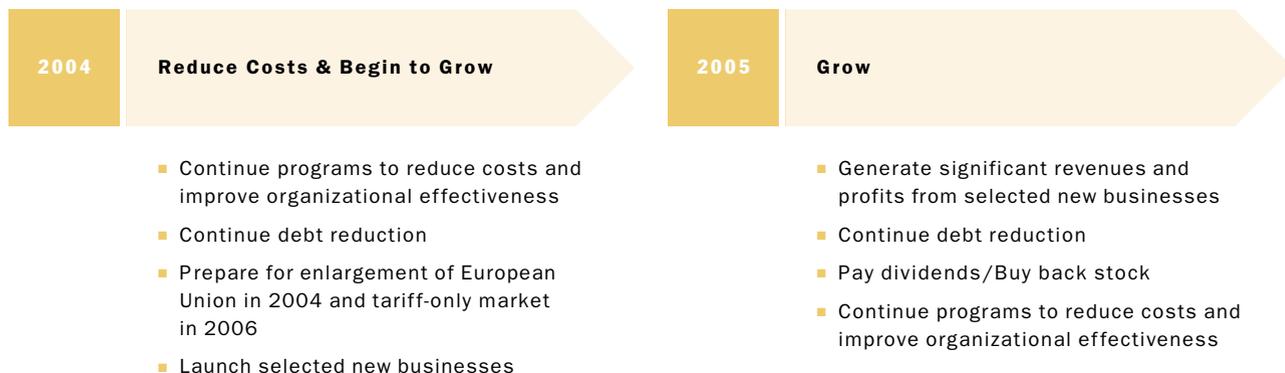
- Implement programs to reduce costs and improve organizational effectiveness
- Divest non-core or unproductive assets
- Pay down debt
- Plant seeds for new business growth

In 2001, Chiquita reported a net loss of \$119 million, which included \$34 million in financial restructuring charges. Benefiting from decreased depreciation and interest expense, net income for the Reorganized Company was \$13 million for the nine months ended Dec. 31, 2002, compared with a loss of \$123 million for the same nine months in 2001.

Overall, 2002 was a year of transition for Chiquita, and our financial performance did not show significant improvement beyond what was enabled by the bankruptcy reorganization. We are on the right track to rebuild the company, but we recognize there will be setbacks and new challenges. In 2002, we had major floods in the spring and again in the late fall. We had a strike in Honduras and high costs in Armuelles, Panama. Prices fell abnormally in North America and Europe in the second half. Our vegetable canning business, which we have agreed to sell, had a weak processing season. Our job is to manage through these and other challenges without reducing our resolve or commitment to build a great enterprise.

Certain figures presented in this letter combine results of the Predecessor Company for the three months ended March 31, 2002, with the results of the Reorganized Company for the nine months ended Dec. 31, 2002. The Castellini Group and Progressive Produce, which were sold in December 2002 and January 2003, respectively, are treated as discontinued operations and are excluded from net sales and operating income. Where combined results are used, following are the associated GAAP financial results for the Predecessor Company and Reorganized Company:

- Net sales for the Predecessor Company for the three months ended March 31, 2002, were \$547 million, while net sales for the Reorganized Company for the nine months ended Dec. 31, 2002, were \$1.4 billion.
- Operating income for the Predecessor Company for the three months ended March 31, 2002, was \$42 million, while operating income for the Reorganized Company for the nine months ended Dec. 31, 2002, was \$32 million.
- The net loss for the Predecessor Company for the three months ended March 31, 2002, was \$398 million. Net income for the Reorganized Company for the nine months ended Dec. 31, 2002, was \$13 million.



## OUR STRATEGY

Our top-to-bottom review confirmed the company’s many strengths: the power of the Chiquita brand, our superb logistics network, our proprietary ripening technology and the cost competitiveness of most of our banana operations. However, it was obvious that our farms in Armuelles posed a significant challenge. Chiquita’s weak financial results underscored the need to reduce costs and to begin leveraging our strengths into profitable growth beyond our core banana operations.

While we tackled our immediate cost and productivity challenges, we also developed a new strategy to increase shareholder value significantly over the next three years and to position Chiquita for long-term success. The strategy is simple and measurable:

- Focus on the core, by divesting non-core assets;
- Drive better performance, by reducing costs significantly and increasing organizational effectiveness;
- Strengthen the balance sheet and profitably invest the cash generated, by reducing debt, leveraging existing assets into new businesses, and eventually, paying dividends or buying back stock.

**Here’s what we’ve done to focus on the core.** We began by divesting non-core assets, selling two produce distribution companies in the United States and five ships. Proceeds from those sales, including assumed debt, totaled \$106 million. In March 2003, we announced our largest divestiture – a definitive agreement to sell our vegetable canning business

to Seneca Foods Corp. for \$125 million in cash and stock, plus the assumption of debt, which was \$81 million at Dec. 31, 2002. The sale, which is subject to regulatory approval, will enable Chiquita to pay down its debt significantly. It will also enable management to concentrate all of its attention on Chiquita's core fresh produce business.

**Here's what we're doing to drive better performance.** In the latter half of 2002, we began a number of programs aimed at increasing productivity and organizational effectiveness as well as reducing overhead and purchasing costs. We originally committed to eliminate \$150 million in overall costs and, after potential industry offsets, deliver \$100 million of net cost reductions by 2005. With the completion of the pending sale of our vegetable canning business, our 2005 targets will become \$110 million of gross cost reductions and \$70 million in net cost reductions after industry offsets, as illustrated in the chart on the inside front cover.

In 2003, we have targeted gross annual cost reductions of \$40 million, excluding our canning business. Those reductions will be offset by one-time implementation costs of \$10-\$15 million and by higher market prices for purchased goods, including fruit, fuel and paper.

From an operations perspective, the most pressing productivity issue we faced in 2002 was our banana division in Armuelles. Since 1997, strikes and inefficient work practices there have cost Chiquita more than \$90 million, compared to the cost of equivalent volume of fruit from other owned and purchased sources. It was clear that Chiquita could no longer tolerate such losses, and in July, we announced our decision to either restructure or exit this division. At the start of 2003, we ceased subsidizing losses at the Armuelles operation.

We have been pursuing the sale of our farms to worker-owned cooperatives, with Chiquita continuing to purchase fruit at market prices under long-term contracts. This sale would result in \$18 million in annualized savings. We have been negotiating in good faith with the union, local cooperatives and the Panamanian government, which has been supportive of our position. We believe our solution is fair, responsible and in the best interests of the company, investors, employees and the community. If we do not reach an agreement soon, we will leave Armuelles and purchase fruit from other sources.

Another challenge – and opportunity – that we identified in 2002 was our stake in Atlanta AG of Germany, one of the largest fresh produce distributors in Europe and Chiquita's largest customer there for many years. Atlanta has been underperforming, largely because of the distraction of unprofitable ventures outside its core markets. By exchanging loans for Atlanta's underlying equity interests, we were able to acquire ownership in a virtually cashless transaction that closed in March 2003. To boost Atlanta's profitability and maximize the value of our investment, we hired as president Peter Jung, who brings extensive restructuring, food industry and consumer products expertise. We have already begun streamlining Atlanta's distribution network, selling certain assets and reducing its debt. The acquisition of Atlanta increased Chiquita's debt by approximately \$65 million and will increase our consolidated revenues on an annualized basis by about \$1.1 billion.

**Here's what we've done to strengthen our balance sheet.** Given the volatile nature of the banana industry and Chiquita's leverage, we place a high priority on reducing debt and increasing financial flexibility. We established a goal of reducing total debt to

\$400 million by 2005. We made excellent progress in 2002, cutting debt by \$137 million in the nine months ended Dec. 31, 2002, from \$654 million upon emerging from bankruptcy. The net effect of our completed and pending 2003 acquisitions and divestitures will be to increase our capacity to reduce debt by at least \$125 million. This will be in addition to our ability to repay debt from operating cash flow.

**Here's what we're doing to invest cash profitably.** Our clear commitment is to transform Chiquita into a profitable and growing fresh produce business and increase long-term shareholder value. Debt reduction is our first priority in deploying cash from asset sales and operations. As we reach our debt targets, we will invest in potential growth opportunities that leverage the Chiquita brand and the company's strategic strengths into related businesses, such as other whole and value-added fruit. We expect to plant the seeds for selected new businesses in 2003, to increase our efforts in 2004 and to begin generating significant revenue and profit contributions in 2005. As our cash-generation ability permits, the board will consider returning cash to shareholders through dividends and/or stock buybacks.

**Here's what we've done to add independent expertise to our board.** Important to building a highly successful Chiquita is having a board of directors with exemplary leadership, experience in consumer products and expertise in international trade. Since our last annual report, we are pleased to have welcomed Durk Jager, former chairman and chief executive officer of Procter & Gamble; Jaime Serra, Mexico's former secretary of finance and secretary of trade and industry; and Steven Stanbrook, president of S.C. Johnson

Asia-Pacific and recent president of S.C. Johnson Europe, Africa and the Middle East. The willingness of business leaders of this caliber to join Chiquita, particularly at this time of intense scrutiny of corporate governance, is a testament to the company's integrity, strength and potential. Our board is committed to leadership in corporate governance practices. I deeply appreciate the dedication and hard work of all of our directors.

We wish to extend a special tribute to Carl H. Lindner, Jr., who retired from our board in May 2002 after a quarter-century of service. Carl served for many years as chairman and CEO. His vision and tireless efforts on behalf of the company, particularly for eight years during the ultimately successful struggle to bring about reform of the European Union's banana import regime, were unmatched in our company's history.

**Here's what we're doing to improve corporate responsibility.** In 2002, Chiquita again demonstrated its commitment to high environmental and social standards. During the year, all Chiquita-owned farms earned re-certification to the strict environmental standards of the Rainforest Alliance, an international conservation organization. In March 2003, independent auditors certified our banana farms in Costa Rica, which employ more than 2,500 people, to Social Accountability International's SA8000 labor standard. Our Costa Rican division is the first major agricultural operation in Central America to earn this certification. Our corporate responsibility reports also continue to earn recognition for their honesty, transparency and clear performance measurement. Our first report was ranked best in the world among food companies by SustainAbility and the United Nations Environmental Program, and our second report shared the first-ever

award for outstanding sustainability reporting from a coalition of more than 80 environmental and investment groups. I encourage you to review our corporate responsibility reports at [www.chiquita.com](http://www.chiquita.com).

We are committed to managing Chiquita to the highest standards of integrity and propriety in all our affairs, from our farms to our boardroom. Our achievements are a great source of pride among our employees.

We have confidence in Chiquita's turnaround. With the power of the Chiquita brand, the clarity of our goals and the commitment of our employees, we will make Chiquita into a world-class leader. Though we may experience temporary setbacks from agricultural, weather, currency, political and global business risks, I am confident we will prevail and deliver on our commitments.

Sincerely,

A handwritten signature in black ink, appearing to read "Cyrus F. Freidheim, Jr.", written in a cursive style.

**CYRUS F. FREIDHEIM, JR.**

CHAIRMAN AND CHIEF EXECUTIVE OFFICER

APRIL 10, 2003





# Q & A

INTERVIEW WITH CYRUS FREIDHEIM

*Chairman and Chief Executive Officer*

“Accountability, flexibility and cost effectiveness are the cornerstones of our new organization, which is leaner and more focused.”

Q & A

1.

A YEAR AFTER EMERGING FROM BANKRUPTCY, HOW'S THE TURNAROUND GOING?

The bankruptcy reorganization provided us with an opportunity to remake Chiquita. In my letter to stakeholders, I laid out what we committed to do and what we have delivered to date. We are proud of those accomplishments...but we have just started.

We emerged from bankruptcy in need of new direction. Our team has developed a strategy for building Chiquita into a profitable, growing leader in its core fresh produce businesses. In 2003 and 2004, we will build a strong foundation for a highly cost-competitive, innovative, financially flexible company. By 2005, our plan is to add profits from new businesses by leveraging our brand and current capabilities.

The task in 2002 was clear: Emerge successfully from bankruptcy, set a new direction, launch the programs necessary for rebuilding, restructure the portfolio and reduce debt. Most important, we needed to recognize we would face setbacks and challenges – and we did – but we would not be deterred.

Rebuilding takes time to do right. We are changing our organization, our systems, our approach to market, our relationships with our customers and consumers as well as our cost structure. We recognize that leadership must be earned. There is no magic wand. Rather, the necessary building blocks are a sound strategy and a team of highly competent, innovative people working together with a common purpose. We believe the elements essential to our success are in place.

Q & A

2.

**WHAT KIND OF COMPANY IS CHIQUITA GOING TO BE WITHOUT THE VEGETABLE CANNING BUSINESS?**

The banana is the world’s most popular fruit, and Chiquita has the most recognized brand. We are No. 1 in Europe in bananas market share and a close No. 2 in North America. We intend to be the world leader by raising the category to new levels through product innovation, merchandising, promotion, new channels and new sources.

Bananas are central to our history and to our future, but we are not going to be a pure banana company.

Without the vegetable canning business, we will be more vulnerable to the volatility of the banana industry, which is why we are expanding into other fresh produce businesses. Growing such businesses leverages our core competencies, assets, logistics capabilities – and, most important, our brand. Our research has consistently demonstrated the power and reach of the Chiquita brand. Chiquita is one of the top 10 food brands in the world in terms of recognition and respect. The attributes consumers associate with Chiquita (quality, healthy, nutritious, fresh) extend well, particularly to other fresh produce.

We will offer products for which we can provide a consistent supply of superior quality, predominantly on a year-round basis. We have begun using the Chiquita brand on several fresh products, including melons, grapes, peaches, nectarines, pineapples, avocados, grapefruit, kiwis, limes and a small line of vegetables. Atlanta AG, a recent acquisition that is one of the largest fresh fruit distributors in Europe, gives us the capability to expand the volume and varieties of Chiquita-branded produce.

Our goal is to expand our non-banana fresh produce businesses by at least 15-20 percent in 2003.

Q & A

3.

**WHAT ARE MAJOR CHALLENGES FACING CHIQUITA, AND HOW ARE YOU ADDRESSING THEM?**

Chiquita is a global company, with operations in more than 40 countries and sales in 60 nations around the world. There are many challenges inherent in our business and in emerging from Chapter 11 over a year ago. I will address four.

First, we need to continue rebuilding Chiquita’s credibility with the financial and investment community. We have a new board and a new CEO, but a change at the top isn’t enough. We have to earn credibility. How? Our philosophy is simple: “Commit to goals and deliver on them consistently.” That’s what we’re doing. We’ve laid out a strategy with clear targets, and our stakeholders can track our progress. As we deliver, we build credibility.

Second, we must stop the losses at our farms in Armuelles, Panama, which I discussed at length in my letter. We have developed a solution that balances the interests of all stakeholders. We are close to a conclusion.

Third, our business is subject to significant volatility. We face storms, strikes, plant diseases, fluctuating prices and exchange rates, consolidation of retailers and tough competition. Our challenge is to manage our finances so that we remain vibrant regardless of what hits us. Our solution is to reduce our debt and improve our free cash flow sufficiently to provide the necessary financial flexibility.

Fourth, the European Union is expected to expand to 25 member states in May 2004 with the addition of 10 central and eastern European countries. This will increase the EU’s banana import quota. The size of the increase and the rules for distributing additional quota licenses will be announced this year. We cannot predict the impact EU enlargement will have on the company, market conditions or prices. However, we are working with governmental authorities to press for fair enlargement rules for bananas. We have also taken a number of commercial steps to prepare for enlargement, including building up our presence and market share in the new member states.



#### WHY ARE YOU CONTINUING TO INVEST IN CORPORATE RESPONSIBILITY?

Chiquita started with the Better Banana Project in Latin America in partnership with the Rainforest Alliance, an international conservation organization, in 1992. The objective was to dramatically improve the impact of banana farms on the environment. Then, in 1998, Chiquita took on corporate responsibility as a major priority following years of criticism from nongovernmental organizations and the media. Management decided to turn around the company's reputation. That led to dialogue with our critics, measurement against strict third-party social standards, and transparent reporting of our performance.

Today, 100 percent of Chiquita's owned farms are certified by the Rainforest Alliance, and two of our joint venture farms in the Philippines became the first in Asia to achieve Rainforest Alliance certification. We are also making significant progress with independent growers; in 2002, 46 percent of the bananas we purchased also came from Rainforest Alliance-certified farms, up from 33 percent the prior year.

In December 2002, independent auditors certified our banana farms in Costa Rica to the strict SA8000 labor standard, and our divisions in Colombia and Bocas, Panama, are on course to earn certification later in 2003. We are working toward SA8000 certification of all Chiquita-owned banana divisions.

In delivering on our corporate responsibility goals, we have gone from being a target of criticism to a focal point of praise. We could not buy that kind of turnaround in corporate reputation. We can only earn it, by committing to high standards and living up to them. While we have had some financial benefits, we continue to invest in corporate responsibility because it is the right thing to do.



#### HOW DO YOU TRANSFORM A COMPANY INTO A HIGH-PERFORMANCE CULTURE?

In my experience with a wide variety of organizations around the world, creating a high-performance culture always starts at the top. Management needs to commit to and communicate goals, set high expectations, assure the necessary tools are available at every level, reward performance rather than tenure and instill a winning spirit.

We committed to the strategy and goals that we laid out in September 2002. They have been communicated widely to employees and built into the plans and objectives of managers throughout Chiquita. Employee teams from across the company led our cost-reduction and productivity-improvement projects. We set high expectations.

Accountability, flexibility and cost effectiveness are the cornerstones of our new organization, which is leaner and more focused. Chiquita's new structure is also more appropriate for a company with a single primary business unit. For example, we are consolidating all the financial functions into one global group instead of decentralized, regionally based systems. We have unified our supply chain organization to oversee all areas from packing stations to markets. We have put human resources capabilities at the point of need.

We are installing the tools that employees need to succeed. Chiquita has lacked integrated systems to collect, analyze and report key performance metrics. We are replacing more than 100 systems used around the world today with global transaction processing technology.

We have changed our compensation systems to align the interests of our managers with those of shareholders. For our most senior managers, over half of their compensation is now at risk unless company and business unit financial targets are met. No one received performance bonuses in 2002 because we did not meet our goals. We have tied a significant portion of their compensation to share price performance through options and restricted stock. We also extended a new pay-for-performance bonus program to nonmanagement employees in 2002.

Taken together, these efforts are building a high-performance culture that I'm confident will make Chiquita successful for years to come.



# Q & A

## INTERVIEW WITH BOB KISTINGER

*President and Chief Operating Officer, Chiquita Fresh Group*

“We are working to shift the retailers’ focus from the price they pay for bananas to the profits they make by selling Chiquita.”

“As a result of the strength of our brand...we have recently won important annual and multiyear business in Europe and North America from several global retailers, including our largest customer Wal-Mart.”

Q & A

1.

**WHAT IS YOUR MARKET STRATEGY FOR THE BANANA BUSINESS IN NORTH AMERICA AND EUROPE?**

We are confident that our increased customer focus will be the key to our growth and success in all markets. Through consolidation, major retail chains continue to grow in both size and importance. That's been the case in North America for years, and we see it now in Europe, where discount chains are becoming a bigger factor. We continue to realize a significant premium in Europe, where we are the market leader.

