

THOMSON REUTERS STREETEVENETS

EDITED TRANSCRIPT

ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

EVENT DATE/TIME: AUGUST 01, 2017 / 1:00PM GMT



AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

CORPORATE PARTICIPANTS

Juan Ricardo Luciano *Archer-Daniels-Midland Company - Chairman, President & CEO*

Mark D. Schweitzer *Archer-Daniels-Midland Company - VP of IR*

Ray G. Young *Archer-Daniels-Midland Company - Executive VP & CFO*

CONFERENCE CALL PARTICIPANTS

Adam L. Samuelson *Goldman Sachs Group Inc., Research Division - Lead Analyst*

Brett William Sprinces Wong *Piper Jaffray Companies, Research Division - Principal and Senior Research Analyst*

David Christopher Driscoll *Citigroup Inc, Research Division - MD and Senior Research Analyst*

Eric Jon Larson *The Buckingham Research Group Incorporated - Analyst*

Farha Aslam *Stephens Inc., Research Division - MD*

Heather Lynn Jones *The Vertical Trading Group, LLC, Research Division - Research Analyst*

Kenneth Bryan Zaslou *BMO Capital Markets Equity Research - MD of Food and Agribusiness Research and Food and Beverage Analyst*

Robert Bain Moskow *Crédit Suisse AG, Research Division - Research Analyst*

Sandy H. Klugman *Vertical Research Partners, LLC - VP*

Thomas Marc Alfred Simonitsch *JP Morgan Chase & Co, Research Division - Analyst*

Vincent Stephen Andrews *Morgan Stanley, Research Division - MD*

PRESENTATION

Operator

Good morning, and welcome to the Archer Daniels Midland Company Second Quarter 2017 Earnings Conference Call. (Operator Instructions) As a reminder, this conference call is being recorded.

I would now like to introduce your host for today's call, Mark Schweitzer, Vice President, Investor Relations for Archer Daniels Midland Company. Mr. Schweitzer, you may begin.

Mark D. Schweitzer - *Archer-Daniels-Midland Company - VP of IR*

Thank you, Jack. Good morning, and welcome to ADM's Second Quarter Earnings Webcast. Starting tomorrow, a replay of today's webcast will be available at adm.com.

For those following the presentation, please turn to Slide 2, the company's safe harbor statement, which says that some of our comments constitute forward-looking statements that reflect management's current views and estimates of future economic circumstances, industry conditions, company performance and financial results.

These statements are based on many assumptions and factors that are subject to risks and uncertainties. ADM has provided additional information in its reports on file with the SEC concerning assumptions and factors that could cause actual results to differ materially from those in this presentation, and you should carefully review the assumptions and factors in the SEC reports. To the extent permitted under applicable law, ADM assumes no obligation to update any forward-looking statements as a result of new information or future events.



AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

On today's webcast, our Chairman and Chief Executive Officer, Juan Luciano, will provide an overview of the quarter. Our Chief Financial Officer, Ray Young, will review financial highlights and corporate results. Then Juan will review the drivers of our performance in the quarter, provide an update and discuss our forward look. And finally, they will take your questions.

Please turn to Slide 3. I will now turn the call over to Juan.

Juan Ricardo Luciano - Archer-Daniels-Midland Company - Chairman, President & CEO

Thank you, Mark. Good morning, everyone. Thank you all for joining us today.

This morning, we reported second quarter adjusted earnings per share of \$0.57, up 39% from the prior year quarter.

Our adjusted segment operating profit was \$658 million. I'm extremely proud of the results our team achieved this quarter. Under some tough conditions, we were able to deliver strong growth in earnings and returns. In fact, it was our fourth consecutive quarter of year-over-year higher returns on invested capital. We did this by continuing to deliver on our strategic plan and capitalizing on improving conditions in some markets.

Ag Services was up for the quarter with improved merchandising results globally. Our Corn business delivered another strong quarter of earnings growth. Oilseeds results decreased on less favorable global soybean crush margins and South American origination.

WFSI earnings were in line with the prior year quarter. In addition, I am pleased to announce that we had our safest month on record in June with an improved safety record year-to-date over last year.

Our actions in the first half of the year reflect ADM's continuous efforts to create shareholder value and set a competitive standard in the industries in which we operate. We are diversifying our capabilities and geographic reach through acquisitions and organic expansions. We recently closed on our acquisition of French sweetener company Chamtor, expanded our destination market in footprint with the acquisition of Industries Centers in Israel and announced the construction of a new flour mill in Illinois.

We're also aggressively managing costs and capital and taking additional portfolio actions. And we are ahead of pace for meeting our 2017 target of \$225 million in run-rate savings.

We implemented over \$130 million in operational run rate cost savings during the first half of the year, while continuing to invest in R&D, innovation centers and process improvements. And in line with our balanced capital allocation framework, we returned \$875 million to shareholders in dividends and share repurchases.

Because of all these actions, we expect to deliver strong year-over-year earnings growth and returns in 2017, and we are poised to be an even stronger company in 2018.

I'll provide more detail on our resource later in the call. Now I'll turn the call over to Ray.

Ray G. Young - Archer-Daniels-Midland Company - Executive VP & CFO

Thanks, Juan, and good morning, everyone. Slide 4 provides some financial highlights for the quarter.

Adjusted EPS for the quarter was \$0.57, up from the \$0.41 in the prior year quarter. Excluding specified items, adjusted segment operating profit was \$658 million, up \$85 million from the year-ago quarter.

AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

The effective tax rate for the second quarter was 28% compared to the 29% in the second quarter of the prior year. Our trailing 4-quarter average adjusted ROIC of 6.8% is 100 basis points higher than the same period last year and 80 basis points above our 2017 annual WACC of 6.0%, thus generating positive EVA of \$195 million on an annualized basis. Our ROIC has continued to improve for the fourth consecutive quarter.

On Chart 19 in the appendix, you can see the reconciliation of our reported quarterly earnings of \$0.48 per share to the adjusted earnings of \$0.57 per share. For this quarter, we had a \$0.04 per share net charge related to an adjustment of the proceeds of the 2015 sale of the cocoa business, partially offset by the gain on the sale of the Crop Risk Services business. We also had a \$0.04 per share charge for impairments, restructurings and settlements and a \$0.01 charge related to LIFO.

Slide 5 provides an operating profit summary in the components of our corporate line. Before Juan discusses the operating results, I'd like to highlight some of the corporate items affecting our quarterly results.

Net interest expense was up approximately \$18 million to \$81 million, primarily due to higher short-term interest rates, our overall mix of short- and long-term debt following the issuance of our new fixed-rate debt in August of last year, a favorable interest rate expense adjustment last year and some additional interest expense related to foreign income taxes due from prior years.

Looking ahead, we're continuing to project net interest expense of approximately \$320 million for the full year 2017, consistent with what we indicated at the beginning of the year.

