

MEDTRONIC, INC.
WORLD WIDE REVENUE
(Unaudited)

(\$ millions)	FY13	FY13	FY13	FY13	FY13	FY14	FY14	FY14	FY14	FY14
	QTR 1	QTR 2	QTR 3	QTR 4	Total	QTR 1	QTR 2	QTR 3	QTR 4	Total
REPORTED REVENUE :										
CARDIAC RHYTHM DISEASE MANAGEMENT	\$ 1,193	\$ 1,227	\$ 1,171	\$ 1,332	\$ 4,922	\$ 1,193	\$ 1,273	\$ 1,184	\$ 1,346	\$ 4,996
Defibrillation Systems	675	689	654	755	2,773	655	713	655	734	2,757
Pacing Systems	463	480	459	505	1,906	474	477	439	503	1,892
AF & Other	55	58	58	72	243	64	83	90	109	347
CORONARY	\$ 433	\$ 429	\$ 445	\$ 465	\$ 1,773	\$ 435	\$ 427	\$ 436	\$ 446	\$ 1,744
STRUCTURAL HEART	\$ 280	\$ 271	\$ 272	\$ 310	\$ 1,133	\$ 313	\$ 281	\$ 281	\$ 337	\$ 1,212
ENDOVASCULAR	\$ 209	\$ 210	\$ 212	\$ 235	\$ 867	\$ 219	\$ 218	\$ 218	\$ 240	\$ 895
CARDIAC & VASCULAR GROUP	\$ 2,115	\$ 2,137	\$ 2,100	\$ 2,342	\$ 8,695	\$ 2,160	\$ 2,199	\$ 2,119	\$ 2,369	\$ 8,841
SPINE	\$ 786	\$ 782	\$ 753	\$ 811	\$ 3,131	\$ 765	\$ 746	\$ 744	\$ 786	\$ 3,041
Core Spine	645	649	639	671	2,603	641	636	631	662	2,570
BMP	141	133	114	140	528	124	110	113	124	471
NEUROMODULATION	\$ 419	\$ 454	\$ 447	\$ 492	\$ 1,812	\$ 428	\$ 479	\$ 478	\$ 513	\$ 1,898
SURGICAL TECHNOLOGIES	\$ 324	\$ 344	\$ 350	\$ 407	\$ 1,426	\$ 361	\$ 377	\$ 386	\$ 438	\$ 1,562
RESTORATIVE THERAPIES GROUP	\$ 1,529	\$ 1,580	\$ 1,550	\$ 1,710	\$ 6,369	\$ 1,554	\$ 1,602	\$ 1,608	\$ 1,737	\$ 6,501
DIABETES GROUP	\$ 364	\$ 378	\$ 377	\$ 407	\$ 1,526	\$ 369	\$ 393	\$ 436	\$ 460	\$ 1,657
TOTAL	\$ 4,008	\$ 4,095	\$ 4,027	\$ 4,459	\$ 16,590	\$ 4,083	\$ 4,194	\$ 4,163	\$ 4,566	\$ 17,005
ADJUSTMENTS :										
CURRENCY IMPACT (1)						\$ (55)	\$ (38)	\$ (41)	\$ (39)	\$ (175)
COMPARABLE OPERATIONS (1)	\$ 4,008	\$ 4,095	\$ 4,027	\$ 4,459	\$ 16,590	\$ 4,138	\$ 4,232	\$ 4,204	\$ 4,605	\$ 17,180

(1) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with GAAP.

Note: The data in this schedule has been intentionally rounded to the nearest million and therefore the quarterly revenue may not sum to the fiscal year to date revenue.

MEDTRONIC, INC.
U.S. REVENUE
(Unaudited)

