



THOMSON REUTERS

FULL YEAR AND FOURTH QUARTER 2008

FEBRUARY 24, 2009



THOMSON REUTERS

Agenda

- Welcome / Introduction Frank Golden
- Full-Year 2008 Results & Highlights Tom Glocer
- Priorities Update
- 2009 Outlook
- Financial Review – Q4 2008 Bob Daleo
- Q & A

Special Note

Safe Harbor / Forward-Looking Statements

- The following discussion contains forward-looking statements, including those about Thomson Reuters outlook and prospects. Forward-looking statements are those which are not historical facts. These and other statements that relate to future results and events are based on Thomson Reuters current expectations.
- Our actual results in future periods may differ materially from those currently expected because of a number of risks and uncertainties. The risks and uncertainties that we believe are material are outlined in our disclosure filings and materials, which you can find on www.thomsonreuters.com. Please consult these documents for a more complete understanding of these risks and uncertainties. We disclaim any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required by law, rule or regulation.

Pro Forma Financial Information

- Pro forma financial information included in this presentation is for information purposes only and is unaudited. The pro forma financial information was prepared in U.S. dollars under Canadian GAAP in a manner consistent with accounting policies that applied to Thomson prior to the closing of the acquisition and which currently apply to Thomson Reuters, as though Reuters was acquired on January 1, 2007. The pro forma financial information should not be considered indicative of actual balance sheet data or operating results that would have been achieved had Thomson acquired Reuters on January 1, 2007, or of results which may occur in the future. The pro forma financial information should be read in conjunction with historical financial results for Thomson and Reuters. Pro forma information reflects the impacts of purchase accounting, but excludes deal-related expenses. The impacts of purchase accounting were based on preliminary estimates during the course of 2008, but were finalized in the fourth quarter. Such adjustments have been reflected in the full-year pro forma results as though they had been recorded at the finalized amounts in earlier quarters.

Non-GAAP Financial Measures

- This presentation contains disclosures of certain non-GAAP financial measures. Please see the “Investor Relations” section of our website for a reconciliation of each of these measures to the most directly comparable Canadian GAAP financial measure. You can also find some GAAP reconciliations in the tables attached to our earnings release dated February 24, 2009, which is also available on www.thomsonreuters.com.

TOM GLOCER
CHIEF EXECUTIVE OFFICER

Agenda

- Full-Year 2008 Results & Highlights
- Priorities Update
- 2009 Outlook

Full-Year 2008 Results

- Achieved 2008 Outlook
- Revenue growth of 8% / 6% organic
 - Professional 8% / 6% organic
 - Markets 7% / 6% organic
- Underlying operating profit up 19%
- Underlying free cash flow = \$2.3 billion
- Integration savings target increased to \$1 billion
 - Total savings programs = \$1.4 billion
- Adjusted EPS = \$1.91

NOTE: Figures above are pro forma (except free cash flow).

2008 Highlights

Strategic

- Created largest global professional information company
- Realigned Professional units to target global growth
- Newly launched brand ranked as “44th most recognized” in the world
- Achieved “one company in one year” goal

Integration

- Accelerated work on Common Platform to encompass legacy TF products
- Integrated Markets sales organization in first 90 days and delivered product road maps to customers
- Completed installation of SAP across the company
- Completed Real estate moves in over 39 locations - 10,600 employees moved worldwide

Financial

- Refinanced \$3 billion of acquisition related debt at attractive long-term rates

Agenda

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Priorities Update

- Integration
- Globalization
- Scale Economics

Agenda

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2009 Outlook

- Revenues expected to grow
- Underlying operating profit margin comparable to 2008
- Underlying free cash flow comparable to 2008
- Will continue to invest in strategic priorities given strong balance sheet and free cash flow generation
- Dividend increasing \$0.04 to \$1.12 per share

All 2009 estimates are compared to pro forma 2008 results and are before currency

2009 - Prudent Yet Confident

- Investing for growth
 - Maintaining investments in strategic products
- Right business model
 - Selling electronically delivered information
 - Subscription based
 - Professional customers
 - Intelligent information is NOT a discretionary purchase
- Financially sound
 - Strong balance sheet
 - Highly cash generative