In both markets, we are working to shift the retailers' focus from the price they pay for bananas to the profits they make by selling Chiquita. Bananas are one of the most important products for supermarkets, accounting for as much as 1.5 percent of total profit. We help retailers increase the volume of bananas they sell by satisfying consumers' primary purchase motivation, which is consistent, superior quality and color. We work with retailers on supply chain best practices, in-store promotions and merchandising programs that help them achieve lower costs and higher banana sales. We are committed to enhance the value of the world's most popular banana brand with targeted trade and consumer advertising.

Our value-added services have resulted in Chiquita being selected as the banana category captain by several of the top 25 retailers in the United States. For four consecutive years, in a *Progressive Grocer* survey of retail executives, we have been recognized as a category management leader for driving customer profits in fresh produce.

As a result of the strength of our brand, quality, service, category management expertise and corporate responsibility standards, we have recently won important annual and multiyear business in Europe and North America from several global retailers, including our largest customer Wal-Mart.

Q & A

2.

**IS PRODUCTIVITY IMPROVING IN THE BANANA DIVISIONS? WHERE ARE THE BEST PRODUCTIVITY OPPORTUNITIES?**

Improving farm productivity is complex. It requires both increasing yields in production and reducing waste in harvesting and packing. We are implementing numerous changes in planting, irrigation, drainage, pest and disease control, and other agricultural practices. We are also improving our harvesting and packing methods so we waste less fruit. Everyone in the production organization is focused on these practices, including farm workers. Part of our effort involves generating, testing and implementing waste-reduction ideas from our workers and supervisors.

Productivity in farming is primarily dependent on people executing good practices consistently. The biggest impact on Chiquita's productivity has come as a result of improved labor relations. In 2001, we signed an agreement with the IUF (International Union of Foodworkers) and COLSIBA, a coalition of Latin American banana unions. As a result of this agreement, we have improved communications, resolved labor conflicts more quickly and introduced new, more flexible work practices that benefit both productivity and quality.

Though it presents a difficult labor issue, part of our targeted increase will come from exiting the Armuelles, Panama, division, where we haven't been cost competitive for years as an owned-farm operator. Instead, we are negotiating to sell that operation to worker-owned cooperatives under long-term purchase fruit contracts. That represents our single biggest opportunity in the short term to improve production costs.

Productivity on our company-owned farms increased by 5 percent in 2002, excluding the gain from restoring production in Armuelles after a long 2001 strike. By 2005, we plan a 20 percent productivity improvement over 2002 levels. We expect a 7 percent increase from our owned farms in 2003.



Q & A

3.

WHAT ARE YOU DOING TO IMPROVE QUALITY?  
HOW IS IT WORKING?

Superior quality has been the hallmark of the Chiquita brand for many years and one of the main reasons consumers prefer our bananas. We have taken significant steps recently to raise our quality to the next level.

In 2002, we created a single global organization with the responsibility for quality practices across the entire supply chain: the tropics, logistics and the markets. Our results show that we are on the right track. Our largest retail customers are recognizing our improvements in quality, which we believe were a significant factor in some of our recent contract successes.

Our new quality control system focuses on proactively correcting any problems as they occur in the supply chain, thereby significantly reducing quality complaints from our customers. For example, premature banana ripening has long been a primary cause of dissatisfaction. By measuring and addressing all warning signs of premature ripening from harvest through delivery, we improve customer satisfaction.

In the past, we measured quality by the amount of claims we received from customers. Now we measure each step of the supply chain against clear performance metrics. The results have been excellent, and I'm convinced we have yet to see the full benefit of it in the marketplace.

Q & A

4.

WHAT IS INVOLVED IN CHIQUITA'S UNIQUE  
BANANA RIPENING PROGRAM?

Bananas are harvested, loaded on refrigerated ships and sent to their destinations when they're still green. Typically, they turn yellow during a five-day process in traditional ripening rooms owned by retailers or distributors.

Chiquita has developed a patented process, called low-temperature ripening (LTR), that delivers a more uniform color than traditional ripening. The LTR process starts when the bananas are on the ships. Once the fruit reaches its destination, it only needs two days in traditional ripening rooms to achieve peak color. Bananas ripened this way not only have more uniform color, but they also have an extended shelf life.

Consumer studies show that a critical decision driver for shoppers buying bananas is the color of the fruit. Retailers also pay more for Chiquita-ripened bananas. Over the next three years, we expect to significantly increase our business in higher margin yellow bananas in North America. In some key European markets, where we already sell a large amount of our volume yellow, we are also beginning to introduce low-temperature ripening.





## Integrity

- We live by our Core Values.
- We communicate in an open, honest and straightforward manner.
- We conduct business ethically and lawfully.

## Respect

- We treat people fairly and respectfully.
- We recognize the importance of family in the lives of our employees.
- We value and benefit from individual and cultural differences.
- We foster individual expression, open dialogue and a sense of belonging.

## Opportunity

- We believe the continuous growth and development of our employees is key to our success.
- We encourage teamwork.
- We recognize employees for their contributions to the company's success.

## Responsibility

- We take pride in our work, in our products and in satisfying our customers.
- We act responsibly in the communities and environments in which we live and work.
- We are accountable for the careful use of all resources entrusted to us and for providing appropriate returns to our shareholders.

### OUR COMPANY

Chiquita Brands International is a leading international marketer, producer and distributor of high-quality fresh and processed foods. Chiquita has marketed bananas, its best-known product, for more than 100 years. The company emerged from Chapter 11 bankruptcy reorganization in March 2002 and announced in March 2003 an agreement to sell its vegetable canning business, which represented approximately 20 percent of company revenues in 2002.

### FINANCIAL HIGHLIGHTS

The figures below, except for total assets, exclude Castellini Group and Progressive Produce, sold in December 2002 and January 2003 respectively, and are presented as discontinued operations in the company's Consolidated Financial Statements.

(\$ IN MILLIONS)	REORGANIZED COMPANY		PREDECESSOR COMPANY	
	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002	YEAR ENDED DECEMBER 31, 2001	YEAR ENDED DECEMBER 31, 2000
Net sales	1,443	547	1,882	1,893
Operating income	32	42	33	26
Interest expense <sup>1</sup>	33	9	120	125
Depreciation and amortization <sup>2</sup>	27	20	86	92
Operating cash flow	51	11	93	(4)
Capital expenditures <sup>3</sup>	44	5	28	54
Total assets <sup>2,4</sup>	1,642	1,779	2,262	2,417
Total debt <sup>1</sup>	517	626	1,250	1,321
Shareholders' equity	629	613	449	583

(1) On March 19, 2002, pursuant to its Plan of Reorganization, the parent company reduced its total debt and accrued interest by more than \$700 million.

(2) In connection with the company's emergence from Chapter 11 bankruptcy, \$545 million of property, plant and equipment write-downs were taken as of March 31, 2002, which was the primary cause of a significant reduction in depreciation and amortization expense in the following nine months.

(3) Capital expenditures for the nine months ended December 31, 2002 included \$14 million to purchase a ship formerly under operating lease to the company. The 2000 amount included \$20 million for the rehabilitation of banana farms in Honduras and Guatemala which were destroyed or damaged by Hurricane Mitch in late 1998.

(4) Assets of discontinued operations were \$10 million at December 31, 2002, \$70 million at March 31 2002, \$113 million at December 31, 2001 and \$120 million at December 31, 2000.

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## STATEMENT OF MANAGEMENT RESPONSIBILITY

The financial information presented in this Annual Report is the responsibility of Chiquita Brands International, Inc. management, which believes that it presents fairly the Company's consolidated financial position and results of operations in accordance with generally accepted accounting principles.

The Company has a system of internal accounting controls, supported by formal financial and administrative policies. This system is designed to provide reasonable assurance that the financial records are reliable for preparation of financial statements and that assets are safeguarded against losses from unauthorized use or disposition. Management reviews these systems and controls at least quarterly to assess their effectiveness. In addition, the Company has a system of disclosure controls and procedures designed to ensure that material information relating to the Company and its consolidated subsidiaries is made known to Company representatives who prepare and are responsible for the Company's financial statements and periodic reports filed with the Securities and Exchange Commission. The effectiveness of these disclosure controls and procedures is reviewed quarterly by management, including the Company's Chief Executive Officer and Chief Financial Officer. Management will modify and improve these systems and controls as a result of the reviews or as changes occur in business conditions, operations or reporting requirements.

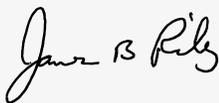
The Company's worldwide internal audit function, which reports to the Audit Committee, reviews the adequacy and effectiveness of controls and compliance with policies.

The Audit Committee of the Board of Directors consists solely of directors who are considered independent under applicable New York Stock Exchange rules, and at least one member of the Audit Committee has been determined by the Board of Directors to be an "audit committee financial expert" as defined by SEC rules. The Audit Committee reviews the Company's financial statements and periodic reports filed with the SEC, as well as the Company's accounting policies and internal controls. In performing its reviews, the Committee meets periodically with the independent auditors, management and internal auditors, both together and separately, to discuss these matters.

The Audit Committee engages Ernst & Young, an independent auditing firm, to audit the financial statements and express an opinion thereon. The scope of the audit is set by Ernst & Young, following review and discussion with the Audit Committee. Ernst & Young has full and free access to all Company records and personnel in conducting its audits. Representatives of Ernst & Young meet regularly with the Audit Committee, with and without members of management present, to discuss their audit work and any other matters they believe should be brought to the attention of the Committee.



**CYRUS F. FREIDHEIM, JR.**  
*Chief Executive Officer*



**JAMES B. RILEY**  
*Chief Financial Officer*



**WILLIAM A. TSACALIS**  
*Chief Accounting Officer*

*To the Board of Directors and Shareholders of Chiquita Brands International, Inc.*

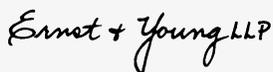
We have audited the accompanying consolidated balance sheets of Chiquita Brands International, Inc. as of December 31, 2002 (Reorganized Company) and 2001 (Predecessor Company), and the related consolidated statements of income, shareholders' equity, and cash flow for the nine months ended December 31, 2002 (Reorganized Company), the three months ended March 31, 2002 (Predecessor Company), and the years ended December 31, 2001 and 2000 (Predecessor Company). These financial statements, appearing on pages 34 to 62, are the responsibility of the Company's management. Our responsibility is to express an opinion on those financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Chiquita Brands International, Inc. at December 31, 2002 and 2001, and the consolidated results of its operations and its cash flows for the nine month period ended December 31, 2002, the three month period ended March 31, 2002, and the years ended December 31, 2001 and 2000, in conformity with accounting principles generally accepted in the United States.

As more fully described in Note 2 to the consolidated financial statements, effective March 19, 2002, the Company emerged from protection under Chapter 11 of the U.S. Bankruptcy Code pursuant to a Reorganization Plan that was confirmed by the Bankruptcy Court on March 8, 2002. In accordance with AICPA Statement of Position 90-7, the Company adopted "fresh start" accounting whereby its assets, liabilities and new capital structure were adjusted to reflect estimated fair value at March 31, 2002. As a result, the consolidated financial statements for the periods subsequent to March 31, 2002 reflect the Reorganized Company's new basis of accounting and are not comparable to the Predecessor Company's pre-reorganization consolidated financial statements.

Additionally, as discussed in Note 1, in 2002 the Company changed its method of accounting for goodwill and other intangible assets.



**ERNST & YOUNG LLP**

*Cincinnati, Ohio*

*February 11, 2003, except for Notes 3, 8 and 11, for which the date is March 28, 2003*

MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS

OPERATIONS

This analysis of operations presents and addresses Chiquita's operating results on the basis used by the Company to evaluate its business segments, and should be read in conjunction with the segment information presented in Note 16 to the Consolidated Financial Statements.

The Company's emergence from Chapter 11 bankruptcy proceedings in March 2002 resulted in a new reporting entity and the adoption of fresh start reporting (see Notes 1 and 2 to the Consolidated Financial Statements). Generally accepted accounting principles do not permit combining the results of the Reorganized Company with those of the Predecessor Company in the Consolidated Financial Statements. Accordingly, the Consolidated Statement of Income does not present results for the twelve months ended December 31, 2002. However, in order to provide investors with useful information and to facilitate understanding of 2002 results in the context of the annual prior year financial information presented, the following table combines net sales and operating income of the Predecessor Company for the three months ended March 31, 2002 and of the Reorganized Company for the nine months ended December 31, 2002. The only significant impact of fresh start reporting on operating income is that it was the primary cause of a \$38 million decrease in 2002 depreciation and amortization expense compared to 2001.

(IN THOUSANDS)	COMPANY	COMPANY	REORGANIZED	PREDECESSOR	COMBINED	YEAR ENDED DECEMBER 31, 2001	YEAR ENDED DECEMBER 31, 2000
			PREDECESSOR COMPANY	NINE MONTHS ENDED DECEMBER 31, 2002			
<b>Net sales</b>							
	Fresh Produce		\$1,109,442	\$ 438,080	\$1,547,522	\$1,431,971	\$1,426,931
	Processed Foods		333,607	108,910	442,517	450,197	466,436
	Total net sales		\$1,443,049	\$ 546,990	\$1,990,039	\$1,882,168	\$1,893,367
<b>Segment operating income</b>							
	Fresh Produce		\$ 48,426	\$ 41,049	\$ 89,475	\$ 52,436	\$ 15,452
	Processed Foods		6,090	1,252	7,342	8,709	30,540
	Unusual items		(22,134)	—	(22,134)	(27,870)	(20,060)
	Total operating income		\$ 32,382	\$ 42,301	\$ 74,683	\$ 33,275	\$ 25,932

The Company evaluates the performance of its business segments based on operating income before unusual items. As a result of the pending divestiture of the Company's vegetable canning operations (see Note 3 to the Consolidated Financial Statements) and the acquisition of Scipio/Atlanta in the first quarter of 2003 (see Note 8), the Company intends to re-evaluate its reportable segments, including the measurements used to evaluate segment results internally. The Company expects that, in 2003, it will begin including certain items in segment operating income that historically have been excluded from management's evaluation of the business segments, such as charges associated with floods, severance costs and other unusual items.

*Net Sales*

Fresh Produce net sales for the year ended December 31, 2002 increased 8% versus 2001 due to favorable exchange rates, increased banana volume in Europe and increased volume of bananas and other fresh fruits in North America, partially offset by lower local banana pricing in both Europe and North America. Processed Foods net sales for 2002 decreased by 2% compared to 2001, as lower sales volume was partially offset by increased pricing.

Fresh Produce net sales in 2001 were comparable to 2000, as higher banana pricing and volume were offset by the effect of weak European currencies and the deconsolidation of the Company's Australian operations in the second quarter of 2000. Processed Foods net sales decreased in 2001 primarily as a result of the sale of California Day-Fresh Foods, Inc. in the second quarter of 2000.

### *Operating Income*

The improvement in Fresh Produce segment operating income in 2002 resulted from a \$37 million benefit from the strengthening of major European currencies against the U.S. dollar, \$20 million of import license savings, higher profits of approximately \$12 million from the Company's Asia Pacific operations due to higher banana prices, a \$13 million improvement from higher sales volume and reduced costs for other fresh produce, and a \$29 million decrease in depreciation and amortization expense primarily as a result of the Company's financial restructuring. These improvements were partially offset by a \$50 million effect of lower local banana pricing in the Company's North American and European banana operations, higher advertising costs of \$17 million, and a \$7 million decline in results of Scipio/Atlanta, the Company's German distributor and equity investee, in part due to a \$3 million tax settlement. Additional profit from higher banana sales volume was offset by higher tropical production costs.

Core European average local banana prices for 2002 were 6% lower than the prior year, on 6% higher volume. The lower pricing resulted partly from an increase in volume of bananas sold under second labels (such as Consul) and particularly strong retail pricing pressure in the United Kingdom. In Central and Eastern Europe and Mediterranean countries, average local banana prices increased 4% on volume that increased 6.2 million boxes, or 66%, compared to 2001.

In North America, banana pricing for 2002 was 5% lower than 2001 on comparable volume, primarily as a result of lower pricing on sales to non-contract customers, which accounted for approximately one-third of the Company's North American volume.

In the Asia Pacific region, where the Company operates through joint ventures and has a relatively small presence, a 21% local banana price increase generated a \$12 million earnings improvement in 2002.

Tropical production costs adversely impacted 2002 Fresh Produce segment operating income by approximately \$20 million compared to the prior year, primarily as a result of lower productivity in Honduras and high costs associated with the Armuelles, Panama division. During 2002, a higher portion of bananas was sourced from the high-cost Armuelles division than in 2001. In the 2001 fourth quarter, fruit sourced from this division was minimal as a result of a labor strike, and was replaced by lower cost fruit from more efficient sources. Beginning January 1, 2003, the Company ceased funding the deficits incurred by the Armuelles division. There are adequate funds to operate for a brief period while the Company continues to work toward a resolution with the Panamanian government, the union, and worker-owned cooperatives. However, the Armuelles union has threatened to strike. If a viable long-term solution cannot be negotiated before funds run out, the Company will not continue operating in Armuelles. The Company still expects to have sufficient access to cost-competitive, high-quality bananas in the event Armuelles is closed.

In the Processed Foods segment, the 2001 and 2002 harvests, both of which were below expected levels, resulted in a less efficient utilization of plant capacity and higher unit costs for product sold in 2002. The resulting higher costs of \$16 million, along with the effect of lower sales volume, were mostly offset by a 3% improvement in pricing and a \$9 million reduction in depreciation and amortization expense as a result of the Company's financial restructuring.

Fresh Produce segment operating income improved in 2001 as compared to 2000 primarily as a result of higher European banana pricing and volume, the benefits of which more than offset a substantial negative impact on earnings of weak European currencies in relation to the U.S. dollar. The Company's Processed Foods operating results declined in 2001 primarily due to lower pricing on canned vegetables throughout the year, as the Company and industry were reducing inventory levels.

Unusual items included in operating income for the past three years are as follows:

- In 2002, \$12 million of charges and write-downs incurred by Scipio/Atlanta, the Company's German distributor and equity investee, which were primarily related to severance, asset write-downs and costs associated with the closure of poor performing units, and the disposal of non-core assets. The Company completed its acquisition of Scipio/Atlanta in the first quarter of 2003 and may undertake additional restructuring activities with respect to Scipio/Atlanta to further improve and synergize its operations with those of Chiquita. 2002 unusual items also included \$5 million associated with flooding in Costa Rica and Panama in early December and \$5 million for severance in connection with the first stage of the Company's strategic cost-reduction programs. Substantially all of these charges are related to the Company's Fresh Produce operations.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

- In 2001, \$28 million of charges primarily associated with the closure of farms, a third quarter labor strike and related labor issues at the Company's Armuelles, Panama banana producing division. During 2001, the Company closed non-competitive farms that represented about 20% of this division.
- In 2000, \$35 million of charges primarily associated with the write-downs of production and sourcing assets in the Fresh Produce operations, including the curtailment in June 2000 of farm rehabilitation in Honduras originally planned following destruction by Hurricane Mitch in 1998. These charges were partially offset by a \$15 million gain on the sale of California Day-Fresh Foods, Inc., a processor and distributor of natural fresh fruit and vegetable juices that was part of the Company's Processed Foods operations.