(\$ millions)	FY13	FY13	FY13	FY13	FY13	FY14	FY14	FY14	FY14	FY14
	QTR 1	QTR 2	QTR 3	QTR 4	Total	QTR 1	QTR 2	QTR 3	QTR 4	Total
REPORTED REVENUE :										
CARDIAC RHYTHM DISEASE MANAGEMENT	\$ 623	\$ 645	\$ 595	\$ 653	\$ 2,517	\$ 603	\$ 676	\$ 594	\$ 661	\$ 2,534
Defibrillation Systems	399	411	383	425	1,618	383	427	372	391	1,572
Pacing Systems	196	202	182	193	774	186	200	171	211	768
AF & Other	28	32	30	35	125	34	49	51	59	194
CORONARY	\$ 144	\$ 139	\$ 134	\$ 146	\$ 563	\$ 141	\$ 139	\$ 132	\$ 133	\$ 545
STRUCTURAL HEART	\$ 102	\$ 102	\$ 96	\$ 110	\$ 410	\$ 102	\$ 106	\$ 102	\$ 133	\$ 443
ENDOVASCULAR	\$ 81	\$ 83	\$ 77	\$ 89	\$ 329	\$ 80	\$ 83	\$ 80	\$ 87	\$ 330
CARDIAC & VASCULAR GROUP	\$ 950	\$ 969	\$ 902	\$ 998	\$ 3,819	\$ 926	\$ 1,004	\$ 908	\$ 1,014	\$ 3,852
SPINE	\$ 558	\$ 549	\$ 522	\$ 559	\$ 2,190	\$ 536	\$ 517	\$ 517	\$ 534	\$ 2,103
Core Spine	430	430	422	437	1,722	426	421	419	429	1,694
BMP	128	119	100	122	468	110	96	98	105	409
NEUROMODULATION	\$ 295	\$ 324	\$ 309	\$ 332	\$ 1,259	\$ 293	\$ 337	\$ 329	\$ 342	\$ 1,301
SURGICAL TECHNOLOGIES	\$ 209	\$ 218	\$ 215	\$ 249	\$ 891	\$ 233	\$ 240	\$ 241	\$ 261	\$ 976
RESTORATIVE THERAPIES GROUP	\$ 1,062	\$ 1,091	\$ 1,046	\$ 1,140	\$ 4,340	\$ 1,062	\$ 1,094	\$ 1,087	\$ 1,137	\$ 4,380
DIABETES GROUP	\$ 215	\$ 229	\$ 223	\$ 234	\$ 900	\$ 208	\$ 229	\$ 270	\$ 270	\$ 977
TOTAL	\$ 2,227	\$ 2,289	\$ 2,171	\$ 2,372	\$ 9,059	\$ 2,196	\$ 2,327	\$ 2,265	\$ 2,421	\$ 9,209
ADJUSTMENTS :										
CURRENCY IMPACT						\$ —	\$ —	\$ —	\$ —	\$ —
COMPARABLE OPERATIONS	\$ 2,227	\$ 2,289	\$ 2,171	\$ 2,372	\$ 9,059	\$ 2,196	\$ 2,327	\$ 2,265	\$ 2,421	\$ 9,209

Note: The data in this schedule has been intentionally rounded to the nearest million and therefore the quarterly revenue may not sum to the fiscal year to date revenue.

MEDTRONIC, INC.
INTERNATIONAL REVENUE
(Unaudited)

(\$ millions)	FY13	FY13	FY13	FY13	FY13	FY14	FY14	FY14	FY14	FY14
	QTR 1	QTR 2	QTR 3	QTR 4	Total	QTR 1	QTR 2	QTR 3	QTR 4	Total
REPORTED REVENUE :										
CARDIAC RHYTHM DISEASE MANAGEMENT	\$ 570	\$ 582	\$ 576	\$ 679	\$ 2,405	\$ 590	\$ 597	\$ 590	\$ 685	\$ 2,462
Defibrillation Systems	276	278	271	330	1,155	272	286	283	343	1,185
Pacing Systems	267	278	277	312	1,132	288	277	268	292	1,124
AF & Other	27	26	28	37	118	30	34	39	50	153
CORONARY	\$ 289	\$ 290	\$ 311	\$ 319	\$ 1,210	\$ 294	\$ 288	\$ 304	\$ 313	\$ 1,199
STRUCTURAL HEART	\$ 178	\$ 169	\$ 176	\$ 200	\$ 723	\$ 211	\$ 175	\$ 179	\$ 204	\$ 769
ENDOVASCULAR	\$ 128	\$ 127	\$ 135	\$ 146	\$ 538	\$ 139	\$ 135	\$ 138	\$ 153	\$ 565
CARDIAC & VASCULAR GROUP	<u>\$ 1,165</u>	<u>\$ 1,168</u>	<u>\$ 1,198</u>	<u>\$ 1,344</u>	<u>\$ 4,876</u>	<u>\$ 1,234</u>	<u>\$ 1,195</u>	<u>\$ 1,211</u>	<u>\$ 1,355</u>	<u>\$ 4,995</u>
SPINE	\$ 228	\$ 233	\$ 231	\$ 252	\$ 941	\$ 229	\$ 229	\$ 227	\$ 252	\$ 938
Core Spine	215	219	217	234	881	215	215	212	233	876
BMP	13	14	14	18	60	14	14	15	19	62
NEUROMODULATION	\$ 124	\$ 130	\$ 138	\$ 160	\$ 553	\$ 135	\$ 142	\$ 149	\$ 171	\$ 597
SURGICAL TECHNOLOGIES	\$ 115	\$ 126	\$ 135	\$ 158	\$ 535	\$ 128	\$ 137	\$ 145	\$ 177	\$ 586
RESTORATIVE THERAPIES GROUP	<u>\$ 467</u>	<u>\$ 489</u>	<u>\$ 504</u>	<u>\$ 570</u>	<u>\$ 2,029</u>	<u>\$ 492</u>	<u>\$ 508</u>	<u>\$ 521</u>	<u>\$ 600</u>	<u>\$ 2,121</u>
DIABETES GROUP	<u>\$ 149</u>	<u>\$ 149</u>	<u>\$ 154</u>	<u>\$ 173</u>	<u>\$ 626</u>	<u>\$ 161</u>	<u>\$ 164</u>	<u>\$ 166</u>	<u>\$ 190</u>	<u>\$ 680</u>
TOTAL	<u>\$ 1,781</u>	<u>\$ 1,806</u>	<u>\$ 1,856</u>	<u>\$ 2,087</u>	<u>\$ 7,531</u>	<u>\$ 1,887</u>	<u>\$ 1,867</u>	<u>\$ 1,898</u>	<u>\$ 2,145</u>	<u>\$ 7,796</u>
ADJUSTMENTS :										
CURRENCY IMPACT (1)						\$ (55)	\$ (38)	\$ (41)	\$ (39)	\$ (175)
COMPARABLE OPERATIONS (1)	<u>\$ 1,781</u>	<u>\$ 1,806</u>	<u>\$ 1,856</u>	<u>\$ 2,087</u>	<u>\$ 7,531</u>	<u>\$ 1,942</u>	<u>\$ 1,905</u>	<u>\$ 1,939</u>	<u>\$ 2,184</u>	<u>\$ 7,971</u>