Unallocated corporate costs of \$134 million were up versus the prior year and modestly below our \$140 million per quarter guidance for fiscal year 2017. The increase is primarily due to the planned increased investments in innovation, IT and business transformation. Minority interests and other charges increased to \$35 million, primarily due to updated portfolio investment valuations in CIP.

Turning to our cash flow statements for the first 6 months, on Slide 6. We generated \$1 billion from operations before working capital changes, similar to the prior year. We had favorable changes in working capital of a bit over \$300 million. Total capital spending was \$452 million. Our current expectation for fiscal year 2017 is capital spending of approximately \$1 billion.

Acquisitions of \$180 million were primarily related to Crosswind Industries, a pet treat manufacturer, and Chamtor, a French producer of wheat-based sweeteners and starches. We spent about \$511 million to repurchase shares, and including dividends, we returned \$875 million of capital to shareholders by midyear.

Our average share count for the quarter is 574 million diluted shares outstanding, down 20 million shares from this time 1 year ago. At the end of the quarter, we had 571 million shares outstanding on a fully diluted basis.

Slide 7 shows the highlights of our corporate balance sheet as of June 30, 2017 and '16. Our balance sheet remains solid. Our working capital of \$7 billion was down \$1.2 billion from the year-ago period. Total debt was \$7 billion, resulting in a net debt balance of \$6.3 billion.

Our leverage position remains comfortable with a net debt to total capital ratio of about 27%.

Our shareholders' equity of \$17.4 billion was down slightly from the \$17.7 billion last year, due primarily to returns of capital to shareholders in excess of net earnings. We had \$5.1 billion in available global credit capacity at the end of June. If you add available cash, we had access to \$5.8 billion of short-term liquidity.

Next, Juan will take us through a review of our business performance. Juan?

Juan Ricardo Luciano - Archer-Daniels-Midland Company - Chairman, President & CEO

Thanks, Ray. Please turn to Slide 8. In the second quarter, we earned \$658 million of operating profit, excluding the specified items, up from \$573 million in last year's second quarter.

AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

Second quarter adjusted segment operating profit was up almost 15% versus the year-ago quarter. We continued to see improving conditions in some markets throughout the year as well as benefits from the actions we have taken and continue to take as we execute our strategic plan.

Looking at the first half of the year, despite muted margin conditions persisting for some of our businesses, adjusted operating profit was up approximately 17%.

Now I'll review the performance of each segment. Starting on Slide 9, Ag Services was up over the prior year period and delivered its fourth consecutive quarter of year-over-year increases in operating profits.

Merchandising and handling returns were higher versus the year-ago quarter. North America grain results increased significantly over the prior year with strong carries in wheat, corn and soybeans. We are seeing the benefits of our actions to improve the performance of the Global Trade Desk. The group generated solid profitable results and was up over the year-ago quarter.

Good execution led to improved margins that more than offset some of lower -- some lower volumes. In addition, favorable timing effects benefited results.

Destination marketing is on pace, with our Egyptian joint venture, Medsofts, delivering a strong quarter. Transportation decreased over the previous year, primarily due to river conditions and lower freight rates.

Milling and other delivered solid results with modest growth over the prior year driven by solid margins and favorable merchandising in North America.

Please turn to Slide 10. Corn Processing had another strong quarter, with results up from the year-ago period. Our global sweeteners and starches business performed very well. Higher volumes and improved margins in North America sweeteners and starches contributed to a strong performance.

In addition, our European operations showed positive growth as a result of increased sales volumes.

Results from our sweetener complex in Tianjin, China, improved modestly over the year-ago quarter, with good growth in sales volumes, reaching full utilization levels during the quarter.

Bioproducts results increased over a weak prior year quarter, one with slow production. Ethanol margins improved significantly due to lower production costs and increased industry exports.

Animal Nutrition was up over the second quarter of 2016, driven by improvements made in the specialty feed ingredients business.

Slide 11 please. In Oilseeds Processing, the business benefited from diversity of its feedstocks, products and geographies. However, overall results were down compared to the second quarter of 2016.

Crushing and origination results were lower. Global crush margins remained pressured due to alternative protein substitutes, slower first half growth in mill demand and a competitive global marketplace.

In South America, when the Brazilian real dropped in value for a brief time in May, we saw more aggressive farmer selling. But in general, throughout the quarter, the real remained firm, contributing to compressed South American origination margins.

On the other hand, our softseeds performance improved over the previous year as we continued to utilize our flex crush capacity to capitalize on margin opportunities.

And refining, packaging, biodiesel and others, which is our value-added Oilseeds business, continued its consistent pattern of earnings this quarter with solid results in all regions.

AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

Refined and packaged oils in both North America and South America were higher over the year-ago quarter with higher sales and strong margins. North America biodiesel results were up in the quarter, largely due to unfavorable timing effects from the year-ago quarter -- period.

Our global peanut business benefited from improved shelling margins and good results from our specialty products and oils businesses. In addition, Asia experienced another good quarter, growing significantly over the prior year period due to our ownership stake in Wilmar.

On Slide 12, WFSI results were in line with the prior year period, as we continued to build the business globally and to invest in innovation and exceptional solutions for our customers.

WILD Flavors delivered another strong quarter with double-digit profit growth and higher year-over-year results in every region around the globe, powered by 9% revenue growth on a constant currency basis.

Specialty Ingredients was down for the quarter. We have seen improvements in some businesses. However, results were impacted by some production interruptions and start-up costs for new facilities.

We continue to build and expand our capabilities in the WFSI platform. We're investing for the long term, including by creating new customer innovation centers, adding talent, developing new product applications and building new facilities such as Campo Grande and Tianjin.

These actions are positioning the business to be a leader in flavor and specialty ingredients, which is able to reach a broader range of customers as its portfolio expands. We are seeing how combining WILD Flavors' natural flavor systems and ADM's nutrition, texture and functional solutions is positioning us to respond to local consumer preferences and is for complete food and beverage solutions.

We are making ongoing enhancements to WFSI's operations and customer offerings. And with a significant project pipeline, we are confident we will continue to see strong growth.

Slide 13 please. Before I update you on the progress of the strategic plan, I'd like to remind you of a significant number of actions we have taken in our business portfolio to evolve ADM for the future.

During the last 3 years, we have dramatically increased our capabilities further down the value chain, starting with the WILD Flavors acquisition in 2014 to Harrell Nut Company, to Eatem, Caterina, Harvest Innovations, Biopolis and more.

We have increased our capacity and geographic reach. In EMEA, we added AOR to expand our packaged oils capabilities. We purchased and then expanded corn processing facilities out of our former Eaststarch joint venture and added further to our sweetener footprint with the acquisitions of Chamtor and in Morocco.

We expanded our logistics and destination marketing capabilities with Medsofts in Egypt, Industries Centers in Israel and our ports on the Black Sea. We are building facilities in China. We added Amazon Flavors in Brazil. We acquired Crosswind Industries in the U.S. And we have increased our ownership stake in Wilmar International, a very successful processing and consumer packaged food company focused in the emerging markets.