### *Interest, Financial Restructuring and Taxes*

Net interest expense in 2002 was \$39 million, which was \$74 million lower than the prior year. Parent company interest expense decreased by \$60 million as a result of the significant reduction in parent company debt from the Company's financial restructuring. The subsidiaries' net interest expense decrease of \$14 million resulted from lower interest rates and lower average debt outstanding.

Financial restructuring items totaled a net charge of \$286 million for the quarter ended March 31, 2002. See "Critical Accounting Policies and Estimates – Fresh Start Reporting" below and Note 2 to the Consolidated Financial Statements for details of the 2002 charge. During 2001, the Company incurred \$34 million of reorganization costs in connection with its financial restructuring. These costs primarily consisted of professional fees and a write-off of parent company debt issuance costs.

Income taxes consist principally of foreign income taxes currently paid or payable. In 2002, income tax expense includes a \$4 million benefit of a 2002 tax law that changed the calculation of the Company's 2001 U.S. alternative minimum tax liability.

### *Discontinued Operations*

In December 2002, the Company sold its interest in the Castellini group of companies ("Castellini"), a wholesale produce distribution business in the midwestern United States, for approximately \$45 million, consisting of \$21 million in cash plus debt assumed by the buyer. During 2002, Castellini generated income from operations of approximately \$4 million.

In January 2003, the Company sold Progressive Produce Corporation ("Progressive"), a California-based distributor of potatoes and onions, for approximately \$7 million in cash. During 2002, Progressive generated approximately \$1 million of income from operations.

The financial information of both Castellini and Progressive are included as discontinued operations for all years presented in the Consolidated Financial Statements. Discontinued operations for 2002 also includes a \$10 million gain on the sale of Castellini. A gain of approximately \$2 million on the sale of Progressive will be recognized in discontinued operations in the first quarter of 2003.

### *Cumulative Effect of a Change in Method of Accounting*

As of January 1, 2002, the Company adopted Statement of Financial Accounting Standards No. 142 ("SFAS No. 142"), "Goodwill and Other Intangible Assets," as discussed under "Critical Accounting Policies and Estimates" below.

### *Subsequent Events*

In late March 2003, the Company acquired the equity interests in Scipio GmbH & Co. ("Scipio"), a German limited partnership that owns Atlanta AG ("Atlanta"). See Note 8 to the Consolidated Financial Statements for further information.

Chiquita's vegetable canning operations, which represent over 90% of Processed Foods segment sales, are conducted by its subsidiary, Chiquita Processed Foods, L.L.C. ("CPF"). On March 6, 2003, the Company entered into a definitive agreement to sell CPF to Seneca Foods Corporation for approximately \$125 million in cash and stock, plus assumption of CPF debt, which was \$81 million at December 31, 2002. See Note 3 to the Consolidated Financial Statements for further information.

### *Cost-Reduction Initiatives*

In late 2002, the Company initiated a series of global performance-improvement programs with a goal of reducing gross costs by \$150 million per year by the end of 2005. These programs include improvements in farm productivity and canning operations as well as reductions in global purchasing and overhead expenses. The gross cost reductions will be partially offset by one-time implementation costs and increased costs for items such as purchased fruit, fuel and paper. After these offsets, the Company's target is to realize annual cost reductions of \$100 million by 2005, but there can be no guarantee that these reductions will be achieved. The 2005 gross and net cost-reduction goals associated with the Company's canning operations are \$40 million and \$30 million, respectively. If the announced pending sale of CPF is completed, the Company's targets will be reduced accordingly.

## LIQUIDITY AND CAPITAL RESOURCES

### *Parent Company Debt Restructuring*

On March 19, 2002, Chiquita Brands International, Inc. ("CBII"), a parent holding company without business operations of its own, completed its financial restructuring when its pre-arranged Plan of Reorganization under Chapter 11 of the U.S. Bankruptcy Code (the "Plan" or "Plan of Reorganization") became effective.

For financial reporting purposes, the Company used an effective date of March 31, 2002. References in the financial statements and in Management's Discussion and Analysis of Financial Condition and Results of Operations to "Predecessor Company" refer to the Company prior to March 31, 2002. References to "Reorganized Company" refer to the Company on and after March 31, 2002, after giving effect to the issuance of new securities in exchange for the previously outstanding securities in accordance with the Plan, and implementation of fresh start accounting. The securities issued pursuant to the Plan are described below, and the fresh start adjustments are described in "Critical Accounting Policies and Estimates – Fresh Start Reporting."

Pursuant to the Plan, on March 19, 2002, \$861 million of the Predecessor Company's outstanding senior notes and subordinated debentures ("Old Notes") and \$102 million of accrued and unpaid interest thereon were exchanged for \$250 million of 10.56% Senior Notes due 2009 ("New Notes") and 95.5% (38.2 million shares) of newly issued common stock of the Reorganized Company ("New Common Stock"). Previously outstanding preferred, preference and common stock of the Predecessor Company was exchanged for 2% (0.8 million shares) of the New Common Stock as well as 7-year warrants, exercisable at \$19.23 per share, to purchase up to 13.3 million additional shares of New Common Stock. In addition, as part of a management incentive program, certain executives were granted rights to receive 2.5% (1 million shares) of the New Common Stock. At December 31, 2002, 865,950 of these shares had been issued, 34,050 shares had been surrendered in satisfaction of tax withholding obligations, and 100,000 shares were held in a "rabbi trust." Pursuant to the Plan, all outstanding stock options were cancelled, and a new stock option plan was adopted.

CBII's general unsecured creditors (other than the holders of the Old Notes) were not affected by the Chapter 11 bankruptcy proceedings. None of CBII's subsidiaries was a party to the Chapter 11 proceedings. Subsidiaries were able to meet their obligations with their own cash flow and credit facilities, and accordingly, continued to operate normally and without interruption during the Chapter 11 proceedings.

### *Other Liquidity and Capital Resources Information*

Operating cash flow was \$51 million in the nine months ended December 31, 2002, \$11 million in the three months ended March 31, 2002, \$93 million in 2001 and \$(4) million in 2000. The 2001 operating cash flow amount includes a \$78 million benefit from non-payment of interest expense on parent company debt that was later restructured. Cash payments relating to interest expense were \$27 million in the nine months ended December 31, 2002, \$9 million in the three months ended March 31, 2002, \$41 million in 2001 and \$122 million in 2000.

The Company believes that the cash flow generated by operating subsidiaries, the reduction of interest expense provided by the financial restructuring, and its borrowing capacity provide sufficient cash reserves and liquidity to fund the Company's working capital needs, capital expenditures and debt service requirements, including CBII's New Notes.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Capital expenditures were \$44 million for the nine months ended December 31, 2002, \$5 million for the three months ended March 31, 2002, \$28 million in 2001 and \$54 million in 2000. Capital expenditures in 2002 included \$14 million to purchase a ship formerly under operating lease to the Company. The 2000 amount includes \$20 million for the rehabilitation of banana farms in Honduras and Guatemala which were destroyed or damaged by Hurricane Mitch in late 1998.

The following table summarizes the Company's contractual cash obligations associated with debt principal repayments and operating leases at December 31, 2002:

(IN THOUSANDS)	TOTAL	WITHIN 1 YEAR	2-3 YEARS	4-5 YEARS	AFTER 5 YEARS
Long-term debt					
Parent company	\$ 250,000	\$ —	\$ —	\$ —	\$ 250,000
Subsidiaries	236,126	44,323	136,258	37,651	17,894
Notes and loans payable	31,325	31,325	—	—	—
Operating leases	119,299	40,623	55,217	19,849	3,610
	\$ 636,750	\$ 116,271	\$ 191,475	\$ 57,500	\$ 271,504

Total debt at December 31, 2002 was \$517 million versus \$654 million at March 31, 2002 upon CBII's emergence from Chapter 11 bankruptcy. The reduction in debt resulted from operating cash flow and the sale of assets. During 2002, the Company sold assets for \$99 million, including \$54 million from the sale of five ships and \$45 million from the sale of Castellini.

The \$250 million of New Notes mature on March 15, 2009. These Notes were issued by CBII and are not secured by any of the assets of CBII and its subsidiaries. Interest payments of \$13 million on the New Notes are payable semiannually. The indenture for the New Notes contains dividend payment restrictions that, at December 31, 2002, limited the aggregate amount of dividends that could be paid by CBII to approximately \$25 million. The indenture has additional restrictions related to asset sales, incurrence of additional indebtedness, sale-leaseback transactions, and related-party transactions.

In March 2001, the Company's operating subsidiary, Chiquita Brands, Inc. ("CBI"), obtained a three-year secured bank credit facility for up to \$120 million to replace CBII's expiring bank revolving credit agreement. Interest on amounts outstanding under the facility was based on the bank corporate base rate plus 5%, subject to a minimum of 14% per annum. An annual facility fee of 2% of the total credit facility was also payable.

In March 2002, this CBI facility was amended to increase the facility to \$130 million, comprised of a \$70 million term loan and a \$60 million revolving credit facility, and the expiration date was extended to June 2004. Interest on borrowings under the amended facility is based on the prevailing LIBOR rates plus 3.75% or the bank corporate base rate plus 1%, at CBI's option, subject to a minimum annual rate of 6%. The annual facility fee was eliminated, and the Company paid an amendment fee of 5% of the total credit facility. Substantially all U.S. assets of CBI (except for those of subsidiaries with their own credit facilities, such as Chiquita Processed Foods, L.L.C.) are pledged to secure the CBI credit facility. The CBI credit facility is also secured by liens on CBI's trademarks as well as pledges of stock and guarantees by various subsidiaries worldwide. The facility contains covenants that limit the distribution of cash from CBI to CBII, the parent holding company, to amounts necessary to pay interest on the New Notes (provided CBI meets certain liquidity tests), income taxes and permitted CBII overhead. Because of these cash distribution restrictions from CBI to CBII, and because CBII currently has no source of cash except for distributions from CBI, any payment of common stock dividends to Chiquita shareholders would require approval from the CBI facility lenders. Similar approvals would be required for a Company buyback of common stock. The facility also has covenants that require CBI to maintain certain financial ratios related to debt coverage and income, and that limit capital expenditures and investments. Beginning October 2002, monthly principal repayments of \$1.2 million commenced on the term loan. As the term load is repaid, the capacity under the revolving credit portion of the facility increases by the amount of the term loan repayments, except for cases in which the term loan repayments are mandated as a result of specified events, generally sales of major assets. At March 15, 2003, \$50 million was outstanding under the term loan. Under the revolving credit facility, \$16 million was outstanding, \$4 million of capacity had been used to issue letters of credit and \$52 million was available to the Company.

Coinciding with the acquisition of Scipio/Atlanta late in March 2003, the CBI facility was amended and restated to add a new \$65 million term loan to repay Scipio/Atlanta's existing lenders. Interest on the \$65 million loan accrues at the bank corporate base rate plus 3.25%, subject to a minimum of 7.5%. A facility fee of \$2 million was paid. The new loan is secured with pledges of equity of Scipio/Atlanta and its subsidiaries and liens on certain assets of Scipio/Atlanta. This debt is expected to be reduced in the future as a result of the sales of certain assets of Scipio/Atlanta.

Chiquita Processed Foods, L.L.C. ("CPF"), the Company's vegetable canning subsidiary, has a \$135 million senior secured revolving credit facility. Interest under the facility is based on, at the Company's option, either the bank corporate base rate or prevailing LIBOR rates. An annual fee of up to 1/2% is payable on the unused portion of the facility. This facility contains covenants that limit capital expenditures and the payment of dividends by CPF and require CPF to maintain certain financial ratios related to net worth and debt coverage. At March 15, 2003, \$58 million was outstanding under the facility, \$2 million of capacity had been used to issue letters of credit, and \$55 million of borrowings were available to CPF for working capital purposes. Under the terms of this facility, the payment of dividends by CPF was limited to \$4 million.

In January 2003, the Company acquired a ship formerly under operating lease to the Company, adding \$14 million to debt. This was partially offset by a \$6 million reduction to debt from the sale of Progressive, also in January 2003. See Notes 3 and 7 to the Consolidated Financial Statements for a further description of these transactions.

#### CRITICAL ACCOUNTING POLICIES AND ESTIMATES

The Company's significant accounting policies are summarized in Note 1. The additional discussion below addresses:

- the use of fresh start reporting upon the Company's emergence from Chapter 11 proceedings;
- the application of the new accounting standard for goodwill and other intangibles; and
- major judgments used in applying these policies.

#### *Fresh Start Reporting*

The Company's emergence from Chapter 11 bankruptcy proceedings on March 19, 2002 resulted in a new reporting entity and adoption of fresh start reporting in accordance with Statement of Position ("SOP") No. 90-7, "Financial Reporting by Entities in Reorganization Under the Bankruptcy Code." The Consolidated Financial Statements as of and for the quarter ended March 31, 2002 reflect reorganization adjustments for the discharge of debt and adoption of fresh start reporting. Accordingly, the estimated reorganization value of the Company of \$1,280 million, which served as the basis for the Plan approved by the bankruptcy court, was used to determine the equity value allocated to the assets and liabilities of the Reorganized Company in proportion to their relative fair values in conformity with Statement of Financial Accounting Standards No. 141, "Business Combinations."

Financial restructuring items for the quarter ended March 31, 2002, totaling a net charge of \$286 million, resulted from the following:

- Exchange of Old Notes and accrued interest for 95.5% of the New Common Stock and \$250 million of New Notes, resulting in a gain of \$154 million;
- Reduction of property, plant and equipment carrying values by \$545 million, including reduction of the Company's tropical farm assets by \$320 million, shipping vessels by \$158 million, and vegetable canning assets by \$55 million;
- Reduction of long-term operating investments and other asset carrying values by \$186 million;
- Increase in the carrying value of the Chiquita trademark of \$375 million;
- Increase of \$33 million in accrued pension and other employee benefits primarily associated with tropical pension/severance obligations;
- Increase in other liabilities of \$16 million for unfavorable lease obligations;
- Reorganization costs of \$30 million in the first quarter of 2002 primarily associated with professional fees and grants of New Common Stock to certain executives as part of the Chapter 11 restructuring agreement; and

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

- Reduction of \$5 million in long-term assets of subsidiaries that were subsequently classified as discontinued operations.

The fresh start adjustments to the carrying values of the Company's assets and liabilities were based upon the work of outside appraisers, actuaries and financial consultants, as well as internal valuation estimates using discounted cash flow analyses, to determine the relative fair values of the Company's assets and liabilities. Significant valuation assumptions used in fresh start include:

**Tropical farm assets** – An internally generated discounted cash flow analysis was prepared assuming cash inflows based on projected farm productivity and projected per box market prices for bananas purchased from associate producers in the tropics, and assuming cash outflows based on projected costs per box. These net cash flows were discounted at 15%.

**Ships** – The valuation of the ships was provided by an outside appraisal firm.

**Long-term operating investments** – These investments were primarily comprised of equity method investees engaged in the distribution of fresh produce. Valuations were calculated from internally generated discounted cash flow analyses based on projected cash flows obtained from management of the investee, which were discounted at 12% to 15%, depending on the nature and location of the investment.

**Trademark** – The Company's trademark was valued by outside appraisers using a method similar to the December 31, 2002 valuation process described below.

### *Accounting for Goodwill and Other Intangibles*

The Company reviews the carrying values of its intangible assets at least annually. In 2002, the Company conducted its reviews in accordance with Statement of Financial Accounting Standards No. 142 ("SFAS No. 142"), "Goodwill and Other Intangible Assets." Under this standard, goodwill and other intangible assets with an indefinite life are no longer amortized but are reviewed at least annually for impairment. As of January 1, 2002, to give effect to the new standard, the Company recorded a goodwill write-down of \$145 million as a cumulative effect of a change in method of accounting. The write-down resulted from applying the SFAS No. 142 requirement to evaluate goodwill using discounted cash flows rather than the undiscounted cash flow methodology prescribed by the previous standard. The elimination of goodwill amortization results in an annual increase to net income of \$6 million.

### *Review of Carrying Values of Intangibles and Property, Plant and Equipment*

At December 31, 2002, the Company's Chiquita trademark had a carrying value of \$388 million. The value of this asset was established in connection with fresh start reporting in March 2002, and was determined through independent appraisal using a "relief-from-royalty" method. Under SFAS No. 142, the Company is required to support its trademark value on a fair value basis at least annually. The year-end 2002 carrying value was supported by an updated appraisal that indicated that no impairment was present and no write-down was required. A Company-determined revenue growth rate of 3.0% was used in the appraisal. Other assumptions, as determined by the outside appraiser, include a royalty rate of 3.5%, a discount rate of 11.5%, and an income tax rate of 37% applied to the royalty cash flows. The valuation is most sensitive to the royalty rate. A 1/2 percentage point change to the royalty rate could impact the valuation by up to \$40 million.

The Company also reviews the carrying value of its property, plant and equipment when impairment indicators are noted, as prescribed by Statement of Financial Accounting Standards No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," by comparing estimates of undiscounted future cash flows, before interest charges, included in the Company's operating plans with the carrying values of the related assets. These reviews at December 31, 2002 and 2001 did not reveal any instances in which an impairment charge was required.

### *Review of Carrying Values of Long Term Investments*

The Company also reviews the carrying values of its long-term investments at least annually. Substantially all of the investments are privately owned companies or joint ventures that have no publicly traded or readily determinable market value. These reviews are performed to test for the existence of a decline in value below the carrying value of an investee that is other than temporary, which would require a write-down to fair value under the provisions of APB Opinion No. 18, "The Equity Method of Accounting for Investments in Common Stock."

In performing these reviews, the Company considers both qualitative and quantitative factors. Before December 31, 2002, qualitative factors included the long-term nature of these investments and operating interests, their strategic importance and degree of integration in the Company's Fresh Produce operations, and the indirect benefit of these businesses beyond their reported earnings. These indirect benefits could include those derived from an investee serving as a source of fruit that helps sustain existing profitable customer relationships as well as those derived from an investee serving as a distribution channel to extend the sales of Chiquita products to additional customers that might not otherwise be available to the Company. Quantitative factors included the use of undiscounted cash flow analyses. Although these investments were written down by \$170 million to estimated fair value as of March 31, 2002 following fresh start accounting principles appropriate to companies emerging from Chapter 11, no write-down was taken by the Predecessor Company in periods prior to emergence in light of the Company's conclusion, based on the results of the above reviews and the Company's understanding of APB Opinion No. 18, that any decline in value that may have occurred in prior periods was not "other than temporary." As such, no estimation of the fair value of these investments was made at those dates.

The Company disclosed the use of undiscounted cash flows as a critical accounting policy in its 2001 annual report and described the distinction between the use of undiscounted cash flows to support equity method investment carrying values and the use of discounted cash flows in the application of current fair value estimates as part of the implementation of fresh start accounting in anticipation of the Company's emergence from Chapter 11. The Company also presented pro-forma financial information indicating the impact of the fresh start adjustments in the same document.

After discussions with the SEC staff, the Company understands that its methodology of assessing impairment of these investments prior to fresh start accounting was inappropriate, and that a fair value analysis should have been undertaken at earlier times. Had such a review been undertaken, a portion of the write-down taken as of March 31, 2002 might have been recognized in earlier periods.