- (1) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with GAAP.

Note: The data in this schedule has been intentionally rounded to the nearest million and therefore the quarterly revenue may not sum to the fiscal year to date revenue.

MEDTRONIC, INC.
CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS
(Unaudited)

	Three months ended		Fiscal year ended	
	April 25, 2014	April 26, 2013	April 25, 2014	April 26, 2013
	(in millions, except per share data)			
Net sales	\$ 4,566	\$ 4,459	\$ 17,005	\$ 16,590
Costs and expenses:				
Cost of products sold	1,171	1,134	4,333	4,126
Research and development expense	385	409	1,477	1,557
Selling, general, and administrative expense	1,539	1,475	5,847	5,698
Special charges	—	—	40	—
Restructuring charges, net	75	172	78	172
Certain litigation charges, net	746	—	770	245
Acquisition-related items	13	(5)	117	(49)
Amortization of intangible assets	87	84	349	331
Other expense (income), net	59	(12)	181	108
Interest expense, net	10	48	108	151
Total costs and expenses	4,085	3,305	13,300	12,339
Earnings before income taxes	481	1,154	3,705	4,251
Provision for income taxes	33	185	640	784
Net earnings	\$ 448	\$ 969	\$ 3,065	\$ 3,467
Basic earnings per share	\$ 0.45	\$ 0.96	\$ 3.06	\$ 3.40
Diluted earnings per share	\$ 0.44	\$ 0.95	\$ 3.02	\$ 3.37
Basic weighted average shares outstanding	1,000.0	1,014.2	1,002.1	1,019.3
Diluted weighted average shares outstanding	1,012.2	1,023.0	1,013.6	1,027.5
Cash dividends declared per common share	\$ 0.28	\$ 0.26	\$ 1.12	\$ 1.04

MEDTRONIC, INC.
RECONCILIATION OF CONSOLIDATED GAAP NET EARNINGS
TO CONSOLIDATED NON-GAAP NET EARNINGS
(Unaudited)

(in millions, except per share data)

	Three months ended		Percentage Change
	April 25, 2014	April 26, 2013	
Net earnings, as reported	\$ 448	\$ 969	(54)%
Restructuring charges, net	58 (a)	147 (e)	
Certain litigation charges, net	684 (b)	—	
Acquisition-related items	8 (c)	(5) (f)	
Certain tax adjustments	(63) (d)	—	
Impact of authoritative convertible debt guidance on interest expense, net	—	13 (g)	
Non-GAAP net earnings	<u>\$ 1,135</u>	<u>\$ 1,124</u>	1%

MEDTRONIC, INC.
RECONCILIATION OF CONSOLIDATED GAAP DILUTED EPS
TO CONSOLIDATED NON-GAAP DILUTED EPS
(Unaudited)

	Three months ended		Percentage Change
	April 25, 2014	April 26, 2013	
Diluted EPS, as reported	\$ 0.44	\$ 0.95	(54)%
Restructuring charges, net	0.06 (a)	0.14 (e)	
Certain litigation charges, net	0.68 (b)	—	
Acquisition-related items	0.01 (c)	— (f)	
Certain tax adjustments	(0.06) (d)	—	
Impact of authoritative convertible debt guidance on interest expense, net	—	0.01 (g)	
Non-GAAP diluted EPS	<u>\$ 1.12 (1)</u>	<u>\$ 1.10</u>	2%

(1) The data in this schedule has been intentionally rounded to the nearest \$0.01, and therefore, may not sum.

(a) The \$58 million (\$0.06 per share) after-tax (\$85 million pre-tax) restructuring charges, net is the net impact of a \$85 million after-tax (\$116 million pre-tax) charge related to the fiscal year 2014 restructuring initiative, partially offset by a \$27 million after-tax (\$31 million pre-tax) reversal of excess restructuring reserves related to the fiscal year 2013 restructuring initiative. The restructuring charge for the fiscal year 2014 initiative consisted of employee termination costs, asset write-downs, contract termination fees, and other related costs. Included in the restructuring charge is \$6 million after-tax (\$10 million pre-tax) expense within cost of products sold related to inventory write-offs of discontinued product lines. The fiscal year 2014 initiative primarily relates to our renal denervation business, certain manufacturing shut-downs, and reduction of back-office support functions in Europe. The reversal was primarily a result of revisions to particular strategies and employees identified for elimination finding other positions within the Company. In addition to disclosing restructuring charges, net that are determined in accordance with U.S. generally accepted accounting principles (U.S. GAAP), Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these restructuring charges, net. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these restructuring charges, net when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.

