



**BRP INC.**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION  
AND RESULTS OF OPERATIONS**  
**FOR THE THREE- AND SIX-MONTH PERIODS ENDED JULY 31, 2018**

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*The following management's discussion and analysis ("MD&A") provides information concerning financial condition and results of operations of BRP Inc. (the "Company" or "BRP") for the second quarter of the fiscal year ending January 31, 2019. This MD&A should be read in conjunction with the unaudited condensed consolidated interim financial statements for the three- and six-month periods ended July 31, 2018 and the audited consolidated financial statements and MD&A for the year ended January 31, 2018. Some of the information contained in this discussion and analysis contains forward-looking statements that involve risks and uncertainties. Actual results may differ materially from underlying forward-looking statements as a result of various factors, including those described in the "Forward-Looking Statements" section of this MD&A. This MD&A reflects information available to the Company as at August 29, 2018.*

### **Basis of Presentation**

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The unaudited condensed consolidated interim financial statements of the Company have been prepared in accordance with International Financial Reporting Standards ("IFRS") and in accordance with IAS 34 "Interim Financial Reporting". All amounts presented are in Canadian dollars unless otherwise indicated. The Company's fiscal year is the twelve-month period ending January 31. All references in this MD&A to "Fiscal 2019" are to the Company's fiscal year ending January 31, 2019, to "Fiscal 2018" are to the Company's fiscal year ended January 31, 2018 and to "Fiscal 2017" are to the Company's fiscal year ended January 31, 2017. Following the adoption of IFRS 15 "Revenue from contracts with customers" and IFRS 9 "Financial instruments", the comparative figures in this MD&A have been restated as explained in Note 19 of the unaudited condensed consolidated interim financial statements for the three- and six-month periods ended July 31, 2018.

This MD&A, approved by the Board of Directors on August 29, 2018, is based on the Company's unaudited condensed consolidated interim financial statements and accompanying notes thereto for the three- and six-month periods ended July 31, 2018 and 2017.

The Company's Year-Round Products consist of all-terrain vehicles (referred to as "ATVs"), side-by-side vehicles (referred to as "SSVs") and three-wheeled vehicles (Spyder) (referred to as "3WVs"); the Company's Seasonal Products consist of personal watercraft (referred to as "PWCs") and snowmobiles; and the Company's Powersports PAC and OEM Engines consist of parts, accessories and clothing ("PAC") for Year-Round Products and Seasonal Products, engines for karts, motorcycles and recreational aircraft and other services. Additionally, the Company's Marine Engines, Boats and PAC consist of outboard and jet boat engines, boats and related PAC and other services.

### **Forward-Looking Statements**

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Certain statements in this MD&A about the Company's current and future plans, expectations and intentions, results, levels of activity, performance, goals or achievements or any other future events or developments constitute forward-looking statements. The words "may", "will", "would", "should", "could", "expects", "plans", "intends", "trends", "indications", "anticipates", "believes", "estimates", "predicts", "likely" or "potential" or the negative or other variations of these words or other comparable words or phrases, are intended to identify forward-looking statements.

Forward-looking statements are based on estimates and assumptions made by the Company in light of its experience and perception of historical trends, current conditions and expected future developments, as well as other factors that the Company believes are appropriate and reasonable in the circumstances, but there can be no assurance that such estimates and assumptions will prove to be correct or that the Company's business guidance, objectives, plans and strategic priorities will be achieved.



Many factors could cause the Company's actual results, level of activity, performance or achievements or future events or developments to differ materially from those expressed or implied by the forward-looking statements, including, without limitation, the following factors, which are discussed in greater detail under the heading "Risk Factors" of its Annual Information Form: impact of adverse economic conditions on consumer spending; decline in social acceptability of the Company's products; fluctuations in foreign currency exchange rates; high levels of indebtedness; unavailability of additional capital; unfavourable weather conditions; seasonal sales fluctuations; inability to comply with product safety, health, environmental and noise pollution laws; large fixed cost base; inability of dealers and distributors to secure adequate access to capital; supply problems, termination or interruption of supply arrangements or increases in the cost of materials; competition in product lines; inability to successfully execute growth strategy; international sales and operations; failure of information technology systems or security breach; loss of members of management team or employees who possess specialized market knowledge and technical skills; inability to maintain and enhance reputation and brands; significant product liability claim; significant product repair and/or replacement due to product warranty claims or product recalls; reliance on a network of independent dealers and distributors; inability to successfully manage inventory levels; intellectual property infringement and litigation; inability to successfully execute manufacturing strategy; covenants in financing and other material agreements; changes in tax laws and unanticipated tax liabilities; deterioration in relationships with employees; pension plan liabilities; natural disasters; failure to carry proper insurance coverage; volatile market price for BRP's subordinate voting shares; conduct of business through subsidiaries; significant influence by Beaudier Inc. and 4338618 Canada Inc. (together the "Beaudier Group") and Bain Capital Luxembourg Investments S. à r. l. ("Bain Capital"); and future sales of BRP's shares by Beaudier Group, Bain Capital, directors, officers or senior management of the Company. These factors are not intended to represent a complete list of the factors that could affect the Company; however, these factors should be considered carefully.

The purpose of the forward-looking statements is to provide the reader with a description of management's expectations regarding the Company's financial performance and may not be appropriate for other purposes; readers should not place undue reliance on forward-looking statements made herein. Furthermore, unless otherwise stated, the forward-looking statements contained in this MD&A are made as of the date of this MD&A and the Company has no intention and undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by applicable securities regulations. The forward-looking statements contained in this MD&A are expressly qualified by this cautionary statement.

## **Non-IFRS Measures**

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This MD&A makes reference to certain non-IFRS measures. These measures are not recognized measures under IFRS, do not have a standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies. Rather, these measures are provided as additional information to complement those IFRS measures by providing further understanding of the Company's results of operations from management's perspective. Accordingly, they should not be considered in isolation nor as a substitute for analysis of the Company's financial information reported under IFRS. The Company uses non-IFRS measures including Normalized EBITDA, Normalized Net Income, Normalized income tax expense, Normalized effective tax rate, Normalized basic earnings per share and Normalized diluted earnings per share.

Normalized EBITDA is provided to assist investors in determining the financial performance of the Company's operating activities on a consistent basis by excluding certain non-cash elements such as depreciation expense, impairment charge and foreign exchange gain or loss on the Company's long-term debt denominated in U.S. dollars. Other elements, such as restructuring costs, may also be excluded from net income in the determination of Normalized EBITDA as they are considered not being reflective of the operational performance of the Company. Normalized Net Income, Normalized income tax expense, Normalized effective tax rate, Normalized basic earnings per share and Normalized diluted earnings per share, in addition to the financial performance of operating activities, take into account the impact of investing activities, financing activities and income taxes on the Company's financial results.



The Company believes non-IFRS measures are important supplemental measures of financial performance because they eliminate items that have less bearing on the Company's financial performance and thus highlight trends in its core business that may not otherwise be apparent when relying solely on IFRS measures. The Company also believes that securities analysts, investors and other interested parties frequently use non-IFRS measures in the evaluation of companies, many of which present similar metrics when reporting their results. Management also uses non-IFRS measures in order to facilitate financial performance comparisons from period to period, prepare annual operating budgets, assess the Company's ability to meet its future debt service, capital expenditure and working capital requirements and, also, as a component in the determination of the short-term incentive compensation for the Company's employees. Because other companies may calculate these non-IFRS measures differently than the Company does, these metrics are not comparable to similarly titled measures reported by other companies.

Normalized EBITDA is defined as net income before financing costs, financing income, income tax expense (recovery), depreciation expense and normalized elements. Normalized Net Income is defined as net income before normalized elements adjusted to reflect the tax effect on these elements. Normalized income tax expense is defined as income tax expense adjusted to reflect the tax effect on normalized elements and to normalize specific tax elements. Normalized effective tax rate is based on normalized net income before normalized income tax expense. Normalized earnings per share - basic and normalized earnings per share - diluted are calculated respectively by dividing the normalized net income by the weighted average number of shares - basic and the weighted average number of shares - diluted. The Company refers the reader to the "Selected Consolidated Financial Information" section of this MD&A for the reconciliations of Normalized EBITDA and Normalized Net Income presented by the Company to the most directly comparable IFRS measure.

## Overview

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BRP is a global leader in the design, development, manufacturing, distribution and marketing of powersports vehicles and marine products. The Company is a diversified manufacturer of powersports vehicles and marine products, providing enthusiasts with a variety of exhilarating, stylish and powerful products for all year-round use on a variety of terrains. The Company's diversified portfolio of brands and products includes for Powersports: *Can-Am* ATVs, SSVs and 3WVs, *Ski-Doo* and *Lynx* snowmobiles, *Sea-Doo* PWCs and *Rotax* engines for karts, motorcycles and recreational aircraft. For Marine, the portfolio of brands and products includes *Evinrude* outboard boat engines, *Rotax* engines for jet boats and *Alumacraft* boats. Additionally, the Company supports its line of products with a dedicated PAC business.

The Company employs approximately 10,350 people mainly in manufacturing and distribution sites in Mexico, Canada, Austria, the United States and Finland. The Company sells its products in over 100 countries. The products are sold directly through a network of approximately 3,475 dealers in 21 countries as well as through approximately 185 distributors serving approximately 915 additional dealers.

### **Highlights of the three-month period ended July 31, 2018**

For the three-month period ended July 31, 2018, the Company's financial performance was the following when compared to the three-month period ended July 31, 2017:

- Revenues of \$1,207.0 million, an increase of \$183.9 million or 18.0%;
- Gross profit of \$280.1 million representing 23.2% of revenues, an increase of \$64.1 million or 210 basis points;
- Normalized EBITDA <sup>[1]</sup> of \$144.2 million representing 11.9% of revenues, an increase of \$60.5 million;
- Net income of \$41.0 million, a decrease of \$63.0 million, which resulted in a diluted earnings per share of \$0.41, a decrease of \$0.52 per share;
- Normalized net income <sup>[1]</sup> of \$66.4 million, an increase of \$43.5 million, which resulted in a normalized diluted earnings per share <sup>[1]</sup> of \$0.66, an increase of \$0.46 per share.