And we have divested businesses that we believed were unlikely to meet our long-term returns objectives, including cocoa, chocolate, South American fertilizer, our Brazilian sugar operations and Crop Risk Services.

In the meantime, we've continued to invest in R&D and innovation, in operational excellence, in our business transformation, in all of those things that will help us set a competitive standard by industry.

So turn to Slide 14 please, where we will provide an update on some of our accomplishments this quarter. As you can see, we are continuing to execute in our 3 primary areas of focus. In the area of optimizing the core, we completed the divestiture of our crop risk insurance business, while retaining our ability to offer customers a full array of ADM's grain marketing services.



AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

In Santos, Brazil, we made a series of enhancements that will improve our operational efficiency at our export terminal. And today, we are announcing that we will be reconfiguring our Peoria ethanol complex to focus on the more profitable high-grade industrial and beverage alcohol and also export fuel.

By doing this, we will reduce ethanol capacity by more than 100 million gallons, and we will also have a more simplified production process for the Peoria complex. We have achieved more than \$200 million of monetizations in 2017. And we continue to be on track to achieving our \$1 billion monetization target over 2 years that we announced in 2016.

In addition, this year, we are converging 2 very important activities, operational excellence and business process transformation, into a strategic initiative called Project Readiness.

We have talked in the past about how we have been driving operational excellence into our manufacturing and supply-chain activities to help reduce costs. In fact, year-to-date, we have generated operational cost savings of over \$130 million on a run-rate basis and are ahead of pace to meet our 2017 target of \$225 million.

We have also talked in the past about our business process transformation program called 1ADM. This year, we have rolled out the project to our North American corporate finance activities and are currently introducing the program to several processing businesses in North America. And we are in the design and planning stages for Europe. The convergence of these 2 activities into Project Readiness will allow a more coordinated approach to establishing how ADM will drive improvements in our businesses and functions that will be even more efficient, more standardized and with a focus on customer excellence.

As you saw in the prior slide, since 2014, we have been quite active with our business portfolio as we have acquired many companies, divested various businesses and made investments in various segments and geographies. Because of this, we decided to step back and look at our overall structure.

Too, as part of Project Readiness, we have taken another look at our structure organizational levels, spans of control, degree of centralization of activities, organization of various staff activities and leadership.

We also looked at the allocation of resources between businesses that are more mature and businesses that are growing. With this review, we identified areas to streamline and areas where we will need to invest even more resources, including people resources. And we took steps to ensure we have the right resources in the right places. As part of this effort, we'll review certain positions within our global workforce and align the organization to enable us to continue focusing on innovation and growth.

In the area of strategic growth, we have announced or completed several important projects. We closed on our Chamtor acquisition, which expands our sweeteners and starch footprint in Western Europe.

We have once again expanded our destination marketing capabilities by acquiring a controlling interest in Industries Centers, an Israeli company specializing in the import and distribution of agricultural products. And we announced that we will be building a new state-of-the-art flour mill in Mendota, Illinois.

As mentioned earlier, our Campo Grande protein facility in Brazil and our Tianjin, China fiber operation will increasingly contribute to our growth in the second half of the year.

And as part of the strategic growth, I have appointed Ian Pinner to the position of Chief Growth Officer. He will focus on helping us drive additional growth into the value-added spaces and work very closely with Vince MacCiochi on our ingredients teams. In addition, Ian will continue to oversee our ADM ventures arm, which focuses on making investments in new food and feed and bioactive platforms. So this highlights several of the actions we took in the quarter. We'll continue to update you on our progress regularly.



AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

So before we take your questions, I would like to offer some additional perspectives on the next quarter and the balance of the year. First, I'd like to say how proud I am of what this team has accomplished, particularly in delivering 39% EPS growth this quarter. For us to be able to do this even while conditions were less than ideal speaks to both the great work of our team and the payoffs of our strategic plan that we continue to execute. We feel good about where we are and where we are headed.

In Ag Services, we anticipate overall good Q3 performance to be down versus a strong prior year period, although an improvement from this quarter's results. South America's large crop will continue to pressure North American exports in the third quarter. Absent any major dislocation event, we continue to expect it will be a very competitive global environment in the third quarter. However, strong U.S. corn and soybean production may present merchandising opportunities in the second half of the year, particularly in the fourth quarter. We expect international merchandising to continue to deliver favorable results. So overall, we continue to expect performance in Ag Services for calendar year 2017 to be better than 2016.

In Corn, we expect third quarter results to be up over 2016. In sweeteners and starches, capacity in North America remains tight amid solid demand. We will see some benefits from the addition of Chamtor and continue to see positive momentum in Asia.

Ethanol margins are expected to improve in the third quarter compared to the second quarter due to seasonal demand. As I mentioned earlier, our production levels will change in Peoria, and with high levels of industry inventory entering the quarter, we'll probably run our plants to maximize yield.

For the full year of 2017, we still believe results will be significantly higher than 2016 even with the weaker than expected ethanol margins in the first half of the year.

Looking at the third quarter for Oilseeds, we expect results to be up over a weak year-ago period. The third quarter results could be similar to this year's second quarter. We expect soybean crush margins to be improved in the second half of the year as mill demand growth rates are projected to increase.

However, there will continue to be margin pressure from competing proteins and strong Argentine exports. In South America, we anticipate improving farmer selling as there are still significant corn and soy crops to be commercialized.

And our second half numbers could benefit from the positive resolution of the U.S. biodiesel blenders tax credit for 2017 as well as the NBB antidumping and countervailing trade case and the European WTO dispute on Argentina biodiesel import tariffs.

Our full year outlook for Oilseeds is for a much stronger performance compared to 2016, but not as strong as 2015.

For WFSI, third quarter results are expected to be better than the year-ago period, and WFSI is on track for a record calendar year of performance.

WILD Flavors should continue its pace of double-digit percentage operating profit growth. Specialty Ingredients is expected to recover from a slow 2017 start.

The Campo Grande Brazil facility should start incrementally contributing to results as soon as the complex gets fully operational in the second half.

So in conclusion, I just want to again acknowledge the ADM team for delivering the strong improvements in earnings this quarter and the first half of 2017. We are successfully navigating through some challenging conditions. While continuing to invest in projects, innovations and processes for the future, we were still able to return capital back to the shareholders and keep a strong balance sheet.

I'm expecting strong year-over-year earnings growth and returns in 2017. And ADM is poised to be an even stronger company in 2018, with the collective actions that we are taking. And we remain confident that as we execute our strategic plan, we will be able to deliver on our long-term ROIC objective of 10%.

With that, operator, please open the line for questions.



AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

QUESTIONS AND ANSWERS

Operator

(Operator Instructions) Your first question comes from the line of Heather Jones with Vertical Group.

Heather Lynn Jones - *The Vertical Trading Group, LLC, Research Division - Research Analyst*

I don't want to waste my only question, but I did have a clarification. Did you say Oilseeds for Q3, you expect it to be similar to Q2?