- (b) The \$684 million (\$0.68 per share) after-tax (\$746 million pre-tax) certain litigation charges, net primarily relates to the global patent settlement agreement with Edwards Lifesciences Corporation (Edwards), accounting charges for probable and reasonably estimable INFUSE product liability litigation of \$89 million after-tax (\$140 million pre-tax) and other litigation. The Edwards settlement represents the resolution of all pending litigation matters and patent office actions between the Company and Edwards, and Medtronic will make a payment of \$750 million. As a result, Medtronic recognized a \$580 million after-tax (\$589 million pre-tax) certain litigation charge (net of existing accrual). In addition to disclosing certain litigation charges, net that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these certain litigation charges, net. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these certain litigation charges, net when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.
- (c) The \$8 million (\$0.01 per share) after-tax (\$13 million pre-tax) acquisition-related items primarily include an IPR&D impairment charge related to a recent acquisition in the Endovascular business. In addition to disclosing acquisition-related items that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these acquisition-related items. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these acquisition-related items when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.
- (d) The \$63 million (\$0.06 per share) certain tax adjustments represent a tax benefit associated with the resolution of certain issues in the fourth quarter of fiscal year 2014 with the U.S. Internal Revenue Service (IRS). The years under review by the IRS were with respect to fiscal years 2009 through 2011. In addition to disclosing the provision for income taxes that is determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these certain tax adjustments. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these certain tax adjustments when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.
- (e) The \$147 million (\$0.14 per share) after-tax (\$182 million pre-tax) restructuring charges, net is the net impact of a \$154 million after-tax (\$192 million pre-tax) charge related to the fourth quarter fiscal year 2013 restructuring initiative, partially offset by a \$7 million after-tax (\$10 million pre-tax) reversal of excess restructuring reserves related to the fiscal year 2012 restructuring initiative. The restructuring charge for the fourth quarter fiscal year 2013 initiative consisted of employee termination costs, asset write-downs, contract termination fees, and other related costs. Included in the restructuring charge is \$8 million after-tax (\$10 million pre-tax) expense within cost of products sold related to inventory write-offs of discontinued product lines and production-related asset impairments. The fiscal year 2013 initiative was designed to scale back infrastructure in slower growing areas of the Company's business, while continuing to invest in businesses, geographies, and products where faster growth is anticipated. The reversal of excess restructuring reserves related to the fiscal year 2012 restructuring initiative was primarily a result of revisions to particular strategies and certain employees identified for elimination finding other positions within the Company. In addition to disclosing restructuring charges, net that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these restructuring charges, net. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these restructuring charges, net when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with

U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.

- (f) The \$5 million (less than \$0.01 per share) after-tax (\$5 million pre-tax) acquisition-related items includes net income and charges related to the change in fair value of contingent consideration payments associated with acquisitions subsequent to April 29, 2009. In addition to disclosing acquisition-related items that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these acquisition-related items. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these acquisition-related items when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.
- (g) The Financial Accounting Standards Board (FASB) authoritative guidance for convertible debt accounting resulted in an after-tax impact to net earnings of \$13 million (\$0.01 per share). The pre-tax impact to interest expense, net was \$21 million. This convertible debt matured in April 2013. In addition to disclosing the financial statement impact of this authoritative guidance that is determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding this authoritative guidance. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates the impact of this authoritative guidance when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.

MEDTRONIC, INC.
RECONCILIATION OF CONSOLIDATED GAAP NET EARNINGS
TO CONSOLIDATED NON-GAAP NET EARNINGS
(Unaudited)

(in millions, except per share data)

	Fiscal year ended		Percentage Change
	April 25, 2014	April 26, 2013	
Net earnings, as reported	\$ 3,065	\$ 3,467	(12)%
Special charges	26 (a)	—	
Restructuring charges, net	60 (b)	147 (f)	
Certain litigation charges, net	701 (c)	235 (g)	
Acquisition-related items	79 (d)	(51) (h)	
Certain tax adjustments	(63) (e)	—	
Impact of authoritative convertible debt guidance on interest expense, net	—	57 (i)	
Non-GAAP net earnings	<u>\$ 3,868</u>	<u>\$ 3,855</u>	—%

MEDTRONIC, INC.
RECONCILIATION OF CONSOLIDATED GAAP DILUTED EPS
TO CONSOLIDATED NON-GAAP DILUTED EPS
(Unaudited)