FINANCIAL REVIEW

BOB DALEO
EXECUTIVE VICE PRESIDENT &
CHIEF FINANCIAL OFFICER

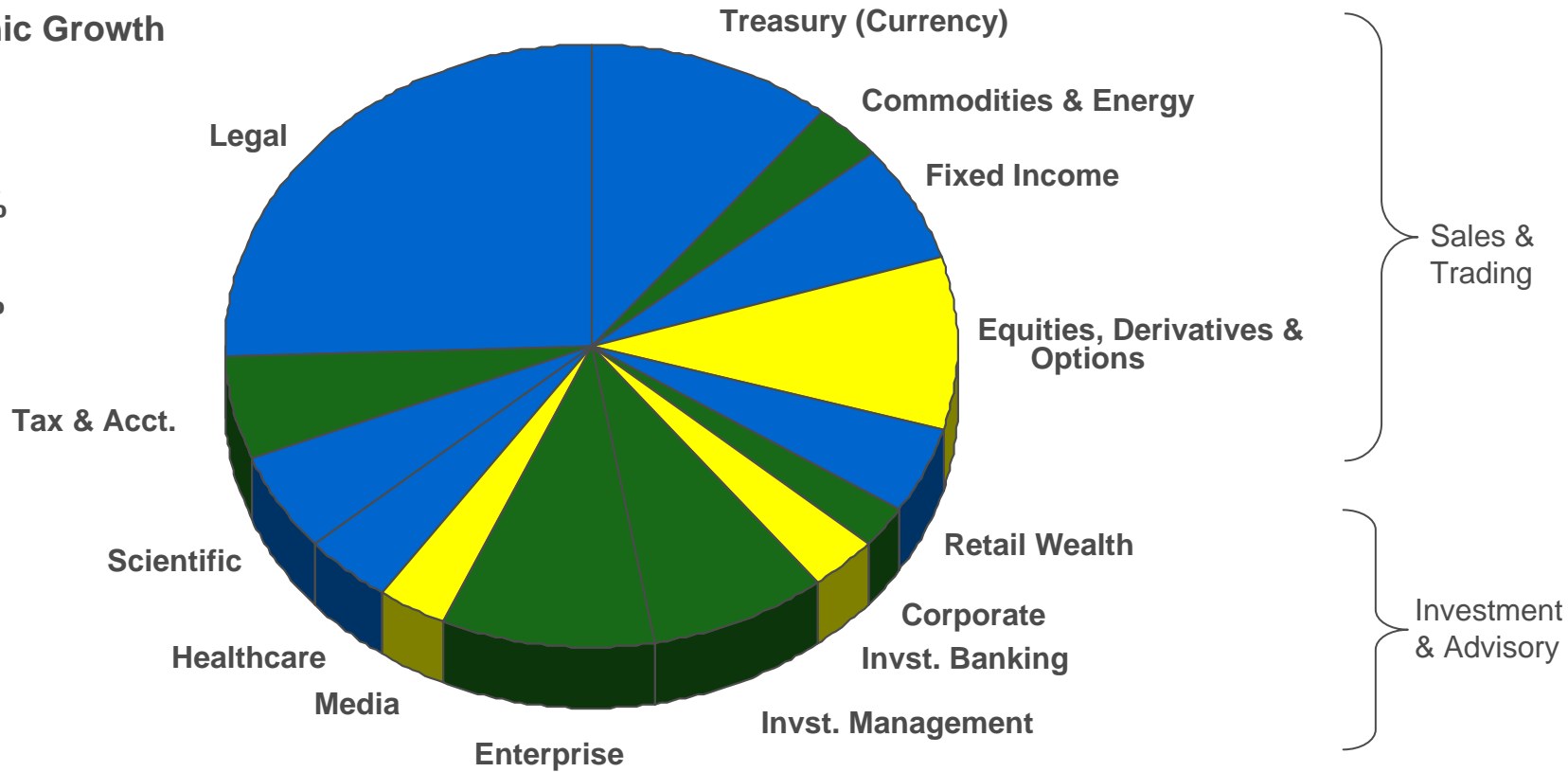
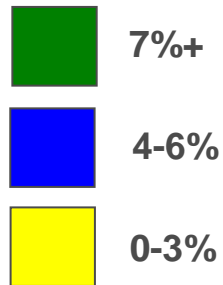
Agenda