Juan Ricardo Luciano - *Archer-Daniels-Midland Company - Chairman, President & CEO*

Correct, Heather, yes.

Heather Lynn Jones - *The Vertical Trading Group, LLC, Research Division - Research Analyst*

Okay. And then, going to the Peoria announcement, could you flesh that out further? So you're taking -- from what I heard, you're reconfiguring that to focus more on industrial and beverage-grade alcohol as well as ethanol exports, but the net-net will be you will be taking 100 million gallons of ethanol production out of the system permanently?

Juan Ricardo Luciano - *Archer-Daniels-Midland Company - Chairman, President & CEO*

Yes, you understood it correct, Heather. We are taking basically the ethanol that we're producing for domestic use, about 100 million gallons of that, out of commission immediately.

Heather Lynn Jones - *The Vertical Trading Group, LLC, Research Division - Research Analyst*

Okay. So you're saying 100 million gallons for domestic use. But like when we're thinking about total capacity for ADM, what's the net reduction? As opposed to shifting it to ex...

Juan Ricardo Luciano - *Archer-Daniels-Midland Company - Chairman, President & CEO*

It's a 100 million gallons.

Operator

Your next question comes from the line of Adam Samuelson with Goldman Sachs.

Adam L. Samuelson - *Goldman Sachs Group Inc., Research Division - Lead Analyst*

Maybe a short- and longer-term question on Oilseeds. I know you talked about some improvement in the -- some competition in the back half, but some improvement on better meal demand. But I mean, can you talk about the longer-term opportunity here to get crush margins back up and kind of what it will really take to see higher ex-China utilization to maybe incent -- either get margins to a level that will incent new capacity and really improve your own base performance?



AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

Juan Ricardo Luciano - Archer-Daniels-Midland Company - Chairman, President & CEO

Yes. Thank you, Adam. Listen, looking forward, we're seeing, obviously, seasonal positive North American dynamics in Q3 and Q4. We're going to have a good bean availability. And we expect a strong domestic demand in the second half. We saw a little bit of a softer demand in the first half, with probably, excluding China, about 1% up year-to-date. We are forecasting ending the year about 1% to 3%, excluding China. When we include China, we're thinking about 3% year-to-date performance. And when we look at 2018, maybe more important that, to your question, we're looking at about 5% meal demand growth including China. So we see that continues to go strong. We have taken this year the impact of the DDGs shift from China not importing that anymore. So we've absorbed that. And we also for the most part have cleared with all the inventory of low-quality feed weed that was competing for meal into that. So we feel good about how we have transitioned during this quarter. It was a relatively tough quarter for crushing. And we are moving into 2018 with better dynamics for that business. I also would like to emphasize maybe the important of the flexibility that we have in ADM. We crush 8 seeds in ADM, and we have seen in times like these, where maybe soybean crush margins are subdued, our ability to shift capacity to others where it's softseed margins improvement. But also our portfolio, and you probably noticed our -- in our chart about the contribution of value-added that is being brought by bottled oils, blended oils and other products. So I think we feel very good about the growth rates of meal going forward. Certainly, protein demand, consumption, look at the increase in soybean imports from China. That's probably the best indication of true protein consumption every year there. So we feel good about the long-term fundamentals, and we feel good about how our business is operating and how to diversify these to take advantage of this opportunity. So we're strong on Oilseeds going forward.

Adam L. Samuelson - Goldman Sachs Group Inc., Research Division - Lead Analyst

I appreciate the color, Juan. And maybe just an Ag Services question. I know we still have a couple of months to evaluate the full size of the U.S. crop, but it does look like the combined U.S. corn, soy, wheat production will be lower than the prior year, with some large competition, especially for corn and soy exports from South America. Can you talk about from 4Q onwards as your -- as things are shaping up, the carry opportunities, Gulf elevations and just some of the -- how the mosaic is shaping up as you look at the new crop environment?

Juan Ricardo Luciano - Archer-Daniels-Midland Company - Chairman, President & CEO

Sure, Adam. Yes, very good question. Listen, I said before we are very proud of how the Ag Services business has been navigating through all these. This has been the fourth consecutive quarter of improvement. And at times, we've been very critical about the things we needed to improve. And I think the team has delivered on that. And we can with the better cost position and better operating performance to ourself. As we look at the second half, we do believe that the exports will be a little higher than '15, but certainly lower than '16 from the U.S., because we're going to get all these potential exports from South America during Q3. Even as we consider that, we think -- we see the improved performance of our Global Trade Desk into the second half. We've seen good wheat and corn carries in the U.S., as you describe it. We're going to have -- we will see continued increase in our destination marketing volume. It's growing 10% every year. And we're going to get the bigger contribution from Medsofts that is operating very profitably and now from our majority position in Industrial -- Industries Centers in Israel. We're going to see higher exports for us from Argentina in the second half, that we didn't have that benefit in the first half. So we feel strongly about that. We see that our Ag Services business will benefit from our ability to segregate high-quality wheat as we go into the second half. So again, we're thinking higher growth versus -- I mean, bigger earnings than last year, probably more tilted towards Q4 than Q3, where the opportunities for North America will be bigger.

Operator

Your next question comes from the line of Sandy Klugman with Vertical Research.

Sandy H. Klugman - Vertical Research Partners, LLC - VP

Does your commentary regarding the reconfiguration of your ethanol assets in Peoria have any implications for the divestiture of the dry mill assets? And if not, can you provide an update on the process?



AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

Juan Ricardo Luciano - *Archer-Daniels-Midland Company - Chairman, President & CEO*

Yes, Sandy. No, actually, it doesn't have any implications other than this plant has been removed from the consideration because we've considered already fixed in the sense that reconfiguration allowed us to focus on the profitable products that we wanted to maintain and take that capacity out of the domestic ethanol market. In terms of the other processes, we don't have any updates at the moment, to be honest. We have been analyzing that. Remember, we said we were looking at the potential impact of tax reform and we were giving that a little bit of time to see if we could see any movement from the administration on that. So at this point in time, the financials have been carved out, we understand the financials of those businesses, and we continue to look for opportunities to have a transaction there with no rush. I mean, the business is performing well, or improving the performance, so we have no rush but no announcement at this point in time.

Sandy H. Klugman - *Vertical Research Partners, LLC - VP*

Okay, and then, what drives your expectation that ethanol margins are going to improve? Just given that we're in heart of the summer driving season and margins are down very significantly year-over-year.

Juan Ricardo Luciano - *Archer-Daniels-Midland Company - Chairman, President & CEO*

Yes. I think we see an -- we've seen an improvement that we started in Q3. I think that when you look at Q2, there was a big drop in oil at that point in time. And also domestic demand for gasoline and somehow driving was not that strong. Maybe there was a little bit of not kind of summery weather, if you will, and that reduced a little bit the miles. As we've seen the industry reacted a little bit with taking output out at the end of the second quarter, we entered Q3 with a little bit better equation in terms of inventories and margins pop up a little bit with lower corn prices and higher oil prices. So we feel better about the margin structure of the Q3.

