

STANLEY BLACK & DECKER, INC. AND SUBSIDIARIES
RECONCILIATION OF GAAP SEGMENT PROFIT FINANCIAL MEASURES, AS ADJUSTED, TO CORRESPONDING
NON-GAAP FINANCIAL MEASURES, AS ADJUSTED
(Unaudited, Millions of Dollars)

	YEAR TO DATE 2014			YEAR TO DATE 2013			YEAR TO DATE 2012					
	GAAP ¹	Merger & Acquisition-Related Charges ²	Normalized ³	GAAP ¹	Merger & Acquisition-Related Charges ²	Normalized ³	GAAP ¹	Merger & Acquisition-Related Charges ²	Normalized ³			
NET SALES												
Tools & Storage	\$ 7,033.0	\$ -	\$ 7,033.0	\$ 6,705.0	\$ -	\$ 6,705.0	\$ 6,413.0	\$ -	\$ 6,413.0			
Industrial	2,044.4	-	2,044.4	1,888.6	-	1,888.6	1,350.1	-	1,350.1			
Security	2,261.2	-	2,261.2	2,295.9	-	2,295.9	2,259.3	-	2,259.3			
<i>Total</i>	<u>\$ 11,338.6</u>	<u>\$ -</u>	<u>\$ 11,338.6</u>	<u>\$ 10,889.5</u>	<u>\$ -</u>	<u>\$ 10,889.5</u>	<u>\$ 10,022.4</u>	<u>\$ -</u>	<u>\$ 10,022.4</u>			
SEGMENT PROFIT												
Tools & Storage	\$ 1,074.4	\$ 4.1	\$ 1,078.5	\$ 951.7	\$ 17.9	\$ 969.6	\$ 905.8	\$ 45.4	\$ 951.2			
Industrial	350.6	3.7	354.3	280.2	20.1	300.3	227.9	4.2	232.1			
Security	259.2	6.9	266.1	235.2	37.8	273.0	301.5	41.3	342.8			
<i>Segment Profit</i>	<u>\$ 1,684.2</u>	<u>\$ 14.7</u>	<u>\$ 1,698.9</u>	<u>\$ 1,467.1</u>	<u>\$ 75.8</u>	<u>\$ 1,542.9</u>	<u>\$ 1,435.2</u>	<u>\$ 90.9</u>	<u>\$ 1,526.1</u>			
Corporate Overhead	(177.4)	18.7	(158.7)	(254.0)	89.4	(164.6)	(252.3)	77.1	(175.2)			
<i>Total</i>	<u>\$ 1,506.8</u>	<u>\$ 33.4</u>	<u>\$ 1,540.2</u>	<u>\$ 1,213.1</u>	<u>\$ 165.2</u>	<u>\$ 1,378.3</u>	<u>\$ 1,182.9</u>	<u>\$ 168.0</u>	<u>\$ 1,350.9</u>			
<i>Segment Profit as a Percentage of Net Sales</i>												
Tools & Storage	15.3%		15.3%	14.2%		14.5%	14.1%		14.8%			
Industrial	17.1%		17.3%	14.8%		15.9%	16.9%		17.2%			
Security	11.5%		11.8%	10.2%		11.9%	13.3%		15.2%			
<i>Segment Profit</i>	<u>14.9%</u>		<u>15.0%</u>	<u>13.5%</u>		<u>14.2%</u>	<u>14.3%</u>		<u>15.2%</u>			
Corporate Overhead	(1.6%)		(1.4%)	(2.3%)		(1.5%)	(2.5%)		(1.7%)			
<i>Total</i>	<u>13.3%</u>		<u>13.6%</u>	<u>11.1%</u>		<u>12.7%</u>	<u>11.8%</u>		<u>13.5%</u>			
FIRST QUARTER 2014												
SECOND QUARTER 2014												
THIRD QUARTER 2014												
FOURTH QUARTER 2014												
	GAAP ¹	Merger & Acquisition-Related Charges ²	Normalized ³	GAAP ¹	Merger & Acquisition-Related Charges ²	Normalized ³	GAAP ¹	Merger & Acquisition-Related Charges ²	Normalized ³	GAAP ¹	Merger & Acquisition-Related Charges ²	Normalized ³
NET SALES												
Tools & Storage	\$ 1,574.8	\$ -	\$ 1,574.8	\$ 1,771.8	\$ -	\$ 1,771.8	\$ 1,806.4	\$ -	\$ 1,806.4	\$ 1,880.0	\$ -	\$ 1,880.0
Industrial	497.4	-	497.4	516.7	-	516.7	517.7	-	517.7	512.6	-	512.6
Security	544.9	-	544.9	571.6	-	571.6	554.8	-	554.8	589.9	-	589.9