<sup>[1]</sup> See "Non-IFRS Measures" section.



In addition, during the three-month period ended July 31, 2018:

- The Company acquired, on June 28, 2018, 100% of Alumacraft Holdings, LLC and its wholly-owned subsidiary Alumacraft Boat Co. (“Alumacraft”) for a purchase consideration of U.S. \$64.4 million (\$85.4 million). Alumacraft is a recreational boat manufacturer located in St. Peter, Minnesota (United States).
- The Company refinanced its term facility to increase the principal amount by U.S. \$111.0 million for a total principal of U.S. \$900.0 million, to extend the maturity from June 2023 to May 2025 and to reduce the cost of borrowing by 0.50%.
- The Company refinanced its \$475.0 million revolving credit facilities to increase the availability by \$100.0 million for a total availability of \$575.0 million, to extend the maturity from June 2021 to May 2023 and to reduce the cost of borrowing by 0.25%.
- The Company completed its normal course issued bid program (“NCIB”) launched in March 2018 with the repurchase of 3,625,271 subordinate voting shares for a total consideration of \$212.3 million.

In addition, after the three-month period ended July 31, 2018:

- The Company acquired 100% of Triton Industries Inc. (“Triton”) for a purchase consideration of U.S. \$78.5 million (\$101.4 million). Triton is located in Lansing, Michigan (United States) and is a pontoon manufacturer under the *Manitou* brand.

## Factors Affecting the Company’s Results of Operations

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### **Revenues and Sales Program Costs**

The Company’s revenues are derived primarily from the wholesale activities of the Company’s manufactured vehicles, including Year-Round Products, Seasonal Products, Powersports PAC and OEM Engines as well as Marine Engines, Boats and PAC to dealers and distributors. Revenue recognition normally occurs when products are shipped to dealers or distributors from the Company’s facilities.

In order to support the wholesale activities of the Company and the retail activities of dealers and distributors, the Company may provide support in the form of various sales programs consisting of cash and non-cash incentives. The cash incentives consist mainly of rebates given to dealers, distributors and consumers, volume discounts to dealers and distributors, free or extended coverage period under dealer and distributor inventory financing programs and retail financing programs. The cost of these cash incentives is recorded as a reduction of revenues. The non-cash incentives consist mainly of extended warranty coverage or free PAC. When an extended warranty coverage is given with the purchase of a product, a portion of the revenue recognized upon the sale of that product should be deferred and recognized during the extended warranty coverage period. The cost of the free PAC is recorded in cost of sales.

The support provided to dealers, distributors and consumers tends to increase when general economic conditions are difficult, when changing market conditions require the launch of new or more aggressive programs or when dealer and distributor inventory is above appropriate levels.

Under dealer and distributor inventory financing arrangements, the Company could be required to purchase repossessed new and unused products in certain cases of default by dealers or distributors. The cost of repossession tends to increase when dealers or distributors are facing challenging and prolonged difficult retail conditions and when their non-current inventory level is high. During the current fiscal year and previous fiscal year, the Company did not experience significant repossessions under its dealer and distributor inventory financing arrangements. Refer to the “Off-Balance Sheet Arrangements” section of this MD&A for more information on dealer and distributor inventory financing arrangements.



## **Commodity Costs**

Approximately 75% of the Company's cost of sales consists of material used in the manufacturing process. Therefore, the Company is exposed to the fluctuation of prices of certain raw materials such as aluminum, steel, plastic, resins, stainless steel, copper, rubber and certain rare earth metals. Additionally, the Company is exposed to fuel price fluctuations related to its procurement and distribution activities. The Company does not hedge its long-term exposure to such price fluctuations. Therefore, an increase in commodity prices could negatively impact the Company's operating results if it is not able to transfer these cost increases to dealers, distributors or consumers.

## **Warranty Costs**

The Company's manufacturer product warranties generally cover periods ranging from 6 months to 3 years for most products. In certain circumstances, the Company provides extended warranty coverage as a result of sales programs, under certain commercial accounts, or as required by local regulations. During the warranty period, the Company reimburses dealers and distributors the entire cost of repair or replacement performed on the products (mainly composed of parts or accessories provided by the Company and labour costs incurred by dealers or distributors). In addition, the Company sells in the normal course of business and provides under certain sales programs, extended product warranties.

During its product development process, the Company ensures that high quality standards are maintained at each development stage of a new product. This includes the development of detailed product specifications, the evaluation of the quality of the supply chain and the manufacturing methods and detailed testing requirements over the development stage of the products. Additionally, product quality is ensured by quality inspections during and after the manufacturing process.

The Company records a regular warranty provision when products are sold. Management believes that, based on available information, the Company has adequate provisions to cover any future warranty claims on products sold. However, future claim amounts can differ significantly from provisions that are recorded in the condensed consolidated interim statements of financial position. For extended warranty, the claims are recorded in cost of sales as incurred.

## **Foreign Exchange**

The Company's revenues are reported in Canadian dollars but are mostly generated in U.S. dollars, Canadian dollars and euros. The Company's revenues reported in Canadian dollars are to a lesser extent exposed to foreign exchange fluctuations with the Australian dollar, the Brazilian real, the Swedish krona, the Norwegian krone, the Great Britain pound and the New Zealand dollar. The costs incurred by the Company are mainly denominated in Canadian dollars, U.S. dollars and euros and to a lesser extent in Mexican pesos. Therefore recorded revenues, gross profit and operating income in Canadian dollars are exposed to foreign exchange fluctuations. The Company's facilities are located in several different countries, which helps mitigate some of its foreign currency exposure.

The Company has an outstanding U.S. \$900.0 million under its U.S. \$900.0 million term facility agreement (the "Term Facility" or the "Term Credit Agreement"), which results in a gain or loss in net income when the U.S. dollar/Canadian dollar exchange rate at the end of the period is different from the opening period rate. Additionally, the Company's interest expense on the Term Facility is exposed to U.S. dollar/Canadian dollar exchange rate fluctuations. The Company does not currently hedge the U.S. dollar/Canadian dollar exchange rate fluctuation exposures related to its Term Facility, and therefore, an increase in the value of the U.S. dollar against the Canadian dollar could negatively impact the Company's net income.

For further details relating to the Company's exposure to foreign currency fluctuations, see "Financial Instruments – Foreign Exchange Risk" section of this MD&A.



### ***Net Financing Costs (Financing Costs less Financing Income)***

Net financing costs are incurred principally on long-term debt, defined benefit pension plan liabilities and revolving credit facilities. As at July 31, 2018, the Company's long-term debt of \$1,213.2 million was mainly comprised of the Term Facility, which bears interest at LIBOR plus 2.00%. The Company does not hedge its exposure to interest rates fluctuation. Therefore, an increase in interest rates could negatively impact the Company's operating results.

### ***Income Taxes***

The Company is subject to federal, state and provincial income taxes in jurisdictions in which it conducts business. The Canadian income tax statutory rate was 26.7% for the three- and six-month periods ended July 31, 2018. However, the Company's effective consolidated tax rate is influenced by various factors, including the mix of accounting profits or losses before income tax among tax jurisdictions it operates in and the foreign exchange gain or loss on the Term Facility. The Company expects to pay cash taxes in all tax jurisdictions for the fiscal year ending January 31, 2019, except in the United States where the Company plans to utilize its tax attributes to offset taxable income or income tax payable.

### ***Seasonality***

The Company's revenues and operating income experience substantial fluctuations from quarter to quarter. In general, wholesale sales of the Company's products are highest in the period immediately preceding and during their particular season of use. However, the mix of product sales may vary considerably from time to time as a result of changes in seasonal and geographic demand, the introduction of new products and models and production scheduling for particular types of products. As a result, the Company's financial results are likely to fluctuate significantly from period to period.



## Selected Consolidated Financial Information

The selected consolidated financial information set out below for the three- and six-month periods ended July 31, 2018 and 2017, has been derived from the unaudited condensed consolidated interim financial statements and related notes approved on August 29, 2018.

### Net Income data

(in millions of Canadian dollars)	Three-month periods ended		Six-month periods ended	
	July 31, 2018	July 31, 2017	July 31, 2018	July 31, 2017
		Restated <sup>[1]</sup>		Restated <sup>[1]</sup>
<b>Revenues by category</b> <sup>[2]</sup>				
Year-Round Products	\$554.0	\$440.4	\$1,080.6	\$836.5
Seasonal Products	384.6	316.7	735.0	641.1
Powersports PAC and OEM Engines	147.1	142.5	303.0	293.3
Marine Engines, Boats and PAC	121.3	123.5	225.1	229.1
<b>Total Revenues</b>	<b>1,207.0</b>	<b>1,023.1</b>	<b>2,343.7</b>	<b>2,000.0</b>
Cost of sales	926.9	807.1	1,782.0	1,556.9
<b>Gross profit</b>	<b>280.1</b>	<b>216.0</b>	<b>561.7</b>	<b>443.1</b>
<i>As a percentage of revenues</i>	<b>23.2%</b>	<b>21.1%</b>	<b>24.0%</b>	<b>22.2%</b>
<b>Operating expenses</b>				
Selling and marketing	79.0	72.0	162.0	142.5
Research and development	51.0	48.5	106.6	98.6
General and administrative	49.1	44.1	97.8	87.6
Other operating expenses (income)	(1.8)	4.3	6.3	6.9
<b>Total operating expenses</b>	<b>177.3</b>	<b>168.9</b>	<b>372.7</b>	<b>335.6</b>
<b>Operating income</b>	<b>102.8</b>	<b>47.1</b>	<b>189.0</b>	<b>107.5</b>
Net financing costs	26.3	12.7	37.8	24.5
Foreign exchange (gain) loss on long-term debt	17.3	(81.8)	58.8	(37.6)
<b>Income before income taxes</b>	<b>59.2</b>	<b>116.2</b>	<b>92.4</b>	<b>120.6</b>
Income tax expense	18.2	12.2	38.0	21.5
<b>Net income</b>	<b>\$41.0</b>	<b>\$104.0</b>	<b>\$54.4</b>	<b>\$99.1</b>
Attributable to shareholders	\$40.7	\$103.9	\$54.0	\$98.8
Attributable to non-controlling interest	\$0.3	\$0.1	\$0.4	\$0.3
<b>Normalized EBITDA</b> <sup>[3]</sup>	<b>\$144.2</b>	<b>\$83.7</b>	<b>\$270.8</b>	<b>\$184.3</b>
<b>Normalized net income</b> <sup>[3]</sup>	<b>\$66.4</b>	<b>\$22.9</b>	<b>\$119.9</b>	<b>\$65.7</b>

<sup>[1]</sup> Restated to reflect the adoption of IFRS 15 "Revenue from contracts with customers" and IFRS 9 "Financial instruments" standards as explained in Note 19 of the unaudited condensed consolidated interim financial statements for the three- and six-month periods ended July 31, 2018.

