

Raytheon

Third Quarter 2017 Conference Call

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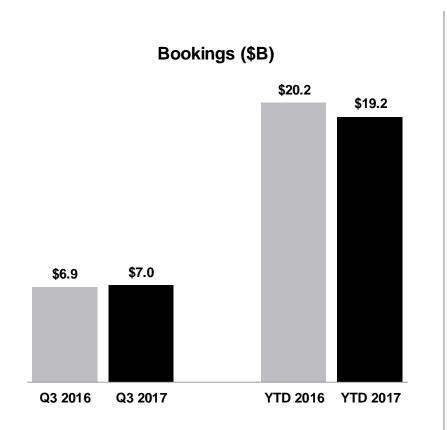


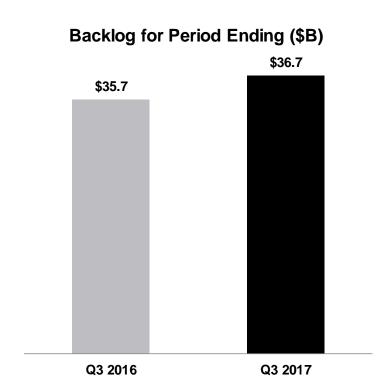
Third Quarter 2017 Highlights

- Bookings of \$7.0 billion; backlog of \$36.7 billion
- Net sales of \$6.3 billion, up 4.5 percent
- EPS from continuing operations of \$1.97
- Operating cash flow from continuing operations of \$382 million
- Updated full-year 2017 guidance



Total Company Bookings and Backlog





Book-to-bill ratio of 1.11 in Q3 2017



Total Company Net Sales



Net Sales (\$M)

	Q3 2016	Q3 2017	% Change
IDS	\$1,334	\$1,391	4%
IIS	1,534	1,543	1%
MS	1,770	1,945	10%
SAS	1,590	1,597	-
Forcepoint [™]	167	170	2%
Eliminations	(364)	(355)	NM
Total Business Segment	6,031	6,291	4%
Deferred Revenue Adjustment	(17)	(7)	NM
Total	\$6,014	\$6,284	4%

NM = Not Meaningful

Solid sales growth



Total Company Operating Margins



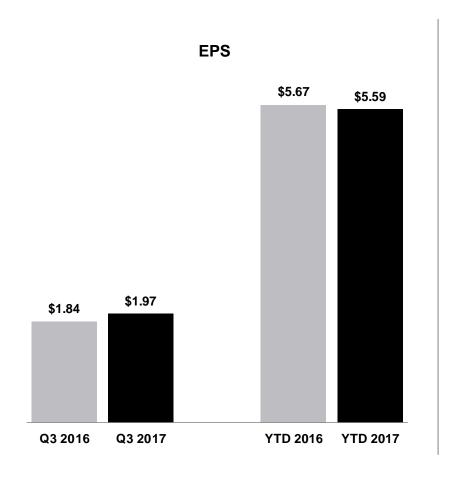


	Q3 2016	Q3 2017	Change
IDS	15.8%	16.6%	80 bps
IIS	8.0%	7.3%	(70) bps
MS	13.3%	14.4%	110 bps
SAS	13.5%	13.3%	(20) bps
Forcepoint	24.6%	13.5%	NM
Eliminations	(\$42M)	(\$39M)	\$3M
Total Business Segment Operating Margin	13.0%	13.0%	-
Deferred Revenue Adjustment	(\$17M)	(\$7M)	\$10M
Amortization of Acquired Intangibles	(\$29M)	(\$32M)	(\$3M)
FAS/CAS Adjustment	\$104M	\$78M	(\$26M)
Corporate	(\$11M)		\$11M
Total Operating Margin	13.8%	13.7%	(10) bps

NM = Not Meaningful

Strong operational performance

Earnings Per Share from Continuing Operations



EPS (\$)	
Third Quarter 2016	\$1.84
Operations	0.12
Reduced share count	0.03
FAS/CAS Adjustment	(0.05)
All other	0.03
Third Quarter 2017	\$1.97

Operating performance drove strong Q3 2017 EPS



2017 Financial Outlook

	Current	Prior*
Net Sales (\$B)	25.3 - 25.6**	25.1 - 25.6
Deferred Revenue Adjustment (\$M) ⁽¹⁾	(33)	(33)
Amortization of Acquired Intangibles (\$M) ⁽¹⁾	(127)	(127)
FAS/CAS Adjustment (\$M) ⁽²⁾	389**	428
Interest Expense, Net (\$M)	(185) - (190)**	(196) - (201)
Diluted Shares (M)	~292	~292
Effective Tax Rate	~30.0%**	~30.5%
EPS from Continuing Operations	\$7.45 - \$7.55**	\$7.35 - \$7.50
Operating Cash Flow from Cont. Ops. (\$B)	2.8 - 3.1	2.8 - 3.1

^{*} As of July 27, 2017

^{**} Denotes changes from prior guidance

⁽¹⁾ Deferred Revenue Adjustment and Amortization of Acquired Intangibles represent the unfavorable impact of the acquisition accounting adjustments to record acquired deferred revenue at fair value and the amortization of acquired intangible assets, respectively, for all of the business segments.