<i>Total</i>	<u>\$ 2,617.1</u>	<u>\$ -</u>	<u>\$ 2,617.1</u>	<u>\$ 2,860.1</u>	<u>\$ -</u>	<u>\$ 2,860.1</u>	<u>\$ 2,878.9</u>	<u>\$ -</u>	<u>\$ 2,878.9</u>	<u>\$ 2,982.5</u>	<u>\$ -</u>	<u>\$ 2,982.5</u>
SEGMENT PROFIT												
Tools & Storage	\$ 212.8	\$ 1.6	\$ 214.4	\$ 276.9	\$ 0.8	\$ 277.7	\$ 284.1	\$ 0.6	\$ 284.7	\$ 300.6	\$ 1.1	\$ 301.7
Industrial	86.7	1.0	87.7	91.5	0.6	92.1	91.5	0.7	92.2	80.9	1.4	82.3
Security	52.8	2.2	55.0	69.4	1.2	70.6	67.6	0.4	68.0	69.4	3.1	72.5
<i>Segment Profit</i>	<u>\$ 352.3</u>	<u>\$ 4.8</u>	<u>\$ 357.1</u>	<u>\$ 437.8</u>	<u>\$ 2.6</u>	<u>\$ 440.4</u>	<u>\$ 443.2</u>	<u>\$ 1.7</u>	<u>\$ 444.9</u>	<u>\$ 450.9</u>	<u>\$ 5.6</u>	<u>\$ 456.5</u>
Corporate Overhead	(36.5)	2.5	(34.0)	(45.1)	3.0	(42.1)	(37.7)	4.4	(33.3)	(58.1)	8.8	(49.3)
<i>Total</i>	<u>\$ 315.8</u>	<u>\$ 7.3</u>	<u>\$ 323.1</u>	<u>\$ 392.7</u>	<u>\$ 5.6</u>	<u>\$ 398.3</u>	<u>\$ 405.5</u>	<u>\$ 6.1</u>	<u>\$ 411.6</u>	<u>\$ 392.8</u>	<u>\$ 14.4</u>	<u>\$ 407.2</u>
<i>Segment Profit as a Percentage of Net Sales</i>												
Tools & Storage	13.5%		13.6%	15.6%		15.7%	15.7%		15.8%	16.0%		16.0%
Industrial	17.4%		17.6%	17.7%		17.8%	17.7%		17.8%	15.8%		16.1%
Security	9.7%		10.1%	12.1%		12.4%	12.2%		12.3%	11.8%		12.3%
<i>Segment Profit</i>	<u>13.5%</u>		<u>13.6%</u>	<u>15.3%</u>		<u>15.4%</u>	<u>15.4%</u>		<u>15.5%</u>	<u>15.1%</u>		<u>15.3%</u>
Corporate Overhead	(1.4%)		(1.3%)	(1.6%)		(1.5%)	(1.3%)		(1.2%)	(1.9%)		(1.7%)
<i>Total</i>	<u>12.1%</u>		<u>12.3%</u>	<u>13.7%</u>		<u>13.9%</u>	<u>14.1%</u>		<u>14.3%</u>	<u>13.2%</u>		<u>13.7%</u>

1 Reported, as adjusted for the combination of the complementary elements of the CDIY, IAR and Healthcare businesses ("the combination").

2 Merger and acquisition-related charges in 2014, as adjusted for the combination, relate primarily to integration and consulting costs. Merger and acquisition-related charges in 2013, as adjusted for the combination, relate primarily to the Black & Decker merger and Nisacayah and Infatech acquisitions, including facility closure-related charges, employee-related charges and integration costs. Merger and acquisition-related charges in 2012, as adjusted for the combination, relate primarily to the Black & Decker merger and Nisacayah acquisition, including facility closure-related charges, employee-related charges, integration costs, as well as cost containment charges.

3 The normalized 2014, 2013 and 2012 information adjusted for the combination, as reconciled to GAAP adjusted for the combination above, is considered relevant to aid analysis of the Company's margin and earnings results aside from the material impact of the merger & acquisition-related charges.