<sup>[2]</sup> Comparative figures have been modified to reflect the new categories of revenues following the acquisition of Alumacraft and the creation of the Marine Group.

<sup>[3]</sup> See "Non-IFRS Measures" section.



## Financial Position data

As at (in millions of Canadian dollars)	July 31, 2018	January 31, 2018
		Restated <sup>[1]</sup>
<b>Cash</b>	<b>\$89.6</b>	\$226.0
<b>Working capital</b>	<b>(179.1)</b>	(92.9)
<b>Property, plant and equipment</b>	<b>803.9</b>	766.8
<b>Total assets</b>	<b>2,671.7</b>	2,623.6
<b>Total non-current financial liabilities</b>	<b>1,221.0</b>	1,022.8
<b>Total liabilities</b>	<b>3,117.4</b>	2,915.6
<b>Shareholders deficit</b>	<b>(445.7)</b>	(292.0)

<sup>[1]</sup> Restated to reflect the adoption of *IFRS 15 "Revenue from contracts with customers"* and *IFRS 9 "Financial instruments"* standards as explained in Note 19 of the unaudited condensed consolidated interim financial statements for the three- and six-month periods ended July 31, 2018.

## Other Financial data

(in millions of Canadian dollars, except per share data)	Three-month periods ended		Six-month periods ended	
	July 31, 2018	July 31, 2017	July 31, 2018	July 31, 2017
		Restated <sup>[1]</sup>		Restated <sup>[1]</sup>
<b>Revenues by geography</b>				
United States	<b>\$686.9</b>	\$518.0	<b>\$1,310.8</b>	\$1,042.7
Canada	<b>188.2</b>	181.1	<b>351.1</b>	324.3
International <sup>[2]</sup>	<b>331.9</b>	324.0	<b>681.8</b>	633.0
	<b>\$1,207.0</b>	\$1,023.1	<b>\$2,343.7</b>	\$2,000.0
Declared dividends per share	<b>\$0.09</b>	\$0.08	<b>\$0.18</b>	\$0.08
Weighted average number of shares – basic	<b>98,375,473</b>	110,934,242	<b>99,479,355</b>	111,336,241
Weighted average number of shares – diluted	<b>99,938,657</b>	111,774,375	<b>100,897,037</b>	111,999,081
Earnings per share - basic	<b>\$0.41</b>	\$0.94	<b>\$0.54</b>	\$0.89
Earnings per share - diluted	<b>0.41</b>	0.93	<b>0.54</b>	0.88
Normalized earnings per share – basic <sup>[3]</sup>	<b>0.67</b>	0.21	<b>1.20</b>	0.59
Normalized earnings per share – diluted <sup>[3]</sup>	<b>0.66</b>	0.20	<b>1.18</b>	0.58

<sup>[1]</sup> Restated to reflect the adoption of *IFRS 15 "Revenue from contracts with customers"* and *IFRS 9 "Financial instruments"* standards as explained in Note 19 of the unaudited condensed consolidated interim financial statements for the three- and six-month periods ended July 31, 2018.

<sup>[2]</sup> International is defined as all jurisdictions except the United States and Canada.

<sup>[3]</sup> See "Non-IFRS Measures" section.



## Reconciliation Tables

The following table presents the reconciliation of Net income to Normalized net income <sup>[1]</sup> and Normalized EBITDA <sup>[1]</sup>.

(in millions of Canadian dollars)	Three-month periods ended		Six-month periods ended	
	July 31, 2018	July 31, 2017	July 31, 2018	July 31, 2017
		Restated <sup>[2]</sup>		Restated <sup>[2]</sup>
<b>Net income</b>	<b>\$41.0</b>	\$104.0	<b>\$54.4</b>	\$99.1
Normalized elements				
Foreign exchange (gain) loss on long-term debt	17.3	(81.8)	58.8	(37.6)
Transaction costs and other related expenses	1.2	—	1.2	—
Restructuring and related costs <sup>[3]</sup>	0.6	—	0.8	—
Loss on litigation <sup>[4]</sup>	0.2	0.9	0.8	5.7
Transaction costs on long-term debt	8.9	—	8.9	—
Pension plan past service gains	(1.4)	—	(1.4)	—
Other elements	1.2	—	(0.8)	—
Income tax adjustment	(2.6)	(0.2)	(2.8)	(1.5)
<b>Normalized net income</b> <sup>[1]</sup>	<b>66.4</b>	22.9	<b>119.9</b>	65.7
Normalized income tax expense <sup>[1]</sup>	20.8	12.4	40.8	23.0
Financing costs adjusted	16.7	13.4	30.8	25.9
Financing income adjusted	(0.5)	(0.7)	(1.1)	(1.4)
Depreciation expense	40.8	35.7	80.4	71.1
<b>Normalized EBITDA</b> <sup>[1]</sup>	<b>\$144.2</b>	\$83.7	<b>\$270.8</b>	\$184.3

<sup>[1]</sup> See "Non-IFRS Measures" section.

<sup>[2]</sup> Restated to reflect the adoption of *IFRS 15 "Revenue from contracts with customers"* and *IFRS 9 "Financial instruments"* standards as explained in Note 19 of the unaudited condensed consolidated interim financial statements for the three- and six-month periods ended July 31, 2018.

<sup>[3]</sup> The Company is involved, from time to time, in restructuring and reorganization activities in order to gain flexibility and improve efficiency. The costs related to these activities are mainly composed of severance costs and retention salaries.

<sup>[4]</sup> The Company is involved in patent infringement litigation cases with one of its competitors.



## Results of operations

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### ***Analysis of Results for the second quarter of Fiscal 2019***

The following section provides an overview of the financial performance of the Company for the three-month period ended July 31, 2018 compared to the same period ended July 31, 2017.

#### *Revenues*

Revenues increased by \$183.9 million, or 18.0%, to \$1,207.0 million for the three-month period ended July 31, 2018, compared with \$1,023.1 million for the corresponding period ended July 31, 2017. The revenue increase was mainly due to higher wholesale in Year-Round Products and Seasonal Products, partially offset by an unfavourable foreign exchange rate variation of \$7 million.

The Company's North American retail sales for powersports vehicles and outboard engines increased by 14% for the three-month period ended July 31, 2018 compared with the three-month period ended July 31, 2017, mainly due to an increase in PWC and SSV.

As at July 31, 2018, North American dealer inventories for powersports vehicles and outboard engines increased by 8% compared to July 31, 2017.

#### *Gross Profit*

Gross profit increased by \$64.1 million, or 29.7%, to \$280.1 million for the three-month period ended July 31, 2018, compared with \$216.0 million for the corresponding period ended July 31, 2017. The gross profit increase includes a favourable foreign exchange rate variation of \$5 million. Gross profit margin percentage increased by 210 basis points to 23.2% from 21.1% for the three-month period ended July 31, 2017. The increase was primarily due to a higher volume of SSV sold, a favourable product mix and pricing and a favourable foreign exchange rate variation, partially offset by higher production costs.

#### *Operating Expenses*

Operating expenses increased by \$8.4 million, or 5.0%, to \$177.3 million for the three-month period ended July 31, 2018, compared with \$168.9 million for the three-month period ended July 31, 2017. This increase was mainly attributable to higher selling and marketing expenses.

#### *Normalized EBITDA <sup>[1]</sup>*

Normalized EBITDA <sup>[1]</sup> increased by \$60.5 million, or 72.3%, to \$144.2 million for the three-month period ended July 31, 2018, compared with \$83.7 million for the three-month period ended July 31, 2017. The increase was mainly attributable to higher gross profit, partially offset by higher operating expenses.

#### *Net Financing Costs*

Net financing costs increased by \$13.6 million, or 107.1%, to \$26.3 million for the three-month period ended July 31, 2018, compared with \$12.7 million for the three-month period ended July 31, 2017. The increase primarily resulted from the transaction costs on the Term Facility following the refinancing and from a higher interest expense on the Term Facility due to a higher outstanding nominal amount.

<sup>[1]</sup> See "Non-IFRS Measures" section.



### Foreign Exchange

The key average exchange rates used to translate foreign-denominated revenues and expenses, excluding any effect of the Company's hedging program, were as follows for the three-month periods ended July 31, 2018 and 2017:

	July 31, 2018		July 31, 2017	
U.S. dollars	1.3029	CA\$/US\$	1.3205	CA\$/US\$
Euro	1.5292	CA\$/Euro	1.4868	CA\$/Euro

When comparing the operating income and the income before income tax for the three-month period ended July 31, 2018 to the corresponding period ended July 31, 2017, the foreign exchange fluctuations impact was the following:

	Foreign exchange (gain) loss
(in millions of Canadian dollars)	Three-month period
Revenues	\$6.6
Cost of sales	(11.9)
<b>Impact of foreign exchange fluctuations on gross profit</b>	<b>(5.3)</b>
Operating expenses	(6.5)
<b>Impact of foreign exchange fluctuations on operating income</b>	<b>(11.8)</b>
Long-term debt	99.1
Net financing costs	(0.1)
<b>Impact of foreign exchange fluctuations on income before income taxes</b>	<b>\$87.2</b>

### Income Taxes

Income tax expense increased by \$6.0 million to \$18.2 million for the three-month period ended July 31, 2018, compared with \$12.2 million for the three-month period ended July 31, 2017. The increase was primarily due to a higher operating income, partially offset by a favourable mix of accounting profits and losses between tax jurisdictions. The effective income tax rate amounted to 30.7% for the three-month period ended July 31, 2018 compared with 10.5% for the three-month period ended July 31, 2017. The increase resulted primarily from the tax and accounting treatment of the foreign exchange gain (loss) on the Term Facility. The increase was partially offset by the favourable mix of accounting profits and losses between tax jurisdictions.