- FOURTH-QUARTER 2008 RESULTS
 - Thomson Reuters
 - Professional Division
 - Markets Division
 - Corporate Related
- Integration Programs Update

Balanced and Resilient Portfolio of Businesses

2008 Pro Forma Revenue

2008 Organic Growth



Americas: 58%

EMEA: 32%

Asia 10%

Recurring 86%

Consolidated Results

(\$ Millions)

	FOURTH QUARTER			FULL YEAR		
	<u>2008</u>	<u>2007</u>	<u>Change</u>	<u>2008</u>	<u>2007</u>	<u>Change</u>
Revenues ⁽¹⁾ <i>Before Currency</i>	\$3,412	\$3,401	0% 5%	\$13,399	\$12,442	8% 8%
Underlying Operating Profit ⁽²⁾	\$ 833	\$ 736	13%	\$2,773	\$2,337	19%
<i>Underlying Operating Profit Margin</i>	<i>24.4%</i>	<i>21.6%</i>		<i>20.7%</i>	<i>18.8%</i>	

(1) Results from ongoing businesses

(2) Underlying operating profit excludes amortization of intangibles, fair value adjustments, costs associated with integration and synergy programs and other items affecting comparability

NOTE: Figures above are pro forma

Professional Division Results

(\$ Millions)

	FOURTH QUARTER			FULL YEAR		
	<u>2008</u>	<u>2007</u>	<u>Change</u>	<u>2008</u>	<u>2007</u>	<u>Change</u>
Revenues <i>Before Currency</i>	\$1,487	\$1,440	3% 6%	\$5,464	\$5,040	8% 8%
Operating Profit	\$ 511	\$ 471	8%	\$1,610	\$1,477	9%
<i>Operating Profit Margin</i>	<i>34.4%</i>	<i>32.7%</i>		<i>29.5%</i>	<i>29.3%</i>	

Note: Results from ongoing businesses

Professional Division Revenue

(\$ Millions)

	FOURTH QUARTER			FULL YEAR		
	<u>2008</u>	<u>2007</u>	<u>Change</u>	<u>2008</u>	<u>2007</u>	<u>Change</u>
Legal <i>Before Currency</i>	\$887	\$875	1% 6%	\$3,531	\$3,318	6% 6%
Tax & Accounting <i>Before Currency</i>	\$281	\$248	13% 13%	\$861	\$705	22% 22%
Scientific <i>Before Currency</i>	\$159	\$159	0% 6%	\$604	\$565	7% 8%
Healthcare <i>Before Currency</i>	\$160	\$158	1% 1%	\$468	\$452	4% 4%

Note: Results from ongoing businesses.

Professional Division Segment Operating Profit

(\$ Millions)

	FOURTH QUARTER			FULL YEAR		
	<u>2008</u>	<u>2007</u>	<u>Change</u>	<u>2008</u>	<u>2007</u>	<u>Change</u>
Legal <i>Margin</i>	\$282 31.8%	\$272 31.1%	4%	\$1,135 32.1%	\$1,044 31.5%	9%
Tax & Accounting <i>Margin</i>	\$ 113 40.2%	\$ 89 35.9%	27%	\$ 219 25.4%	\$ 184 26.1%	19%
Scientific <i>Margin</i>	\$ 54 34.0%	\$ 53 33.3%	2%	\$171 28.3%	\$164 29.0%	4%
Healthcare <i>Margin</i>	\$ 62 38.8%	\$ 57 36.1%	9%	\$ 85 18.2%	\$ 85 18.8%	0%

Note: Results from ongoing businesses.

