



October 25, 2018

Dear Fellow Campbell Shareholders,

My name is Les C. Vinney and I am the independent Chairman of Campbell Soup Company. I am writing to you because our 2018 Annual Meeting of Shareholders is only a month away. At that meeting, you will be faced with a critical decision regarding the future of Campbell and your valued investment. Third Point, a New York-based hedge fund that bought Campbell stock less than five months ago, is attempting to seize control of Campbell's entire Board with a slate of handpicked and underqualified candidates. Third Point has failed to articulate a cogent plan to run the Company. In fact, it has not provided **ANY** new ideas to enhance shareholder value. Third Point's talk of an "operational turnaround" and a "proper strategic review" is a charade. The truth is that Third Point is only interested in pursuing an immediate sale of Campbell.

Unlike Third Point, the Campbell Board of Directors is unified and committed to maximizing value for all Campbell shareholders. We are confident in the new strategic direction we detailed on August 30th and strongly believe that our plan to improve the focus and financial performance of the Company is the best path forward at this time. Additionally, your Board will continue to seriously consider other strategic options, including a sale of the Company — an alternative that we thoroughly evaluated during the strategy and portfolio review — if such options can be shown to demonstrably enhance shareholder value relative to our current plan.

To support Campbell, vote **FOR** the re-election of Campbell's highly qualified and engaged slate of directors on the enclosed **GOLD** proxy card today. Vote only the **GOLD** proxy card - please discard any white proxy cards you receive from Third Point.

CAMPBELL'S GO-FORWARD PLAN IS THE RIGHT SET OF ACTIONS, AT THIS TIME, TO MAXIMIZE VALUE

On August 30th, Campbell announced the significant actions the Company would take following our comprehensive, Board-led strategy and portfolio review aimed at turning around the business, improving operating and financial performance and returning Campbell to sustainable, profitable growth. As part of this review, the Board considered a full slate of strategic options to maximize shareholder value, including optimizing the portfolio, divesting businesses, splitting the Company, and pursuing a sale. All options were on the table.

The Board determined that, at this time, the best path forward to maximize value is to focus the Company, pursue the divestiture of non-core businesses – using the proceeds to significantly pay down debt and strengthen our balance sheet – further reduce costs and increase our asset efficiency. In addition to these actions, we remain focused on retaining Campbell's investment grade credit rating and maintaining our competitive dividend, which returned \$426 million to shareholders in fiscal 2018 and over \$1.2 billion to shareholders since fiscal 2016.



Our plan is the right one to improve performance and revitalize the Company. Our new management team is working with urgency to implement this strategic plan and drive sustainable, long-term shareholder value.

Furthermore, the current Campbell Board combines the right mix of financial, operational, and strategic expertise. Most importantly, all of your directors are committed to evaluating **ALL** potential future strategies to demonstrably enhance shareholder value.

Third Point's Handpicked Nominees Are Underqualified to Oversee Campbell; Third Point Has Failed to Present a Cogent Plan

Despite Campbell's willingness and attempts to engage with Third Point prior to and immediately following our strategy and portfolio review, the hedge fund ignored our outreach and instead put forward a slate of director nominees to replace the entire Campbell Board of Directors. The Third Point slate is underqualified compared to the current Board, lacks public company operational experience, and has a single point agenda that is being driven by Third Point's Founder and CEO Daniel Loeb – pursue an immediate sale of Campbell.

Third Point's director candidates are nothing more than handpicked agents selected to execute Dan Loeb's self-serving scheme to deprive you of the opportunity to benefit from the Company's plans to maximize shareholder value. In fact:

- 9 of Third Point's nominees possess NO operational experience
- 2 of the Third Point nominees are employees of Third Point

QUALIFICATIONS	CAMPBELL'S EXISTING BOARD		THIRD POINT NOMINEES	
Public Company CEO Experience	5	Y	1	X
Experience in Food / CPG Industry	8	V	5	x
Financial Expertise	6	V	4	x
Operational Experience	9	V	3	x
Marketing Experience	6	V	3	x
Outside Public Company Board Experience(1)	8	V	6	x
Open to All Strategies, Including and Beyond a Sale of the Company	12	V	0	x

(1) In past 5 years

Moreover, Third Point has, at best, a superficial understanding of the food industry and the Company, as evidenced by its non-substantive plan filled with platitudes and business school buzz words.