### Net Income

Net income decreased by \$63.0 million to \$41.0 million for the three-month period ended July 31, 2018, compared with \$104.0 million for the three-month period ended July 31, 2017. The decrease was primarily due to an unfavourable foreign exchange rate variation impact on the U.S. denominated long-term debt, partially offset by a higher operating income.



## ***Analysis of Segment Results for the second quarter of Fiscal 2019***

The following section provides an overview of the financial performance of the Company's segments for the three-month period ended July 31, 2018 compared to the same period ended July 31, 2017. The inter-segment transactions are included in the analysis.

### **Powersports**

#### *Revenues*

##### Year-Round Products

Revenues from Year-Round Products increased by \$113.6 million, or 25.8%, to \$554.0 million for the three-month period ended July 31, 2018, compared with \$440.4 million for the corresponding period ended July 31, 2017. The increase resulted mainly from a higher volume and a favourable product mix of SSV sold, partially offset by an unfavourable foreign exchange rate variation of \$4 million.

North American Year-Round Products retail sales increased on a percentage basis in the high-teen range compared with the three-month period ended July 31, 2017.

##### Seasonal Products

Revenues from Seasonal Products increased by \$67.9 million, or 21.4%, to \$384.6 million for the three-month period ended July 31, 2018, compared with \$316.7 million for the corresponding period ended July 31, 2017. The increase was driven by a higher volume and a favourable product mix of PWC sold and from a favourable product mix of snowmobiles sold.

North American Seasonal Products retail sales increased in the mid-teen range compared with the three-month period ended July 31, 2017.

##### Powersports PAC and OEM Engines

Revenues from Powersports PAC and OEM Engines remained stable at \$147.4 million for the three-month period ended July 31, 2018, compared with \$143.4 million for the corresponding period ended July 31, 2017.

#### *Gross Profit*

Gross profit increased by \$77.6 million, or 42.5%, to \$260.4 million for the three-month period ended July 31, 2018, compared with \$182.8 million for the corresponding period ended July 31, 2017. The gross profit increase includes a favourable foreign exchange rate variation of \$4 million. Gross profit margin percentage increased by 370 basis points to 24.0% from 20.3% for the three-month period ended July 31, 2017. The increase was primarily due to a higher volume of SSV sold, a favourable product mix and pricing, lower sales program costs and a favourable foreign exchange rate variation, partially offset by higher production costs.

### **Marine**

#### *Revenues*

##### Marine Engines, Boats and PAC

Revenues from Marine Engines, Boats and PAC remained stable at \$128.8 million for the three-month period ended July 31, 2018, compared with \$129.5 million for the corresponding period ended July 31, 2017.

North American outboard engine retail sales increased on a percentage basis by low-single digits compared with the three-month period ended July 31, 2017.



### *Gross Profit*

Gross profit decreased by \$13.5 million, or 40.7%, to \$19.7 million for the three-month period ended July 31, 2018, compared with \$33.2 million for the corresponding period ended July 31, 2017. Gross profit margin percentage decreased to 15.3% from 25.6% for the three-month period ended July 31, 2017. The decrease was primarily due to higher production costs and higher sales program costs.

### **Geographical Trends**

#### *Revenues*

##### United States

Revenues from the United States increased by \$168.9 million, or 32.6%, to \$686.9 million for the three-month period ended July 31, 2018, compared with \$518.0 million for the corresponding period ended July 31, 2017. The increase resulted from a higher volume and a favourable product mix of SSV and snowmobiles sold, partially offset by an unfavourable foreign exchange impact of \$8 million. The United States represented 56.9% and 50.6% of revenues during the three-month periods ended July 31, 2018 and 2017, respectively.

##### Canada

Revenues from Canada remained stable at \$188.2 million for the three-month period ended July 31, 2018, compared with \$181.1 million for the corresponding period ended July 31, 2017. Canada represented 15.6% and 17.7% of revenues during the three-month periods ended July 31, 2018 and 2017, respectively.

##### International

Revenues from International increased by \$7.9 million, or 2.4%, to \$331.9 million for the three-month period ended July 31, 2018, compared with \$324.0 million for the corresponding period ended July 31, 2017. The increase primarily resulted from a higher volume and a favourable product mix of PWC sold, partially offset by a lower volume of snowmobiles sold. International represented 27.5% and 31.7% of revenues during the three-month periods ended July 31, 2018 and 2017, respectively.



## ***Analysis of Results for the first half of Fiscal 2019***

The following section provides an overview of the financial performance of the Company for the six-month period ended July 31, 2018 compared to the same period ended July 31, 2017.

### ***Revenues***

Revenues increased by \$343.7 million, or 17.2%, to \$2,343.7 million for the six-month period ended July 31, 2018, compared with \$2,000.0 million for the corresponding period ended July 31, 2017. The revenue increase was primarily attributable to higher wholesale of Year-Round Products and Seasonal Products, partially offset by an unfavourable foreign exchange rate variation of \$19 million.

The Company's North American retail sales for powersports vehicles and outboard engines increased by 12% for the six-month period ended July 31, 2018 compared with the six-month period ended July 31, 2017, mainly due to an increase in SSV and PWC.

### ***Gross Profit***

Gross profit increased by \$118.6 million, or 26.8%, to \$561.7 million for the six-month period ended July 31, 2018, compared with \$443.1 million for the corresponding period ended July 31, 2017. The gross profit increase includes a favourable foreign exchange rate variation of \$1 million. Gross profit margin percentage increased by 180 basis points to 24.0% from 22.2% for the six-month period ended July 31, 2017. The increase was primarily due to a higher volume of SSV and PWC sold and a favourable product mix and pricing, partially offset by higher sales program costs and higher production costs.

### ***Operating Expenses***

Operating expenses increased by \$37.1 million, or 11.1%, to \$372.7 million for the six-month period ended July 31, 2018, compared with \$335.6 million for the six-month period ended July 31, 2017. The increase was mainly attributable to higher selling and marketing expenses.

### ***Normalized EBITDA <sup>[1]</sup>***

Normalized EBITDA <sup>[1]</sup> increased by \$86.5 million, or 46.9%, to \$270.8 million for the six-month period ended July 31, 2018, compared with \$184.3 million for the six-month period ended July 31, 2017. The increase was primarily due to higher gross profit, partially offset by higher operating expenses.

### ***Net Financing Costs***

Net financing costs increased by \$13.3 million, or 54.3%, to \$37.8 million for the six-month period ended July 31, 2018, compared with \$24.5 million for the six-month period ended July 31, 2017. The increase primarily resulted from the transaction costs on the Term Facility following the refinancing and from a higher interest expense on the Term Facility due to a higher outstanding nominal amount.

<sup>[1]</sup> See "Non-IFRS Measures" section.



### Foreign Exchange

The key average exchange rates used to translate foreign-denominated revenues and expenses, excluding any effect of the Company's hedging program, were as follows for the six-month periods ended July 31, 2018 and 2017:

	July 31, 2018		July 31, 2017	
U.S. dollars	1.2886	CA\$/US\$	1.3255	CA\$/US\$
Euro	1.5495	CA\$/Euro	1.4543	CA\$/Euro

The key period-end exchange rates used to translate foreign-denominated assets and liabilities were as follows:

	July 31, 2018		January 31, 2018	
U.S. dollars	1.3019	CA\$/US\$	1.2293	CA\$/US\$
Euro	1.5238	CA\$/Euro	1.5280	CA\$/Euro

When comparing the operating income and the income before income tax for the six-month period ended July 31, 2018 to the corresponding period ended July 31, 2017, the foreign exchange fluctuations impact was the following:

	Foreign exchange (gain) loss
(in millions of Canadian dollars)	Six-month period
Revenues	\$19.4
Cost of sales	(20.8)
<b>Impact of foreign exchange fluctuations on gross profit</b>	<b>(1.4)</b>
Operating expenses	3.7
<b>Impact of foreign exchange fluctuations on operating income</b>	<b>2.3</b>
Long-term debt	96.4
Net financing costs	(0.6)
<b>Impact of foreign exchange fluctuations on income before income taxes</b>	<b>\$98.1</b>

### Income Taxes

Income tax expense increased by \$16.5 million to \$38.0 million for the six-month period ended July 31, 2018, compared with \$21.5 million for the six-month period ended July 31, 2017. The increase was primarily due to a higher operating income. The effective income tax rate amounted to 41.1% for the six-month period ended July 31, 2018 compared with 17.8% for the six-month period ended July 31, 2017. The increase resulted primarily from the tax and accounting treatment of the foreign exchange gain (loss) on the Term Facility. The increase was partially offset by the favourable mix of accounting profits and losses between tax jurisdictions.

### Net Income

Net income decreased by \$44.7 million to \$54.4 million for the six-month period ended July 31, 2018, compared with \$99.1 million for the six-month period ended July 31, 2017. The decrease was primarily due to an unfavourable foreign exchange rate variation impact on the U.S. denominated long-term debt, partially offset by a higher operating income.



## ***Analysis of Segment Results for first half of Fiscal 2019***

The following section provides an overview of the financial performance of the Company's segments for the six-month period ended July 31, 2018 compared to the same period ended July 31, 2017. The inter-segment transactions are included in the analysis.