⁽²⁾ The full-year 2017 FAS/CAS Adjustment reflects a \$39 million (\$0.09 per share) reduction, of which \$26 million (\$0.06 per share) was recorded in Q3 2017 and \$13 million (\$0.03 per share) is expected to be recorded in Q4 2017. This is due to the annual update in Q3 2017 of the actuarial estimates for pension and other postretirement benefit plans.



2017 Financial Outlook: By Business

	Current	Prior*	Current	Prior*
	Net Sales (\$B)	Net Sales (\$B)	Operating Margins (%)	Operating Margins (%)
IDS	5.8 - 5.9 **	5.7 - 5.9	15.9 - 16.0% **	15.5 - 15.7%
IIS	6.1 - 6.2 **	6.0 - 6.2	7.5 - 7.6% **	7.4 - 7.6%
MS	7.8 - 7.9 **	7.7 - 7.9	13.2 - 13.3% **	13.1 - 13.3%
SAS	6.4 - 6.5 **	6.3 - 6.5	13.1 - 13.2% **	13.1 - 13.3%
Forcepoint	0.6	0.6	7.0 - 8.0% **	10.0 - 11.0%
Eliminations	(1.4) - (1.5)	(1.4) - (1.5)	(\$145M) - (\$150M)	(\$145M) - (\$150M)
Total business segment	25.3 - 25.6 **	25.1 - 25.6	12.5 - 12.6% **	12.4 - 12.6%
Deferred Revenue Adjustment	(33M)	(33M)	(33M)	(33M)
Amortization of Acquired Intangibles	-	-	(127M)	(127M)
FAS/CAS Adjustment ⁽¹⁾	-	-	389M **	428M
Corporate	-		(\$50M) - (\$55M) **	(\$65M) - (\$70M)
Total	25.3 - 25.6 **	25.1 - 25.6	13.2 - 13.3% **	13.2 - 13.4%

^{*} As of July 27, 2017

^{**} Change from prior guidance

⁽¹⁾ The full-year 2017 FAS/CAS Adjustment reflects a \$39 million (\$0.09 per share) reduction, of which \$26 million (\$0.06 per share) was recorded in Q3 2017 and \$13 million (\$0.03 per share) is expected to be recorded in Q4 2017. This is due to the annual update in Q3 2017 of the actuarial estimates for pension and other postretirement benefit plans.



2017 Financial Outlook

	Outlook		
	Q4 2017	2017	
Sales (\$M)	6,735 - 7,035	25,300 - 25,600	
EPS from Continuing Operations	\$1.86 - \$1.96	\$7.45 - \$7.55	
Operating Cash Flow from Continuing Operations (\$M)	1,677 - 1,977	2,800 - 3,100	



2018 Combined FAS/CAS Adjustment

	2018 Combined FAS / CAS Income / (Expense) (\$M)							
Actual	ual 12/31/17 Discount Rate							
2017 Asset Return	3.25%	3.50%	3.75%	4.00%	4.25%	4.50%	4.75%	
0.00%	(41)	46	128	208	283	356	425	
5.00%	39	126	209	288	364	437	505	
7.50%	79	166	248	328	404	476	546	
10.00%	120	207	290	369	445	518	586	
15.00%	201	288	371	450	524	594	659	
20.00%	287	374	457	534	606	674	737	

The combined FAS/CAS adjustment represents the difference between the pension and postretirement benefit costs required to be recognized under Financial Accounting Standards under U.S. GAAP (FAS) and the pension and postretirement costs recorded under U.S. Government Cost Accounting Standards (CAS). This chart indicates the range of possible outcomes for the 2018 combined FAS/CAS adjustment, based upon different discount rates and 2017 asset return rates that will be determined at 12/31/17.

Note that beginning in 2018 our adoption of the new FAS retirement benefits standard will result in the combined FAS/CAS adjustment shown above being split between operating income and non-operating expense.

Actual 2018 results are not limited to the above scenarios nor the above factors of discount rate and actual asset return (e.g. results will also reflect any potential changes in census data, etc.). The range of outcomes above is also based on our current, long-term return on asset (ROA) assumption of 7.50%, which could change depending upon future capital market assumptions and the related asset allocation. As noted above, 2018 amounts will be determined at 12/31/17 using assumptions and based on market conditions in place at that time.



Appendix



Workdays in Fiscal Reporting Calendar

	Q1	Q2	Q3	Q4
2017	64	64	62	58
2016	65	64	63	57
Increase / (decrease)	(1)	0	(1)	1
	Q1	Q2	Q3	Q4
2016	65	64	63	57
2015	61	64	63	61
Increase / (decrease)	4	0	0	(4)