	THIRD POINT'S IDEAS	NEW IDEA?	CAMPBELL'S PLAN
Meals and Beverages	Turnaround Soup	NO!	Outlined plan on 8/30; managing according to a specific profile and portfolio role
	Stabilize Fresh Food	NO!	Divesting Campbell-Fresh; outlined rationale on 8/30
	Renovate & Innovate	NO!	Core tenet of any branded food business; we do this daily
	Improve Retailer Relationships	NO!	Strong working relationships with our customers
Snacks	Innovate & Grow	NO!	Outlined plan on 8/30; making investments in both to fuel growth
	Execute on Deal Synergies	NO!	Focused on this from day 1 post-Snyder's-Lance close
	Re-Shape Portfolio	NO!	Outlined plan on 8/30; remain committed to evaluating all options if any can demonstrably enhance value for all shareholders
	Optimize Direct Store Delivery (DSD) Network	NO!	Part of original savings from Snyder's-Lance acquisition and 8/30 plan; DSD is an important competitive advantage
	Attract World-Class Operating Team	NO!	Refreshed management team; comprehensive CEO search underway
	Sale of All or Part of the Company	NO!	Considered a full slate of options as part of strategic review

SUPPORT THE TEAM WITH A CLEAR PLAN TO DRIVE SUSTAINABLE SHAREHOLDER VALUE - VOTE GOLD

The Campbell Board Is Conducting a Thorough CEO Search Process

Prior to the release of our third-quarter results in May 2018, your Board initiated a dialogue with Denise Morrison, the then-President and Chief Executive Officer, expressing its dissatisfaction with the performance and execution of the business. After further discussion with the Board, Ms. Morrison agreed that she would retire effective May 18, 2018 – the same day as our third-quarter earnings report. At the same time, we announced we would undertake a comprehensive strategic review and named Keith McLoughlin, an experienced business leader and highly qualified member of your Board, as Interim President and Chief Executive Officer to facilitate an orderly transition in management.

Given the significant management changes that occurred at Campbell over the last year along with a recognition of the need for a new strategic direction at Campbell, the Board believed that the best course of action was to install a highly qualified interim CEO and launch a comprehensive search for a permanent CEO.

Over the past several months, the Board, with the support of leading candidate assessment and executive search firms, has been meeting with qualified candidates who possess a track record of proven results and achievement. Despite Third Point's false claims to the contrary, the Board is confident that it will attract and appoint a world-class CEO by the end of the calendar year. In fact, a number of highly qualified candidates have expressed strong interest in the CEO opportunity.

We have not let Third Point's proxy contest distract us. We are focused on maintaining our thoughtful approach to ensure that our choice for CEO is the best long-term fit for Campbell and our shareholders.

Four of Our Largest Shareholders Support the Board on the GOLD Card

Four of Campbell's largest shareholders: Bennett Dorrance, Mary Alice Dorrance Malone, Archbold van Beuren and Charlotte Weber - three of whom sit on your Board and all descendants of Dr. John T. Dorrance, the inventor of *Campbell's* condensed soup - each separately notified me of their support for the current Campbell Board, on behalf of themselves and certain family members. As a result, these shareholders intend to cast their votes - representing approximately 41 percent of the shares outstanding - on the **GOLD** proxy card in support of the current Board at the upcoming Annual Meeting of Shareholders.

Instead of respecting their views as long-term, significant shareholders, Third Point launched baseless attacks against Campbell Directors Bennett Dorrance, Mary Alice Dorrance Malone, and Archbold van Beuren – claiming that they have "long enriched themselves at the expense of shareholders and the Company." In reality, no individuals have more at stake here than these three, as a meaningful portion of their net worth is comprised of Campbell shares. As long-term shareholders, they are subject to the same fluctuations in our share price as all other shareholders. They do not enjoy any preferential dividends or voting rights. Their interests are fully aligned with those of **ALL** shareholders – to maximize long-term, sustainable value. To suggest anything else is simply false.