Operator

Your next question comes from the line of Robert Moskow with Crédit Suisse.

Robert Bain Moskow - *Crédit Suisse AG, Research Division - Research Analyst*

I was hoping you could comment a little bit more on the competing feedstock environment that you talked about impacting your crush margins. I thought that at this point, we were supposed to see, I guess, less competition from feed wheat. And I wanted to know if that's still the issue? And if so, when is that finally going to pass through? And also, on crush margins, if you look at futures market for crush margins, I guess it looks okay. But, I've -- I guess I've heard that in local markets, it might be quite different. So to what extent is the futures market for crush margins an accurate reflection of what's really going on for soy?

Juan Ricardo Luciano - *Archer-Daniels-Midland Company - Chairman, President & CEO*

Thanks, Robert, so a 2-part question. The first part, most of the feed wheat, we have basically -- the market has basically consumed over the second quarter. So I would say going forward, we feel that situation will improve. So it's a still competitive environment from a cursing perspective, but I would say probably the worst was in the second quarter and will improve progressively as we go through the year. Regarding your discussion about both crush margins and cash crush margins and the convergence or the -- how representative are both crush margins at this point in time, sometimes, when we go into times of either extreme tightness of extreme -- or excesses of supplies, sometimes we see this dislocation between cash crush and board crush, and it could be more pronounced. And eventually, they all converge, and I think that yes, we need to be careful that sometimes don't get the expectation that maybe the board crush presents versus what we seen in the market. And that's what you saw in our results, that the results for Q2 were a little bit more subdued.



AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

Robert Bain Moskow - *Crédit Suisse AG, Research Division - Research Analyst*

Okay, and just in general, if you wrapped it all up, would you look at your guidance today compared to 3 months ago, I mean, are you more optimistic about the earnings power for this year? Are you less optimistic? Is it about the same versus 3 months ago?

Juan Ricardo Luciano - *Archer-Daniels-Midland Company - Chairman, President & CEO*

Yes, I would say we maintain our position, as we said before. We -- when we entered 2017, Rob, we thought it was a tough year but that it would present some improvement in certain markets, but we were very confident about our improvements from the things that we were executing. And we continue to be that way. I would say the first half was not particularly kind in some of the markets. Even probably ethanol margins were lower than we expected. And yet, we were able to post first half results of almost 40% higher than last year. So it was based on our own plan. And so our expectation for the end of the year has not changed. We have stayed on plan basically in that regard.

Operator

(Operator Instructions) Your next question comes from the line of Eric Larson with Buckingham Research.

Eric Jon Larson - *The Buckingham Research Group Incorporated - Analyst*

I'm just going to tag on to a question that was asked little bit earlier, Juan. And the environment improved pretty nicely in July. We saw a nice rally in the -- weather rally in the grain markets in the U.S. and giving a lot of that back up again. But we did see some improved fundamentals for the U.S. ag business. I guess the question that I had, and we know that the competition from South America is going to be pretty brutal, particularly corn, over the next month or 2 or 3, probably your third quarter. So how much of the crop, by your judgment, in South America, both beans and corn, is yet to be commercialized? And how does that compare maybe to where it was a year ago?

Juan Ricardo Luciano - *Archer-Daniels-Midland Company - Chairman, President & CEO*

Yes. So talking about Brazil, so if you think about soy, the farmers probably have sold about 2/3 of it, and it would compare to about over 80% a year ago. New crop, at the moment, probably maybe 8% to 10% versus maybe 15% a year ago. Corn, probably about a little bit than half of the crop -- of the whole crop commercialized versus maybe 55% a year ago. So probably not much of the new crop has been done at this point in time. I would say we'll probably see Brazilian farmers, or Brazil, exporting more of the corn and holding a little bit more of the beans as they go forward. You don't have a big domestic market for corn, so I think that if you're a farmer, you try to position in taking the export opportunities, while you can hold a little bit more on soybeans because, eventually, you still have a crushing -- a domestic crushing that you can place those volumes later on in the season. So that's where we see the pattern, probably South America more aggressive in corn exports and maybe the U.S. being able to compete in soybeans a little bit more during the second half.

Operator

Your next question comes from the line Ann Duignan with JPMorgan.

Thomas Marc Alfred Simonitsch - *JP Morgan Chase & Co, Research Division - Analyst*

This is Tom Simonitsch on behalf of Ann. Could you talk more on your interpretation of lawsuits, court ruling on the EPA and the 2016 RVO. And what impact do you think this ruling can have on your biodiesel business this year?



AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

Juan Ricardo Luciano - Archer-Daniels-Midland Company - Chairman, President & CEO

Yes. Well, there's a lot of speculation about these. So basically, obviously, the Justice Department has said that they would not go back and adjust '14 and '15, but they will adjust '16, which has been lowered to 14.5. So it means that for 2016, the obligated parties will need to either blend more ethanol or buy more RINs to an effect of maybe 0.5 billion gallons more than they sold. So you said -- you see the bump in ethanols and RINs pricing on that. So that's all we can say at this point in time. It seems to be a small positive for that. And it was a vindication of the RFS as the rule of the country, if you will.

Thomas Marc Alfred Simonitsch - JP Morgan Chase & Co, Research Division - Analyst

And the impact on biodiesel specifically?

Juan Ricardo Luciano - Archer-Daniels-Midland Company - Chairman, President & CEO

I think it was positive for biodiesel. I mean -- but there are so many things to be resolved over the next month on biodiesel and all the other aspects. So I think that that's a business that we have many, many scenarios in which positives could come to biodiesel industry in the second half so we feel optimistic about that.

Operator

Your next question comes from the line of Brett Wong with Piper Jaffray.

Brett William Sprinces Wong - Piper Jaffray Companies, Research Division - Principal and Senior Research Analyst

I just wanted to get some more color on your expectations around ethanol exports -- U.S. ethanol exports. For the year, obviously they've been strong. And then, just if you could talk about the Brazilian fundamentals, and as we look kind of the second part of the season for mills down there and the fact that sugar prices are lower from where they were at the beginning of the year and last year. There's been a little bit of strength here recently. But what expectations are around kind of the conversion of crush down there into ethanol versus sugar and how that could impact exports in the second half? As well as if you've factored in the tariff, too, and obviously, that's been delayed here for about 30 days, but any insight there would be great.