However, a) the Company emerged from bankruptcy in March 2002 with a new Audit Committee and Board of Directors, which is not able to reliably reassess the judgments made at earlier dates; b) any such adjustments which may have resulted would relate solely to periods prior to the Company's emergence from Chapter 11; c) all such investments were written down to fair value as of March 31, 2002; and d) the Company and its Audit Committee do not believe, in light of the foregoing, that restating the Company's historical financial statements to reflect any adjustments which might have resulted from such a fair value review would be material, or provide valuable information, to investors. For these reasons, the Company is not restating its historical financial statements.

The Company intends to use fair value concepts in evaluating the carrying value of its equity method investments in the future. This change will have no effect on the financial statements of the Reorganized Company as of and for the nine months ended December 31, 2002.

#### *Pension and Tropical Severance Plans*

The Company accounts for its defined benefit pension and tropical severance plans in accordance with Statement of Financial Accounting Standards No. 87, "Employers' Accounting for Pensions," which requires that amounts recognized in financial statements be determined on an actuarial basis. Significant assumptions used in this actuarial calculation include the discount rate, long-term rate of compensation increase, and the long-term rate of return on plan assets. The weighted average discount rate assumptions were 6.5% and 7.0% at December 31, 2002 and 2001 for domestic pension plans, which represents the rate on high quality, fixed income investments in the U.S., such as Moody's Aa-rated corporate bonds. The discount rate assumptions were 9% and 9.25% at December 31, 2002 and 2001 for the tropical severance plans, which represents the rate on high quality, fixed income investments in the Latin American countries in which the Company operates, such as government bonds. The long-term rate of compensation increase was assumed to be 6% for domestic plans for all years presented. In 2002, the long-term rate of compensation increase assumed for foreign plans was lowered from 6% to 5% to reflect the Company's expectations regarding wage increases in the tropics. The long-term rate of return on plan assets was assumed to be 8% for domestic plans for each of the last three years. Actual rates of return have been below this expected rate for the last few years, but annual returns under this long-term rate assumption are inherently subject to year-to-year variability.

A one percentage point change to the discount rate, long-term rate of compensation increase, or long-term rate of return on plan assets affects pension expense by less than \$1 million annually.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### EUROPEAN UNION REGULATORY DEVELOPMENTS

In 1993, the European Union ("EU") implemented a discriminatory quota and license regime governing the importation of bananas into the EU. This regime significantly decreased the Company's banana volume sold into the EU and resulted in significantly decreased operating results for the Company as compared to years prior to the regime's implementation.

During nine years of legal challenges through the World Trade Organization and its predecessor, the EU quota and licensing regime was determined in several rulings to be in violation of the EU's international trade obligations. In April 2001, the European Commission agreed to reform the EU banana import regime. The agreement led to a partial redistribution of licenses for the import of Latin American bananas under a tariff rate quota system for historical operators that went into effect on July 1, 2001 and is to continue through the end of 2005. As a result, the Company has not needed to purchase as many import licenses as were required prior to July 1, 2001 in order to meet its customer demand. The April 2001 agreement also contemplates movement to a tariff-only system starting in 2006, a process which will require future consultations between the EU and the banana supplying interests.

There can be no assurance that the tariff rate quota system will remain unchanged through 2005, that a tariff-only system will be implemented after 2005 or that, if implemented, the tariff levels established will not be adverse to marketers of Latin American bananas, such as the Company. In addition, the Company cannot predict the impact on the banana import regime or on market conditions of the enlargement of the EU by ten member states that is expected to be implemented during 2004 and there can be no assurance that the 2004 enlargement will not have an adverse effect on the Company. For further information, see "Part I, Item 1 – Business" of the Company's Form 10-K.

### EU COMMON CURRENCY

In 1999, most of the EU member countries began implementation of the EU common currency (the "euro") by accepting the euro as legal tender in addition to their respective national currencies. On January 1, 2002, euro coins and notes were put into circulation in participating countries and, since February 28, 2002, the euro has been the sole legal tender for these countries. Chiquita has adjusted the day-to-day operations and information systems of its European business to allow the use of the euro at no significant cost.

### MARKET RISK MANAGEMENT – FINANCIAL INSTRUMENTS

Chiquita's products are distributed in more than 60 countries. Its international sales are made primarily in U.S. dollars and major European currencies (see "EU Common Currency"). The Company reduces currency exchange risk from sales originating in currencies other than the dollar by exchanging local currencies for dollars promptly upon receipt. The Company further reduces its exposure to exchange rate fluctuations by purchasing foreign currency option and forward contracts (principally euro contracts) to hedge sales denominated in foreign currencies.

Chiquita's interest rate risk arises from its fixed and variable rate debt (see Note 11). Of the \$517 million total debt at December 31, 2002, approximately \$328 million, or 63%, was fixed-rate debt, and \$189 million, or 37%, was variable-rate debt. Fixed-rate debt was primarily comprised of the \$250 million of 10.56% parent company senior notes.

The Company's transportation costs are exposed to the risk of rising fuel prices. To reduce this risk, the Company enters into fuel oil option and forward contracts that would offset potential increases in the market fuel prices.

The foreign currency and the fuel oil option and forward contracts are derivative financial instruments that change in value in the opposite direction of the underlying transactions being hedged. Chiquita uses a value at risk ("VAR") model to estimate the potential loss the Company could incur as a result of adverse changes in foreign currency exchange, interest rates and fuel oil prices, based on historical volatility rates. The range of volatility data used is selected to produce estimates with a 95% confidence level; however, future volatility rates may differ from those experienced in the past. The VAR calculations do not consider the potential effect of favorable changes in these rates or the offsetting change in the dollar amount of an underlying foreign currency denominated sale or fuel oil purchase. Therefore, the VAR calculations are not intended to represent actual losses the Company expects to incur.

As of December 31, 2002 and 2001 and for the nine months ended December 31, 2002 and the three months ended March 31, 2002, the Company estimates that the fair value of foreign currency option and forward contracts would decline by less than \$3 million over a one-day period due to a change in foreign currency exchange rates. However, the Company expects that any decline in the fair value of these contracts would tend to be offset by an increase in the dollar realization of the underlying sales denominated in foreign currencies.

As of December 31, 2002 and 2001 and for the nine months ended December 31, 2002 and the three months ended March 31, 2002, the Company estimates that the adverse change in fair value of its debt would be less than \$2 million over a one-day period due to an unfavorable change in interest rates.

As of December 31, 2002 and 2001 and for the nine months ended December 31, 2002 and the three months ended March 31, 2002, the Company estimates that the fair value of fuel oil option and forward contracts would decline by less than \$1 million over a one-day period due to an adverse change in fuel oil prices. However, the Company expects that any decline in the fair value of these contracts would be offset by a decrease in the cost of underlying fuel purchases.

(See Note 10 to the Consolidated Financial Statements for additional discussion of the Company's hedging activities.)

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This Annual Report contains certain information that may be deemed to be "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements reflect management's current views and estimates of future economic circumstances, industry conditions and Company performance. They are subject to a number of assumptions, risks and uncertainties, many of which are beyond the control of Chiquita, including the impact of changes in the European Union banana import regime expected to occur in connection with the anticipated enlargement of the EU in 2004 and the anticipated conversion to a tariff-only regime in 2006, prices for Chiquita products, availability and costs of products and raw materials, currency exchange rate fluctuations, natural disasters and unusual weather conditions, operating efficiencies, labor relations, actions of governmental bodies, the continuing availability of financing, the Company's ability to realize its announced cost-reduction goals, and other market and competitive conditions. The forward-looking statements speak as of the date made and are not guarantees of future performance. Actual results or developments may differ materially from the expectations expressed or implied in the forward-looking statements, and the Company undertakes no obligation to update any such statements.

CONSOLIDATED STATEMENT OF INCOME

(IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)	REORGANIZED COMPANY*		PREDECESSOR COMPANY*	
	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002	YEAR ENDED DECEMBER 31, 2001	YEAR ENDED DECEMBER 31, 2000
Net sales	\$ 1,443,049	\$ 546,990	\$ 1,882,168	\$ 1,893,367
Operating expenses				
Cost of sales	1,211,312	434,168	1,561,187	1,533,544
Selling, general and administrative	172,346	50,060	206,692	246,989
Depreciation	27,009	20,461	81,014	86,902
	1,410,667	504,689	1,848,893	1,867,435
Operating income	32,382	42,301	33,275	25,932
Interest income	2,965	624	7,830	12,210
Interest expense	(33,077)	(9,137)	(120,372)	(125,214)
Financial restructuring items	—	(280,906)	(33,604)	—
Income (loss) from continuing operations before income taxes and cumulative effect of a change in method of accounting	2,270	(247,118)	(112,871)	(87,072)
Income taxes	(4,400)	(1,000)	(7,000)	(7,000)
Loss from continuing operations before cumulative effect of a change in method of accounting	(2,130)	(248,118)	(119,871)	(94,072)
Discontinued operations:				
Financial restructuring items	—	(4,916)	—	—
Income (loss) from operations	5,502	(266)	1,103	(795)
Gain on disposal of discontinued operation	9,823	—	—	—
Income (loss) before cumulative effect of a change in method of accounting	13,195	(253,300)	(118,768)	(94,867)
Cumulative effect of a change in method of accounting	—	(144,523)	—	—
Net income (loss)	\$ 13,195	\$ (397,823)	\$ (118,768)	\$ (94,867)
Less dividends on old preferred and preference stock:				
Paid	—	—	—	(12,826)
In arrears	—	—	(11,809)	(4,276)
Net income (loss) attributed to common shares	\$ 13,195	\$ (397,823)	\$ (130,577)	\$ (111,969)
Net income (loss) per common share - basic and diluted:				
Continuing operations	\$ (0.05)	\$ (3.16)	\$ (1.80)	\$ (1.67)
Discontinued operations	0.38	(0.07)	0.02	(0.01)
Before cumulative effect of a change in method of accounting	0.33	(3.23)	(1.78)	(1.68)
Cumulative effect of a change in method of accounting	—	(1.85)	—	—
Net income (loss)	\$ 0.33	\$ (5.08)	\$ (1.78)	\$ (1.68)

\* See Notes to Consolidated Financial Statements, including Note 1 describing the Reorganized Company and Predecessor Company.

CONSOLIDATED BALANCE SHEET

COMPANY* COMPANY*	REORGANIZED	PREDECESSOR
(IN THOUSANDS, EXCEPT SHARE AMOUNTS)	DECEMBER 31, 2002	DECEMBER 31, 2001
<b>Assets</b>		
Current assets		
Cash and equivalents	\$ 53,422	\$ 69,324
Trade receivables, less allowances of \$7,273 and \$11,223, respectively	219,375	164,766
Other receivables, net	75,597	80,286
Inventories	377,334	388,841
Prepaid expenses	15,012	15,404
Other current assets	4,588	18,471
Total current assets	745,328	737,092
Property, plant and equipment, net	346,820	969,940
Investments and other assets, net	152,849	325,328
Trademark, net	387,585	11,804
Goodwill, net	–	105,584
Assets of discontinued operations	9,659	112,744
Total assets	\$1,642,241	\$2,262,492
<b>Liabilities and Shareholders' Equity</b>		
Liabilities not subject to compromise:		
Current liabilities		
Notes and loans payable	\$ 31,325	\$ 43,726
Long-term debt of subsidiaries due within one year	44,323	55,892
Accounts payable	196,706	151,754
Accrued liabilities	102,105	95,744
Total current liabilities	374,459	347,116
Long-term debt of parent company (Note 2)	250,000	–
Long-term debt of subsidiaries	191,803	289,778
Accrued pension and other employee benefits	105,005	66,791
Other liabilities	85,116	90,765
Liabilities of discontinued operations	6,569	56,628
Total liabilities not subject to compromise	1,012,952	851,078
Liabilities subject to compromise (Note 2)	–	962,820
Total liabilities	1,012,952	1,813,898
Shareholders' equity		
Preferred and preference stock	–	139,729
Common stock, \$.01 par value (39,846,755 new shares and 78,273,183 old shares outstanding, respectively)	398	783
Capital surplus	625,589	881,192
Retained earnings (deficit)	13,195	(530,068)
Accumulated other comprehensive loss	(9,893)	(43,042)
Total shareholders' equity	629,289	448,594
Total liabilities and shareholders' equity	\$1,642,241	\$2,262,492

\* See Notes to Consolidated Financial Statements, including Note 1 describing the Reorganized Company and Predecessor Company.

## CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY

(IN THOUSANDS)	PREFERRED AND PREFERENCE STOCK	COMMON STOCK	CAPITAL SURPLUS	RETAINED EARNINGS (DEFICIT)	ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)	TOTAL SHAREHOLDERS' EQUITY
<b>Predecessor Company*</b>						
December 31, 1999	\$ 253,475	\$ 659	\$ 761,079	\$ (303,607)	\$ (6,320)	\$ 705,286
Net loss	–	–	–	(94,867)	–	(94,867)
Unrealized translation loss	–	–	–	–	(12,979)	(12,979)
Change in minimum pension liability	–	–	–	–	(7,217)	(7,217)
Comprehensive loss						(115,063)
Share issuances	–	8	5,138	–	–	5,146
Dividends paid on preferred and preference stock	–	–	–	(12,826)	–	(12,826)
December 31, 2000	253,475	667	766,217	(411,300)	(26,516)	582,543
Net loss	–	–	–	(118,768)	–	(118,768)
Unrealized translation loss	–	–	–	–	(2,633)	(2,633)
Change in minimum pension liability	–	–	–	–	(7,830)	(7,830)
Changes in fair value of derivatives	–	–	–	–	(1,183)	(1,183)
Losses reclassified from OCI into net loss	–	–	–	–	2,095	2,095
Comprehensive loss before cumulative effect of adopting SFAS No. 133	–	–	–	–	–	(128,319)
Cumulative effect of adopting SFAS No. 133	–	–	–	–	(6,975)	(6,975)
Comprehensive loss						(135,294)
Share issuances						
Preferred stock conversion to common stock	(113,746)	115	113,631	–	–	–
Other	–	1	1,344	–	–	1,345
December 31, 2001	139,729	783	881,192	(530,068)	(43,042)	448,594
Net loss	–	–	–	(397,823)	–	(397,823)
Unrealized translation gain	–	–	–	–	485	485
Changes in fair value of derivatives	–	–	–	–	(1,200)	(1,200)
Losses reclassified from OCI into net loss	–	–	–	–	2,958	2,958
Comprehensive loss						(395,580)
Reorganization adjustments	(139,729)	(392)	(268,830)	927,891	40,799	559,739
<b>Reorganized Company*</b>						
March 31, 2002	–	391	612,362	–	–	612,753
Net income	–	–	–	13,195	–	13,195
Unrealized translation gain	–	–	–	–	12,680	12,680
Change in minimum pension liability	–	–	–	–	(7,634)	(7,634)
Changes in fair value of derivatives	–	–	–	–	(14,939)	(14,939)
Comprehensive income						3,302
Share issuances	–	7	13,227	–	–	13,234
December 31, 2002	\$ –	\$ 398	\$ 625,589	\$ 13,195	\$ (9,893)	\$ 629,289

\* See Notes to Consolidated Financial Statements, including Note 1 describing the Reorganized Company and Predecessor Company.

CONSOLIDATED STATEMENT OF CASH FLOW

(IN THOUSANDS)	REORGANIZED COMPANY*			PREDECESSOR COMPANY*
	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002	YEAR ENDED DECEMBER 31, 2001	YEAR ENDED DECEMBER 31, 2000
<b>Cash provided (used) by:</b>				
<b>Operations</b>				
Loss from continuing operations before cumulative effect of a change in method of accounting	\$ (2,130)	\$ (248,118)	\$ (119,871)	\$ (94,072)
Financial restructuring items	–	268,045	16,991	–
Depreciation and amortization	27,009	20,461	85,722	91,937
Parent company interest expense not paid	–	–	77,672	–
Fresh produce sourcing asset write-downs and charges	1,677	2,279	15,147	28,037
Collection of tax refund	–	–	9,456	21,685
Gain on sale of assets and business	(3,585)	(2,379)	(4,504)	(20,403)
Changes in current assets and liabilities				
Trade receivables	6,359	(61,846)	(6,938)	5,214
Other receivables	1,226	3,199	11,976	(6,150)
Inventories	(28,962)	37,078	34,588	(17,903)
Prepaid expenses and other current assets	23,789	(20,021)	(1,360)	(3,632)
Accounts payable and accrued liabilities	28,025	8,441	(32,251)	(16,998)
Other	(2,351)	3,741	6,209	7,874
Cash flow from operations	51,057	10,880	92,837	(4,411)
<b>Investing</b>				
Capital expenditures	(43,833)	(4,572)	(27,993)	(53,964)
Hurricane Mitch insurance proceeds	–	–	6,393	32,500
Long-term investments	–	–	(16,713)	(3,601)
Proceeds from sale of ships	54,150	–	–	–
Proceeds from sales of other property, plant and equipment	7,951	5,029	14,119	14,596
Proceeds from sale of business	–	–	–	26,251
Refundable cash deposits	14,777	1,269	(14,500)	(6,398)
Other	(4,642)	(995)	154	455
Cash flow from investing	28,403	731	(38,540)	9,839
<b>Financing</b>				
Debt transactions				
Issuances of long-term debt	13,685	200	73,874	81,085
Repayments of long-term debt	(112,821)	(9,829)	(102,026)	(98,419)
CBI credit facility amendment and other fees	(374)	(7,393)	–	–
Increase (decrease) in notes and loans payable	(6,955)	(5,446)	(55,702)	23,045
Preferred and preference stock dividends	–	–	–	(12,826)
Cash flow from financing	(106,465)	(22,468)	(83,854)	(7,115)
Discontinued operations	23,986	(2,026)	2,504	1,496
Decrease in cash and equivalents	(3,019)	(12,883)	(27,053)	(191)
Balance at beginning of period	56,441	69,324	96,377	96,568
Balance at end of period	\$ 53,422	\$ 56,441	\$ 69,324	\$ 96,377

\* See Notes to Consolidated Financial Statements, including Note 1 describing the Reorganized Company and Predecessor Company.

NOTE

**01.****SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES****BASIS OF PRESENTATION**

On March 19, 2002, Chiquita Brands International, Inc. (“CBII”), a parent holding company without business operations of its own, completed its previously announced financial restructuring when its pre-arranged Plan of Reorganization under Chapter 11 of the U.S. Bankruptcy Code (the “Plan” or “Plan of Reorganization”) became effective. For financial reporting purposes, the Company used an effective date of March 31, 2002. References in these financial statements to “Predecessor Company” refer to the Company prior to March 31, 2002. References to “Reorganized Company” refer to the Company on and after March 31, 2002, after giving effect to the issuance of new securities in exchange for the previously outstanding securities in accordance with the Plan, and implementation of fresh start accounting. In accordance with financial reporting requirements for companies emerging from a Chapter 11 restructuring, financial information for the twelve months ended December 31, 2002 is not presented in the Consolidated Financial Statements since such information would combine the results of the Predecessor Company and Reorganized Company. The securities issued pursuant to the Plan and the fresh start adjustments are described in Note 2.

**CONSOLIDATION**

The Consolidated Financial Statements include the accounts of CBII and controlled majority-owned subsidiaries (“Chiquita” or the “Company”). Intercompany balances and transactions have been eliminated. Investments representing minority interests are accounted for by the equity method when Chiquita has the ability to exercise significant influence over the investees’ operations; otherwise, they are accounted for at cost. Investments in which the Company owns a majority interest but the minority shareholder retains substantive participating and veto rights are accounted for under the equity method, in accordance with EITF 96-16.