YOUR VOTE IS EXTREMELY IMPORTANT VOTE THE GOLD PROXY CARD TODAY

Your Board is and will continue to be active and engaged. It is working to implement the plan to make Campbell a stronger company. The Board has taken swift action - making significant management changes, launching a comprehensive strategy and portfolio review, and announcing a new comprehensive path forward. We remain open and willing to consider any alternative options for the Company if such options can demonstrably enhance shareholder value beyond what has already been announced.

On behalf of your Board of Directors, thank you for your continued support.

Sincerely,

Les C. Vinney, Chairman of the Board



NO MATTER HOW MANY OR HOW FEW SHARES YOU OWN

VOTE THE GOLD PROXY CARD TODAY.

Support your strong board members by signing, dating and returning the GOLD proxy card in the postage-paid envelope provided. You can also vote by phone or online.

DISCARD the WHITE proxy card from Third Point. Voting the WHITE proxy card, even if you "withhold" on Third Point's nominees, will revoke any vote you had previously submitted on Campbell's **GOLD** proxy card.

If you have questions, or need assistance in voting your shares, please contact:

INNISFREE M&A INCORPORATED
Shareholders Call Toll-Free: (877) 687-1866
International shareholders may call: +1-412-232-3651
Banks and Brokers Call Collect: (212) 750-5833

Forward-Looking Statements

This release contains "forward-looking statements" that reflect the company's current expectations about the impact of its future plans and performance on the company's business or financial results. These forward-looking statements rely on a number of assumptions and estimates that could be inaccurate and which are subject to risks and uncertainties. The factors that could cause the company's actual results to vary materially from those anticipated or expressed in any forward-looking statement include: (1) the company's ability to reactive the expected benefits from the actions it intends to take as a result of its recent strategy and portfolio review. (2) the ability to fifteentiate its products and protect its category leading positions, especially in soup; (3) the ability to complete and to realize the projected benefits from the actions it intends to realize the projected benefits, including cost synergies, from the recent acquisitions of Snyder's-Lance and Pacific Foods; (5) the ability to realize projected cost savings and benefits from its efficiency and/or restructuring initiatives; (6) the company's indebtedness and ability to pay such indebtedness; (7) disruptions to the company's supply chain, including fluctuations in the supply of and inflation in energy and raw and packaging materials cost; (8) the company's business to its organizational structure and/or business processes, including selling, distribution, manufacturing and information management systems or processes; (9) the impact of strong competitive responses to the company's efforts to leverage its brand power with product innovation, promotional strategies; (11) changes in consumer demand for the company and favorable perception of the company's head pricing and promotional strategies; (11) changes in consumer demand for the company's products and favorable perception of the company's key customers maintain significance to the company's business; (14) product quality and safety issues, including recalls and product liabilities; (15) the c

Important Additional Information and Where to Find It

Campbell has filed a definitive proxy statement on Schedule 14A and form of associated GOLD Proxy Card with the Securities and Exchange Commission ("SEC") in connection with the solicitation of proxies for its 2018 Annual Meeting of Shareholders (the "Definitive Proxy Statement"). Campbell, its directors and certain of its executive officers will be participants in the solicitation of proxies from shareholders in respect of the 2018 Annual Meeting. Information regarding the names of Campbell's directors and executive officers and their respective interests in the company by security holdings or otherwise is set forth in the Definitive Proxy Statement. Details concerning the nominees of Campbell's Board of Directors for election at the 2018 Annual Meeting are included in the Definitive Proxy Statement. BEFORE MAKING ANY VOTING DECISION, INVESTORS AND SHAREHOLDERS OF THE COMPANY ARE URGED TO READ ALL RELEVANT DOCUMENTS FILED WITH OR FURNISHED TO THE SEC, INCLUDING THE COMPANY'S DEFINITIVE PROXY STATEMENT AND ANY SUPPLEMENTS THERETO AND ACCOMPANYING GOLD PROXY CARD, BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION. Shareholders may obtain a free copy of the Definitive Proxy Statement and other relevant documents that Campbell files with the SEC from the SEC's website at www.sec.gov or Campbell's website at www.investor.campbellsoupcompany.com as soon as reasonably practicable after such materials are electronically filed with, or furnished to, the SEC.