Markets Division Results

(\$ Millions)

	FOURTH QUARTER			FULL YEAR		
	<u>2008</u>	<u>2007</u>	<u>Change</u>	<u>2008</u>	<u>2007</u>	<u>Change</u>
Revenues <i>Before Currency</i>	\$1,926	\$1,964	(2%) <i>4%</i>	\$7,944	\$7,418	7% <i>6%</i>
Operating Profit	\$ 365	\$ 341	7%	\$1,406	\$1,117	26%
<i>Operating Profit Margin</i>	<i>19.0%</i>	<i>17.4%</i>		<i>17.7%</i>	<i>15.1%</i>	

NOTE: Figures above are pro forma

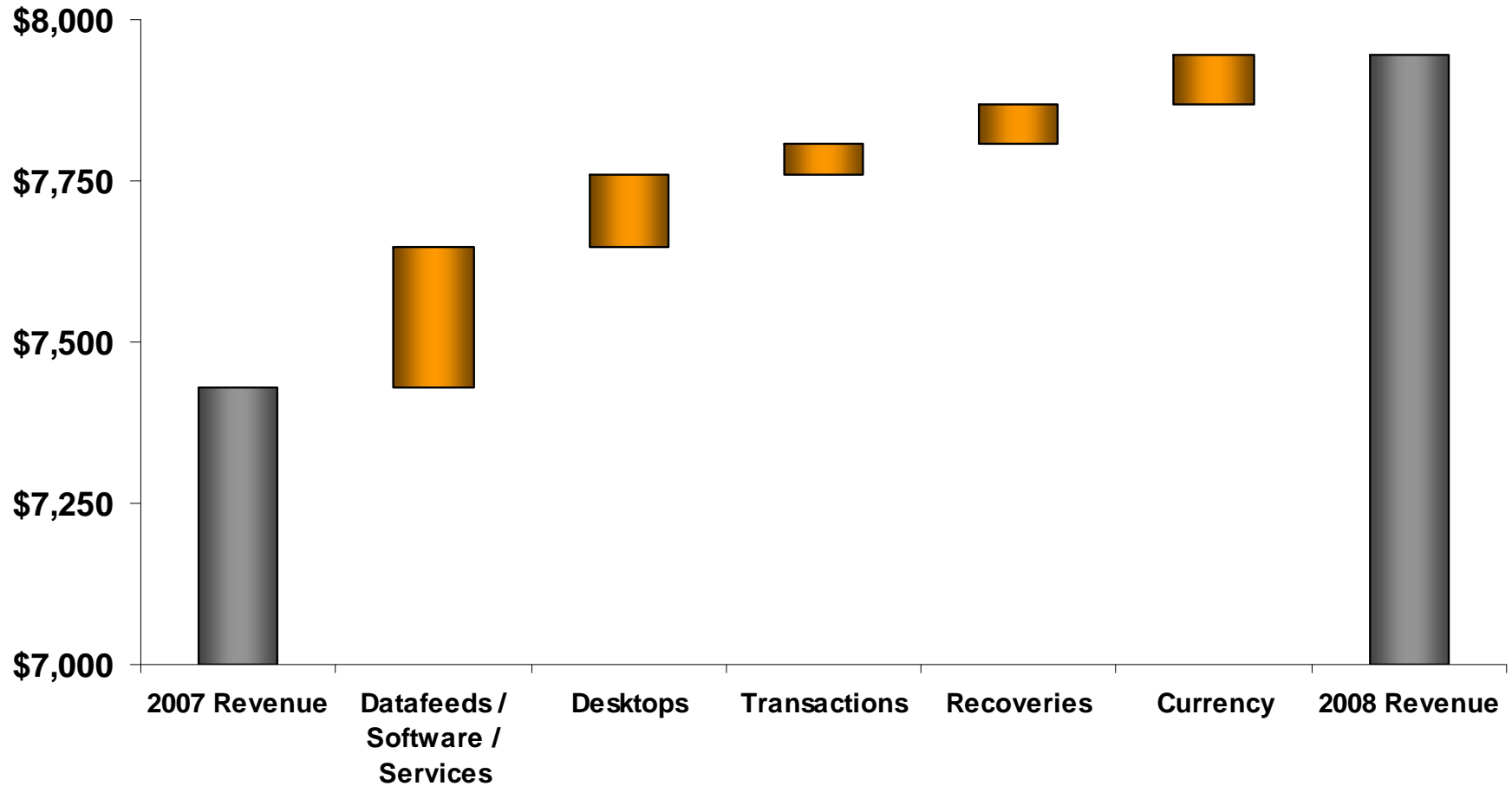
Markets Division Revenue

(\$ Millions)