Juan Ricardo Luciano - Archer-Daniels-Midland Company - Chairman, President & CEO

Yes, thank you, Brett. So the exports from the U.S. of ethanol continue to be -- to move nicely and grow stronger every year. At this point in time, our team is estimating something between 1.1 and 1.3 billion gallons of exports going forward. We see, if we think about 2018, and as you understand, there are many moving parts here, and the dynamics in Brazil where they have been trying to favor a little bit in the government the usage of ethanol by having some differentiated piece of things, taxes. We think that both governments are trying to be prudent and very mature about their trade relationships. And then, both [chambers] have been very -- have been discussing things and making sure they don't jeopardize the trade relationships between these 2 countries. So we think that the situation in Brazil will normalize soon. When we think about our expectations for ethanol demand going forward, we see, if we look at next year, we see potentially an extra 100 million gallons from increased gasoline demand, domestic gasoline demand. We see probably another 100 million gallons out of additional E15 usage. The number of stations offering higher levels of blending continues to increase. And we had about, I don't know, 600 stores dispensing E15 at the end of last year. We're expecting that to grow probably to 1,100 this year and maybe in the range of 2,000 by the end of '18. So again, that's a very healthy growth of maybe 100 million gallons of E15 next year. We think about the potential to Mexico taking maybe 100 million gallons even if we don't include the big cities. That's something that once we establish the 100 million gallons trade flow, that will grow potentially into 200 or 300. And we think that potentially, we could send 100 to 200 million gallons to Europe as the market opens back to ethanol. You still have the potential for China to come back as a buyer. So even if something will happen to Brazil, we will still see significant demand coming into the ethanol market, which we think that's going to be not that



AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

much capacity expansion. So we think there's going to be a tightening of margins going forward for next year. So we're actually positive about the dynamics of ethanol going forward.

Operator

Your next question comes from the line of David Driscoll, Citi.

David Christopher Driscoll - Citigroup Inc, Research Division - MD and Senior Research Analyst

I wanted just to go back to you made some comments here, but this is, I think, a critical question about what's going on with board crush margins and how strong they have been. And it's not just a 1-quarter phenomenon, it's been happening for a while relative to cash crush margins and how much weaker they've been. Can you really just lay out the case here for why there's such a big divergence? And what should we expect going forward? Is the board crush margin a valid indicator to look at, at this point?

Juan Ricardo Luciano - Archer-Daniels-Midland Company - Chairman, President & CEO

Yes, David, I will try my best to explain this. It's -- there isn't one simple answer for this question as, obviously, there are a number of factors that weigh in on this, such as currencies, logistics, feed alternatives, local, regional, cash market dynamics. So as I was saying before when I was answering for Eric, during times of extreme tightness or excessive supplies, we have seen sometimes this dislocation between cash crush and board crush and sometimes can be more pronounced like it's been now. Certainly, one of the larger catalysts this year of lower crush margin has been the high level of global stocks to usage inventories that we've seen around the world. But the way, I think, to think about it is the Chicago Board price is one price that is made up of thousands of cash markets in North America, South America, Europe and everywhere in the world. And these cash markets use the Chicago price as their proxy, I would say, but adjust the basis to get to a local cash price that compensates for the local supply and demand dynamics, and that's where we see it as operators. So understand that the basis is that mechanism that manages regional and local cash markets. You can see why cash and board crush don't always have the same price. This year kind of has been no exception. Each region has its own unique set of market dynamics, I guess, in like South America with slower-than-normal farmer selling and given the lower board movement and currency fluctuations. And North America has experienced pressure from feed substitutes. The same with DDG trade to China that didn't happen. An extremely weak meal basis that Europe has also pressures from the Argentina crop side. So looking forward, it seems reasonable to believe that the South America soybean meal and oil take a larger role in supplying the world. And the U.S.-driven board crush delivery system will have to adjust for additional factors like currency, ocean freight and more influential regional markets. So we think that with solid global demand and global stocks usage levels expected to move lower probably over the next year, we think that regional crush capacity utilization levels will improve. And hopefully, these things will converge. A long-winded answer. Hopefully, it added some clarity, David, to this complex issue.

David Christopher Driscoll - Citigroup Inc, Research Division - MD and Senior Research Analyst

Yes, I appreciate that. If I could just have a follow-up on one of the programs you talked about on the call, about ADM 1. But I'd just like to hear your impressions as to just the origination margins everywhere have contracted over the last few years. You've often discussed it, but it really feels like it's more notable in recent quarters. What do you think has happened just fundamentally with improved farmer access to weather data or other pricing information? And then, really what I'm getting at here is how does all this investments that you're doing right now in the company kind of help ADM regain some of the competitive advantage? Just kind of balance of power between the farmers and the grain originators.

Juan Ricardo Luciano - Archer-Daniels-Midland Company - Chairman, President & CEO

Yes, David, so let me see if we address the different aspects of your very good question. First of all, that's not a competition between the farmer and ADM. We like to think that we are part of the same value chain. And we have very good relationships with farmers around the world. For ADM to be successful, we need a successful farming community. So I would never want to pass the impression that we are competing or fighting with the farmer. I think there is a reality, David, is that as we talked before about the basis, the markets are efficient. And when you see places in which



AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

products don't have a very good use or very low basis, normally, some capacity is brought into that to take advantage of the opportunity. So that's where you see movement in our footprint sometimes and movement in the farmers as well, or even capacity, whether it's you crush corn or you crush soybeans. So we've seen that all the time. Our role is to adjust our company to the new opportunities we're seeing ahead of us. And we see that sometimes those opportunities are for us to go forward into crushing or milling of the product. And you saw that, the reflection in our investments. Sometimes those opportunities are geographical, like the removal of the sugar regime in Europe and the opportunity that presents for corn syrups. Sometimes, that is given by our customers, how they shift. And we've seen that in, for example, a WFSI part in which our traditional CPG customers are having more difficulties to grow revenue, but we are -- we have seen a polarization, if you will, of the consumer in which consumers that are health conscious and maybe millennials or Z-generation are much more looking at natural solutions that, that's where our WFSI is so strongly position. But we also see people having conventional -- more conventional food, leaning more toward private label. So you see this polarization, if you will, of the consumers. And we see how WFSI is very strong providing solutions also into the private labels. So we continue to see these. And then, we adjust, sometimes to take advantage of the opportunity, sometimes to neutralize the negatives, like we've done in destination marketing. Destination marketing sounds very simple, but it's a huge undertaking around the world that takes us to new geographies, that take us closer to customers, but takes us to 10% volume growth of higher-margin products all the time. So I would say, markets are efficient, David. And when there is an opportunity somewhere or a high ROIC somewhere, capacity tends to come to reduce that. And that's why competitive advantage don't last that long and you continue to adjust. So we are an active team in that sense. We have very talented people around the world searching for those opportunities. We do believe that with all the things that we have done and I highlighted here, we establish a more robust platform for earnings growth. And we do believe that we're going to be able to beat previous levels of earnings growth in the future. And we have calculated that all these will take us to a 10% ROIC as we execute these plans. That's why we've been so consequential about showing you the improvements of that plan every quarter, because we think that that's the path to 10%, and we're highly committed to that.

Operator

Your next question comes from the line of Vincent Andrews with Morgan Stanley.