	Fiscal year ended (1)		Percentage Change
	April 25, 2014	April 26, 2013	
Diluted EPS, as reported	\$ 3.02	\$ 3.37	(10)%
Special charges	0.03 (a)	—	
Restructuring charges, net	0.06 (b)	0.14 (f)	
Certain litigation charges, net	0.69 (c)	0.23 (g)	
Acquisition-related items	0.08 (d)	(0.05) (h)	
Certain tax adjustments	(0.06) (e)	—	
Impact of authoritative convertible debt guidance on interest expense, net	—	0.06 (i)	
Non-GAAP diluted EPS	<u>\$ 3.82</u>	<u>\$ 3.75</u>	2%

- (1) The data in this schedule has been intentionally rounded, and therefore, the first, second, third, and fourth quarter data may not sum to the fiscal year totals.
- (a) The \$26 million (\$0.03 per share) special charge represents an after-tax charitable cash donation (\$40 million pre-tax) made to the Medtronic Foundation. In addition to disclosing special charges that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding this special charge. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates this special charge when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.
- (b) The \$60 million (\$0.06 per share) after-tax (\$88 million pre-tax) restructuring charges, net is the net impact of an \$85 million after-tax (\$116 million pre-tax) charge related to the fiscal year 2014 restructuring initiative, a \$15 million after-tax (\$18 million pre-tax) charge related to a continuation of our fourth quarter fiscal year 2013 restructuring initiative, partially offset by a \$40 million after-tax (\$46 million pre-tax) reversal of excess restructuring reserves related to the

fiscal year 2013 restructuring initiative. The restructuring charge for the fiscal year 2014 initiative consisted of employee termination costs, asset write-downs, contract termination fees, and other related costs. Included in the restructuring charge is \$6 million after-tax (\$10 million pre-tax) expense within cost of products sold related to inventory write-offs of discontinued product lines. The fiscal year 2014 initiative primarily relates to our renal denervation business, certain manufacturing shut-downs, and reduction of back-office support functions in Europe. The reversal was primarily a result of revisions to particular strategies and employees identified for elimination finding other positions within the Company. In addition to disclosing restructuring charges, net that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these restructuring charges, net. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these restructuring charges, net when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.

- (c) The \$701 million (\$0.69 per share) after-tax (\$770 million pre-tax) certain litigation charges, net primarily relates to the global patent settlement agreement with Edwards Lifesciences Corporation (Edwards), accounting charges for probable and reasonably estimable INFUSE product liability litigation of \$89 million after-tax (\$140 million pre-tax), patent and Other Matters litigation, and other litigation. The Edwards settlement represents the resolution of all pending litigation matters and patent office actions between the Company and Edwards, and Medtronic will make a payment of \$750 million. As a result, Medtronic recognized a \$580 million after-tax (\$589 million pre-tax) certain litigation charge (net of existing accrual). In addition to disclosing certain litigation charges, net that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these certain litigation charges, net. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these certain litigation charges, net when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.
- (d) The \$79 million (\$0.08 per share) after-tax (\$117 million pre-tax) acquisition-related items include a \$204 million after-tax (\$236 million pre-tax) impairment of long-lived assets related to the Ardian acquisition, \$138 million after-tax (\$138 million pre-tax) net income related to the change in fair value of contingent consideration payments associated with acquisitions subsequent to April 29, 2009, and a \$9 million after-tax (\$14 million pre-tax) IPR&D impairment related to a recent acquisition in the Endovascular business. In the third quarter of fiscal year 2014, the U.S. pivotal trial in renal denervation for treatment-resistant hypertension, Symplicity HTN-3, failed to meet its primary efficacy endpoint. Therefore, we assessed the Ardian IPR&D and long-lived asset group for impairment. As the Company continues to evaluate the long-term strategy for the renal denervation program, the impairment assessments were based upon probability-weighted cash flows of the potential future scenarios. As a result, in the third quarter of fiscal year 2014, the Company recorded impairment charges of \$166 million after-tax (\$192 million pre-tax) related to IPR&D and \$38 million after-tax (\$44 million pre-tax) related to other long-lived assets. The Ardian goodwill resides in the Coronary reporting unit. Based upon the results of the annual goodwill impairment review, no goodwill impairment existed. The change in fair value of contingent consideration payments primarily related to adjustments in Ardian contingent consideration, which are based on annual revenue growth through fiscal year 2015. In the first quarter of fiscal year 2014, the Company recorded after-tax net income of \$96 million (\$96 million pre-tax) related to the change in fair value of contingent consideration payments due to slower commercial ramp in Europe and extended U.S. regulatory process. In the third quarter of fiscal year 2014, the Company recorded after-tax net income of \$39 million (\$39 million pre-tax) related to the change in fair value of contingent consideration payments based on the results of the trial as there is no projected revenue growth through fiscal year 2015. In addition to disclosing acquisition-related items that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these acquisition-related items. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these acquisition-related items when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.

