

# Key figures

## Income Statement Data

	FY 2012	FY 2011	FY 2010	FY 2009	FY 2008	FY 2007	FY 2006
	(€m)	(€m)	(€m)	(€m)	(€m)	(€m)	(€m)
Revenues	2,622.8	2,463.0	2,350.0	1,918.8	2,168.6	2,106.6	1,946.4
Operating Margin	602.2	582.1	555.4	392.2	549.9	555.2	533.6
EBIT	270.6	327.1	279.0	122.8	236.4	350.2	331.9
Net income Group Share	162.8	212.6	173.3	24.5	108.1	221.0	201.1
Organic Growth	1.5%	5.7%	9.1%	-10.9%	6.3%	8.8%	7.7%

## Cash Flow

	FY 2012	FY 2011	FY 2010	FY 2009	FY 2008	FY 2007	FY 2006
	(€m)	(€m)	(€m)	(€m)	(€m)	(€m)	(€m)
Net cash flow from Operations	490.5	448.3	482.6	344.5	452.3	373.0	347.6
CAPEX	168	168	155	180	304	306	168
Free cash flow	322.7	280.5	327.4	164.8	148.0	66.9	179.5

## Dividend

	FY 2012	FY 2011	FY 2010	FY 2009	FY 2008	FY 2007	FY 2006
	(€)	(€)	(€)	(€)	(€)	(€)	(€)
Dividend per share	0.44	0.44	-	-	0.44	0.42	0.40

## Financial Position

	Dec. 2012	Dec. 2011	Dec. 2010	Dec. 2009	Dec. 2008	Dec. 2007	Dec. 2006
	(€m)	(€m)	(€m)	(€m)	(€m)	(€m)	(€m)
Net debt	- 34.9	147.5	358.8	670.0	706.6	719.9	695.0
Total Equity	2,525.2	2,469.7	2,469.7	2,009.30	1,969.70	1,992.6	1,865.8

## Personnel

	Dec. 2012	Dec. 2011	Dec. 2010	Dec. 2009	Dec. 2008	Dec. 2007	Dec. 2006
Total employees	10,484	10,304	9,943	9,937	9,37	8,888	8,14