Vincent Stephen Andrews - Morgan Stanley, Research Division - MD

Juan, just a question on there's been some chatter out of China that with the excess corn position, they're ramping up high fructose corn syrup production there. I assume that they wouldn't be profitable coming back into the U.S. market, and they're mainly going to look to play in the Asian sugar market. But do you have any sense of the size of their capacity? And then, are you hearing or seeing anything about it in any of the markets that you play in?

Juan Ricardo Luciano - Archer-Daniels-Midland Company - Chairman, President & CEO

Yes, thank you, Vince. We have a -- you know we have a new plant there in China, in Tianjin, of high fructose corn syrup that we started last year. Our plant is very well located to be both supplying the Chinese market and the export markets. And you probably heard in my remarks that we achieved full utilization of our plant. And this is because, as you describe correctly, the local situation with regards to corn has become more competitive, so it has allowed us to sell. I would say some of that capacity that we're running at very low rates is coming back in China, mostly supplying the domestic market. There is still a huge opportunity to grow high fructose corn syrup domestically. So I would say, it barely bounces out of China. It doesn't bounce it all the way to North America. So Vince, you will see this volume still inside, but supporting the carbonated soft drink growth there in China. But you're correct, units have become more competitive there and they have come to the -- to higher rates. I don't recall top of my head to be honest, Vince, the capacity that they have, but we will get that number to you. I don't want to guess here.

Vincent Stephen Andrews - Morgan Stanley, Research Division - MD

Okay, No. It doesn't sound like it's that meaningful. And just as a quick follow-up, have you broken out your CapEx in terms of growth versus maintenance?



AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

Juan Ricardo Luciano - *Archer-Daniels-Midland Company - Chairman, President & CEO*

Yes. So this year, we're going to be around \$1 billion in CapEx. For us, maintenance is something between \$250 million to \$360 million, depending on the year and the project, the magnitude of the individual project. So I would say you take 2/3 of that, and it becomes growth and cost. It's not only growth, it's -- we split almost half and half between cost and growth the remainder of the capital.

Operator

Your next question comes from the line of Ken Zaslow with Bank of Montreal.

Kenneth Bryan Zaslow - *BMO Capital Markets Equity Research - MD of Food and Agribusiness Research and Food and Beverage Analyst*

So, Juan, you particularly said that you focus on the actions that you can control, and you don't focus as much -- or you can't focus on the environment all the time, and you can work within that. So with that, my first question really is, if I look at WFSI, that's a business that you should be able to control. And yet, that hasn't developed the way you would have thought. And probably, underperformed relative to your initial expectations. And then, the second part of the question is, when you're taking all these actions, and quite honestly, I couldn't write quick enough to find out exactly what you're doing throughout. How does this change your operating profit outlook for 2018 and '19? Are we looking at a return of X? Are we looking at an earnings power increase? What are all these actions doing? Or are they just compensating for the structural challenges within the market?

Juan Ricardo Luciano - *Archer-Daniels-Midland Company - Chairman, President & CEO*

Yes. Okay, let me address that, Ken, thank you for the question on WFSI. Actually, I would like to talk a little bit about both the short term and the long term. In WFSI, and as you say, it's more what we can control, first of all, you have to realize that the movement in the consumer in the food and beverage industry this year and over the last 3 years has been spectacular. And it's talking all our attention and all our agility to remain on top of that. So I think we shouldn't underestimate, and just because these are not related to commodity market; these are stable markets or markets that don't require a lot of adjustment. So I'm very proud of the way our team has positioned ADM to take, as I said, this polarization of the consumer, if you will, in which you have these natural products being introduced at the same time that we get more traditional products taken into more private label. So there has been a big shift, and we've been -- we've remained on top of that. And that's represented by the WILD Flavors growth rates. If you look at so far this year, we have grown revenue 9%. And that's a very healthy growth rate today compared to anybody in the food and beverage industry. So I think that the business has done terrific in that regard. And we continue to increase our margins in that business, pointing 20% year-over-year increases over the last 2 years. And I think we are in that rate this year as well. So I would say WILD Flavors has been very, very good at that. But at the same time that, that is happening, we are investing a lot in this business to get the capabilities up to provide the solutions for these customers. So we opened an innovation center in Sydney. That costs money. We opened an innovation center in Cranberry that I think you visited this year. But we also expanded recently the culinary aspects of that. We built a plant in -- a Fibersol plant in China. And we built this complex in Compo Grande that it took the whole year to bring into operation. So all those things are capabilities, are earnings power that we're building that's going to hit the P&L next year. So we feel good about these, but we've been in the commodity business for 115 years. And we've been in the ingredients and flavor business for the last 3 years. So of course, we need to improve the capabilities and get bigger in that. We are very happy with WILD Flavors. Some of the products in the specialty ingredients have suffered. Some of them have been self-inflicted wounds on things that, candidly, we did not execute well in some of the integrations of the acquisitions, and some of them have been market issues. They are -- we are recovering that. I would say half of the businesses that were having some problems are becoming much better. And we expect the SI part of WFSI to have a much better second half than the first half. So we continue to be as excited as we were at the beginning of the prospects of that. And it has brought a growth rate for the company and a growth engine that we certainly didn't have before. When you put everything together, as you described, I think we continue to make our footprint more resilient to some of these changes, Ken. And we do believe, as I mentioned before, that this will take us to earnings that will surpass historical earnings. Will they happen in 2018? Probably, not in '18, probably -- but it's within the next 2 or 3 years. And we certainly are very convinced about getting back to the 10% ROIC that we set out as target when we put together our strategy. I don't know, Ray, if you want to talk a little bit about ...



AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

Ray G. Young - Archer-Daniels-Midland Company - Executive VP & CFO

Well, in terms of Ken, I mean, and actually, you mentioned there are things that we can control and there's things that we can't control. For the things that we can control, as Juan indicated, some of the actions that we're taking in terms of delayering spans of control. In addition, yesterday, we announced that we're going to effectively sunset our U.S. salary DB plan. So when you take a look at things that we can control, when I look at 2018, and again, we haven't started our 2018 planning process yet. But when you take a look at our run-rate type of savings, right, for 2018, for the things that we can control of the -- of what Juan announced, there's probably at least about \$100 million of run rate savings that we will be able to benefit in 2018. And that's going to continue into the future there. So, again, we do believe -- again, we haven't started our whole '18 planning process yet. But, again, for things that we're working on right now, at least of what we've announced, there's at least \$100 million of run rate savings. And don't forget, in terms of the savings that we're going to generate this year, as Juan indicated, we're well on track to pass our cost reduction targets for this year, and that will also be ongoing savings into the future. So again, I think we -- that's the reason why we feel good about the future. We feel good about our path towards getting back or pass our historical earnings and towards our long-term 10% ROIC target with the actions that we're taking.