### **Powersports**

#### *Revenues*

##### Year-Round Products

Revenues from Year-Round Products increased by \$244.1 million, or 29.2%, to \$1,080.6 million for the six-month period ended July 31, 2018, compared with \$836.5 million for the corresponding period ended July 31, 2017. The increase was primarily attributable to a higher volume and a favourable product mix of SSV sold, partially offset by an unfavourable foreign exchange rate variation of \$12 million.

North American Year-Round Products retail sales increased on a percentage basis in the mid-teen range compared with the six-month period ended July 31, 2017.

##### Seasonal Products

Revenues from Seasonal Products increased by \$93.9 million, or 14.6%, to \$735.0 million for the six-month period ended July 31, 2018, compared with \$641.1 million for the corresponding period ended July 31, 2017. The increase resulted primarily from a higher volume and a favourable product mix of PWC sold and from a favourable product mix of snowmobiles sold, partially offset by an unfavourable foreign exchange rate variation of \$6 million.

North American Seasonal Products retail sales increased on a percentage basis in the low-teen range compared with the six-month period ended July 31, 2017.

##### Powersports PAC and OEM Engines

Revenues from Powersports PAC and OEM Engines increased by \$8.9 million, or 3.0%, to \$303.7 million for the six-month period ended July 31, 2018, compared with \$294.8 million for the corresponding period ended July 31, 2017. The increase was mainly attributable to a higher volume of SSV and PWC accessories, partially offset by a lower volume of motorcycle engines sold.

#### *Gross Profit*

Gross profit increased by \$125.5 million, or 32.0%, to \$517.9 million for the six-month period ended July 31, 2018, compared with \$392.4 million for the corresponding period ended July 31, 2017. The gross profit increase includes an unfavourable foreign exchange rate variation of \$2 million. Gross profit margin percentage increased by 230 basis points to 24.4% from 22.1% for the six-month period ended July 31, 2017. The increase was primarily due to a higher volume of SSV and PWC sold and a favourable product mix and pricing, partially offset by higher sales program costs and higher production costs.

### **Marine**

#### *Revenues*

##### Marine Engines, Boats and PAC

Revenues from Marine Engines, Boats and PAC remained stable at \$242.2 million for the six-month period ended July 31, 2018, compared with \$245.0 million for the corresponding period ended July 31, 2017.

North American outboard engine retail sales decreased on a percentage basis by low-single digits compared with the six-month period ended July 31, 2017.



### *Gross Profit*

Gross profit decreased by \$6.9 million, or 13.6%, to \$43.8 million for the six-month period ended July 31, 2018, compared with \$50.7 million for the corresponding period ended July 31, 2017. The gross profit decrease includes a favourable foreign exchange rate variation of \$3 million. Gross profit margin percentage decreased by 260 basis points to 18.1% from 20.7% for the six-month period ended July 31, 2017. The decrease was primarily due to higher sales program costs, higher production costs and an unfavourable product mix, partially offset by a favourable foreign exchange rate variation.

## **Geographical Trends**

### *Revenues*

#### United States

Revenues from the United States increased by \$268.1 million, or 25.7%, to \$1,310.8 million for the six-month period ended July 31, 2018, compared with \$1,042.7 million for the corresponding period ended July 31, 2017. The increase is mainly due to a higher volume and a favourable product mix of SSV and snowmobiles sold, partially offset by an unfavourable foreign exchange impact of \$31 million. The United States represented 55.9% and 52.1% of revenues during the six-month periods ended July 31, 2018 and 2017, respectively.

#### Canada

Revenues from Canada increased by \$26.8 million, or 8.3%, to \$351.1 million for the six-month period ended July 31, 2018, compared with \$324.3 million for the corresponding period ended July 31, 2017. The increase was mainly attributable to a higher volume of PWC and SSV sold. Canada represented 15.0% and 16.2% of revenues during the six-month periods ended July 31, 2018 and 2017, respectively.

#### International

Revenues from International increased by \$48.8 million, or 7.7%, to \$681.8 million for the six-month period ended July 31, 2018, compared with \$633.0 million for the corresponding period ended July 31, 2017. The increase primarily resulted from a higher volume and a favourable product mix of PWC sold and from a favourable foreign exchange impact of \$12 million. The increase was partially offset by a lower volume of motorcycle engines sold. International represented 29.1% and 31.7% of revenues during the six-month periods ended July 31, 2018 and 2017, respectively.



## Summary of Consolidated Quarterly Results

	Three-month periods ended							
	July 31, 2018	April 30, 2018	January 31, 2018 <sup>[1]</sup>	October 31, 2017 <sup>[1]</sup>	July 31, 2017 <sup>[1]</sup>	April 30, 2017 <sup>[1]</sup>	January 31, 2017	October 31, 2016
(millions of Canadian dollars, except per share data)	Fiscal 2019	Fiscal 2019	Fiscal 2018	Fiscal 2018	Fiscal 2018	Fiscal 2018	Fiscal 2017	Fiscal 2017
<b>Revenues by category <sup>[2]</sup></b>								
Year-Round Products	<b>\$554.0</b>	\$526.6	\$509.1	\$464.4	\$440.4	\$396.1	\$527.3	\$383.9
Seasonal Products	<b>384.6</b>	350.4	437.2	475.6	316.7	324.4	489.5	417.1
Powersports PAC and OEM Engines	<b>147.1</b>	155.9	187.3	179.1	142.5	150.8	182.3	166.9
Marine Engines, Boats and PAC	<b>121.3</b>	103.8	92.4	107.4	123.5	105.6	106.2	112.3
<b>Total Revenues</b>	<b>1,207.0</b>	1,136.7	1,226.0	1,226.5	1,023.1	976.9	1,305.3	1,080.2
<b>Gross profit</b>	<b>280.1</b>	281.6	282.1	319.9	216.0	227.1	335.6	307.2
<i>As a percentage of revenues</i>	<b>23.2%</b>	24.8%	23.0%	26.1%	21.1%	23.2%	25.7%	28.4%
<b>Net income (loss)</b>	<b>41.0</b>	13.4	70.0	70.0	104.0	(4.9)	136.4	78.7
<b>Normalized EBITDA <sup>[3]</sup></b>	<b>144.2</b>	126.6	162.2	189.7	83.7	100.6	204.3	196.9
<b>Normalized net income <sup>[3]</sup></b>	<b>66.4</b>	53.5	76.2	103.6	22.9	42.8	111.8	104.4
<b>Basic earnings (loss) per share</b>	<b>0.41</b>	0.13	0.69	0.68	0.94	(0.05)	1.22	0.70
<b>Diluted earnings (loss) per share</b>	<b>0.41</b>	0.13	0.68	0.67	0.93	(0.05)	1.22	0.70
<b>Normalized basic earnings per share <sup>[3]</sup></b>	<b>0.67</b>	0.53	0.75	1.00	0.21	0.38	1.00	0.93
<b>Normalized diluted earnings per share <sup>[3]</sup></b>	<b>\$0.66</b>	\$0.52	\$0.74	\$0.99	\$0.20	\$0.38	\$1.00	\$0.93

<sup>[1]</sup> Restated to reflect the adoption of *IFRS 15 "Revenue from contracts with customers"* and *IFRS 9 "Financial instruments"* standards as explained in Note 19 of the unaudited condensed consolidated interim financial statements for the three- and six-month periods ended July 31, 2018.

<sup>[2]</sup> Comparative figures have been modified to reflect the new categories of revenues following the acquisition of Alumacraft and the creation of the Marine Group.

<sup>[3]</sup> See "Non-IFRS Measures" section.



## Reconciliation Table for Consolidated Quarterly Results

	Three-month periods ended							
	July 31, 2018	April 30, 2018	January 31, 2018 <sup>[1]</sup>	October 31, 2017 <sup>[1]</sup>	July 31, 2017 <sup>[1]</sup>	April 30, 2017 <sup>[1]</sup>	January 31, 2017	October 31, 2016
	Fiscal 2019	Fiscal 2019	Fiscal 2018	Fiscal 2018	Fiscal 2018	Fiscal 2018	Fiscal 2017	Fiscal 2017
(millions of Canadian dollars)								
<b>Net income (loss)</b>	<b>\$41.0</b>	\$13.4	\$70.0	\$70.0	\$104.0	\$(4.9)	\$136.4	\$78.7
Normalized elements								
Foreign exchange (gain) loss on long-term debt	17.3	41.5	(47.4)	31.7	(81.8)	44.2	(25.3)	24.5
Transaction costs and other related expenses	1.2	—	—	—	—	—	—	—
Restructuring and related costs (reversal) <sup>[2]</sup>	0.6	0.2	2.9	—	—	—	(0.3)	(0.4)
Loss on litigation <sup>[3]</sup>	0.2	0.6	0.2	—	0.9	4.8	7.8	0.3
Transaction costs on long-term debt	8.9	—	—	—	—	—	—	—
Pension plan past service gains	(1.4)	—	—	—	—	—	(6.3)	—
Other elements	1.2	(2.0)	1.0	2.6	—	—	—	1.1
Income tax adjustment <sup>[4]</sup>	(2.6)	(0.2)	49.5	(0.7)	(0.2)	(1.3)	(0.5)	0.2
<b>Normalized net income</b> <sup>[5]</sup>	<b>66.4</b>	53.5	76.2	103.6	22.9	42.8	111.8	104.4
Normalized income tax expense <sup>[5]</sup>	20.8	20.0	31.1	36.1	12.4	10.6	43.0	43.7
Financing costs adjusted	16.7	14.1	13.8	13.8	13.4	12.5	13.8	14.8
Financing income adjusted	(0.5)	(0.6)	(0.3)	(0.5)	(0.7)	(0.7)	—	—
Depreciation expense	40.8	39.6	41.4	36.7	35.7	35.4	35.7	34.0
<b>Normalized EBITDA</b> <sup>[5]</sup>	<b>\$144.2</b>	\$126.6	\$162.2	\$189.7	\$83.7	\$100.6	\$204.3	\$196.9

<sup>[1]</sup> Restated to reflect the adoption of *IFRS 15 "Revenue from contracts with customers"* and *IFRS 9 "Financial instruments"* standards as explained in Note 19 of the unaudited condensed consolidated interim financial statements for the three- and six-month periods ended July 31, 2018.