**USE OF ESTIMATES**

The financial statements have been prepared in conformity with accounting principles generally accepted in the United States, which require management to make estimates and assumptions that affect the amounts and disclosures reported in the financial statements and accompanying notes.

**CASH AND EQUIVALENTS**

Cash and equivalents include cash and highly liquid investments with a maturity when purchased of three months or less.

**TRADE RECEIVABLES**

Trade receivables less allowances reflect the net realizable value of the receivables, and approximates fair value. To reduce credit risk, the Company performs credit investigations prior to establishing customer credit limits and reviews customer credit profiles on an ongoing basis. An allowance against the trade receivables is established based on the Company’s knowledge of customers’ financial condition and historical loss experience. An allowance is recorded and charged to expense when an account is deemed to be uncollectible. Recoveries of trade receivables that have been previously reserved in the allowance are credited to income.

**INVENTORIES**

Inventories are valued at the lower of cost or market. Cost for growing crops and certain fresh produce inventories is determined principally on the “last-in, first-out” (LIFO) basis. Cost for other inventory categories is determined on the “first-in, first-out” (FIFO) or average cost basis.

**PROPERTY, PLANT AND EQUIPMENT**

With the adoption of fresh start reporting, property, plant and equipment carrying values were stated at fair value as of March 31, 2002. Property, plant and equipment purchased subsequent to the adoption of fresh start reporting are stated at cost. Prior to March 31, 2002, property, plant and equipment were stated at cost. Property, plant and equipment, except for land, are depreciated on a straight-line basis over their estimated remaining useful lives. The Company generally uses 25 years to depreciate ships, 30 years for cultivations, 10 to 40 years for buildings and improvements, and 3 to 15 years for machinery and equipment.

#### INTANGIBLES

Beginning January 1, 2002, goodwill and other intangible assets with an indefinite life are no longer amortized but are reviewed at least annually for impairment, in accordance with Statement of Financial Accounting Standards No. 142 (“SFAS No. 142”), “Goodwill and Other Intangible Assets.” The Chiquita trademark is considered to have an indefinite life. As such, it is not amortized, but is reviewed annually for impairment. This review at December 31, 2002 indicated that no impairment charge was necessary. See “New Accounting Pronouncements” for information on the Company’s write-down of goodwill upon adoption of SFAS No. 142.

#### REVENUE RECOGNITION

Revenue is recognized on sales of products when the customer receives title to the goods, generally upon delivery.

#### INCOME TAXES

Deferred income taxes are recognized at currently enacted tax rates for temporary differences between the financial reporting and income tax bases of assets and liabilities. Deferred taxes are not provided on the undistributed earnings of subsidiaries operating outside the U.S. that have been permanently reinvested.

#### EARNINGS PER SHARE

Basic earnings per share is calculated on the basis of the weighted average number of common shares outstanding during the year. The assumed conversion, exercise or contingent issuance of securities that would, on an individual basis, have an anti-dilutive effect on diluted earnings per share are not included in the diluted earnings per share computation.

#### FOREIGN EXCHANGE

Chiquita generally utilizes the U.S. dollar as its functional currency.

Statement of Financial Accounting Standards No. 133 (“SFAS No. 133”), “Accounting for Derivative Instruments and Hedging Activities,” as amended, was implemented by the Company on January 1, 2001. This standard requires the recognition of all derivatives on the balance sheet at fair value, and recognition of the resulting gains or losses as adjustments to net income or other comprehensive income (“OCI”). The effect of adopting SFAS No. 133 was not material to the Company’s net income and resulted in a charge of \$7 million to OCI.

The Company is exposed to currency exchange risk on foreign sales and price risk on purchases of fuel oil used in the Company’s ships. The Company reduces these exposures by purchasing option and forward contracts. These options and forwards qualify for hedge accounting as cash flow hedges. The Company formally documents all relationships between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking various hedge transactions. To the extent that these hedges are effective in offsetting the Company’s underlying risk exposure, gains and losses are deferred in accumulated OCI until the underlying transaction is recognized in net income. Gains or losses on effective hedges that have been terminated prior to maturity are also deferred in accumulated OCI until the underlying transaction is recognized in net income. For the ineffective portion of the hedge, gains or losses are charged to net income in the current period. The earnings impact of the option and forward contracts is recorded in net sales for currency hedges, and in cost of sales for fuel oil hedges. The Company does not hold or issue derivative financial instruments for speculative purposes. See Note 10 for additional discussion of the Company’s hedging activities.

Prior to adoption of SFAS No. 133 on January 1, 2001, the Company’s option and forward contracts qualified for hedge accounting under the previous standard. Amounts paid for options and forwards and gains realized thereon were deferred in other current assets until the hedged transaction occurred.

#### NEW ACCOUNTING PRONOUNCEMENTS

As of January 1, 2002, the Company adopted Statement of Financial Accounting Standards (“SFAS”) No. 142, “Goodwill and Other Intangible Assets.” To give effect to the new standard, the Company recorded a goodwill write-down of \$145 million as a cumulative effect of a change in method of accounting. The write-down resulted from applying the SFAS No. 142 requirement to evaluate goodwill using discounted cash flows rather than the undiscounted cash flow methodology prescribed by the previous standard. In addition, under this new standard, goodwill and other intangible assets with an indefinite life are

no longer amortized but are reviewed at least annually for impairment. Net income for 2001 and 2000 would have been \$6 million (\$0.08 per share) and \$7 million (\$0.10 per share) higher, respectively, if the non-amortization provisions of SFAS No. 142 had been adopted as of January 1, 2000.

SFAS No. 144, “Accounting for the Impairment or Disposal of Long-Lived Assets,” was effective beginning January 1, 2002. Under this statement, subsidiaries that have been disposed of or classified as held for sale, and have operations and cash flows that can be clearly distinguished from the rest of the Company, are to be reported as discontinued operations. The Company sold its interest in the Castellini group of companies in December 2002 and Progressive Produce Corporation in early January 2003 (see Note 3). In accordance with the new standard, financial information for these businesses are reported in discontinued operations for all periods presented.

In April 2002, the FASB issued SFAS No. 145, “Rescission of FASB Statements No. 4, 44, and 64, Amendment of FASB Statement No. 13, and Technical Corrections.” SFAS No. 145 effectively prohibits gains or losses resulting from extinguishment of debt from being classified as extraordinary items. Any such gains or losses classified as extraordinary in a prior financial statement period must be reclassified. The new standard became effective for fiscal years beginning after May 15, 2002, and early application was encouraged. The Company chose to adopt this standard early and, accordingly, the Company’s \$154 million gain on the extinguishment of debt associated with the March 2002 financial restructuring was included in financial restructuring items in the Consolidated Statement of Income.

In December 2002, the FASB issued SFAS No. 148, “Accounting for Stock-Based Compensation – Transition and Disclosure.” SFAS No. 148 provides transitional guidance for a voluntary change to the fair value-based method of accounting for stock-based employee compensation. Beginning January 1, 2003, the Company intends to recognize stock option expense based on the fair value method for new stock options granted after December 31, 2002. See Note 13 to the Consolidated Financial Statements for additional discussion.

NOTE

**02.****PARENT COMPANY DEBT RESTRUCTURING**

On March 19, 2002, CBII, a parent holding company without business operations of its own, completed its financial restructuring when its pre-arranged Plan of Reorganization under Chapter 11 of the U.S. Bankruptcy Code became effective.

Pursuant to the Plan, on March 19, 2002, \$861 million of the Predecessor Company’s outstanding senior notes and subordinated debentures (“Old Notes”) and \$102 million of accrued and unpaid interest thereon were exchanged for \$250 million of 10.56% Senior Notes due 2009 (“New Notes”) and 95.5% (38.2 million shares) of newly issued common stock of the Reorganized Company (“New Common Stock”). Previously outstanding preferred, preference and common stock of the Predecessor Company was exchanged for 2% (0.8 million shares) of the New Common Stock as well as 7-year warrants, exercisable at \$19.23 per share, to purchase up to 13.3 million additional shares of New Common Stock. In addition, as part of a management incentive program, certain executives were granted rights to receive 2.5% (1 million shares) of the New Common Stock. At December 31, 2002, 865,950 of these shares had been issued, 34,050 shares had been surrendered in satisfaction of tax withholding obligations, and 100,000 shares were held in a “rabbi trust.”

In accordance with the Plan, the Reorganized Company:

- authorized 150,000,000 shares of New Common Stock and issued 39,965,950 shares;
- issued the New Notes (see Note 11) and the warrants (see Note 14);
- adopted a new stock option plan (see Note 13);
- reserved (a) 13,333,333 shares of New Common Stock for issuance upon exercise of the warrants and (b) 5,925,926 shares of New Common Stock for issuance upon exercise of employee stock options authorized for grant under the new stock option plan; and
- cancelled the Old Notes, previously outstanding preferred, preference and common stock, and previously outstanding stock options.

No interest payments on the Old Notes were made in 2002 and 2001. The Company recorded interest expense on the Old Notes until November 28, 2001, the date the Company filed its Chapter 11 petition, but not thereafter. As a result, interest expense for the first quarter of 2002 does not include \$20 million which would have been payable under the terms of the Old Notes.

The Company's emergence from Chapter 11 bankruptcy proceedings on March 19, 2002 resulted in a new reporting entity and adoption of fresh start reporting in accordance with Statement of Position ("SOP") No. 90-7, "Financial Reporting by Entities in Reorganization Under the Bankruptcy Code." The Consolidated Financial Statements as of and for the quarter ended March 31, 2002 reflect reorganization adjustments for the discharge of debt and adoption of fresh start reporting. Accordingly, the estimated reorganization value of the Company of \$1,280 million, which served as the basis for the Plan approved by the bankruptcy court, was used to determine the equity value allocated to the assets and liabilities of the Reorganized Company in proportion to their relative fair values in conformity with Statement of Financial Accounting Standards No. 141, "Business Combinations."

Financial restructuring items for the quarter ended March 31, 2002, totaling a net charge of \$286 million, resulted from the following:

- Exchange of Old Notes and accrued interest for 95.5% of the New Common Stock and \$250 million of New Notes, resulting in a gain of \$154 million;
- Reduction of property, plant and equipment carrying values by \$545 million, including reduction of the Company's tropical farm assets by \$320 million, shipping vessels by \$158 million, and vegetable canning assets by \$55 million;
- Reduction of long-term operating investments and other asset carrying values by \$186 million;
- Increase in the carrying value of the Chiquita trademark of \$375 million;
- Increase of \$33 million in accrued pension and other employee benefits primarily associated with tropical pension/severance obligations;
- Increase in other liabilities of \$16 million for unfavorable lease obligations;
- Reorganization costs of \$30 million in the first quarter of 2002 primarily associated with professional fees and grants of New Common Stock to certain executives as part of the Chapter 11 restructuring agreement. Cash payments in the first quarter of 2002 associated with reorganization costs were \$13 million; and
- Reduction of \$5 million in long-term assets of subsidiaries that were subsequently classified as discontinued operations.

The fresh start adjustments to the carrying values of the Company's assets and liabilities were based upon the work of outside appraisers, actuaries and financial consultants, as well as internal valuation estimates using discounted cash flow analyses, to determine the relative fair values of the Company's assets and liabilities.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The following table reflects the reorganization adjustments to the Company's Consolidated Balance Sheet as of March 31, 2002:

REORGANIZATION ADJUSTMENTS (IN THOUSANDS)	BALANCE SHEET AT MARCH 31, 2002 (UNAUDITED)			
	BEFORE REORGANIZATION ADJUSTMENTS	DEBT DISCHARGE	FRESH START ADJUSTMENTS	AFTER REORGANIZATION ADJUSTMENTS
Current assets	\$ 767,785	\$ —	\$ —	\$ 767,785
Assets of discontinued operations	74,695	—	(4,916)	69,779
Property, plant and equipment, net	944,221	—	(545,433)	398,788
Investments and other assets, net	340,668	—	(185,586)	155,082
Intangibles	12,551	—	375,034	387,585
Total assets	\$2,139,920	\$ —	\$ (360,901)	\$1,779,019
Notes and loans payable	\$ 38,280	\$ —	\$ —	\$ 38,280
Long-term debt due within one year	49,381	—	—	49,381
Accounts payable and accrued liabilities	257,545	—	13,685	271,230
Liabilities of discontinued operations	57,642	—	—	57,642
Long-term debt of parent company	—	250,000	—	250,000
Long-term debt of subsidiaries	288,246	—	—	288,246
Accrued pension and other employee benefits	69,814	—	33,020	102,834
Other liabilities	92,303	—	16,350	108,653
Liabilities subject to compromise	962,820	(962,820)	—	—
Total liabilities	1,816,031	(712,820)	63,055	1,166,266
Retained earnings (deficit)	(657,016)	154,046	502,970	—
Other shareholders' equity 980,905 558,774 (926,926)	612,753*			
Total liabilities and shareholders' equity	\$2,139,920	\$ —	\$ (360,901)	\$1,779,019

\* After deducting \$654 million of indebtedness from the Company's \$1,280 million estimated reorganization value, the total equity value of the Company was \$626 million. The total shareholders' equity in the March 31, 2002 Reorganized Company balance sheet excludes \$13 million related to restricted management shares subject to delayed delivery, which are reflected in accounts payable and accrued liabilities above. These shares were issued in the second quarter of 2002 and are included in equity as of December 31, 2002.

NOTE

**03.**

**DISCONTINUED OPERATIONS AND DIVESTITURES**

In December 2002, the Company sold its interest in the Castellini group of companies ("Castellini"), a wholesale produce distribution business in the midwestern United States, for approximately \$45 million, consisting of \$21 million in cash plus debt assumed by the buyer. During 2002, Castellini generated income from operations of approximately \$4 million.

In January 2003, the Company sold Progressive Produce Corporation ("Progressive"), a California-based distributor of potatoes and onions, for approximately \$7 million in cash. During 2002, Progressive generated approximately \$1 million of income from operations.

The financial information of both Castellini and Progressive were previously included in the Fresh Produce business segment and are now included as discontinued operations for all years presented in the Consolidated Financial Statements. Discontinued operations for 2002 also includes a \$10 million gain on the sale of Castellini. A gain of approximately \$2 million on the sale of Progressive will be recognized in discontinued operations in the first quarter of 2003.

Income (loss) from discontinued operations presented below includes interest expense on debt assumed by the buyers for amounts of \$1 million for the nine months ended December 31, 2002, \$350,000 for the three months ended March 31, 2002, \$2 million for 2001 and \$3 million for 2000. Financial information for Castellini and Progressive follows:

(IN THOUSANDS)	REORGANIZED COMPANY		PREDECESSOR COMPANY	
	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002	YEAR ENDED DECEMBER 31, 2001	YEAR ENDED DECEMBER 31, 2000
Net sales	\$ 298,211	\$ 84,912	\$ 370,301	\$ 366,498
Financial restructuring items	\$ —	\$ (4,916)	\$ —	\$ —
Income (loss) from operations	5,502	(266)	1,103	(795)
Gain on sale	9,823	—	—	—
Income (loss) from discontinued operations	\$ 15,325	\$ (5,182)	\$ 1,103	\$ (795)

(IN THOUSANDS)	REORGANIZED COMPANY DECEMBER 31, 2002	PREDECESSOR COMPANY DECEMBER 31, 2001
<b>Assets of discontinued operations:</b>		
Current assets	\$ 6,667	\$ 35,263
Property, plant and equipment	2,947	35,666
Investments and other assets	45	788
Goodwill	—	41,027
	\$ 9,659	\$ 112,744
<b>Liabilities of discontinued operations:</b>		
Current liabilities	\$ 6,569	\$ 40,247
Long-term debt	—	16,239
Other liabilities	—	142
	\$ 6,569	\$ 56,628

In June 2000, the Company sold California Day-Fresh Foods, Inc., which produced and marketed natural fresh fruit and vegetable juices in the United States. Proceeds consisted of \$16 million in cash and \$9 million in short-term notes which were collected in October 2000. This business is not reflected as a discontinued operation in the Consolidated Financial Statements since SFAS No. 144 was not effective at the time of the sale.

#### *Subsequent Event*

Chiquita's vegetable canning operations, which represent over 90% of Processed Foods segment sales, are conducted by its subsidiary, Chiquita Processed Foods, L.L.C. ("CPF"). On March 6, 2003, the Company entered into a definitive agreement to sell CPF to Seneca Foods Corporation for approximately \$125 million in cash and stock, plus assumption of CPF debt. The sales price consists of \$110 million cash, approximately 968,000 shares of Seneca preferred stock that is convertible into an equal number of shares of Seneca series A common stock, which is listed on the NASDAQ, and assumption of CPF's debt, which was \$81 million at December 31, 2002. The transaction is subject to certain conditions, including regulatory approval. CPF net sales were \$303 million for the nine months ended December 31, 2002, \$101 million for the three months ended March 31, 2002, \$417 million in 2001, and \$389 million in 2000. CPF operating income was \$6 million for the nine months ended December 31, 2002, \$2 million for the three months ended March 31, 2002, \$9 million in 2001, and \$24 million in 2000. Beginning with the quarter ended March 31, 2003, the Company will present the financial information of CPF in discontinued operations.

NOTE

**04.****EARNINGS PER SHARE**

Basic and diluted earnings per share are calculated as follows:

(IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)	REORGANIZED COMPANY		PREDECESSOR COMPANY	
	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002	YEAR ENDED DECEMBER 31, 2001	YEAR ENDED DECEMBER 31, 2000
Loss from continuing operations before				
cumulative effect of a change in method of accounting	\$ (2,130)	\$ (248,118)	\$ (119,871)	\$ (94,072)
Discontinued operations	15,325	(5,182)	1,103	(795)
Income (loss) before cumulative				
effect of a change in method of accounting	13,195	(253,300)	(118,768)	(94,867)
Cumulative effect of a change in method of accounting	—	(144,523)	—	—
Net income (loss)	13,195	(397,823)	(118,768)	(94,867)
Dividends on preferred and preference stock:				
Paid	—	—	—	(12,826)
In arrears	—	—	(11,809)	(4,276)
Net income (loss) attributed to common shares	\$ 13,195	\$ (397,823)	\$ (130,577)	\$ (111,969)
Weighted average common shares outstanding	39,967	78,273	73,347	66,498
Basic and diluted net income (loss) per common share:				
Continuing operations	\$ (0.05)	\$ (3.16)	\$ (1.80)	\$ (1.67)
Discontinued operations	0.38	(0.07)	0.02	(0.01)
Before cumulative effect of a change in method of accounting	0.33	(3.23)	(1.78)	(1.68)
Cumulative effect of a change in method of accounting	—	(1.85)	—	—
Net income (loss)	\$ 0.33	\$ (5.08)	\$ (1.78)	\$ (1.68)

The weighted average common shares outstanding for the Reorganized Company include 100,000 shares held in a “rabbi trust” for certain members of management and 22,141 shares held for delivery upon surrender of certificates for the old 7% convertible subordinated debentures and old common stock.

The earnings per share calculations for the Predecessor Company are based on shares of common stock outstanding prior to the Company’s emergence from Chapter 11 proceedings on March 19, 2002. Upon emergence, these shares were cancelled and the Company issued 40 million shares of New Common Stock.

