

## Hotels and Rooms in Operation and under Development (in Pipeline)

	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
31 March	2017	2016	2017	2016	2017	2016	2017	2016
<b>By region:</b>								
Nordics	59	62	14,293	14,830	—	—	—	—
Rest of Western Europe	137	137	27,381	26,795	13	15	2,361	3,057
Eastern Europe	99	97	23,807	23,616	33	25	6,215	4,537
Middle East, Africa & Others	69	65	14,988	14,025	74	64	16,890	14,210
<b>Total</b>	<b>364</b>	<b>361</b>	<b>80,469</b>	<b>79,266</b>	<b>120</b>	<b>104</b>	<b>25,466</b>	<b>21,804</b>
<b>By brand:</b>								
Radisson Blu	240	237	57,127	55,763	67	61	13,439	13,856
Park Inn by Radisson	117	117	22,464	22,574	43	38	10,017	7,029
Others	7	7	878	929	10	5	2,010	919
<b>Total</b>	<b>364</b>	<b>361</b>	<b>80,469</b>	<b>79,266</b>	<b>120</b>	<b>104</b>	<b>25,466</b>	<b>21,804</b>
<b>By contract type:</b>								
Leased	66	70	16,535	17,440	1	—	250	—
Managed	189	189	42,601	41,676	102	89	22,528	19,264
Franchised	109	102	21,333	20,150	17	15	2,688	2,540
<b>Total</b>	<b>364</b>	<b>361</b>	<b>80,469</b>	<b>79,266</b>	<b>120</b>	<b>104</b>	<b>25,466</b>	<b>21,804</b>