<sup>[2]</sup> The Company is involved, from time to time, in restructuring and reorganization activities in order to gain flexibility and improve efficiency. The costs related to these activities are mainly composed of severance costs and retention salaries.

<sup>[3]</sup> The Company is involved in patent infringement litigation cases with one of its competitors.

<sup>[4]</sup> For the three-month period ended January 31, 2018, the income tax adjustment is mainly related to the tax rate changes on deferred income taxes following the U.S. tax reform.

<sup>[5]</sup> See "Non-IFRS Measures" section.



## Liquidity and Capital Resources

### Liquidity

The Company's primary sources of cash consist of existing cash balances, operating activities and available borrowings under the revolving credit facilities and Term Facility.

The Company's primary uses of cash are to fund operations, working capital requirements and capital expenditures in connection with product development and manufacturing infrastructure. The fluctuation of working capital requirements is primarily due to the seasonality of the Company's production schedule and product shipments.

A summary of net cash flows by activities is presented below for the six-month periods ended July 31, 2018 and 2017:

(millions of Canadian dollars)	Six-month periods ended	
	July 31, 2018	July 31, 2017
Net cash flows generated from operating activities	\$202.0	\$89.0
Net cash flows used in investing activities	(182.2)	(82.1)
Net cash flows used in financing activities	(157.1)	(274.3)
Effect of exchange rate changes on cash	0.9	(2.1)
Net decrease in cash	(136.4)	(269.5)
Cash at beginning of period	226.0	298.6
Cash at end of period	\$89.6	\$29.1

#### *Net Cash Flows Generated from Operating Activities*

Net cash flows generated from operating activities totalled \$202.0 million for the six-month period ended July 31, 2018 compared with \$89.0 million for the six-month period ended July 31, 2017. The \$113.0 million increase in net cash flows generated was mainly due to higher operating income and favourable changes in working capital of \$36.7 million. The favourable changes in working capital were primarily driven by Trade payables and accruals to support production increase, partially offset by higher Inventory.

#### *Net Cash Flows Used in Investing Activities*

Net cash flows used in investing activities totalled \$182.2 million for the six-month period ended July 31, 2018 compared with \$82.1 million for the six-month period ended July 31, 2017. The \$100.1 million increase was mainly attributable to the acquisition of Alumacraft.

#### *Net Cash Flows Used in Financing Activities*

Net cash flows used in financing activities totalled \$157.1 million for the six-month period ended July 31, 2018 compared with \$274.3 million for the six-month period ended July 31, 2017. The \$117.2 million decrease in net cash flows used was mainly attributable to the lower number of shares repurchased and to the increase of the principal amount of the term facility by U.S. \$111.0 million, partially offset by a lower revolving credit facilities usage.



## Contractual Obligations

The following table summarizes the Company's significant contractual obligations as at July 31, 2018, including commitments related to leasing contracts:

(millions of Canadian dollars)	Less than 1 year	1-3 years	4-5 years	More than 5 years	Total amount
<b>Commitments</b>					
Operating lease agreements	\$33.2	\$57.3	\$45.7	\$103.0	\$239.2
<b>Financial obligations</b>					
Trade payables and accruals	822.6	—	—	—	822.6
Long-term debt (including interest)	69.4	128.3	127.2	1,220.8	1,545.7
Derivative financial instruments	5.4	—	—	2.1	7.5
Other financial liabilities (including interest)	92.4	0.8	0.4	24.4	118.0
	989.8	129.1	127.6	1,247.3	2,493.8
<b>Total obligations</b>	<b>\$1,023.0</b>	<b>\$186.4</b>	<b>\$173.3</b>	<b>\$1,350.3</b>	<b>\$2,733.0</b>

The Company enters into purchasing agreements with suppliers related to material used in production. These agreements are usually entered into before production begins and may specify a fixed or variable quantity of material to be purchased. Due to the uncertainty as to the amount and pricing of material that may be purchased, the Company is not able to determine with precision its commitments in connection with these supply agreements.

Management believes that the Company's operating activities and available financing capacity will provide adequate sources of liquidity to meet its short-term and long-term needs.

## Capital Resources

### Revolving Credit Facilities

On May 23, 2018, the Company refinanced its \$475.0 million revolving credit facilities to increase the availability by \$100.0 million for a total availability of \$575.0 million, to extend the maturity from June 2021 to May 2023 and to reduce the cost of borrowing by 0.25% (the "Revolving Credit Facilities"). The Company incurred transaction fees of \$2.6 million related to this refinancing. The total available borrowing under the Revolving Credit Facilities is subject to a borrowing base calculation representing 75% of the carrying amount of trade and other receivables plus 50% of the carrying amount of inventories. The Revolving Credit Facilities are available to finance working capital requirements and capital expenditures, or for other general corporate purposes.

As at July 31, 2018, the Company had no outstanding indebtedness under the Revolving Credit Facilities.

The applicable interest rates vary depending on a leverage ratio. The leverage ratio is defined in the Revolving Credit Facilities agreement by the ratio of net debt to consolidated cash flows of the Company's subsidiary, Bombardier Recreational Products Inc. (the "Leverage ratio"). The applicable interest rates are as follows:

- (i) U.S. dollars at either
  - (a) LIBOR plus 1.45% to 3.25% per annum; or
  - (b) U.S. Base Rate plus 0.45% to 2.25% per annum; or
  - (c) U.S. Prime Rate plus 0.45% to 2.25% per annum;
- (ii) Canadian dollars at either
  - (a) Bankers' Acceptances plus 1.45% to 3.25% per annum; or
  - (b) Canadian Prime Rate plus 0.45% to 2.25% per annum
- (iii) Euros at Euro LIBOR plus 1.45% to 3.25% per annum.



In addition, the Company incurs commitment fees of 0.25% to 0.40% per annum on the undrawn amount of the Revolving Credit Facilities.

As at July 31, 2018, the cost of borrowing under the Revolving Credit Facilities was as follows:

- (i) U.S. dollars at either
  - (a) LIBOR plus 1.75% per annum; or
  - (b) U.S. Base Rate plus 0.75% per annum; or
  - (c) U.S. Prime Rate plus 0.75% per annum;
- (ii) Canadian dollars at either
  - (a) Bankers' Acceptances plus 1.75% per annum; or
  - (b) Canadian Prime Rate plus 0.75% per annum
- (iii) Euros at Euro LIBOR plus 1.75% per annum.

As at July 31, 2018, the commitment fees on the undrawn amount of the Revolving Credit Facilities were 0.25% per annum.

Under certain conditions, the Company is required to maintain a minimum fixed charge coverage ratio in order to have full access to its Revolving Credit Facilities.

As at July 31, 2018, the Company had issued letters of credit for an amount of \$2.2 million under the Revolving Credit Facilities (\$2.1 million as at January 31, 2018). In addition, \$4.2 million in letters of credit were outstanding under other agreements as at July 31, 2018, (\$5.2 million as at January 31, 2018).

#### *Term Facility*

On May 23, 2018, the Company refinanced its term facility to increase the principal amount by U.S. \$111.0 million for a total principal of U.S. \$900.0 million, to extend the maturity from June 2023 to May 2025 and to reduce the cost of borrowing by 0.50% (the "Term Facility"). The Term Facility agreement contains customary representations and warranties but includes no financial covenants. The Company incurred transaction costs of \$8.9 million.

As at July 31, 2018, the cost of borrowing under the Term Facility was as follows:

- (i) LIBOR plus 2.00% per annum, with a LIBOR floor of 0.00%; or
- (ii) U.S. Base Rate plus 1.00%; or
- (iii) U.S. Prime Rate plus 1.00%

Under the Term Facility, the cost of borrowing in U.S. Base Rate or U.S. Prime Rate cannot be lower than the cost of borrowing in LIBOR.

The Company is required to repay a minimum of 0.25% of the original nominal amount of U.S. \$900.0 million each quarter, starting in the third quarter of the fiscal year ending January 31, 2019. Also, the Company may be required to repay a portion of the Term Facility in the event that Bombardier Recreational Products Inc. has an excess cash position at the end of the fiscal year and its leverage ratio is above a certain threshold level.

#### *Austrian Term Loans*

During the six-month period ended July 31, 2018, the Company entered into a term loan agreement at favourable interest rates under an Austrian government program. This program supports research and development projects based on the Company's incurred expenses in Austria. The term loan has a nominal amount of euro 0.9 million (\$1.4 million) with an interest rate at Euribor three-months plus 1.00% and a maturity date on December 31, 2022.

As at July 31, 2018, the Company had euro 22.8 million outstanding under its Austrian term loans bearing interest at a range between 0.75% and 2.19% and maturing between December 2018 and December 2028.



### Finance Lease Liabilities

As at July 31, 2018, the contractual obligations in relation to assets acquired under finance lease agreements amounted to \$12.9 million to be settled over a period ending in December 2030.

### Normal Course Issuer Bid Program

In March 2018, the Company announced the renewal of its NCIB to repurchase for cancellation up to 3,625,271 of its outstanding subordinate voting shares. During the six-month period ended July 31, 2018, the Company repurchased the 3,625,271 subordinate voting shares for a total consideration of \$212.3 million. In addition, during the same period, the Company completed the NCIB announced and started during the year ended January 31, 2018 and repurchased 758,099 subordinate voting shares for a total consideration of \$36.3 million.