The assumed conversions to common stock of the Company’s pre-existing 7% convertible subordinated debentures (which were convertible until March 28, 2001), preferred stock and preference stock, and the assumed exercise of outstanding warrants, stock options and other stock awards, are excluded from the diluted EPS computations for periods in which these items, on an individual basis, have an anti-dilutive effect on diluted EPS. The Company’s 7% convertible subordinated debentures, old stock options and stock awards, and preferred and preference stock were all cancelled pursuant to the Company’s Plan of Reorganization (see Note 2).

The Company discontinued payment of dividends on its preferred and preference stock in the fourth quarter of 2000, and accrued but unpaid dividends were cancelled as part of the Plan of Reorganization. These dividends were deducted from net income to calculate EPS for 2001 and 2000. These dividends were not deducted from net income to calculate EPS for the three months ended March 31, 2002 because of the Company’s bankruptcy petition filing on November 28, 2001.

NOTE

**05. INVENTORIES**

Inventories consist of the following:

(IN THOUSANDS)	REORGANIZED COMPANY	PREDECESSOR COMPANY
	DECEMBER 31, 2002	DECEMBER 31, 2001
Fresh produce	\$ 35,375	\$ 38,190
Processed food products	197,810	208,436
Growing crops	94,169	96,203
Materials, supplies and other	49,980	46,012
	\$ 377,334	\$ 388,841

The carrying value of inventories valued by the LIFO method was \$99 million at December 31, 2002 and \$103 million at December 31, 2001. If these inventories were stated at current costs, total inventories would have been approximately \$34 million and \$28 million higher than reported at December 31, 2002 and 2001, respectively.

NOTE

**06. PROPERTY, PLANT AND EQUIPMENT**

Property, plant and equipment consist of the following:

(IN THOUSANDS)	REORGANIZED COMPANY	PREDECESSOR COMPANY
	DECEMBER 31, 2002	DECEMBER 31, 2001
Land	\$ 19,809	\$ 63,005
Buildings and improvements	52,607	213,983
Machinery and equipment	67,051	405,476
Ships and containers	173,965	685,214
Cultivations	40,841	306,115
Other	18,029	69,353
	372,302	1,743,146
Accumulated depreciation	(25,482)	(773,206)
	\$ 346,820	\$ 969,940

In conjunction with the adoption of fresh start reporting in March 2002, property, plant and equipment carrying values were reduced by \$545 million, including reduction of the Company's tropical farm assets by \$320 million, shipping vessels by \$158 million and vegetable canning assets by \$55 million. Additionally, accumulated depreciation was adjusted to \$0.

During 2002, the Company sold five ships used in the Fresh Produce business for \$54 million, which approximated the carrying value of the ships. The sale was completed in October 2002, and the proceeds from the sale were used to repay approximately \$52 million of related debt.

NOTE

**07.**

**LEASES**

Total rental expense consists of the following:

(IN THOUSANDS)	REORGANIZED COMPANY		PREDECESSOR COMPANY	
	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002	YEAR ENDED DECEMBER 31, 2001	YEAR ENDED DECEMBER 31, 2000
Gross rentals				
Ships and containers	\$ 52,307	\$ 18,345	\$ 60,553	\$ 64,403
Other	22,376	6,644	27,033	29,130
	74,683	24,989	87,586	93,533
Less sublease rentals	(5,527)	(2,207)	(1,140)	(942)
	\$ 69,156	\$ 22,782	\$ 86,446	\$ 92,591

In December 2002, the Company paid \$14 million to exercise the purchase option on a ship that had previously been under an operating lease. In January 2003, the Company paid an additional \$14 million to exercise the purchase option on another ship. No other purchase options exist on ships under operating leases.

Future minimum rental payments required under operating leases having initial or remaining non-cancelable lease terms in excess of one year at December 31, 2002 are as follows:

(IN THOUSANDS)	SHIPS AND CONTAINERS	OTHER	TOTAL
2003	\$ 29,120	\$ 11,503	\$ 40,623
2004	28,503	10,454	38,957
2005	6,870	9,390	16,260
2006	4,441	8,524	12,965
2007	3,100	3,784	6,884
Later years	203	3,407	3,610

Portions of the minimum rental payments for ships constitute reimbursement for ship operating costs paid by the lessor.

NOTE

**08.**

**INVESTMENT IN GERMAN DISTRIBUTOR**

In late March 2003, the Company acquired the equity interests in Scipio GmbH & Co. ("Scipio"), a German limited partnership that owns Atlanta AG ("Atlanta"). Atlanta is the primary distributor of Chiquita products in Germany and Austria and has been the Company's largest customer in Europe for many years. Prior to the acquisition, Chiquita held a 5% limited partnership interest in Scipio and loans secured by pledges of substantially all of the other limited partnership interests of Scipio. Chiquita had made the loans in the late 1980s and early 1990s in order to strengthen its relationship with Atlanta. The loans were made to four companies that used the proceeds to purchase substantially all of the limited partnership interests in Scipio. Under the terms of the acquisition, the Company exchanged its interests in the loans for the corresponding underlying Scipio limited partnership interests. The Company also acquired the general partnership interest and all of the remaining limited partnership interests. The total cash paid by the Company to acquire all of the equity interests in Scipio was approximately \$1 million. Coinciding with the acquisition, Chiquita added a new \$65 million term loan under its CBI credit facility. The proceeds were used to repay Scipio's existing lenders. See Note 11 for more information on the CBI credit facility.

Prior to the acquisition, the Company's recording of income from its interests in Scipio was limited to the underlying earnings of Scipio which, in effect, resulted in equity method accounting for this investment. Chiquita's consolidated results of operations included income (loss) from its investment in Scipio of \$(14) million for the nine months ended December 31, 2002, \$0 for the three months ended March 31, 2002, \$2 million for 2001 and \$(8) million for 2000. The carrying value of Chiquita's investments in Scipio was \$44 million at December 31, 2002 and \$134 million at December 31, 2001. With the adoption of fresh start reporting, the carrying value of the Company's investment in Scipio was reduced by \$84 million.

The following table presents summarized balance sheet information for Scipio:

(IN THOUSANDS)	DECEMBER 31, 2002	DECEMBER 31, 2001
Cash	\$ 5,300	\$ 4,000
Other current assets, primarily trade receivables	140,800	154,500
Property, plant and equipment	99,700	90,700
Investments and other long-term assets	13,900	9,700
Intangibles	30,900	30,300
Total assets	\$ 290,600	\$ 289,200
Notes payable	\$ 52,900	\$ 66,700
Accounts payable and accrued liabilities	161,700	137,300
Other liabilities	38,000	39,900
Total liabilities	252,600	243,900
Shareholders' equity	38,000	45,300
Total liabilities and shareholders' equity	\$ 290,600	\$ 289,200

Summarized income statement information for Scipio follows:

(IN THOUSANDS)	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002	YEAR ENDED DECEMBER 31, 2001	YEAR ENDED DECEMBER 31, 2000
Net sales	\$ 970,700	\$ 352,300	\$1,371,800	\$1,411,100
Gross profit	59,100	23,900	100,600	90,800
Net income (loss)	(13,500)	-	2,000	(8,100)

Chiquita had trade receivables due from Atlanta of \$45 million at December 31, 2002 and \$400,000 at December 31, 2001. Sales of Chiquita products to Atlanta totaled \$130 million in 2002, \$115 million in 2001, and \$110 million in 2000.

NOTE

## 09. EQUITY METHOD INVESTMENTS

Information on the Company's investment in Scipio/Atlanta is included in Note 8. The following information relates to all other Company investments accounted for using the equity method. The Company's share of the net income or loss associated with both Scipio/Atlanta and other equity method investments is included in cost of sales. These investees are primarily engaged in the distribution of fresh produce and include:

- A number of companies (collectively, the "Chiquita-Unifrutti JV") that purchase and produce bananas and pineapples in the Philippines, and market and distribute these products in Japan and other parts of Asia. The Chiquita-Unifrutti JV is 50%-owned by Chiquita.
- Mundimar Ltd., a 50%-owned joint venture in Honduras that produces and sells palm-oil based products, including cooking oils, shortening, margarine, soaps and other consumer products.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

- Keelings Limited, which imports and distributes fresh produce and processes bananas in the United Kingdom and Ireland, and is 25%-owned by Chiquita.
- Chiquita-ENZA Chile Ltda., which purchases, processes and provides cold storage for Chilean fruit to be exported to North America and Europe. Although Chiquita owns 60% of this joint venture, the Company does not control the operations because the minority shareholder has substantive participating and veto rights under the joint venture agreement. In accordance with EITF 96-16, Chiquita does not consolidate this investment, but accounts for it under the equity method.
- Chiquita Brands South Pacific Limited, which produces, markets and distributes bananas, berries, mushrooms, citrus, dried fruit and other fresh produce in Australia. Chiquita owns 29% of this company, and the market value of its interest at December 31, 2002 is approximately \$11 million based on year-end quoted market prices.
- The Packers of Indian River Ltd., a limited partnership that produces and packs Florida citrus fruit, which it markets in North America, Europe and Japan. Although Chiquita owns approximately 54% of this partnership, the Company does not control the operations because the other partner, who holds general and limited partnership interests, has substantive participating and veto rights under the partnership agreement. In accordance with EITF 96-16, Chiquita does not consolidate this investment, but accounts for it under the equity method.

Chiquita's share of the income (loss) of these affiliates was \$8 million in the nine months ended December 31, 2002, \$3 million in the three months ended March 31, 2002, \$(5) million in 2001 and \$(10) million in 2000, and its investment in these companies totaled \$60 million at December 31, 2002 and \$125 million at December 31, 2001. The Company's share of undistributed earnings of these affiliates totaled \$33 million at December 31, 2002 and \$25 million at December 31, 2001. With the adoption of fresh start reporting, the carrying value of these equity investments was reduced by approximately \$85 million to reflect the fair value of the investments. As a result, the Company's carrying value in its investments is approximately \$23 million less than the underlying net assets. This difference is being amortized over the associated remaining useful lives of the underlying assets. Sales by Chiquita to these equity method investees ranged from \$65 million to \$85 million annually for the periods presented, and purchases from these investees ranged from \$15 million to \$25 million. The Company had short-term receivables from these equity method investees of approximately \$11 million at December 31, 2002 and \$8 million at December 31, 2001. Long-term receivables were approximately \$7 million at December 31, 2002 and \$9 million at December 31, 2001.

Summarized unaudited financial information of these affiliates follows:

(IN THOUSANDS)	REORGANIZED COMPANY		PREDECESSOR COMPANY	
	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002	YEAR ENDED DECEMBER 31, 2001	YEAR ENDED DECEMBER 31, 2000
Revenue	\$ 754,748	\$ 260,471	\$ 936,847	\$ 877,315
Gross profit	115,744	35,548	116,887	97,066
Net income (loss)	15,816	8,052	(5,056)	(11,253)

(IN THOUSANDS)	REORGANIZED COMPANY	PREDECESSOR COMPANY
	DECEMBER 31, 2002	DECEMBER 31, 2001
Current assets	\$ 218,249	\$ 194,673
Total assets	530,328	478,500
Current liabilities	179,302	170,079
Total liabilities	277,256	270,467

NOTE

**10.****FINANCIAL INSTRUMENTS**

At December 31, 2002, the Company had euro-denominated forward contracts requiring the conversion of approximately 230 million of sales in 2003 at an average rate of 0.98 dollars per euro. The Company also had euro-denominated option contracts which allow for conversion of approximately 68 million of sales in 2003 at rates ranging from 0.87 dollars per euro to 0.98 dollars per euro. The Company had 3.5% Rotterdam barge fuel oil forward contracts at December 31, 2002 that require conversion of approximately 90,000 metric tons of fuel oil at \$120 per metric ton in 2003. At December 31, 2002, the fair value of the foreign currency forward contracts was included in accrued liabilities, and the fair value of the foreign currency option and fuel oil forward contracts was included in other current assets. The unrealized loss on these contracts deferred in accumulated other comprehensive income at the end of 2002, substantially all of which is expected to be reclassified to net income in the next twelve months, was approximately \$15 million. During 2002, the change in the fair value of these contracts relating to hedge ineffectiveness was not significant.

The carrying values and estimated fair values of the Company's debt, fuel oil contracts and foreign currency forward and option contracts are summarized below:

(ASSETS (LIABILITIES), IN THOUSANDS)	REORGANIZED COMPANY DECEMBER 31, 2002		PREDECESSOR COMPANY DECEMBER 31, 2001	
	CARRYING VALUE	ESTIMATED FAIR VALUE	CARRYING VALUE	ESTIMATED FAIR VALUE
Parent company debt	\$ (250,000)	\$ (260,000)	\$ (860,890)	\$ (700,000)
Subsidiary debt	(267,451)	(270,000)	(389,396)	(390,000)
Fuel oil forward contracts	856	856	—	—
Fuel oil option contracts	—	—	737	737
Foreign currency forward contracts	(15,161)	(15,161)	—	—
Foreign currency option contracts	166	166	3,700	3,700

The Company's Plan of Reorganization became effective March 19, 2002, resulting in the exchange of \$861 million of the Predecessor Company's Old Notes and \$102 million of accrued and unpaid interest thereon for \$250 million of New Notes and 95.5% of the New Common Stock (see Note 2).

Fair values for the Company's publicly traded debt, foreign currency forward and option contracts, and fuel oil contracts are based on quoted market prices. Fair value for other debt is estimated based on the current rates offered to the Company for debt of similar maturities.

The Company is exposed to credit risk in the event of nonperformance by counterparties. However, because the Company's hedging activities are transacted only with highly rated institutions, Chiquita does not anticipate nonperformance by any of these counterparties. Additionally, the Company has entered into agreements, which limit its credit exposure to the amount of unrealized gains on the option and forward contracts.

Excluding the effect of the Company's foreign currency forward and option contracts, net foreign exchange gains (losses) were \$24 million in the nine months ended December 31, 2002, \$(2) million in the three months ended March 31, 2002, \$(5) million in 2001 and \$2 million in 2000.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE

**11.**

**DEBT**

Long-term debt consists of the following:

(IN THOUSANDS)	REORGANIZED COMPANY DECEMBER 31, 2002	PREDECESSOR COMPANY DECEMBER 31, 2001
<b>Parent Company</b>		
10.56% senior notes, due 2009	\$ 250,000	\$ —
9 1/8% senior notes, due 2004	—	175,000
9 5/8% senior notes, due 2004	—	250,000
10% senior notes, due 2009	—	200,000
10 1/4% senior notes, due 2006	—	150,000
7% subordinated debentures, due 2001	—	85,890
Less current maturities	—	—
Less amounts subject to compromise (see Note 2)	—	(860,890)
Long-term debt of parent company	\$ 250,000	\$ —
<b>Subsidiaries</b>		
Loans secured by ships and containers, due in installments from 2003 to 2010 — average effective interest rate of 4.9% (4.1% in 2001)	\$ 109,917	\$ 167,567
Loan secured by substantially all U.S. assets except those of CPF, due 2004 — variable interest rate of 6% (14% in 2001)	64,350	69,800
Loan secured by vegetable canning assets, due in installments from 2003 to 2004 — variable interest rate of 3.7% (4.2% in 2001)	28,571	35,714
Long-term portion of revolving credit facility secured by vegetable canning assets, due 2004 — variable interest rate of 4.2% (4.9% in 2001)	17,000	35,000
Foreign currency denominated loans maturing through 2008 — average interest rate of 11% (12% in 2001)	2,409	3,516
Other loans maturing through 2011- average interest rate of 7% (9% in 2001)	13,879	34,073
Less current maturities	(44,323)	(55,892)
Long-term debt of subsidiaries	\$ 191,803	\$ 289,778

Maturities on subsidiary long-term debt during the next five years are as follows:

(IN THOUSANDS)	
2003	\$ 44,323
2004	111,525
2005	24,733
2006	18,628
2007	19,023

In accordance with the Company's Plan of Reorganization (see Note 2), \$861 million of CBII's Old Notes and \$102 million of accrued and unpaid interest thereon were exchanged for \$250 million of New Notes and 95.5% of the New Common Stock.

The New Notes mature on March 15, 2009. These Notes were issued by CBII and are not secured by any of the assets of CBII and its subsidiaries. The indenture for the New Notes contains dividend payment restrictions that, at December 31, 2002, limited the aggregate amount of dividends that could be paid by CBII to approximately \$25 million. The indenture has additional restrictions related to asset sales, incurrence of additional indebtedness, sale-leaseback transactions, and related-party

transactions. The New Notes are callable on or after March 15, 2005 at a price of 105.28% of face value, declining to face value in 2008. In addition, the Company may redeem some or all of the New Notes prior to March 15, 2005 at a redemption price equal to the greater of (a) 100% of the face value of the New Notes to be redeemed, or (b) the sum of the present values of (i) 105.28% of face value of the New Notes, and (ii) interest payments due from the date of redemption through March 15, 2005, in each case discounted to the redemption date on a semiannual basis at the applicable U.S. Treasury rates plus 0.25%; plus, in the case of either clause (a) or (b) above, any accrued and unpaid interest as of the redemption date.

In March 2001, the Company's operating subsidiary, Chiquita Brands, Inc. ("CBI"), obtained a three-year secured bank credit facility for up to \$120 million to replace CBII's expiring bank revolving credit agreement. This facility consisted of a term loan of \$75 million and a revolving credit facility of \$45 million. Interest on amounts outstanding under the facility was based on the bank corporate base rate plus 5%, subject to a minimum of 14% per annum. An annual facility fee of 2% of the total credit facility was also payable.

In March 2002, this CBI facility was amended to increase the facility to \$130 million, comprised of a \$70 million term loan and a \$60 million revolving credit facility, and the expiration date was extended to June 2004. Interest on borrowings under the amended facility is based on the prevailing LIBOR rates plus 3.75% or the bank corporate base rate plus 1%, at CBI's option, subject to a minimum annual rate of 6%. The annual facility fee was eliminated, and the Company paid an amendment fee of 5% of the total credit facility. Substantially all U.S. assets of CBI (except for those of subsidiaries with their own credit facilities, such as Chiquita Processed Foods, L.L.C.) are pledged to secure the CBI credit facility. The CBI credit facility is also secured by liens on CBI's trademarks as well as pledges of stock and guarantees by various subsidiaries worldwide. The facility contains covenants that limit the distribution of cash from CBI to CBII, the parent holding company, to amounts necessary to pay interest on the New Notes (provided CBI meets certain liquidity tests), income taxes and permitted CBII overhead. Because of these cash distribution restrictions from CBI to CBII, and because CBII currently has no source of cash except for distributions from CBI, any payment of common stock dividends to Chiquita shareholders would require approval from the CBI facility lenders. Similar approvals would be required for a Company buyback of common stock. The facility also has covenants that require CBI to maintain certain financial ratios related to debt coverage and income, and that limit capital expenditures and investments. Beginning October 2002, monthly principal repayments of \$1.2 million commenced on the term loan. As the term loan is repaid, the capacity under the revolving credit portion of the facility increases by the amount of the term loan repayments, except for cases in which the term loan repayments are mandated as a result of specified events, generally sales of major assets. Under the revolving credit facility, no amounts were outstanding, \$4 million of revolving credit capacity had been used to issue letters of credit and \$60 million was available for borrowing at December 31, 2002.