- (e) The \$63 million (\$0.06 per share) certain tax adjustments represents a tax benefit associated with the resolution of certain issues in the fourth quarter of fiscal year 2014 with the U.S. Internal Revenue Service (IRS). The years under review by the IRS were with respect to fiscal years 2009 through 2011. In addition to disclosing the provision for income taxes that is determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these certain tax adjustments. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these certain tax adjustments when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.
- (f) The \$147 million (\$0.14 per share) after-tax (\$182 million pre-tax) restructuring charges, net is the net impact of a \$154 million after-tax (\$192 million pre-tax) charge related to the fourth quarter fiscal year 2013 restructuring initiative, partially offset by a \$7 million after-tax (\$10 million pre-tax) reversal of excess restructuring reserves related to the fiscal year 2012 restructuring initiative. The restructuring charge for the fourth quarter fiscal year 2013 initiative consisted of employee termination costs, asset write-downs, contract termination fees, and other related costs. Included in the restructuring charge is \$8 million after-tax (\$10 million pre-tax) expense within cost of products sold related to inventory write-offs of discontinued product lines and production-related asset impairments. The fiscal year 2013 initiative was designed to scale back infrastructure in slower growing areas of the Company's business, while continuing to invest in businesses, geographies, and products where faster growth is anticipated. The reversal of excess restructuring reserves related to the fiscal year 2012 restructuring initiative was primarily a result of revisions to particular strategies and certain employees identified for elimination finding other positions within the Company. In addition to disclosing restructuring charges, net that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these restructuring charges, net. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these restructuring charges, net when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.
- (g) The \$235 million (\$0.23 per share) after-tax (\$245 million pre-tax) certain litigation charges, net relates to an accounting charge for probable and reasonably estimable patent litigation with Edwards, of which \$84 million was paid on February 28, 2013. In addition to disclosing certain litigation charges, net that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these certain litigation charges. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these certain litigation charges when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.
- (h) The \$51 million (\$0.05 per share) after-tax (\$49 million pre-tax) acquisition-related items includes \$72 million after-tax (\$72 million pre-tax) net income related to the change in fair value of contingent consideration payments associated with acquisitions subsequent to April 29, 2009, \$13 million after-tax (\$13 million pre-tax) of acquisition-related costs from the November 2012 acquisition of China Kanghui Holdings, a \$5 million after-tax (\$5 million pre-tax) net charge for an adjustment of transaction costs related to the divestiture of the Physio-Control business that occurred in the fourth quarter of fiscal year 2012, and a \$3 million after-tax (\$5 million pre-tax) IPR&D impairment charge related to a recent acquisition in the Structural Heart business. The change in fair value of contingent consideration payments is primarily related to the change in fair value of Ardian, Inc. contingent consideration payments, which are based on annual revenue growth through fiscal year 2015, due to slower commercial ramp in Europe and extended U.S. regulatory process. In addition to disclosing acquisition-related items that are determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these acquisition-related items. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and

performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these acquisition-related items when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.

- (i) The Financial Accounting Standards Board (FASB) authoritative guidance for convertible debt accounting resulted in an after-tax impact to net earnings of \$57 million (\$0.06 per share). The pre-tax impact to interest expense, net was \$90 million. This convertible debt matured in April 2013. In addition to disclosing the financial statement impact of this authoritative guidance that is determined in accordance with U.S. GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding this authoritative guidance. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates the impact of this authoritative guidance when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. In addition, this non-GAAP financial measure may not be the same or similar to measures presented by other companies.

MEDTRONIC, INC.
RECONCILIATION OF WORLDWIDE REVENUE GROWTH TO CONSTANT CURRENCY GROWTH
(Unaudited)
(in millions)

	Three months ended		Reported Growth	Currency Impact on Growth (a)		Constant Currency Growth (a)
	April 25, 2014	April 26, 2013		Dollar	Percentage	
Reported Revenue:						
Defibrillation Systems	\$ 734	\$ 755	(3)%	\$ (7)	(1)%	(2)%
Pacing Systems	503	505	—	(4)	—	—
AF & Other	109	72	51	—	—	51
Cardiac Rhythm Disease Management	1,346	1,332	1	(11)	(1)	2
Coronary	446	465	(4)	(10)	(2)	(2)
Structural Heart	337	310	9	(2)	—	9
Endovascular	240	235	2	(2)	(1)	3
Cardiac & Vascular Group	2,369	2,342	1	(25)	(1)	2
Core Spine	662	671	(1)	(6)	(1)	—
BMP	124	140	(11)	(1)	—	(11)
Spine	786	811	(3)	(7)	(1)	(2)
Neuromodulation	513	492	4	—	—	4
Surgical Technologies	438	407	8	(6)	(1)	9
Restorative Therapies Group	1,737	1,710	2	(13)	—	2
Diabetes Group	460	407	13	(1)	—	13
Total	\$ 4,566	\$ 4,459	2.4 %	\$ (39)	(1)%	3.3 %

- (a) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP.

