

### FY14 Cash Transformation and Integration Costs

<i>(\$ Millions)</i>	Announced May 1 2013	Announced June 19 2013	Total
Manufacturing Network Optimization	\$ 23	\$ 20	\$ 43
Commercial Excellence Initiatives	\$ 8		\$ 8
Productivity and Operational Initiatives	\$ 10		\$ 10
Completion of Whole Blood Integration	\$ 11		\$ 11
<b>Total</b>	<b>\$ 52</b>	<b>\$ 20</b>	<b>\$ 72</b>

### FY14 Network Transformation Capital

<i>(\$ Millions)</i>	Announced May 1 2013	Announced June 19 2013	Total
Manufacturing Network Optimization	\$ 36	\$ 1	\$ 37

### FY14 Cash Transformation and Network Capital

**\$ 109**

### FY14 Non-Cash Asset Writedowns or Accelerated Depreciation

<i>(\$ Millions)</i>	Announced May 1 2013	Announced June 19 2013	Total
Manufacturing Network Optimization	\$ 5	\$ 5	\$ 10

### Cumulative Annual Savings

<i>(\$ Millions)</i>	Announced May 1 2013	Announced June 19 2013	Total
Fiscal 2015	\$ 16	\$ 5	\$ 21
Fiscal 2016	\$ 23	\$ 5	\$ 28
Fiscal 2017	\$ 29	\$ 5	\$ 34
Fiscal 2018	<b>\$ 35-40</b>	<b>\$ 5</b>	<b>\$ 40-45</b>