Coinciding with the acquisition of Scipio/Atlanta late in March 2003, the CBI facility was amended and restated to add a new \$65 million term loan to repay Scipio/Atlanta's existing lenders. Interest on the \$65 million loan accrues at the bank corporate base rate plus 3.25%, subject to a minimum of 7.5%. A facility fee of \$2 million was paid. This new loan is secured with pledges of equity of Scipio/Atlanta and its subsidiaries and liens on certain assets of Scipio/Atlanta.

Chiquita Processed Foods, L.L.C. ("CPF"), the Company's vegetable canning subsidiary, has a senior secured credit facility that includes a \$135 million revolving credit line and a \$29 million term loan outstanding at December 31, 2002. At December 31, 2002, \$43 million of borrowings were outstanding under the revolving credit line, of which \$17 million was classified as long-term debt, \$2 million of revolving credit line capacity had been used to issue letters of credit, and \$90 million was available for borrowing. Interest under the facility is based on, at the Company's option, either the bank corporate base rate or prevailing LIBOR rates. An annual fee of up to 1/2% is payable on the unused portion of the facility. This facility contains covenants that limit capital expenditures and the payment of dividends by CPF and require CPF to maintain certain financial ratios related to net worth and debt coverage. At December 31, 2002, payment of dividends by CPF was limited to \$4 million under the terms of this facility.

The Company maintains various other lines of credit with domestic and foreign banks for borrowing funds on a short-term basis. The average interest rates for all short-term notes and loans payable outstanding were 5.0% and 4.9% at December 31, 2002 and 2001, respectively.

Cash payments relating to interest expense were \$27 million for the nine months ended December 31, 2002, \$9 million for the three months ended March 31, 2002, \$41 million in 2001 and \$122 million in 2000.

NOTE

**12.****PENSION AND SEVERANCE BENEFITS**

The Company and its subsidiaries have several defined benefit and contribution pension plans covering domestic and foreign employees and have severance plans covering Central and South American employees. Pension plans covering eligible salaried and hourly employees and Central and South American severance plans for all employees call for benefits to be based upon years of service and compensation rates.

Pension and severance expense consists of the following:

(IN THOUSANDS)	DOMESTIC PLANS			
	REORGANIZED COMPANY	PREDECESSOR COMPANY		
	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002	YEAR ENDED DECEMBER 31, 2001	YEAR ENDED DECEMBER 31, 2000
Defined benefit and severance plans:				
Service cost	\$ 365	\$ 163	\$ 431	\$ 1,216
Interest on projected benefit obligation	2,292	783	2,684	3,185
Expected return on plan assets	(2,550)	(853)	(2,907)	(3,223)
Recognized actuarial loss	–	212	577	589
Amortization of prior service cost and transition obligation	–	16	52	90
	107	321	837	1,857
Curtailed loss (gain)	–	–	228	(2,021)
	107	321	1,065	(164)
Defined contribution plans	3,562	1,346	4,709	4,387
Total pension and severance expense	\$ 3,669	\$ 1,667	\$ 5,774	\$ 4,223

(IN THOUSANDS)	FOREIGN PLANS			
	REORGANIZED COMPANY	PREDECESSOR COMPANY		
	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002	YEAR ENDED DECEMBER 31, 2001	YEAR ENDED DECEMBER 31, 2000
Defined benefit and severance plans:				
Service cost	\$ 2,754	\$ 1,021	\$ 4,310	\$ 3,552
Interest on projected benefit obligation	4,476	1,802	4,543	4,585
Expected return on plan assets	(151)	(44)	(186)	(162)
Recognized actuarial (gain) loss	(417)	921	1,099	1,057
Amortization of prior service cost and transition obligation	–	541	571	525
	6,662	4,241	10,337	9,557
Settlement loss	–	–	2,000	1,000
	6,662	4,241	12,337	10,557
Defined contribution plans	363	133	533	561
Total pension and severance expense	\$ 7,025	\$ 4,374	\$ 12,870	\$ 11,118

The Company's pension and severance benefit obligations relate primarily to Central and South American benefits which, in accordance with local government regulations, are generally not funded until benefits are paid. Domestic pension plans are funded in accordance with the requirements of the Employee Retirement Income Security Act. Plan assets consist primarily of corporate equity and fixed income securities.

Financial information with respect to the Company's foreign and domestic defined benefit pension and severance plans is as follows:

(IN THOUSANDS)	REORGANIZED COMPANY	PREDECESSOR COMPANY	DOMESTIC PLANS
	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002	YEAR ENDED DECEMBER 31, 2001
Fair value of plan assets at beginning of period	\$ 43,184	\$ 42,764	\$ 44,733
Actual return on plan assets	(3,781)	904	(2,055)
Employer contributions	1,890	224	2,822
Benefits paid	(2,234)	(708)	(2,736)
Fair value of plan assets at end of period	\$ 39,059	\$ 43,184	\$ 42,764
Projected benefit obligation at beginning of period	\$ 45,271	\$ 44,851	\$ 40,248
Service and interest cost	2,657	946	3,115
Actuarial loss	2,238	182	4,224
Benefits paid	(2,234)	(708)	(2,736)
Projected benefit obligation at end of period	\$ 47,932	\$ 45,271	\$ 44,851
Plan assets less than projected benefit obligation	\$ (8,873)	\$ (2,087)	\$ (2,087)
Unrecognized actuarial loss	8,058	—	12,918
Unrecognized prior service cost	—	—	386
Unrecognized transition obligation	—	—	282
Adjustment required to recognize minimum pension and severance liability	(7,171)	—	(13,231)
	(7,986)	(2,087)	(1,732)
Prepaid pension asset	4,570	4,340	7,834
Accrued pension and severance liability	\$ (12,556)	\$ (6,427)	\$ (9,566)

(IN THOUSANDS)	REORGANIZED COMPANY	PREDECESSOR COMPANY	FOREIGN PLANS
	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002	YEAR ENDED DECEMBER 31, 2001
Fair value of plan assets at beginning of period	\$ 4,431	\$ 4,298	\$ 4,208
Actual return on plan assets	116	44	139
Employer contributions	9,280	2,713	11,930
Benefits paid	(9,010)	(2,624)	(11,979)
Fair value of plan assets at end of period	\$ 4,817	\$ 4,431	\$ 4,298
Projected benefit obligation at beginning of period	\$ 78,780	\$ 49,703	\$ 49,259
Service and interest cost	7,230	2,823	8,853
Actuarial (gain) loss	(7,837)	18,098	3,570
Benefits paid	(9,010)	(2,624)	(11,979)
Amendments	—	10,780	—
Projected benefit obligation at end of period	\$ 69,163	\$ 78,780	\$ 49,703
Plan assets less than projected benefit obligation	\$ (64,346)	\$ (74,349)	\$ (45,405)
Unrecognized actuarial (gain) loss	(7,320)	—	10,632
Unrecognized prior service cost	—	—	770
Unrecognized transition asset	—	—	(570)
Adjustment required to recognize minimum pension and severance liability	(463)	—	(1,924)
	(72,129)	(74,349)	(36,497)
Prepaid pension asset	—	—	—
Accrued pension and severance liability	\$ (72,129)	\$ (74,349)	\$ (36,497)

Included in the table above are plans whose benefit obligation exceeds plan assets. The accumulated benefit obligation, projected benefit obligation and fair value of assets of plans for which benefits exceed assets were \$105 million, \$112 million and \$35 million, respectively, as of December 31, 2002; \$108 million, \$120 million and \$39 million, respectively, as of March 31, 2002; and \$79 million, \$90 million and \$38 million, respectively, as of December 31, 2001.

The projected benefit obligations of the Company's domestic pension plans were determined using a discount rate of approximately 6.5% at December 31, 2002 and 7% at March 31, 2002 and December 31, 2001. The assumed long-term rate of compensation increase was 6% for all periods presented, and the assumed long-term rate of return on plan assets was approximately 8% for all periods presented. The projected benefit obligations of Central and South American pension and severance plans were determined using a discount rate of approximately 9% at December 31, 2002 and 9.25% at March 31, 2002 and December 31, 2001. The assumed long-term rate of compensation increase was 5% at December 31, 2002 and 6% at March 31, 2002 and December 31, 2001.

In conjunction with the adoption of fresh start reporting, pension and severance liabilities were increased by \$33 million to reflect the projected benefit obligation (net of plan assets) at March 31, 2002.

Effective January 1, 2002, the Company made amendments and assumption changes regarding benefit payments and employee service lives used to calculate the projected benefit obligation for the Central and South American severance plans. These changes resulted in an increase in the projected benefit obligation of approximately \$28 million. This increase is reflected in the table above in the progression of the projected benefit obligation for the three months ended March 31, 2002.

NOTE

**13.**

**STOCK-BASED COMPENSATION**

In accordance with the Plan of Reorganization (see Note 2), the Company's stock option and incentive plans existing at December 31, 2001 and all options and awards issued thereunder ("Old Options") were cancelled in March 2002 upon emergence from Chapter 11 bankruptcy. The Company adopted a new stock option plan, under which the Company may issue up to an aggregate of 5.9 million shares of New Common Stock as stock options, stock awards, performance awards and stock appreciation rights ("SARs"). The options may be granted to directors, officers and other key employees to purchase shares of New Common Stock at fair market value at the date of the grant. Under the new stock option plan, options for approximately 4.3 million shares were outstanding at December 31, 2002. Additionally, 241,000 SARs granted to certain non-U.S. employees were outstanding at year-end. These options and SARs generally vest over four years and will be exercisable for a period not in excess of 10 years.

A summary of the activity and related information for the Company's new stock options follows:

(IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)	SHARES	2002 WEIGHTED AVERAGE EXERCISE PRICE
Under option at beginning of year	–	\$ –
Options granted	4,751	16.84
Options exercised	–	–
Options cancelled or expired	(448)	16.95
Under option at end of year	4,303	\$ 16.83
Options exercisable at end of year	–	\$ –
Shares available for future grants	1,352	

Options outstanding as of December 31, 2002 had a weighted average remaining contractual life of 9 years at December 31, 2002 and had exercise prices ranging from \$11.73 to \$16.97. The following table summarizes further information on the range of exercise prices:

(IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)	OPTIONS OUTSTANDING		
	SHARES	WEIGHTED AVERAGE EXERCISE PRICE	WEIGHTED AVERAGE REMAINING LIFE
<b>Exercise Price</b>			
\$ 11.73 - \$ 15.90	102	\$ 12.57	9 years
15.91 - 16.91	155	16.66	9 years
16.92 - 16.97	4,046	16.94	9 years

The estimated weighted average fair value per option share granted was \$7.84 using a Black-Scholes option pricing model based on market prices and the following assumptions at the date of option grant: weighted average risk-free interest rate of 4.4%, dividend yield of 0%, volatility factor for the Company's common stock price of 47%, and a weighted average expected life of five years for options not forfeited.

The Company has accounted for stock options in accordance with Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees." If the Company had been applying Statement of Financial Accounting Standards No. 123 ("SFAS No. 123"), "Accounting for Stock-Based Compensation," the estimated pro forma compensation expense based on these option fair values would have been approximately \$7 million (\$0.19 per share) for the nine months ended December 31, 2002 assuming a forfeiture rate of 20%, as illustrated in the pro forma table below. Beginning in 2003, the Company intends to recognize stock option expense in its results of operations for new stock options granted after December 31, 2002. Because the Company will only recognize expense for those options granted after December 31, 2002, the effect of applying SFAS No. 123, as discussed above, is not necessarily indicative of the effect in future years. In addition, management has not determined the number of options that will be granted in 2003. With respect to SARs, the Company records expense over the life of the SARs to the extent that the price of the underlying stock is greater than the stated price of the SAR. No expense was required to be recorded in 2002.

A summary of the activity and related information for the Company's Old Options follows:

(IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)	2001		2000	
	SHARES	WEIGHTED AVERAGE EXERCISE PRICE	SHARES	WEIGHTED AVERAGE EXERCISE PRICE
Under option at beginning of year	12,608	\$ 10.31	10,997	\$ 12.34
Options granted	72	1.76	3,679	4.45
Options exercised	-	-	-	-
Options cancelled or expired	(2,107)	10.39	(2,068)	10.67
Under option at end of year	10,573	\$ 10.24	12,608	\$ 10.31
Options exercisable at end of year	5,038	\$ 11.98	5,516	\$ 12.15

The estimated weighted average fair value per option share granted was \$0.38 for 2001 and \$2.65 for 2000 using a Black-Scholes option pricing model based on market prices and the following assumptions at the date of option grant: weighted average risk-free interest rates of 5.1% for 2001 and 6.6% for 2000; dividend yield of 0% for 2001 and 2000; volatility factor for the Company's common stock price of 49% for 2001 and 43% for 2000; and a weighted average expected life of one year for 2001 and eight years for 2000 for options not forfeited.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The estimated pro forma compensation expense based on these option fair values would have been as follows:

(IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)	REORGANIZED COMPANY		PREDECESSOR COMPANY	
	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002	YEAR ENDED DECEMBER 31, 2001	YEAR ENDED DECEMBER 31, 2000
Net income (loss)	\$ 13,195	\$ (397,823)	\$ (118,768)	\$ (94,867)
Pro forma compensation expense	(7,452)	(902)	(3,607)	(4,423)
Pro forma net income (loss)	\$ 5,743	\$ (398,725)	\$ (122,375)	\$ (99,290)
Basic and diluted net income (loss) per common share:				
Net income (loss)	\$ 0.33	\$ (5.08)	\$ (1.78)	\$ (1.68)
Pro forma compensation expense	(0.19)	(0.01)	(0.05)	(0.07)
Pro forma net income (loss)	\$ 0.14	\$ (5.09)	\$ (1.83)	\$ (1.75)

NOTE

**14. SHAREHOLDERS' EQUITY**

In accordance with the Company's Plan of Reorganization (see Note 2), all Old Common Stock and all preferred and preference stock ("Old Preferred Stock") of the Company were cancelled. In accordance with the Plan, 150 million shares of New Common Stock are authorized, including 40 million shares which were issued in 2002. In addition, the Company issued warrants representing the right to purchase 13.3 million shares of New Common Stock. The warrants have an exercise price of \$19.23 per share and are exercisable through March 19, 2009. In the Consolidated Balance Sheet at December 31, 2002, the warrants, valued at \$41 million for purposes of the Plan of Reorganization, are included in capital surplus.

At December 31, 2002, shares of New Common Stock were reserved for the following purposes:

Issuance under new stock option plan (see Note 13)	5.9 million
Issuance for exercise of warrants	13.3 million

At December 31, 2001, 200 million shares of Old Common Stock were authorized, including 37.5 million unissued shares reserved for issuance under old stock option and employee benefit plans and for the conversion of Old Preferred Stock. No dividends on Old Common Stock were paid during 2001 and 2000.

At December 31, 2001, three series of Old Preferred Stock were outstanding, for a total of 2.9 million shares. Each share of the Old Preferred Stock had annual dividend rates ranging from \$2.50 to \$3.75 and was convertible at the holder's option into a number of shares of Old Common Stock ranging from 2.6316 to 3.3333. Each share of the Old Preferred Stock had a liquidation preference of \$50.00.

In the fourth quarter of 2000, the Company discontinued payment of dividends on its Old Preferred Stock, and accordingly, the Company had five quarters of accumulated and unpaid dividends at December 31, 2001, totaling \$11.6 million. Pursuant to the Plan of Reorganization, all rights with respect to such dividend arrearages were cancelled.

At December 31, 2001, two series of Old Preferred Stock totaling 1.7 million shares were convertible at the Company's option into a number of shares of Old Common Stock (not exceeding 10 shares) having a total market value of \$50.00-\$50.75.

The accumulated other comprehensive loss balance at December 31, 2002 includes unrealized losses on derivatives of \$15 million, unrealized translation gains of \$13 million, and a minimum pension liability adjustment of \$8 million. The accumulated other comprehensive loss balance at December 31, 2001 includes unrealized losses on derivatives of \$6 million, unrealized translation losses of \$22 million, and a minimum pension liability adjustment of \$15 million.

NOTE

**15.****INCOME TAXES**

Income taxes related to continuing operations consist of the following:

(IN THOUSANDS)	U.S. FEDERAL		U.S. STATE		FOREIGN		TOTAL	
<i>Reorganized Company</i>								
<b>Nine months ended December 31, 2002</b>								
Current tax expense	\$	1,380	\$	139	\$	3,062	\$	4,581
Deferred tax benefit		–		(150)		(31)		(181)
	\$	1,380	\$	(11)	\$	3,031	\$	4,400
<i>Predecessor Company</i>								
<b>Three months ended March 31, 2002</b>								
Current tax expense (benefit)	\$	(855)	\$	132	\$	1,864	\$	1,141
Deferred tax benefit		–		–		(141)		(141)
	\$	(855)	\$	132	\$	1,723	\$	1,000
<b>2001</b>								
Current tax expense	\$	840	\$	708	\$	4,269	\$	5,817
Deferred tax expense		–		1,183		–		1,183
	\$	840	\$	1,891	\$	4,269	\$	7,000
<b>2000</b>								
Current tax expense	\$	175	\$	1,199	\$	5,108	\$	6,482
Deferred tax expense		–		–		518		518
	\$	175	\$	1,199	\$	5,626	\$	7,000

Income tax expense (benefit) related to continuing operations differs from income taxes computed at the U.S. federal statutory rate for the following reasons:

(IN THOUSANDS)	REORGANIZED COMPANY		PREDECESSOR COMPANY	
	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002	YEAR ENDED DECEMBER 31, 2001	YEAR ENDED DECEMBER 31, 2000
Income tax expense (benefit) computed at U.S. federal statutory rate	\$ 794	\$ (86,491)	\$ (39,505)	\$ (30,475)
State income taxes, net of federal benefit	(7)	86	1,477	779
Impact of foreign operations	(18,143)	(4,579)	33,940	35,958
Goodwill amortization	–	–	1,656	1,678
Fresh start adjustment	–	76,214	–	–
Change in valuation allowance	9,270	9,592	(43,422)	–
Gain on transfer of trademark rights from U.S. subsidiary to foreign subsidiary	–	–	62,953	–
Change in tax attributes	8,209	5,549	(11,787)	–
Other	4,277	629	1,688	(940)
Income tax expense	\$ 4,400	\$ 1,000	\$ 7,000	\$ 7,000

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The components of deferred income taxes included on the balance sheet are as follows:

(IN THOUSANDS)	REORGANIZED COMPANY DECEMBER 31, 2002	PREDECESSOR COMPANY DECEMBER 31, 2001
Deferred tax benefits		
Net operating loss carryforwards	\$ 54,360	\$ 36,268
Other tax carryforwards	6,305	12,643
Employee benefits	19,395	13,047
Accrued expenses	20,677	22,705
Depreciation	8,745	–
Investments	38,979	–
Other	11,483	10,353
	159,944	95,016
Deferred tax liabilities		
Depreciation and amortization	–	(22,571)
Growing crops	(10,500)	(14,328)
Trademark	(74,912)	–
Other	(5,584)	(8,353)
	(90,996)	(45,252)
	68,948	49,764
Valuation allowance	(80,309)	(61,447)
Net deferred tax liability	\$ (11,361)	\$ (11,683)

U.S. net operating loss carryforwards (“NOLs”) were \$155 million as of December 31, 2002, and \$104 million as of December 31, 2001. As of January 1, 2003, as a result of the Company’s financial restructuring, the December 31, 2002 NOLs will be reduced to zero.