MEDTRONIC, INC.
RECONCILIATION OF WORLDWIDE REVENUE GROWTH TO CONSTANT CURRENCY GROWTH
(Unaudited)
(in millions)

	Fiscal year ended (1)		Reported Growth	Currency Impact on Growth (a)		Constant Currency Growth (a)
	April 25, 2014	April 26, 2013		Dollar	Percentage	
Reported Revenue:						
Defibrillation Systems	\$ 2,757	\$ 2,773	(1)%	\$ (23)	(1)%	—%
Pacing Systems	1,892	1,906	(1)	(44)	(3)	2
AF & Other	347	243	43	1	1	42
Cardiac Rhythm Disease Management	4,996	4,922	2	(66)	(1)	3
Coronary	1,744	1,773	(2)	(34)	(2)	—
Structural Heart	1,212	1,133	7	(6)	(1)	8
Endovascular	895	867	3	(12)	(2)	5
Cardiac & Vascular Group	8,847	8,695	2	(118)	(1)	3
Core Spine	2,570	2,603	(1)	(36)	(1)	—
BMP	471	528	(11)	(1)	—	(11)
Spine	3,041	3,131	(3)	(37)	(1)	(2)
Neuromodulation	1,898	1,812	5	(2)	—	5
Surgical Technologies	1,562	1,426	10	(19)	(1)	11
Restorative Therapies Group	6,501	6,369	2	(58)	(1)	3
Diabetes Group	1,657	1,526	9	1	—	9
Total	\$ 17,005	\$ 16,590	2.5 %	\$ (175)	(1)%	3.6%

(1) The data in this schedule has been intentionally rounded, and therefore, the first, second, third, and fourth quarter data may not sum to the fiscal year totals.

(a) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP.

MEDTRONIC, INC.
RECONCILIATION OF INTERNATIONAL REVENUE GROWTH TO CONSTANT CURRENCY GROWTH
(Unaudited)
(in millions)

	Three months ended		Reported Growth	Currency Impact on Growth (a)		Constant Currency Growth (a)
	April 25, 2014	April 26, 2013		Dollar	Percentage	
Reported Revenue:						
Defibrillation Systems	\$ 343	\$ 330	4%	\$ (7)	(2)%	6%
Pacing Systems	292	312	(6)	(4)	(1)	(5)
AF & Other	50	37	35	—	—	35
Cardiac Rhythm Disease Management	685	679	1	(11)	(2)	3
Coronary	313	319	(2)	(10)	(3)	1
Structural Heart	204	200	2	(2)	(1)	3
Endovascular	153	146	5	(2)	(1)	6
Cardiac & Vascular Group	1,355	1,344	1	(25)	(2)	3
Core Spine	233	234	—	(6)	(2)	2
BMP	19	18	6	(1)	(5)	11
Spine	252	252	—	(7)	(3)	3
Neuromodulation	171	160	7	—	—	7
Surgical Technologies	177	158	12	(6)	(4)	16
Restorative Therapies Group	600	570	5	(13)	(3)	8
Diabetes Group	190	173	10	(1)	—	10
Total	\$ 2,145	\$ 2,087	3%	\$ (39)	(2)%	5%

- (a) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP.

MEDTRONIC, INC.
RECONCILIATION OF INTERNATIONAL REVENUE GROWTH TO CONSTANT CURRENCY GROWTH
(Unaudited)
(in millions)

	Fiscal year ended (1)		Reported Growth	Currency Impact on Growth (a)		Constant Currency Growth (a)
	April 25, 2014	April 26, 2013		Dollar	Percentage	
Reported Revenue:						
Defibrillation Systems	\$ 1,185	\$ 1,155	3%	\$ (23)	(2)%	5%
Pacing Systems	1,124	1,132	(1)	(44)	(4)	3
AF & Other	153	118	30	1	1	29
Cardiac Rhythm Disease Management	2,462	2,405	2	(66)	(3)	5
Coronary	1,199	1,210	(1)	(34)	(3)	2
Structural Heart	769	723	6	(6)	(1)	7
Endovascular	565	538	5	(12)	(2)	7
Cardiac & Vascular Group	4,995	4,876	2	(118)	(3)	5
Core Spine	876	881	(1)	(36)	(5)	4
BMP	62	60	3	(1)	(2)	5
Spine	938	941	—	(37)	(4)	4
Neuromodulation	597	553	8	(2)	—	8
Surgical Technologies	586	535	10	(19)	(3)	13
Restorative Therapies Group	2,121	2,029	5	(58)	(2)	7
Diabetes Group	680	626	9	1	1	8
Total	\$ 7,796	\$ 7,531	4%	\$ (175)	(2)%	6%

(1) The data in this schedule has been intentionally rounded, and therefore, the first, second, third, and fourth quarter data may not sum to the fiscal year totals.

(a) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP.

MEDTRONIC, INC.
RECONCILIATION OF EMERGING MARKET REVENUE GROWTH TO CONSTANT CURRENCY GROWTH
(Unaudited)
(in millions)

	Three months ended		Reported Growth	Currency Impact on Growth (a)		Constant Currency Growth (a)
	April 25, 2014	April 26, 2013		Dollar	Percentage	
Emerging Market Revenue (b)	\$ 571	\$ 521	10%	\$ (25)	(4)%	14%

- (a) Medtronic management believes that in order to properly understand Medtronic’s short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP.
- (b) Emerging Market Revenue includes revenues from Asia Pacific (except Australia, Japan, Korea, and New Zealand), Central and Eastern Europe, Greater China, Latin America, the Middle East and Africa, and South Asia.