Juan Ricardo Luciano - Archer-Daniels-Midland Company - Chairman, President & CEO

So Ken, when we think about, just to clarify what also or expand on what Ray said, when you think about our operational excellence savings, let's say the \$225 million that we're expecting this year, those are separate from the \$100 million run rate that we could have in 2018 by some of the delayering and other aspects. So the operational excellence is more about having technology to get those cost savings. The other one is more a flexing our organizational design and reducing layers. So this would be additive in 2018, if you will.

Operator

Your next question comes from the line of Farha Aslam from -- with Stephens Inc.

Farha Aslam - Stephens Inc., Research Division - MD

A question all around your Corn Processing segment, could you share with us how much of the improvement you see is market driven in both sweeteners and starches? And how much is really driven by ADM's actions, so for example, improved lysine or improved international, make acquisitions, can you just kind of break that apart for us a bit?

Juan Ricardo Luciano - Archer-Daniels-Midland Company - Chairman, President & CEO

Let me help you qualitatively, while Ray thinks about a quantitative answer maybe to that question, Farha. Listen, the sweeteners and the starches, first of all, when we talked a lot about our operational excellence and our cost improvements, Farha, as you know, the corn plants are the largest unit plants that we have in the company, with the most complex operations, sometimes. So those are the plants that normally receive or generate the bulk of the improvements, if you will, whether they are yields or energy efficiency or things like that. So when we talk every year about these \$225 million savings things coming into the P&L, a lot -- a big proportion of that comes through the P&L of sweeteners and starches. So this is a business that has benefited a lot from being able to run at very high-capacity utilizations and very stable rates, if you will, because that has allowed our engineers to fine tune the operations. And we continue to see a strong demand for not only high fructose corn syrup to Mexico and others, but also to -- from corn syrup, from dextrose. So the more stable demand and high utilization levels that we have, the better our engineers can run those operations. So I would say the other aspect of these is that we have made this business more international, which helps in many, many ways, not only giving us an extra stream of earnings from Europe from the Eaststarch operations or from China, but also allows us to give out better information not from a technology perspective, but market perspective. So I would say the teams have leveraged all these and continues to excel year-over-year. And we continue to be very confident about the future of the corn business. So I don't know, Ray, if you can quantify a little bit what...



AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

Ray G. Young - Archer-Daniels-Midland Company - Executive VP & CFO

Yes, I mean, I think, Farha, I mean, when I take a look at our second quarter results, I mean, clearly, our Tianjin operation is improving. So that helps in terms of improving S&S line. Our European operations are improving, year-over-year improvements there. So that's a positive in terms of numbers. Our cost-reduction efforts in corn also translate to year-over-year improvements. So there's a lot of actions that we've taken which have driven the improvements in sweeteners and starches. You mentioned some of the other improvements. Remember, lysine is actually part of the bioproducts division and so the -- some of the bioproducts improvements are actually related -- related to lysine are on that particular line. So all in all, Farha, again, I don't have the exact numbers, but I can assure you that a lot of the improvements in sweeteners and starches are actions that we have taken either to grow the portfolio or actually make our costs even more competitive in our processing plants.

Juan Ricardo Luciano - Archer-Daniels-Midland Company - Chairman, President & CEO

I think an important aspect of this, Farha, is also our corn business, as I said before, has gone global, thus bringing increased earnings. And we're going to increase earnings, we're going to continue to increase earnings in Europe as we take advantage of the sugar change regime, but also, we are moving into the central part of that market with Chamtor and also diversifying feedstocks, because it's a wheat-related one. And we are in the middle of China. China and Eastern Europe offer a spectacular opportunity to increase corn syrup versus sugar. And we are very well positioned to the point that we are already expanding Turkey and Bulgaria. So we feel very good about our quadrant results, but even more excited about the future for the corn business.

Farha Aslam - Stephens Inc., Research Division - MD

So your international growth opportunities for next year can help grow this business so you expect earnings growth next year for both sweeteners and starches and bioproducts?

Juan Ricardo Luciano - Archer-Daniels-Midland Company - Chairman, President & CEO

Yes. I think that when I think about the contribution, for example, Farha, of the Tianjin plant, which is a large plant, the first year, it was -- it's a negative, because you bring a plant and you don't have it filled completely. This year, we announced it's already filled. So next year, we're going to have another improvement in profitability in that plant. So you should count that. Second is Eaststarch, you're going to have expansions and continued improvements of that. Third, you're going to have a full year of Chamtor next year contributing to that. And don't forget, sweeteners and starches in the U.S. continue to be very tight. And we continue to have more demand for other corn syrups and dextrose. So I would say our team has positioned the growth prospect of the corn business very, very right. And we're very excited about the future of that business.

Operator

I would now like to turn the call back over to CEO, Juan Luciano, for closing remarks.

Juan Ricardo Luciano - Archer-Daniels-Midland Company - Chairman, President & CEO

Okay, thank you, Jack. So thank you, everybody, for joining us today. Slide 16 notes some of the upcoming investor events where we will be participating. And as always, please feel free to follow up with Mark if you have any other questions. Have a good day. And thanks for your time and interest in ADM.

Operator

This concludes today's conference call. Thank you for your participation. All participants may now disconnect.



AUGUST 01, 2017 / 1:00PM, ADM - Q2 2017 Archer Daniels Midland Co Earnings Call

DISCLAIMER

Thomson Reuters reserves the right to make changes to documents, content, or other information on this web site without obligation to notify any person of such changes.

In the conference calls upon which Event Transcripts are based, companies may make projections or other forward-looking statements regarding a variety of items. Such forward-looking statements are based upon current expectations and involve risks and uncertainties. Actual results may differ materially from those stated in any forward-looking statement based on a number of important factors and risks, which are more specifically identified in the companies' most recent SEC filings. Although the companies may indicate and believe that the assumptions underlying the forward-looking statements are reasonable, any of the assumptions could prove inaccurate or incorrect and, therefore, there can be no assurance that the results contemplated in the forward-looking statements will be realized.

THE INFORMATION CONTAINED IN EVENT TRANSCRIPTS IS A TEXTUAL REPRESENTATION OF THE APPLICABLE COMPANY'S CONFERENCE CALL AND WHILE EFFORTS ARE MADE TO PROVIDE AN ACCURATE TRANSCRIPTION, THERE MAY BE MATERIAL ERRORS, OMISSIONS, OR INACCURACIES IN THE REPORTING OF THE SUBSTANCE OF THE CONFERENCE CALLS. IN NO WAY DOES THOMSON REUTERS OR THE APPLICABLE COMPANY ASSUME ANY RESPONSIBILITY FOR ANY INVESTMENT OR OTHER DECISIONS MADE BASED UPON THE INFORMATION PROVIDED ON THIS WEB SITE OR IN ANY EVENT TRANSCRIPT. USERS ARE ADVISED TO REVIEW THE APPLICABLE COMPANY'S CONFERENCE CALL ITSELF AND THE APPLICABLE COMPANY'S SEC FILINGS BEFORE MAKING ANY INVESTMENT OR OTHER DECISIONS.

©2017, Thomson Reuters. All Rights Reserved.