Income (loss) before taxes attributable to foreign operations was \$86 million for the nine months ended December 31, 2002, \$(345) million for the three months ended March 31, 2002, \$71 million in 2001, and \$40 million in 2000. Undistributed earnings of foreign subsidiaries, approximately \$600 million at December 31, 2002, have been permanently reinvested in foreign operating assets. Accordingly, no provision for U.S. federal and state income taxes has been provided thereon.

Cash payments for income taxes were \$4 million for the nine months ended December 31, 2002, \$1 million for the three months ended March 31, 2002, \$4 million in 2001 and \$6 million in 2000. Additionally, the Company received \$9 million of refunds in 2001 related to audits of the Company’s federal income tax returns for 1989 through 1991.

No income tax expense is associated with discontinued operations for the periods presented, as net operating losses offset income generated by these operations. No income tax expense is associated with the cumulative effect of a change in method of accounting, or any of the items included in other comprehensive income.

NOTE

**16.****SEGMENT INFORMATION**

The Company conducts business in two business segments, organized primarily on a product line basis, with each segment offering a variety of different but related products. The Company evaluates the performance of its business segments based on operating income before unusual items. Intercompany transactions between segments are eliminated. Financial information for each segment follows:

(IN THOUSANDS)	FRESH PRODUCE	PROCESSED FOODS	CONSOLIDATED
<i>Reorganized Company</i>			
<b>As of and for the nine months ended December 31, 2002</b>			
Net sales	\$ 1,109,442	\$ 333,607	\$ 1,443,049
Segment operating income <sup>(1)</sup>	48,426	6,090	54,516
Depreciation	21,835	5,174	27,009
Income from equity investments	4,965	2,023	6,988
Total assets	1,313,198	329,043	1,642,241
Net operating assets <sup>(2)</sup>	881,748	208,480	1,090,228
Investment in equity affiliates	92,439	11,603	104,042
Expenditures for long-lived assets	34,289	12,077	46,366
<i>Predecessor Company</i>			
<b>For the three months ended March 31, 2002</b>			
Net sales	\$ 438,080	\$ 108,910	\$ 546,990
Segment operating income	41,049	1,252	42,301
Depreciation and amortization	16,532	3,929	20,461
Income from equity investments	2,950	364	3,314
Expenditures for long-lived assets	4,308	2,109	6,417
<b>2001</b>			
Net sales	\$ 1,431,971	\$ 450,197	\$ 1,882,168
Segment operating income <sup>(1)</sup>	52,436	8,709	61,145
Depreciation and amortization	67,752	17,970	85,722
Income (loss) from equity investments	(4,459)	1,953	(2,506)
Total assets	1,806,736	455,756	2,262,492
Net operating assets <sup>(2)</sup>	1,304,574	370,796	1,675,370
Investment in equity affiliates	241,599	17,534	259,133
Expenditures for long-lived assets	30,199	14,559	44,758
<b>2000</b>			
Net sales	\$ 1,426,931	\$ 466,436	\$ 1,893,367
Segment operating income <sup>(1)</sup>	15,452	30,540	45,992
Depreciation and amortization	73,877	18,060	91,937
Income (loss) from equity investments	(18,685)	983	(17,702)
Total assets	1,895,287	521,503	2,416,790
Net operating assets <sup>(2)</sup>	1,313,250	435,183	1,748,433
Investment in equity affiliates	231,324	19,647	250,971
Expenditures for long-lived assets	52,578	14,442	67,020

(1) Segment operating income excludes the following unusual items: for the nine months ended December 31, 2002, \$12 million of Scipio/Atlanta restructuring charges, \$5 million associated with flooding in Costa Rica and Panama in early December and \$5 million for severance in connection with the first stage of the Company's strategic cost-reduction programs. Substantially all of these charges are related to the Company's Fresh Produce operations; in 2001, \$28 million of charges primarily associated with the closure of farms, and a labor strike and related issues at the Company's Armuelles, Panama banana producing division; in 2000, \$35 million of charges primarily associated with the write-downs of production and sourcing assets in the Fresh Produce operations, including the curtailment in June 2000 of additional Hurricane Mitch farm rehabilitation. These charges in 2000 were partially offset by a \$15 million gain on the sale of California Day-Fresh Foods, Inc., a processor and distributor of natural fresh fruit and vegetable juices that was part of the Company's Processed Foods operations.

(2) Net operating assets consist of total assets less (i) cash and equivalents and assets of discontinued operations and (ii) total liabilities other than debt, liabilities subject to compromise and liabilities of discontinued operations.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The Fresh Produce segment includes the sourcing, transportation, distribution and marketing of bananas, which comprises approximately 85% of Fresh Produce net sales, and a wide variety of other fresh fruits and vegetables. The Processed Foods segment consists of the production, distribution and marketing of the Company's private-label and branded canned vegetables, processed bananas and edible oil based consumer products. The Company's private-label and branded canned vegetables are sold through its subsidiary, Chiquita Processed Foods ("CPF"), which accounts for over 90% of Processed Foods segment net sales. In March 2003, the Company entered into a definitive agreement to sell CPF to Seneca Foods Corporation (see Note 3).

Financial information by geographic area is as follows:

(IN THOUSANDS)	REORGANIZED COMPANY	PREDECESSOR COMPANY		
	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002	YEAR ENDED DECEMBER 31, 2001	YEAR ENDED DECEMBER 31, 2000
Net sales				
United States	\$ 762,085	\$ 303,927	\$1,066,064	\$1,092,078
Central and South America	644	614	698	9,764
Europe and other international	680,320	242,449	815,406	791,525
	\$1,443,049	\$ 546,990	\$1,882,168	\$1,893,367

(IN THOUSANDS)	REORGANIZED COMPANY	PREDECESSOR COMPANY	
	DECEMBER 31, 2002	DECEMBER 31, 2001	DECEMBER 31, 2000
Long-lived assets			
United States	\$ 304,286	\$ 285,157	\$ 320,031
Central and South America	134,282	483,442	514,889
Europe and other international	283,795	247,767	230,483
Shipping operations	164,891	396,290	422,932
	\$ 887,254	\$1,412,656	\$1,488,335

The Company's products are sold throughout the world and its principal production and processing operations are conducted in Central and South America and the United States. Chiquita's earnings are heavily dependent upon products grown and purchased in Central and South America. These activities, a significant factor in the economies of the countries where Chiquita produces bananas and related products, are subject to the risks that are inherent in operating in such foreign countries, including government regulation, currency restrictions and other restraints, risk of expropriation, risk of political instability and burdensome taxes. Certain of these operations are substantially dependent upon leases and other agreements with these governments.

The Company is also subject to a variety of government regulations in certain countries where it markets bananas and other products, including import quotas and tariffs, currency exchange controls and taxes.

NOTE

**17.**

### LITIGATION

A number of legal actions are pending against the Company. Based on information currently available to the Company and advice of counsel, management does not believe such litigation will, individually or in the aggregate, have a material adverse effect on the financial statements of the Company.

NOTE

**18.****QUARTERLY FINANCIAL DATA (UNAUDITED)**

The following quarterly financial data are unaudited, but in the opinion of management include all necessary adjustments for a fair presentation of the interim results, which are subject to significant seasonal variations. Amounts presented will differ from previously filed Quarterly Reports on Form 10-Q because of reclassifications for discontinued operations.

2002 (IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)	PREDECESSOR			
	MARCH 31	JUNE 30	SEPTEMBER 30	DECEMBER 31
Net sales	\$ 546,990	\$ 530,242	\$ 429,304	\$ 483,503
Cost of sales	(434,168)	(402,751)	(366,106)	(442,455)
Operating income (loss)	42,301	57,619	1,186	(26,423)
Income (loss) from continuing operations before cumulative effect of a change in method of accounting	(248,118)	45,193	(9,969)	(37,354)
Discontinued operations	(5,182)	2,521	1,739	11,065
Income (loss) before cumulative effect of a change in method of accounting	(253,300)	47,714	(8,230)	(26,289)
Cumulative effect of a change in method of accounting	(144,523)	—	—	—
Net income (loss)	(397,823)	47,714	(8,230)	(26,289)
<b>Basic and diluted earnings (loss) per share:</b>				
Continuing operations	(3.16)	1.13	(.25)	(.94)
Discontinued operations	(.07)	.06	.04	.28
Before cumulative effect of a change in method of accounting	(3.23)	1.19	(.21)	(.66)
Cumulative effect of a change in method of accounting	(1.85)	—	—	—
Net income (loss)	(5.08)	1.19	(.21)	(.66)
<b>Common stock market price</b>				
<i>Reorganized Company:</i>				
High	—	18.60	17.55	15.40
Low	—	15.64	14.01	11.10
<i>Predecessor Company:</i>				
High	0.87	—	—	—
Low	0.63	—	—	—

2001

PREDECESSOR COMPANY

(IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

	MARCH 31	JUNE 30	SEPTEMBER 30	DECEMBER 31
Net sales	\$ 497,641	\$ 504,800	\$ 424,196	\$ 455,531
Cost of sales	(388,481)	(406,203)	(359,305)	(407,198)
Operating income (loss)	38,980	22,761	(5,197)	(23,269)
Income (loss) from continuing operations	5,296	(12,134)	(39,348)	(73,685)
Discontinued operations	(1,168)	1,146	1,125	—
Net income (loss)	4,128	(10,988)	(38,223)	(73,685)
<b>Basic and diluted earnings (loss) per share:</b>				
Continuing operations	.03	(.20)	(.57)	(.98)
Discontinued operations	(.02)	.01	.01	—
Net income (loss)	.01	(.19)	(.56)	(.98)
<b>Common stock market price</b>				
High	3.06	1.78	1.56	0.86
Low	1.01	0.99	0.82	0.42

During interim periods within a year, the Company expenses fixed costs associated with banana sourcing and logistics on a per box basis using estimated annual fixed costs and volume in order to recognize consistent fixed costs per box on a quarterly basis. These interim period deferred balances are fully expensed by year-end. For 2002, this policy resulted in fixed costs deferred in other current assets of \$18 million at March 31, 2002, \$21 million at June 30, 2002, \$17 million at September 30, 2002, and \$0 at December 31, 2002. For 2001, this policy resulted in fixed costs deferred of \$16 million at March 31, 2001, \$18 million at June 30, 2001, \$14 million at September 30, 2001, and \$0 at December 31, 2001. The Company has determined that expensing fixed costs as they are incurred is preferable to deferring these costs. As a result, beginning in 2003, the Company will no longer defer such costs in interim periods throughout the year.

Fourth quarter operating losses in 2002 include \$12 million of Scipio/Atlanta restructuring charges, \$5 million associated with flooding in Costa Rica and Panama and \$5 million for severance. In addition, financial restructuring charges of \$286 million and a cumulative effect of \$145 million from the change in method of accounting for goodwill are included in net loss in the first quarter of 2002.

Operating losses in the third and fourth quarters of 2001 include charges of \$8 million and \$20 million, respectively, primarily associated with the closure of farms, a third quarter labor strike and related labor issues at the Company's Armuelles, Panama banana producing division. In addition, financial restructuring items of \$1 million in the first quarter, \$3 million in each of the second and third quarters and \$27 million in the fourth quarter are included in net income (loss).

Per share results include the effect, if dilutive, of assumed conversion of preferred and preference stock, convertible debentures and options into common stock during the period presented. The effects of assumed conversions are determined independently for each respective quarter and year and may not be dilutive during every period due to variations in operating results. Therefore, the sum of quarterly per share results will not necessarily equal the per share results for the full year.

SELECTED FINANCIAL DATA

COMPANY  (IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)	REORGANIZED PREDECESSOR COMPANY		YEAR ENDED DECEMBER 31, 2001	YEAR ENDED DECEMBER 31, 2000	YEAR ENDED DECEMBER 31, 1999	YEAR ENDED DECEMBER 31, 1998
	NINE MONTHS ENDED DECEMBER 31, 2002	THREE MONTHS ENDED MARCH 31, 2002				
<b>Financial Condition</b>						
Working capital	\$ 370,869	\$ 408,894	\$ 389,976	\$ 239,601	\$ 419,866	\$ 302,573
Capital expenditures	43,833	4,572	27,993	53,964	138,804	101,794
Total assets	1,642,241	1,779,019	2,262,492	2,416,790	2,596,127	2,509,133
Capitalization						
Short-term debt*	75,648	87,661	99,618	277,979	117,253	157,213
Long-term debt*	441,803	538,246	289,778	1,043,242	1,207,669	988,651
Liabilities subject to compromise*	—	—	962,820	—	—	—
Shareholders' equity	629,289	612,753	448,594	582,543	705,286	793,980
<b>Operations</b>						
Net sales	\$ 1,443,049	\$ 546,990	\$ 1,882,168	\$ 1,893,367	\$ 2,200,829	\$ 2,336,334
Operating income*	32,382	42,301	33,275	25,932	43,181	85,404
Loss from continuing operations before cumulative effect of a change in method of accounting	(2,130)	(248,118)	(119,871)	(94,072)	(55,667)	(17,830)
Discontinued operations	15,325	(5,182)	1,103	(795)	(2,715)	(582)
Income (loss) before cumulative effect of a change in method of accounting	13,195	(253,300)	(118,768)	(94,867)	(58,382)	(18,412)
Cumulative effect of a change in method of accounting	—	(144,523)	—	—	—	—
Net income (loss)*	13,195	(397,823)	(118,768)	(94,867)	(58,382)	(18,412)
<b>Share Data</b>						
Shares used to calculate diluted loss per common share	39,967	78,273	73,347	66,498	65,768	64,663
Diluted loss per common share:						
Continuing operations	\$ (.05)	\$ (3.16)	\$ (1.80)	\$ (1.67)	\$ (1.11)	\$ (.54)
Discontinued operations	.38	(.07)	.02	(.01)	(.04)	(.01)
Before cumulative effect of a change in method of accounting	.33	(3.23)	(1.78)	(1.68)	(1.15)	(.55)
Cumulative effect of a change in method of accounting	—	(1.85)	—	—	—	—
Net income (loss)	.33	(5.08)	(1.78)	(1.68)	(1.15)	(.55)
Dividends per common share	—	—	—	—	.20	.20
Market price per common share:						
Reorganized Company:						
High	18.60	—	—	—	—	—
Low	11.10	—	—	—	—	—
End of period	13.26	—	—	—	—	—
Predecessor Company:						
High	—	0.87	3.06	5.63	11.75	16.00
Low	—	0.63	0.42	0.88	3.38	9.50
End of period	—	0.71	0.64	1.00	4.75	9.56

\* See Management's Discussion and Analysis of Financial Condition and Results of Operations and Notes to Consolidated Financial Statements for a discussion of parent company debt restructuring and for a discussion of significant items included in operating income for the nine months ended December 31, 2002, the three months ended March 31, 2002, and the years ended 2001 and 2000.

## BOARD OF DIRECTORS, OFFICERS AND SENIOR OPERATING MANAGEMENT

### BOARD OF DIRECTORS

**Cyrus F. Freidheim, Jr.**<sup>3</sup>

Chairman of the Board, President and Chief Executive Officer

**Morten Arntzen**<sup>1,4</sup>

Chief Executive Officer of American Marine Advisors (a merchant banking firm)

**Jeffrey D. Benjamin**<sup>1,2,3</sup>

Senior Advisor, Apollo Management, L.P. (a private investment firm)

**Robert W. Fisher**

Private Investor; Former President of the Dole Food Company

**Roderick M. Hills**<sup>1,3,4</sup>

Chairman of Hills Enterprises, Ltd.; Former Chairman of the Securities and Exchange Commission

**Durk I. Jager**<sup>2,4</sup>

Private Consultant/Investor; Former Chairman, President and Chief Executive Officer of The Procter and Gamble Company

**Jaime Serra**<sup>2,4</sup>

Senior Partner of Serra Associates International; Former Minister of Finance and Trade for Government of Mexico

**Steven P. Stanbrook**<sup>1,2</sup>

President of S.C. Johnson's Europe, Africa and Middle East region

### SENIOR MANAGEMENT

**Cyrus F. Freidheim, Jr.**

Chairman of the Board, President and Chief Executive Officer

**Robert F. Kistingner**

President and Chief Operating Officer Chiquita Fresh Group and Chiquita Fresh Group-North America

**Peter A. Horekens**

President and Chief Operating Officer Chiquita Fresh Group – Europe

**Craig A. Stephen**

President and Chief Operating Officer Chiquita Fresh Group – Far and Middle East/Australia Region

**David J. Ockleshaw**

President and Chief Operating Officer Chiquita Processed Foods

**Jill M. Albrinck**

Senior Vice President, Strategy and Business Development

**Robert W. Olson**

Senior Vice President, General Counsel and Secretary

**James B. Riley**

Senior Vice President and Chief Financial Officer

**Joseph W. Bradley**

Vice President, Taxation

**Carla A. Byron**

Vice President, Treasurer and Corporate Planning

**Steven M. Kreps**

Vice President, Internal Audit

**Barry H. Morris**

Vice President, Human Resources

**Manuel Rodriguez**

Vice President, Government Affairs and Associate General Counsel

**William A. Tsacalis**

Vice President and Controller

**Jeffrey M. Zalla**

Corporate Responsibility Officer and Vice President of Corporate Communications

1 Member of Audit Committee

2 Member of Compensation Committee

3 Member of Executive Committee

4 Member of Nominating and Governance Committee



FROM LEFT Robert Fisher, Roderick Hills, Durk Jager, Cyrus Freidheim, Jr., Steven Stanbrook, Morten Arntzen, Jaime Sierra and Jeffrey Benjamin.

## INVESTOR INFORMATION

### Publicly Issued Securities

Common Stock, par value \$0.01 per share  
Warrants to Subscribe for Common Stock  
10.56% Senior Notes due 2009

### Exchange Listing

New York Stock Exchange

### Trading Symbols

CQB (for the Common Stock)

CQB WS (for the Warrants)

CQB 09 (for the Senior Notes)

### Shareholders of Record

At March 15, 2003, there were 1,264  
holders of record of Common Stock

### Annual Meeting

May 22, 2003  
10 a.m., Eastern Daylight Time  
Hilton Cincinnati Netherland Plaza  
35 West Fifth Street  
Cincinnati, Ohio 45202

### Investor Inquiries

Contact Investor Relations at  
(513) 784-6366

### Transfer Agent and Registrar — Common Stock, Warrants and Senior Notes

Chiquita Brands International, Inc.  
c/o Securities Transfer Company  
One East Fourth Street  
Cincinnati, Ohio 45202  
(513) 579-2414  
(800) 368-3417

### Warrant Agent

Securities Transfer Company  
One East Fourth Street  
Cincinnati, Ohio 45202  
(513) 579-2414  
(800) 368-3417

### Trustee — Senior Notes

Wells Fargo Bank Minnesota,  
National Association  
Sixth Street and Marquette Avenue  
Minneapolis, Minnesota 55479  
(800) 344-5128

FEBRUARY 13, 2003

Management and Miss Chiquita celebrate 100th anniversary of trading on the NYSE



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250 EAST FIFTH STREET CINCINNATI, OHIO 45202

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