	FOURTH QUARTER			FULL YEAR		
	<u>2008</u>	<u>2007</u>	<u>Change</u>	<u>2008</u>	<u>2007</u>	<u>Change</u>
S&T <i>Before Currency</i>	\$ 888	\$ 927	(4%) <i>2%</i>	\$3,828	\$3,640	5% <i>4%</i>
I&A <i>Before Currency</i>	\$ 582	\$ 585	(1%) <i>5%</i>	\$2,371	\$2,207	7% <i>8%</i>
Enterprise <i>Before Currency</i>	\$ 350	\$ 333	5% <i>13%</i>	\$1,295	\$1,139	14% <i>13%</i>
Media <i>Before Currency</i>	\$ 106	\$ 119	(11%) <i>(5%)</i>	\$ 450	\$ 432	4% <i>0%</i>

NOTE: Figures above are pro forma

Markets Division Sources of Growth 2008



NOTE: Figures above are pro forma

Corporate Costs

(\$ Millions)	FOURTH QUARTER		FULL YEAR	
	<u>2008</u>	<u>2007</u>	<u>2008</u>	<u>2007</u>
Core Corporate	\$ 43	\$ 76	\$243	\$257
Integration & Synergy Costs	123	68	362	153
Fair Value Adjustment	(26)	(4)	(103)	48
Pension Credit	0	(34)	0	(34)
Total Corporate	<u>\$140</u>	<u>\$106</u>	<u>\$502</u>	<u>\$424</u>

NOTE: Figures above are pro forma

Adjusted Earnings Per Share

(\$ Millions)	FOURTH QUARTER	FULL YEAR
	<u>2008</u>	<u>2008</u>
Underlying Op Profit ⁽¹⁾	\$ 833	\$2,773
Integration & Synergy Costs	(123)	(362)
Net Interest Expense	(102)	(434)
Income Taxes	(121)	(367)
TradeWeb Interest	(8)	(17)
Dividends on Pref. Shares	(1)	(5)
Pro Forma Adjusted Earnings	<u>\$478</u>	<u>\$1,588</u>
Pro Forma Adjusted EPS	<u>\$0.57</u>	<u>\$1.91</u>

(1) Underlying operating profit excludes amortization of intangibles, fair value adjustments, costs associated with integration and synergy programs and other items affecting comparability

NOTE: Figures above are pro forma

Free Cash Flow

(\$ Millions)	FOURTH QUARTER	FULL YEAR
	<u>2008</u>	<u>2008</u>
Reported Free Cash Flow	\$694	\$1,817
One-time Integration/Synergy Costs	\$135	\$518
Underlying Free Cash Flow	\$829	\$2,335
Adjustment		(\$450)
Normalized Underlying FCF		\$1,885

Balance Sheet Remains Strong

- \$840 million cash-on-hand as of 12/31/2008
- \$2.5B untapped credit facility (expires August 2012)
- Debt maturities:
 - \$0.6B (2009); \$1.1B (2010); \$0.8B (2011)
- Pro forma 2008 Net Debt / EBITDA = 1.9x
- Raising dividend by \$0.04

Dividend Payments



Integration Update

Sales & Service

- Sales organization integrated
 - Common customer service tools in place
 - Product & content enhancements delivered
-

People, Culture & Organization

- Brand launched and ranked #44 in Business Week's 100 Best Global Brands
 - Real estate integration underway, over 10,000 employees co-located
 - Corporate center integration completed
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Products & Services

- Product roadmap delivered to customers
 - Reuters News on Thomson ONE and Westlaw UK
 - Reuters Messaging to Thomson ONE users, expanding community size
 - PORTIA brought together with Reuters Datascope to create integrated solution
-

Content & Technology

- Retired 60 products and applications
- Rolling releases of Global Customer Administration Platform delivered
- Common Platform program on schedule

Integration & Legacy Programs - Savings

Increasing savings by \$200 million to \$1.4 billion

(\$ Millions)

	2008A	2009E	2010E	2011E
<i>Original Savings Estimate</i>				
Run Rate	\$600	\$800	\$1,000	\$1,210
In Period	\$400	\$700	\$900	\$1,100
<i>Updated Savings Estimate</i>				
Run Rate	\$750	\$975	\$1,225	\$1,420
In Period	\$497	\$875	\$1,125	\$1,350