## Consolidated Financial Position

The following table shows the main variances that have occurred in the unaudited condensed consolidated interim statements of financial position of the Company between July 31, 2018 and January 31, 2018, the impact of the fluctuation of exchange rates on such variance, the related net variance (excluding the impact of the fluctuation of exchange rates on such variance) as well as explanations for the net variance:

(millions of Canadian dollars)	July 31, 2018	January 31, 2018 <sup>[1]</sup>	Variance	Exchange Rate Impact	Net Variance	Explanation of Net Variance
Trade and other receivables	<b>\$247.6</b>	\$328.8	\$(81.2)	\$(1.0)	\$(82.2)	Mostly explained by collection of snowmobiles' trade receivables in Scandinavia
Inventories	<b>879.1</b>	742.8	136.3	(14.0)	122.3	Mostly explained by higher inventory of snowmobiles for upcoming product deliveries and of SSV due to expanded line-up and increased demand, partially offset by lower PWC inventory
Property, plant and equipment	<b>803.9</b>	766.8	37.1	(4.4)	32.7	Mostly explained by investments related to production capacity increase and optimization of manufacturing infrastructure and logistics
Trade payables and accruals	<b>822.6</b>	805.5	17.1	(20.6)	(3.5)	No significant variances
Long-term debt, including current portion	<b>1,213.2</b>	1,014.8	198.4	(58.7)	139.7	Mostly explained by the increase in the amount borrowed under the Term Facility
Employee future benefit liabilities	<b>201.3</b>	224.8	(23.5)	(0.2)	(23.7)	Mostly explained by the increase of the discount rate by approximately 30 basis points on Canadian defined benefit obligations

<sup>[1]</sup> Restated to reflect the adoption of IFRS 15 "Revenue from contracts with customers" and IFRS 9 "Financial instruments" standards as explained in Note 19 of the unaudited condensed consolidated interim financial statements for the three- and six-month periods ended July 31, 2018.



## Off-Balance Sheet Arrangements

### Dealer and Distributor Financing Arrangements

The Company, most of its independent dealers and some of its independent distributors are parties to agreements with third-party financing service providers. These agreements provide financing to facilitate the purchase of the Company's products and improve the Company's working capital by allowing an earlier collection of accounts receivable from dealers and distributors. Approximately three-quarters of the Company's sales are made under such agreements. The parties listed above have agreements with TCF Inventory Finance Inc. and TCF Commercial Finance Canada Inc. (collectively, "TCF"), to provide financing facilities in North America and Latin America, and with Wells Fargo Commercial Distribution Finance, Wells Fargo Bank International, Wells Fargo International Finance LLC and Wells Fargo International Finance (New Zealand) Limited (collectively "Wells Fargo") for financing facilities in North America, Europe, Australia and New Zealand. The agreement between the Company and TCF will expire on January 31, 2023. For the contracts with Wells Fargo, the maximum commitment period is up to August 29, 2019.

The total amount of financing provided to the Company's independent dealers and distributors totalled \$939.7 million and \$1,791.3 million for the three- and six-month periods ended July 31, 2018, compared to \$759.2 million and \$1,419.6 million for the three- and six-month periods ended July 31, 2017. The outstanding financing between the Company's independent dealers and distributors and third-party finance companies amounted to \$1,615.9 million and \$1,576.9 million as at July 31, 2018, and January 31, 2018, respectively.

The breakdown of outstanding amounts by country and local currency between the Company's independent dealers and distributors with third-party finance companies were as follows, as at:

(in millions)	Currency	July 31, 2018	January 31, 2018
<b>Total outstanding</b>	<b>CAD</b>	<b>\$1,616</b>	<b>\$1,577</b>
United States	USD	883	877
Canada	CAD	363	387
Europe	Euro	35	38
Australia and New Zealand	AUD	51	54

The costs incurred by the Company under the dealers' and distributors' financing agreements totalled \$12.7 million and \$25.5 million for the three- and six-month periods ended July 31, 2018 compared with \$10.1 million and \$19.5 million for the three- and six-month periods ended July 31, 2017.

Under the dealer and distributor financing agreements, in the event of default, the Company may be required to purchase, from the finance companies, repossessed new and unused products at the total unpaid principal balance of the dealer or distributor to the finance companies. In North America, the obligation is limited to the greater of U.S. \$25.0 million (\$32.5 million) or 10% of the last twelve-month average amount of financing outstanding under the financing agreements, whereas in Europe, the obligation is limited to the greater of U.S. \$10.0 million (\$13.0 million) or 10% of the last twelve-month average amount of financing outstanding under the financing agreements. In Australia and New Zealand, the obligation to purchase repossessed new and unused products is limited to the greater of AU \$5.0 million (\$4.8 million) or 10% of the last twelve-month average amount of financing outstanding under the financing agreements.

The maximum amount subject to the Company's obligation to purchase repossessed new and unused products from the finance companies was \$200 million as at July 31, 2018 (\$182 million in North America, \$13 million in Europe and \$5 million in Australia and New Zealand) and \$162 million as at January 31, 2018 (\$145 million in North America, \$12 million in Europe and \$5 million in Australia and New Zealand).

The Company did not incur significant losses related to new and unused products repossessed by the finance companies for the three- and six-month periods ended July 31, 2018 and 2017.



## **Consumer Financing Arrangements**

The Company has contractual relationships with third-party financing companies in order to facilitate consumer credit for the purchase of its products in North America. The agreements generally allow the Company to offer under certain sales programs a subsidized interest rate to consumers for a certain limited period. In Canada, the Company has agreements with TD Financing Services and the Fédération des caisses Desjardins du Québec for such purposes. In the United States, the Company has agreements with Sheffield Financial, Citi Retail Services and Roadrunner Financial. Under these contracts, the Company's financial obligations are mainly related to the commitments made under certain sales programs.

## **Transactions Between Related Parties**

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### ***Transactions with Bombardier Inc., a Company Related to Beaudier Group***

Pursuant to the purchase agreement entered into in 2003 in connection with the acquisition of the recreational product business of Bombardier Inc., the Company is committed to reimburse to Bombardier Inc. income taxes amounting to \$22.2 million as at July 31, 2018 and \$22.0 million as at January 31, 2018, respectively. The payments will begin when Bombardier Inc. starts making income tax payments in Canada and/or in the United States. The Company does not expect to make any payments to Bombardier Inc. in relation with that obligation for the year ending January 31, 2019.

## **Financial Instruments**

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The Company's financial instruments, divided into financial assets and financial liabilities, are measured at the end of each period at fair value or amortized costs using the effective interest method depending on their classification determined by IFRS. By nature, financial assets are exposed to credit risk whereas financial liabilities are exposed to liquidity risk. Additionally, the Company's financial instruments and transactions could be denominated in foreign currency creating a foreign exchange exposure that could be mitigated by the use of derivative financial instruments. The Company is to a lesser extent exposed to interest risk associated to its Revolving Credit Facilities, Term Facility and Austrian term loans.

### ***Foreign Exchange Risk***

The elements reported in the consolidated statements of net income, in the consolidated statements of financial position and in the consolidated statements of cash flows presented in the Company's unaudited condensed consolidated interim financial statements in Canadian dollars are significantly exposed to the fluctuation of exchange rates, mainly the Canadian dollar/U.S. dollar rate and the Canadian dollar/euro rate.

The Company's cash inflows and outflows are mainly comprised of Canadian dollars, U.S. dollars and euros. The Company intends to maintain, as a result of its business transactions, a certain offset position on U.S. dollar and euro denominated cash inflows and outflows.

For currencies over which the Company cannot achieve an offset through its recurring business transactions, mainly for the Australian dollar, the Swedish krona, the Norwegian krone and the Great Britain pound, the Company uses foreign exchange contracts according to the Company's hedging policy. Under this policy, the Company hedges up to 50% of the budgeted revenue exposure in these currencies during the annual budget period and continually increases the coverage up to 80% six months before the expected exposures arise. Management periodically reviews the relevant hedging position and may hedge at any level within the authorized parameters of the policy, up to the maximum percentage allowed. Those contracts are accounted for under the cash flow hedge model covering highly probable forecasted sales in these currencies and the gains or losses on those derivatives are recorded in net income only when the forecasted sales occur.



Finally, the Company reduces the exposure on its net income arising from the revaluation at period-end of U.S. dollar-denominated trade payables and accruals by using foreign exchange contracts having the same inception and maturity dates. Those contracts are recorded in net income at each period end in order to mitigate the gains or losses resulting from the revaluation at spot rate of these foreign-denominated liabilities.

While the Company's operating income is protected, to a certain extent, from significant fluctuations of foreign exchange rates resulting from the application of the Company's hedging strategy, the net income is significantly exposed to Canadian dollar/U.S. dollar rate fluctuations due to the U.S. dollar-denominated long-term debt. However, the Company's normalized net income <sup>[1]</sup> does not take into account the foreign exchange (gain) loss on long-term debt.

### ***Liquidity Risk***

The Company is exposed to the risk of encountering difficulty in meeting obligations related to its financial liabilities. In order to manage its liquidity risk accurately, the Company continuously monitors its operating cash requirements taking into account the seasonality of the Company's working capital needs, revenues and expenses. The Company believes the cash flows generated from operations combined with its cash on hand and the availability of funds under its credit facilities ensures its financial flexibility and mitigates its liquidity risk.

### ***Credit Risk***

The Company could be exposed, in the normal course of business, to the potential inability of dealers, distributors and other business partners to meet their contractual obligations on financial assets and on amounts guaranteed under dealer and distributor financing arrangements with TCF and Wells Fargo.

The Company considers that its credit risk associated with its trade receivables and its limited responsibilities under the dealer and distributor financing agreements with TCF and Wells Fargo does not represent a significant concentration of risk and loss due to the large number of dealers, distributors and other business partners and their dispersion across many geographic areas. Moreover, the Company mitigates such risk by doing business through its own distribution channels and by monitoring the creditworthiness of the dealers and distributors in the different geographic areas.

### ***Interest Rate Risk***

The Company is exposed to the variation of interest rates mainly resulting from the LIBOR on its Term Facility and the Company does not hedge this exposure. Therefore, an increase in interest rates could negatively impact the Company's operating results.

<sup>[1]</sup> See "Non-IFRS Measures" section.



## Critical Accounting Estimates

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### ***Significant Estimates and Judgments***

The preparation of the unaudited condensed consolidated interim financial statements in accordance with the Company's accounting policies requires management to make estimates and judgments that can affect the reported amounts of assets and liabilities, related amounts of revenues and expenses, other comprehensive income and disclosures made.