MEDTRONIC, INC.
RECONCILIATION OF OPERATING CASH FLOW TO FREE CASH FLOW
(Unaudited)
(in millions)

	Fiscal year ended April 25, 2014
Net cash provided by operating activities	\$ 4,959
Additions to property, plant, and equipment	(396)
Free cash flow (a)	<u>\$ 4,563</u>

- (a) Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider free cash flow. In addition, Medtronic management uses free cash flow to evaluate operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with U.S. GAAP. Medtronic calculates free cash flow by subtracting property, plant, and equipment additions from operating cash flows.

MEDTRONIC, INC.
CONDENSED CONSOLIDATED BALANCE SHEETS
(Unaudited)

	April 25, 2014	April 26, 2013
	(in millions, except per share data)	
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 1,403	\$ 919
Investments	12,838	10,211
Accounts receivable, less allowances of \$115 and \$98, respectively	3,811	3,727
Inventories	1,725	1,712
Tax assets	736	539
Prepaid expenses and other current assets	697	744
Total current assets	21,210	17,852
Property, plant, and equipment, net	2,392	2,490
Goodwill	10,593	10,329
Other intangible assets, net	2,286	2,673
Long-term tax assets	300	232
Other assets	1,162	1,324
Total assets	\$ 37,943	\$ 34,900
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current liabilities:		
Short-term borrowings	\$ 1,613	\$ 910
Accounts payable	742	681
Accrued compensation	1,015	1,011
Accrued income taxes	177	88
Deferred tax liabilities	19	16
Other accrued expenses	2,006	1,244
Total current liabilities	5,572	3,950
Long-term debt	10,315	9,741
Long-term accrued compensation and retirement benefits	662	752
Long-term accrued income taxes	1,330	1,168
Long-term deferred tax liabilities	386	340
Other long-term liabilities	235	278
Total liabilities	18,500	16,229
Commitments and contingencies		
Shareholders' equity:		
Preferred stock— par value \$1.00; 2.5 million shares authorized, none outstanding	—	—
Common stock— par value \$0.10; 1.6 billion shares authorized, 998,999,125 and 1,016,014,005 shares issued and outstanding, respectively	100	102
Retained earnings	19,940	19,061
Accumulated other comprehensive loss	(597)	(492)
Total shareholders' equity	19,443	18,671
Total liabilities and shareholders' equity	\$ 37,943	\$ 34,900

MEDTRONIC, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)

	Fiscal Year		
	2014	2013	2012
(in millions)			
Operating Activities:			
Net earnings	\$ 3,065	\$ 3,467	\$ 3,617
Adjustments to reconcile net earnings to net cash provided by operating activities:			
Depreciation and amortization	850	819	833
Amortization of debt discount and issuance costs	8	104	85
Gain on sale of Physio-Control	—	—	(218)
Acquisition-related items	110	(74)	45
Provision for doubtful accounts	43	51	66
Deferred income taxes	(207)	(7)	14
Stock-based compensation	145	152	161
Other, net	(28)	—	—
Change in operating assets and liabilities, net of effect of acquisitions:			
Accounts receivable, net	(70)	1	(252)
Inventories	(39)	93	(185)
Accounts payable and accrued liabilities	(117)	481	300
Other operating assets and liabilities	444	(215)	155
Certain litigation charges, net	770	245	90
Certain litigation payments	(15)	(175)	(241)
Net cash provided by operating activities	4,959	4,942	4,470
Investing Activities:			
Acquisitions, net of cash acquired	(385)	(820)	(556)
Proceeds from divestiture of Physio-Control	—	—	386
Additions to property, plant, and equipment	(396)	(457)	(484)
Purchases of investments	(10,895)	(12,321)	(9,704)
Sales and maturities of investments	8,111	10,511	7,717
Other investing activities, net	(29)	(14)	(21)
Net cash used in investing activities	(3,594)	(3,101)	(2,662)
Financing Activities:			
Acquisition-related contingent consideration	(1)	(18)	(118)
Change in short-term borrowings, net	127	(720)	165
Repayment of short-term borrowings (maturities greater than 90 days)	(1,301)	(2,700)	(3,275)
Proceeds from short-term borrowings (maturities greater than 90 days)	1,176	2,628	2,525
Issuance of long-term debt	1,994	2,980	1,210
Payments on long-term debt	(565)	(2,214)	(24)
Dividends to shareholders	(1,116)	(1,055)	(1,021)
Issuance of common stock	1,307	267	96
Repurchase of common stock	(2,553)	(1,247)	(1,440)
Other financing activities	14	(22)	—
Net cash used in financing activities	(918)	(2,101)	(1,882)
Effect of exchange rate changes on cash and cash equivalents	37	7	(71)
Net change in cash and cash equivalents	484	(253)	(145)
Cash and cash equivalents at beginning of period	919	1,172	1,317
Cash and cash equivalents at end of period	\$ 1,403	\$ 919	\$ 1,172
Supplemental Cash Flow Information			
Cash paid for:			
Income taxes	\$ 521	\$ 537	\$ 454
Interest	394	333	312