Integration & Legacy Programs - Costs

(\$ Millions)

	2008A	2009E	2010E	2011E	Total
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Original Cost Estimate – Cash Basis

Legacy Programs	\$75	\$0	\$0	\$0	\$75
Integration Programs	\$675	\$400	\$150	\$100	\$1,325
Total Cash Costs	\$750	\$400	\$150	\$100	\$1,400

Updated Cost Estimate – Pro Forma P&L Basis

Legacy Programs	\$33	\$0	\$0	\$0	\$33
Integration Programs	\$329	\$500	\$225	\$89	\$1,142
Total P&L Costs	\$362	\$500	\$225	\$89	\$1,175

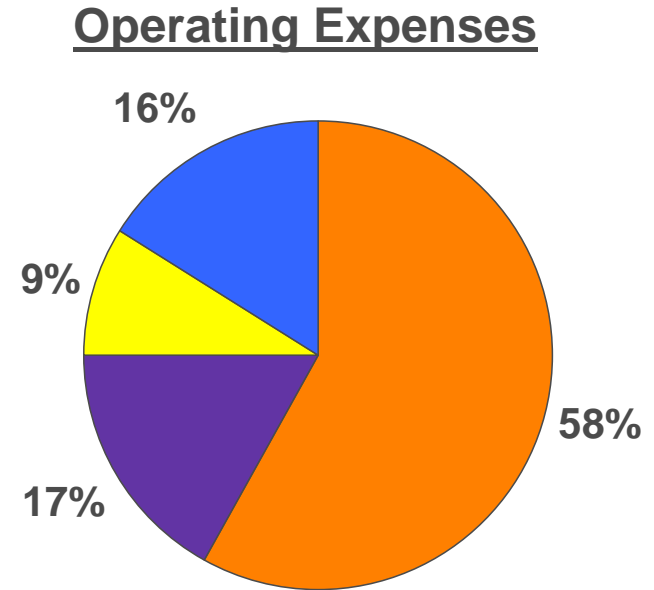
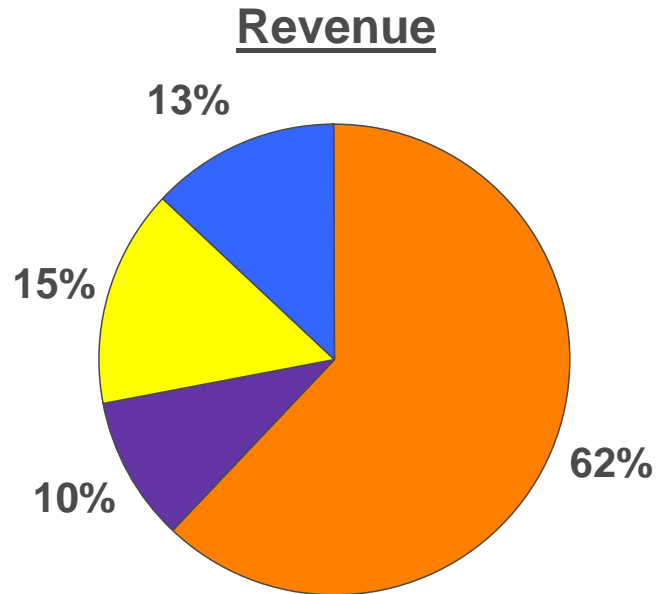
NOTE: 2008 Pro forma P&L costs exclude \$200M of capitalized costs and transaction related expenses

Q&A

APPENDIX



Thomson Reuters 2008 Pro Forma P&L Currency Profile



NOTE: Based on 2008 FY average rates of: USD / GBP = 1.86, USD / EUR = 1.47
Operating Expenses include depreciation and amortization

2009 Outlook – Supplemental Information

	<u>2008 Pro Forma</u> Reported	<u>2009 Outlook</u>
CAPEX/Revenue	8.0%	8.5% - 9.0%
Depreciation/Revenue	7.2%	7.5% - 8.5%
Amortization	\$511M	\$475 - \$525M
Interest Expense	\$434M	\$425 - \$475M
Effective Tax Rate on Adjusted Earnings (Post-Amortization)	25%	24% - 26%