The Company's best estimates are based on the information, facts and circumstances available at the time estimates are made. Management uses historical experience and information, general economic conditions and trends, as well as assumptions regarding probable future outcomes as the basis for determining estimates. Estimates and their underlying assumptions are reviewed periodically and the effects of any changes are recognized immediately. Actual results could differ from the estimates used and such differences could be significant.

The Company's annual operating budget and operating budget revisions performed during the year (collectively "Budget") and the Company's strategic plan comprise fundamental information used as a basis for some significant estimates necessary to prepare the unaudited condensed consolidated interim financial statements. Management prepares the annual operating budget and strategic plan each year using a process whereby a detailed one-year budget and three-year strategic plan are prepared by each entity and then consolidated.

Cash flows and profitability included in the Budget are based on the existing and future expected sales orders, general market conditions, current cost structures, anticipated cost variations and current agreements with third parties. Management uses the annual operating budget information as well as additional projections or assumptions to derive the expected results for the strategic plan and periods thereafter.

The Budget and the strategic plan are approved by management and the Board of Directors. Management then tracks performance as compared to the Budget. Significant variances in actual performance are a key trigger to assess whether certain estimates used in the preparation of financial information must be revised.

Management needs to rely on estimates in order to apply the Company's accounting policies and considers that the most critical ones are the following:

#### *Estimating the Net Realizable Value of Inventory*

The net realizable value of materials and work in progress is determined by comparing inventory components and value with production needs, current and future product features, expected production costs to be incurred and the expected profitability of finished products. The net realizable value of finished products and parts and accessories is determined by comparing inventory components and value with expected sales prices, sales program and new product features.

#### *Estimating the Useful Life of Tooling*

Tooling useful life is estimated by product line based on their expected physical life and on the expected life of the product platform they are related to.

#### *Estimating Impairment on Property, Plant and Equipment and Intangible Assets*

Management assesses the value in use of property, plant and equipment and intangible assets mainly at groups of CGU level using a discounted cash flow approach by product line determined during the annual budget and strategic plan process. When the Company acquired the recreational products business from Bombardier Inc. in 2003, trademarks and goodwill were recorded as part of the business acquisition. As at July 31, 2018, \$135.9 million of trademarks and \$114.7 million of goodwill were related to this transaction. Following the acquisition of Alumacraft, \$25.8 million of trademarks and \$24.5 million of goodwill were recorded.



*(i) Trademarks Impairment Test*

For the purpose of impairment testing, Ski-Doo®, Sea-Doo®, Evinrude® and Alumacraft® trademarks are allocated to their respective CGU. The carrying amount of trademarks amounting to \$161.4 million is related to *Ski-Doo*, *Sea-Doo*, *Evinrude* and *Alumacraft* for \$63.5 million, \$59.1 million, \$13.3 million and \$25.5 million respectively.

Recoverable Amount

The Company determines the recoverable amount of these trademarks separately using value in use calculation. Value in use uses cash flow projections from the Company's one-year budget and three-year strategic plan, with a terminal value calculated by discounting the final year in perpetuity. These figures, used as the basis for the key assumptions in the value in use calculation, include sales volume, sales price, production costs, distribution costs and operating expenses as well as discount rates. This information represents the best available information as at the date of impairment testing. The estimated future cash flows are discounted to their present value. The Company performs sensitivity analysis on the cash flows and growth rate in order to confirm that the trademarks are not impaired.

*(ii) Goodwill Impairment Test*

For the purpose of impairment testing, goodwill of \$114.7 million created in 2003 was allocated to the group of CGU representing all the Company's product lines.

Recoverable Amount

The recoverable amount of the group of CGUs is based on a value in use calculation using cash flow projections, which takes into account the Company's one-year budget and three-year strategic plan, with a terminal value calculated by discounting the final year in perpetuity. These figures, used as the basis for the key assumptions in the value in use calculation, include sales volume, sales price, production costs, distribution costs and operating expenses as well as discount rates. This information represents the best available information as at the date of impairment testing. The estimated future cash flows are discounted to their present value. The Company performs sensitivity analysis on the cash flows and growth rate in order to confirm that goodwill is not impaired.

*Estimating Recoverability of Deferred Tax Assets*

Deferred tax assets are recognized only if management believes it is probable that they will be realized based on annual budget, strategic plan and additional projections to derive the expected results for the periods thereafter.

*Estimating Provisions for Regular Product Warranty, Product Liability, Sales Program and Restructuring*

The regular warranty cost is established by product and recorded at the time of sale based on management's best estimate, using historical cost rates and trends. Adjustments to the regular warranty provision are made when the Company identifies a significant and recurring issue on products sold or when costs and trend differences are identified in the analysis of regular warranty claims.

The product liability provision at period end is based on management's best estimate of the amounts necessary to resolve existing claims. In addition, the product liability provision at the end of the reporting period includes incurred, but not reported claims, based on average historical cost information.

Sales program provision is estimated based on current program features, historical data and expected retail sales for each product line.

Restructuring provision is initially estimated based on restructuring plan estimated costs in relation with the plan features approved by management. Restructuring provision is reviewed at each period end in order to take into account updated information in relation with the realization of the plan. If necessary, the provision is adjusted accordingly.



### *Estimating the Discount Rates Used in Assessing Defined Benefit Plan Expenses and Liability*

In order to select the discount rates used to determine defined benefit plan expenses and liabilities, management consults with external actuarial firms to provide commonly used and applicable discount rates that are based on the yield of high quality corporate fixed income investments with cash flows that match expected benefit payments for each defined benefit plan. Management uses its knowledge and comprehension of general economic factors in order to conclude on the accuracy of the discount rates used.

### **Significant Judgments in Applying the Company's Accounting Policies**

Management needs to make certain judgments in order to apply the Company's accounting policies and the most significant ones are the following:

#### *Impairment of Property, Plant and Equipment and Intangible Assets*

The Company operates using a high level of integration and interdependency between design, development, manufacturing and distribution operations. The cash inflows generated by each product line require the use of various assets of the Company, limiting the impairment testing to be done for a single asset. Therefore, management performs impairment testing by grouping CGUs.

#### *Functional Currency*

The Company operates worldwide but its design, development, manufacturing and distribution operations are highly integrated, which require significant judgements from management in order to determine the functional currency of each entity using factors provided by IAS 21 "The Effects of Changes in Foreign Exchange Rates". Management established an accounting policy where the functional currency of each entity is deemed to be its local currency unless the assessment of the criteria established by IAS 21 to assess the functional currency leads to the determination of another currency. IAS 21 criteria are reviewed annually for each entity and are based on transactions with third-parties only.

## **Future Accounting Changes**

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### IFRS 16 Leases

In January 2016, the IASB issued *IFRS 16 "Leases"* that sets out the principles for recognition, measurement, presentation and disclosure of leases for both lessee and lessor. IFRS 16 introduces a single lessee accounting model and requires lessees to recognize assets and liabilities for all leases, except when the term is twelve months or less or when the underlying asset has a low value. The effective date of IFRS 16 for the Company is February 1, 2019. The adoption of IFRS 16 will result in the recognition of a right-of-use asset and a lease liability measured at the present value of the future lease payments on the statement of financial position for a majority of its leases that are considered operating leases under IAS 17 "Leases". The Company has not yet determined the monetary impact of this change and is continuing to assess the impact of the new standard and will provide further updates during the course of the year ending January 31, 2019.



### IFRIC 23 Uncertainty over income tax treatments

In June 2017, the IASB released *IFRIC 23 “Uncertainty over income tax treatments”*. IFRIC 23 clarifies the application of recognition and measurement requirements in *IAS 12 “Income taxes”*, when there is uncertainty over income tax treatments. It specifically addresses whether an entity considers each tax treatment independently or collectively, the assumptions an entity makes about the examination of tax treatments by taxation authorities, how an entity determines taxable profit (tax loss), tax bases, unused tax losses, unused tax credits and tax rates and how an entity considers changes in facts and circumstances. IFRIC 23 will be effective for the Company fiscal year beginning on February 1, 2019. The Company is assessing the impact of the adoption of this standard on its consolidated financial statements.

### Other standards or amendments

The IASB issued other standards or amendments to existing standards that are not expected to have a significant impact on the Company’s consolidated financial statements.

## **Controls and Procedures**

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### ***Management’s report on internal controls over financial reporting***

There were no changes in the Company’s internal controls over financial reporting during the three-month period ended July 31, 2018, that have materially affected, or are reasonably likely to materially affect the Company’s internal controls over financial reporting.

## **Dividend**

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On August 29, 2018, the Company’s Board of Directors declared a quarterly dividend of \$0.09 per share for holders of its multiple voting shares and subordinate voting shares. The dividend will be paid on October 12, 2018 to shareholders of record at the close of business on September 28, 2018.

The Board of Directors has determined that this quarterly dividend is appropriate based on the Company’s results of operations, current and anticipated cash requirements and surplus, financial condition, contractual restrictions and financing agreement covenants (including restrictions in the Term Credit Agreement and the Revolving Credit Agreement or other material agreements), solvency tests imposed by corporate law and on other relevant factors.

The payment of each quarterly dividend remains subject to the declaration of that dividend by the Board of Directors. The actual amount, the declaration date, the record date and the payment date of each quarterly dividend are subject to the discretion of the Board of Directors.

## **Risk Factors**

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For a detailed description of risk factors associated with the Company, refer to the “Risk Factors” section of the Company’s MD&A for the fourth quarter and the fiscal year ended January 31, 2018. The company is not aware of any significant changes to the Company’s risk factors from those disclosed at that time.



## Disclosure of Outstanding Shares

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As at August 28, 2018, the Company had the following issued and outstanding shares and stock options:

- 62,952,472 multiple voting shares with no par value.
- 34,146,569 subordinate voting shares with no par value.
- 4,009,160 stock options to acquire subordinate voting shares.

## Additional Information

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Additional information relating to BRP Inc. is available on SEDAR at [www.sedar.com](http://www.sedar.com).

