

## Hotels and Rooms in Operation and under Development (in Pipeline)

	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
31 March	2018	2017	2018	2017	2018	2017	2018	2017
<b>By region:</b>								
Nordics	58	59	14,307	14,293	2	—	272	—
Western Europe	129	137	26,257	27,381	13	13	2,164	2,361
Eastern Europe	105	99	24,722	23,807	28	33	5,497	6,215
Middle East, Africa & Others	82	69	17,178	14,988	61	74	15,785	16,890
<b>Total</b>	<b>374</b>	<b>364</b>	<b>82,464</b>	<b>80,469</b>	<b>104</b>	<b>120</b>	<b>23,718</b>	<b>25,466</b>
<b>By brand:</b>								
Radisson Blu	248	240	58,345	57,127	59	67	12,927	13,439
Park Inn by Radisson	117	117	22,836	22,464	27	43	7,063	10,017
Others	9	7	1,283	878	18	10	3,728	2,010
<b>Total</b>	<b>374</b>	<b>364</b>	<b>82,464</b>	<b>80,469</b>	<b>104</b>	<b>120</b>	<b>23,718</b>	<b>25,466</b>
<b>By contract type:</b>								
Leased	57	66	15,404	16,535	1	1	250	250
Managed	206	189	45,139	42,601	89	102	21,289	22,528
Franchised	111	109	21,921	21,333	14	17	2,179	2,688
<b>Total</b>	<b>374</b>	<b>364</b>	<b>82,464</b>	<b>80,469</b>	<b>104</b>	<b>120</b>	<b>23,718</b>	<b>25,466</b>